

CITY OF CLEARWATER

CITY COUNCIL POLICIES

Adopted 12-19-23

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			REVISION

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BOARDS

Ad Hoc Committees. Members of boards may also serve on Ad Hoc committees or Task Forces.	1-1
Advisory Board Appreciation. Each recipient of an invitation to the Annual Advisory Board Appreciation event may bring one guest. Members should attend at least one meeting prior to being invited to the annual event.	1-2
Campaign Material During Meetings. During City Council and board meetings, board members will not endorse candidates or display material supporting or opposing candidates or issues on any election ballot.	1-3
City Representatives on Non-City Boards. Citizens appointed by City Council to be the City's representatives on non-City Boards will serve no more than three consecutive terms, at the discretion of City Council. The representatives shall keep the Council informed of the activities of the boards.	1-4
Input from Advisory Boards. Councilmembers will agenda discussion items that require advisory board action and provide staff direction if there is council consensus.	1-5
Input to Other Boards/Committees. Upon majority approval, a board may advise other boards or agencies regarding its position on issues but may not represent that position as City policy.	1-6
Representative Balance. When making appointments to a board, the City Council will strive to ensure the board has a balance of race, gender and geographical area of the City represented.	1-7
Special Requests. Requests for special reports on projects will require Council or City Manager's approval prior to staff commencing efforts in this regard.	1-8

BUDGET and FINANCE

Accounting Procedures. It is a policy of the City Council to establish and maintain a standard of accounting practices on a basis consistent with Generally Accepted Accounting Procedures (GAAP), and the Governmental Accounting Standards Board (GASB), and the standard practices of the Government Finance Officers Association of the United States and Canada (GFOA). The City will also comply with the rules of the Auditor General and the Uniform Accounting System as required by the State of Florida.	2-1
Auditor Selection Committee. It is a policy of the City Council to have an Auditor Selection Committee for the selection of a Certified Public Accounting firm for the annual financial audit, in compliance with Section 218.391, Florida Statutes. The Auditor Selection Committee will be appointed by the City Council and shall be comprised of one council member, who shall act as chair and at least two members to be chosen by City Council, who are not officers or employees of the City. The Auditor Selection Committee may include the City Auditor and the City Finance Director to serve in non-voting advisory capacity only in accordance with the requirements of Section 218.391, Florida Statutes. The Auditor Selection Committee will be responsible to assist City Council in selecting an external auditor to conduct the annual financial audit and serve other audit oversight purposes in accordance with the requirements of Section 218.391, Florida Statutes. The Auditor Selection Committee may also manage the audit process as appropriate.	2-2
Balanced Budget. It is a policy of the City Council to adopt a balanced budget for all funds. The City will avoid budget and accounting practices that balance the budget at the expense of future budgets. The City will also avoid budgeting any unrealized investment gains due to the City's practice of holding investments until maturity.	2-3
Budget Review Process. It is a policy of the City Council to be provided with a quarterly budget report and an annual operating budget comparing actual versus budgeted revenue and expense activity.	2-4
Budgetary Position Control. It is a policy of the City Council that the total number of permanent full-time and part-time positions (full-time equivalents) approved in the annual operating budget may not be exceeded without prior approval of the City Council.	2-5
CRA Contribution to General Fund. It is the City's policy that services provided for administrative support to the Community Redevelopment Agency (CRA) by City employees shall be reimbursed to the General Fund. Such reimbursement shall be approximate actual costs incurred by the department, together with any associated costs.	2-6

Capital Improvement Budget and Capital Improvement Plan. It is a policy of the City Council to adopt a six-year Capital Improvement Plan and Budget which summarizes the project scope, estimated cost estimates by project, method of financing, and anticipated operating costs of each project.	2-7
Central Insurance Reserve Policy. It is a policy of the City Council to maintain a Central Insurance Fund reserve to guard against unforeseen or uninsured costs or increases in property, workers' compensation, health or liability insurance. The target minimum balance for this reserve is equal to 75% of the actuarially calculated self-insurance reserve liability. If reserves are drawn down below the above target minimum balance, the City will develop a plan to replenish the reserves, generally within five (5) years.	2-8
Clearwater Gas System Supply Hedging Policy: It is a policy of the City Council to limit the financial risk to Clearwater Gas System (CGS) of natural gas purchases by Hedging a portion of its gas supply needs with the intention of reducing price volatility for the residential, commercial, and industrial customers of CGS. Hedging amounts for a specified period of time will NOT exceed the expected average natural gas energy usage over that time period.	2-9
The City Representative shall issue a Directive to Florida Gas Utility (FGU) in the event that CGS would like FGU to take any action with respect to a Financial Product on its behalf. The General Manager of FGU shall not be authorized to enter into a Financial Product on a system-wide basis for CGS without a Directive from the City Representative.	
Financial Products shall be purchased or otherwise acquired for the purpose of risk management and, to the extent possible, shall be entered into in such a manner as to meet applicable accounting standards as a "hedge" for accounting purposes; provided that the failure to obtain any particular accounting treatment with respect to a Financial Product shall not form a basis for challenging or otherwise calling into question the legality and enforceability of a Financial Product entered into pursuant to a Directive. CGS shall not engage in any purchase or acquisition of Financial Products for Speculation.	
In the event if any inconsistency between the terms of this Policy and any existing agreement between FGU and CGS, including, without limitation, the All Requirements Gas Services Agreement, dated as of February 15, 2002 and as amended from time time, between FGU and CGS and entered into pursuant to Resolution 02-02 the City of Clearwater, Florida, the terms of such agreement shall prevail.	
In above policy, these terms are defined as:	
 "City Representative" means a representative of the City of Clearwater, Florida, who can authorize a Directive with respect to Financial Products, which term shall include, without limitation, any person designated as a "member representative" or "project participant representative" under an agreement between FGU and the City of Clearwater, Florida. "Directive" means an instrument, in writing, executed and delivered by a City Representative that gives directions to FGU, or otherwise authorizes actions by FGU, with respect to Financial Products and the related Financial Instruments. 	

3. "Financial Instruments" means one or more agreements entered into with respect to Financial Products by and among the parties thereto, which may include FGU, CGS, or both, or any other third party or counterparty thereto, and such term shall expressly include, without limitation, any assignment or termination agreement related to Financial Products by FGU, CGS, or both.

2-9 cont'd

- 4. "Financial Products" means swaps, options, caps, collars, floors, forwards, futures contracts, and any other Hedging transactions, and any combination of the foregoing, whether executed "over-the-counter" pursuant to private agreement of "exchange-traded" on one or more regulated contract markets.
- 5. "Hedge" means to minimize or protect against loss by counterbalancing one transaction against another or otherwise mitigating economic risk. The term "Hedging" shall be construed accordingly.
- **6.** "Speculation" means using Financial Products in a manner not reasonably expected to reduce the risk associated with CGS business activities.

Debt Management Policy. This policy is to establish criterion and procedures for the issuance of debt financing by the City. This Debt Policy confirms the commitment of the City Council, management, staff, advisors and other decision makers to adhere to sound financial management practices, including full and timely repayment of all borrowings, and achieving the lowest possible cost of capital within prudent risk parameters.

2-10

The City shall employ the use of debt to compliment the significant recurring commitments of annual appropriations for capital purposes in a way that is fair, reasonable, and equitable to each generation of taxpayers, ratepayers, users and other beneficiaries.

1. General:

- A. The City shall seek to maintain their high bond ratings so borrowing costs are minimized and access to credit is preserved.
- B. The City may utilize debt obligations to refinance current debt or for acquisition, construction or remodeling of capital Improvement projects that cannot be funded from current revenue sources or in such cases wherein it is more equitable to the users of the project to finance the project over its useful life.
- C. The useful life of the asset or project generally must exceed the payout schedule of any debt the City assumes.
- D. The City will analyze funding alternatives to minimize the cost impact of debt structures on the taxpayers or ratepayers.
- E. The outstanding debt will be reexamined periodically to determine whether an economical advantage exits for refinancing the outstanding debt given changes in the interest rate and bond market. As a general rule, the present value savings of a particular refunding should exceed 5% while maintaining a similar maturity schedule to the original debt.

2. Type and Structure of Debt:

A. Any legally allowable debt may be used for financing capital improvements; this includes, but is not limited to, short-term and long-term debt, general obligation and revenue debt, fixed and variable rate debt, lease-backed debt, conduit issues, and taxable debt. The use of zero coupon bonds, capital appreciation bonds, deep discount bonds, and premium bonds may be considered.

- B. The City may consider the use of credit enhancements (letters of credit, bond insurance, surety bonds, etc) when such credit enhancements proves costeffective.
- 2-10 cont'd
- C. When fiscally advisable and when consistent with contractual obligations, the City shall lease purchase capital equipment. Generally, equipment will have a monetary value \$25,000 or more and a minimum life expectancy of three years. The debt service on the lease purchase items shall be paid by the user department.

3. Issuance of Obligations

- A. Selecting Service Providers:
 - The City may retain an independent financial advisor for advice on debt structuring, the rating review process, marketing debt issuances, sale and post-sale services and to prepare and/or review the official statement.
 - 2. The City may also retain independent bond counsel and disclosure counsel for legal and procedural advice on all debt issuances.
 - 3. As necessary, the City may retain other service advisors, such as trustees, underwriters, and pricing advisors.
 - 4. Any process utilized to select professional service providers in connection with the City's debt program shall be in conformance with City purchasing policies, procedures and requirements.

The objectives of the process will be to:

- a. Promote competition
- b. Be as objective as possible
- c. Incorporate clear and rational selection criteria
- d. Be independent of political influence
- e. Be perceived as fair by the respondents
- f. Result in a cost-effective transaction
- g. Result in the selection of the most qualified firm
- h. Eliminate conflict of interest

B. Method of Sale

- Competitive Sale. The City will generally seek to issue its bond obligations in a competitive sale. Other methods may be used if it is determined that such a sale method will not produce the best results for the City.
- 2. Negotiated Sale. The City may elect to sell its bond obligations through a negotiated sale. This method will usually be considered when the bond issue is refunding a prior issue or there is a unique or unusual component to the bond issue.
- 3. Private Placement. When determined appropriate, the City may elect to sell its debt obligations through a private placement or limited public offering.
- C. Maturity of the debt
 - 1. Bonds will generally not have more than a thirty-year duration.
 - 2. Lease Purchase debt will generally not have more than a five-year duration.

4. Post-Issuance Compliance

A. In order to comply with federal tax laws and maintain the tax-exempt status of certain municipal debt issues, Post-Issuance Compliance monitoring is required at regular intervals as follows:

2-10 cont'd

- 1. Identification of debt-financed facilities and ongoing tax requirements at time of issue, including a review of tax certificate executed at closing
- 2. Qualified use of bond proceeds ongoing
- 3. Qualified use of facilities financed with debt proceeds ongoing by monitoring discussions at staff meetings
- 4. Arbitrage yield restriction and rebate annually as soon as bank statements containing the last day of the bond year are available
- 5. Maintenance of bona fide debt service fund recalculate sinking fund deposit requirements semi-annually after each interest payment date
- Continuing Disclosure documents other than Significant Events and Notices to Bondholders – annually by due dates through EMMA Dataport
- 7. Significant Events upon occurrence through EMMA Dataport
- 8. Notices to Bondholders upon occurrence of an event requiring notice
- B. Procedures for Ensuring Timely Compliance
 - 1. The Finance Director (or designee) will review project invoices presented for payment from bond proceeds and authorize payment if use of proceeds is proper.
 - 2. The Finance Director (or designee) will participate in staff meetings where discussions are held regarding use of debt-financed facilities.
 - The Finance Director (or designee) will calendar all bond year-ends and coordinate transmission of bank statements and other arbitrage-related documents with the outside arbitrage consultant within one month of the bond year-end.
 - 4. The Finance Director (or designee) will re-calculate monthly sinking fund deposit requirements semi-annually after each interest payment, and annually after each principal payment.
 - 5. The Finance Director (or designee) will consult with the City's Disclosure Counsel, as needed, regarding disclosure of Significant Events.
- C. Procedures Reasonably Expected to Timely Identify Noncompliance
 - 1. The Finance Director (or designee) will review the Continuing Disclosure Checklist for upcoming due dates at the beginning of each calendar quarter.
 - 2. The Finance Director (or designee) will send required continuing disclosure documents to the City's Disclosure Counsel for review and approval before filing through the EMMA Dataport.
 - 3. Continuing disclosure due dates will be calendared by the Finance Director and by the designee, as a backup reminder.
 - 4. The annual financial statement audit will include review by external auditors of use of debt proceeds, debt service accounts and payments, and review of minutes of official meetings.
- D. Procedures for Ensuring Timely Correction of Noncompliance
 - 1. When noncompliance has been identified, the Finance Director will promptly provide required documents or consult with Disclosure Counsel, Bond Counsel or other outside specialists as needed. If a possible violation of the tax rules is identified, the Finance Director will consult with counsel to determine if a "remedial action" should be taken under the Treasury Regulations or if a closing agreement request should be submitted to the Internal Revenue Service under the Voluntary Closing Agreement Program. The City Manager and Council

- will be notified to take additional steps, if necessary, to timely correct the noncompliance.
- 2-10 cont'd
- Upon receipt of any correspondence from, or opening of an examination of any type with respect to tax-exempt debt issued for the benefit of the City, the Finance Director will promptly notify the City Manager and consult with outside counsel as necessary to respond to the IRS.
- E. Recordkeeping Requirement and Records Retention

All relevant records and contracts shall be maintained in retrievable paper or electronic format for the term of the debt plus a minimum of three years. The term of the debt shall include the term of all debt which refunds the original new money issue, including debt issued to refund debt in a series of refundings.

Records required to be maintained include:

- 1. Basic records relating to the debt transaction, including the debt transcript of proceedings and other relevant documents delivered to the City in connection with the issuance and closing of the debt transaction.
- 2. Documents evidencing expenditure of debt proceeds, including but not limited to:
 - a) Construction contracts
 - b) Purchase orders
 - c) Invoices and applications for payment
 - d) Trustee requisitions and payment records
 - e) Documents related to costs reimbursed with debt proceeds, including related issuer resolutions
 - f) Records identifying the assets or portion of assets financed or refinanced with the debt proceeds
 - g) A final schedule of property financed by the debt and final allocation of debt proceeds
- Documentation evidencing the use of debt-financed property, including records of lease or sale of debt-financed property for public or private purposes, and any change in use of debt-financed property from its original intended purpose.
- 4. Documentation evidencing all sources of payment or security for the debt.
- 5. Documentation pertaining to investment of debt proceeds, including but not limited to:
 - a) Purchase and sale of securities
 - b) SLGs subscriptions
 - c) Yield calculations for each class of investments
 - d) Actual income received from the investment of proceeds
 - e) Investment agreements
 - f) Trustee statement
 - g) Arbitrage rebate calculations and reports

Enterprise Funds. It is a policy of the City Council that all Enterprise Fund operations shall be self-supporting, and shall pay administrative and other appropriate service charges to General Fund Operations for support at a level determined by the City Council.

2-11

Enterprise Fund Transfer Payment. It is a policy of the City Council that the specific enterprise operations designated by the City Council shall annually transfer to the General Fund an amount determined appropriate to be considered reimbursement in lieu of taxes. The current rate is 5.5% of prior year gross revenues.	2-12
April 1989 policy adopted by councilmembers established this rate at 4.5% of prior-year gross revenues. This proportionate rate was adopted to accommodate growth and replaced prior years' policy of a prescribed dollar contribution. Other than the exceptions noted below, the rate of 4.5% remained in effect until the City Council adopted the amended rate of 5.5% in September 2005.	
Upon adoption of the Gas Strategic Plan in fiscal year 1995/96, the Council agreed to replace the Gas Support contribution with a franchise fee from natural gas customer accounts payable to the General Fund. This, in combination with the Gas dividend, offered the General Fund the same level of support as fiscal year 1995/96. The Gas System Dividend will be 50% of the Gas System Net Income less Bond Interest Earnings, but no less than a \$1,700,000, plus a PILOT (Payment in Lieu of Taxes) fee of at least \$508,720. Such PILOT fee will be paid by the Gas Franchise Fees to offset such PILOT payment.	
In September 2000, with the adoption of the 2001/02 Annual Operating Budget, the City Council expanded this policy, which had previously been imposed only on the utility enterprises, to include an annual payment in lieu of taxes from the Marine and Airpark Fund. In FY 2009 the Parking Fund began paying the PILOT.	
General Fund Unappropriated Retained Earnings. It is a policy of the City Council to maintain a General Fund reserve equal to 8% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs. Should funds in excess of 8% be available in any fiscal year, these funds shall be identified as available, and may be appropriated by the Council for specific Capital Improvement Projects or other one-time needs.	2-13
In addition, the City Council will maintain an additional General Fund reserve equal to ½% of the subsequent year's budgeted expenditures to fund unanticipated retirements of General Fund long-term employees during the given fiscal year. Any appropriations approved by the City Manager during the year, for this purpose, will be noted in the City Manager's quarterly budget report.	
Interfund Administrative Charge. It is a policy of the City Council that an allocation shall be made annually distributing the costs for administrative support departments among all operating departments. This distribution shall be proportionately based on the operating department's annual budget, and shall not be charged to General Fund departments.	2-14
Upon adoption of the Gas Strategic Plan in fiscal year 1995/96, the Council agreed to maintain the same charge for administrative support from the Gas Fund for fiscal year 1995/96 which will be increased annually by estimated the cost of salary increase index (fiscal year 2001/02 - 5%).	

Beginning in fiscal year 2001, the City Council approved an adjustment to the Gas Fund charge increasing the charge by \$325,000 over the computed amount to bring the Gas Fund more in line with the proportionate amount calculated in the same manner as the Other Enterprise Funds.	2-14 cont'd
Interfund Other Service Charges. It is a policy of the City Council that the cost of services provided to Enterprise Fund Departments by General Fund Departments shall be charged to, and paid by the Enterprise Fund.	2-15
Investment Policy.	2-16

1. Scope

This statement of investment policy and guidelines applies to all investments of the City's pooled cash, which includes cash and investment balances of the following funds:

- General
- Special Revenue
- **Debt Service**
- Capital Projects
- Enterprise
- Internal Service Funds
- Fiduciary Funds

The policies set forth do not apply to the non pooled cash investments of the Pension and Deferred Compensation Funds of the City of Clearwater, deposits for defeased debt, or assets under Bond Trust Indenture Agreements.

2. Investment Objectives

- A. Safety of principal is regarded as the highest priority in the handling of investments for the City. All other investment objectives are secondary to the safety of capital. Each investment transaction shall seek to first ensure that capital losses are avoided.
- B. The City's investment strategy will provide sufficient liquidity to meet the City's operating, payroll and capital requirements. To accomplish this the portfolio will be "laddered" with monthly maturities except for those months in which significant Ad Valorem taxes are received. To the extent possible, the City will match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow requirement, the City will not directly invest in securities maturing more than 15 years from the date of purchase. Also, unless specifically matched against a debt or obligation not more than 15% of the portfolio will have a maturity greater than 10 years.
- C. The City's investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the City's investment risk constraints and the cash flow characteristics of the portfolio.

3. Performance Measurement

The benchmark yield for the operating portfolio will be the weighted average yield determined by using the following maturity distribution and the related U.S. Treasury yields. Treasury yields are considered the benchmark for riskless investment transactions and, therefore comprise a minimum standard for the operating portfolio's rate of return.

The investment program shall seek to augment returns above this threshold, consistent
with risk limitations identified herein.

Average Treasury Rates	Percentage Distribution
Overnight rate	15%
3 month Treasury Bill rate	15%
6 month Treasury Bill rate	15%
1 year Treasury Bill rate	15%
3 year Treasury Note rate	15%
5 year Treasury Note rate	15%
10 year Treasury Note rate	10%
Total	100%
Weighted average maturity of benchmark	2.46 years

4. Prudence and Ethical Standards

2-16

cont'd

The standard of prudence to be applied by the investment officer shall be the "Prudent Person" rule, which states: "Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income derived." The "Prudent Person" rule shall be applied in the context of managing the overall portfolio.

5. Authorized Investments

The City shall limit investments, as authorized in Florida Statutes to:

- A. Direct Federal Government obligations. Investments in this category would include but not be limited to the following: United States Treasury Bills, Notes and Bonds, and securities issued by the Small Business Administration, Government National Mortgage Association (Ginnie Mae), Veterans Administration, and Federal Housing Administration.
- B. Federal Agencies and instrumentalities. Investments in this category would include but not be limited to the following: obligations of the Federal Home Loan Banks System (FHLB) or its distinct banks, Financing Corporation (FICO), the Federal Farm Credit Bank, Federal National Mortgage Association (Fannie Mae). Federal Home Loan Mortgage Corporation (Freddie Mac), Student Loan Marketing Association (Sallie Mae), Financial Assistance Corporation and Federal Agriculture Mortgage Corporation (Farmer Mac).
- C. U.S. Securities and Exchange Council registered money market funds with the highest credit quality rating from a nationally recognized rating agency.
- D. Interest-bearing time deposits or savings accounts, in a qualified Public Depository as defined in s. 280.02 Florida Statutes.
- E. Debt issued by the State of Florida or any political subdivision thereof including pools.
- F. Securities of, or other interests in, any open-end or closed-end managementtype investment company or investment trust registered under the Investment Company Act of 1940, 15 U.S.C. ss. 80a-1 et seq., as amended from time to time, provided that the portfolio of such investment company or investment trust is limited to obligations of the United States Government or any agency or instrumentality thereof and to repurchase agreements fully collateralized by such United States Government obligations, and provided that such investment company or investment trust takes delivery of such collateral either directly or through an authorized custodian.
- G. Repurchase Agreements and reverse repurchase agreements collateralized by securities otherwise authorized in this policy.

H. The Local Government Surplus Funds Trust Fund or any intergovernmental investing pool authorized pursuant to the Florida Interlocal Cooperation Act as provided in s. 163.01 Florida Statutes.

2-16 cont'd

I. Commercial paper of prime quality of the highest letter and numerical rating as provided for by at least one nationally recognized rating service.

6. Maturity and Liquidity Requirements

- A. The City will maintain a forecast of expected cash outflows and inflows by major categories. For months that the outflows exceed inflows the City will have investments maturing that month in excess of the forecasted deficits.
- B. The City's intention is to keep the weighted average maturity to three years or less. Due to market conditions and cash needs the average maturity may temporarily be greater than three years but no greater than five years.

7. Portfolio Composition, Risk and Diversification

Assets held shall be diversified to control risk of loss resulting from over-concentration of assets in a specific maturity, issuer, instrument, or dealer/broker, through which these instruments are bought and sold. The following maximum limits apply to the portfolio:

Maturity date	10%	Specific instrument	8%
Specific issuer	40%	Specific dealer/broker	33%
Commercial paper	25%	Collateralized Mortgage Obligations	
		and Real Estate Mortgage	
		Investment Conduits	33%

Diversification strategies within the established guidelines shall be reviewed and revised periodically as necessary by the Investment Committee.

8. Authorized Investment Institutions and Dealers

- A. Banks Certificates of deposit purchased under the authority of this policy will be purchased only from Qualified Public Depositories of the State of Florida as identified by the State Treasurer, in accordance with Chapter 280 of the State Statutes.
- B. Broker/Dealer Approvals and Limitations Time, practicality, and general business constraints limit the number of investment relationships which can be managed on a regular basis. In most cases, normal investment activity will be limited to no more than ten dealer relationships. A broker/dealer list will be established by the Finance Director or designee. This list will be presented to the Investment Committee for approval. This list will be updated as needed and approved by the Investment Committee.

9. Third-Party Custodial Agreements

All securities shall be held by a third party safekeeping company. All purchases by the City under this policy shall be purchased using the "delivery versus payment" procedure. For all purchases and sales of securities the third party custodial will require the approval of two individuals authorized by the Finance Director.

10. Master Repurchase Agreement

All approved institutions and dealers transacting repurchase agreements shall be covered by a Master Repurchase Agreement. All repurchase agreement transactions shall adhere to the requirements of the Master Repurchase Agreement.

2-16 cont'd

11. Bid Requirements

After the Finance Director or designee has determined the appropriate maturity based on cash flow needs and market conditions and has selected one or more optimal type of investment, the security in question shall, when feasible and appropriate, be competitively bid. Competitive bids or offerings shall be received from at least three dealers/brokers on all sales or purchases except in situations where:

- A. The security involved is a 'new issue' and can be purchased 'at the auction.'
- B. The security has a fixed "postal-scale" rate.
- C. The security involved is available through direct issue or private placement.
- D. The security involved is of particular special interest to the City and dealer competition could have an adverse impact with respect to the price and availability to the City.

It is also realized that in certain very limited cases the City will not be able to get three quotes on a certain security. For those cases the City will obtain current market prices from one of the following to determine if the transaction is in the City's best interest:

- A. Bloomberg Information Delivery System.
- B. Wall Street Journal or a comparable nationally recognized financial publication providing daily market pricing.
- C. Daily market pricing provided by the City's Custody Agent or their corresponding institution.

12. Internal Controls

The Finance Director shall establish and monitor internal and procedural controls designed to protect the City's assets and ensure proper accounting and reporting of the transactions related thereto. The internal controls will be designed to prevent losses of funds which might arise from fraud, employee error, misrepresentations by third parties, or imprudent actions by employees of the City. All buy and sell communications with the third party safekeeping company will be signed by two individuals authorized to make investment decisions. The internal controls developed under this policy shall be reviewed by the independent auditors as a regular part of their audit of the City.

The Finance Director shall establish an Investment Committee that meets on a regular basis for the purpose of reviewing investment transactions, approving brokers/dealer changes and other investment activities. The Investment Committee members will be the Finance Director, Assistant Finance Director, Accounting Manager and any other City staff members appointed by the Finance Director.

13. Reporting

The Finance Director or designee shall report on at least an annual basis the following information on the City's investments:

- A. Securities by class/type.
- B. Book Value
- C. Market Value
- D. Income Earned

14. Continuing Education

The members of the Investment Committee will complete no less than 8 hours of continuing educational opportunities on investment practices each fiscal year. The

members of the Investment Committee will have sufficient knowledge and education to invest in any and all of the securities listed above.	
Maintenance of Capital Plant and Equipment. It is a policy of the City Council that the City's budget will provide adequate funding for maintenance of capital plant and equipment and the funding for their orderly replacement.	2-17
Review of Annual Audit. It is a policy of the City Council to have a Certified Public Accounting firm perform an annual audit on all of the City's funds. A work session will be held each year within 60 days of the release of the annual financial audit of the City. At that time, the overall financial condition of the City and its enterprise funds will be reviewed.	2-18
Review of Rate Schedules. It is a policy of the City Council to review rate schedules of the City of Clearwater enterprise funds at a minimum of every 5 years. The purpose of the review will be to assure rates are set in a manner to be fair and equitable while covering the City's cost to provide the service.	2-19
Unrestricted utility fund balances (working capital reserves) should be maintained pursuant to the most recent rate review or at a level equivalent to at least six months' operation and maintenance expense, whichever is greater, and three months for all other enterprise and internal funds	
Road Millage. In order to maintain the City's sidewalks and streets (including curbs and bridges), a road millage will be designated as a part of the annual budget process. Priorities will be determined first on functional and safety considerations. Road Millage may be used for aesthetic repairs.	2-20
Special Events Fee . The Special Events Committee will review applications for use of City beaches, sidewalks, outdoor recreation open space and rights-of-way. Sponsoring organizations will be responsible for the costs of all city services needed in conjunction with the events unless they are city sponsored or co-sponsored events.	2-21
The City Council may waive all or a portion of fees and related charges for City sponsored or co-sponsored events, including, but not limited to Jazz Holiday, July 4th, Turkey Trot, and Martin Luther King, Jr. Celebration. There shall be an annual review of City sponsored/co-sponsored events during the budget process. An agenda item confirming co-sponsorship and waiver of fees for those events (greater than \$20,000, and a lump sum amount to fund the "Special Events Assistance Program" for events less than \$20,000), to be submitted in the budget will be brought for City Council consideration and acceptance by June of each calendar year. All items accepted by the Council are then to be included in the appropriate department's budget. Only after the event item is passed as part of the approved budget is the event considered to be funded. All city department funding and support for sponsored or co-sponsored special events will be approved through the special event process. Soliciting for additional funding or support from individual city departments outside of this policy will not be allowed.	
In the event additional monies are requested beyond what is included in the approved budget, City Council approval will be needed before additional funds are appropriated.	

CITY COUNCIL

Annual	Events. Newly elected Councilmembers and Councilmembers-elect shall be	3-1
invited t	to the annual Phillies dinner and advisory board appreciation event.	
Citizen	Inquiries - Responses.	3-2
	Generally responses should be in the same form as received, i.e. letter with	
	letter. However, when deemed to be more appropriate a different form may be	
	used.	
B.	Inquiries addressed to a specific Councilmember will be responded to by that	
	Councilmember.	
C.	Inquiries addressed to the whole Council, whether in one letter or duplicate	
	letters to all Councilmembers, will be answered factually by the Mayor using	
	language that indicates that he or she is responding for the Clearwater City	
	Council. When needed, responses will be brought to Council for direction,	
	prior to being sent. Mail will be routed to the appropriate staff to draft a	
	response. Individual Councilmembers are not precluded from responding	
	individually to express their opinion.	
D.	Inquiries received which are not specifically addressed to the Council or its	
-	members will be answered by the City Manager or designated staff member.	
E.	Inquiries and responses will be distributed, via e-mail, to all Councilmembers	
F.	Form letters or emails may be acknowledged but will not require a customized	
	response.	
G.	Requests to support grant applications will be directed to the Council	
	Assistant who will confirm with staff if a city application is being submitted for	
	the grant application.	
H.	· · · · · · · · · · · · · · · · · · ·	
	will be assigned in the following order (per availability): Mayor, Vice Mayor,	
	remaining council members based on seniority.	
I.	Council members scheduling individual meetings with the same citizen/group	
	shall coordinate background information through the city manager prior to the	
	scheduled meeting to ensure council members have consistent information.	
Counci	I Travel. Payment for travel expenses shall be in keeping with the charter and	3-3
the City	's travel code. Specific amounts of the Council's travel budget shall be	
	d to each Councilmember during annual budget preparations. At the end of	
each fis	cal year Councilmembers shall provide a report detailing that year's travel.	
	approval shall be obtained prior to any member exceeding their annual	
allocation	on for travel.	
-	ing Councilmembers' Gifts. Departing gifts shall be chosen in consultation	3-4
	outgoing members. The value of the gifts shall be a maximum of \$300 for one	
	n, \$500 for two full terms and \$600 for more than two full terms.	
0	ne full term. Plaque, nameplate, letter, Council pictures.	
_		
T\	vo full terms. Plaque, nameplate, letter, City watch, Council pictures.	
	area ar mara full tarma. Diagua, namanlata	
L I r	nree or more full terms. Plaque, nameplate.	

Distribution of Council Correspondence. All correspondence to the Mayor and the Councilmembers arriving at City Hall received pursuant to the law or in connection with the transaction of official business by the City of Clearwater shall be distributed as follows:	3-5
When needed, e-mails will be forwarded to all Councilmembers by the Council Assistant. Councilmembers will receive the original hard copy items individually addressed to them, whether anonymous or not. Council e-mails and other correspondence will be available on the City's website through the electronic document management system. Mail will be delivered to the Council daily.	
Other anonymous letters and suggestions will not be distributed but will be maintained in the City Manager's Office.	
Publications and items of considerable length (such as petitions and agenda materials for other boards) will not be distributed. These items, along with other routine correspondence not requiring responses will be noted on a weekly read file and available through the electronic document management system.	
Unless otherwise directed, correspondence with the words similar to "Personal," "Confidential," or "For the Addressee Only" will be delivered unopened to the addressee. If such correspondence is determined to be related to City business, the receiving Councilmember is to forward it to the Council Assistant for distribution.	
The City Manager will discuss with the Mayor malicious mail.	
All e-mails received by the Councilmembers in their individual city email account will be forwarded to the Council Assistant for distribution, or email forwarding, in the same manner as other "hard copy" mail. The following emails will not be forwarded: SPAM/JUNK, broadcast general information or solicitation or items pertaining to scheduling.	
Emails or "hard copy" mail relating to city business, sent directly to a councilmember's home or private business, or hand delivered, shall also be forwarded to the Council Assistant for distribution.	
Fund Raisers. It shall be at the discretion of individual Councilmembers whether or not to accept invitations to fund raising activities. Expenses incurred by acceptance are not reimbursable. City employees will not attend these functions as City representatives.	3-6
Proclamations. The City of Clearwater will consider issuing proclamations from all segments of the community without regard to gender, race, ethnicity or handicap. Proclamations will not be issued to individuals, companies, "for profit" organizations, profit making agencies, political organizations or religious organizations, except for significant anniversary events of 50 years or 100 years.	3-7
Representation on Boards. Councilmembers are asked to serve on various regional and governmental boards. Boards/Committees may be added or deleted from time to time. These duties should be distributed equitably among the Councilmembers. Appointment of Councilmembers to these boards shall be evaluated annually in April.	3-8

Whenever possible, a Council representative on a board or committee will receive Council input prior to taking a position regarding issues coming before that board. The representing Councilmember shall vote in accordance with the stated position of the majority of the Council. If it is not possible to obtain Council input the Councilmember is to act to the best of their ability in the city's interest and with prior Council positions in mind.	
Periodic review of the actions of these boards and committees is desirable and the representing Councilmember should coordinate these reports.	
Resolutions. An individual Councilmember may request a resolution. However, prior to preparation of the resolution, there must be a majority of the Councilmembers agreeing to do so.	3-9
Staff Projects. A Councilmember shall request staff research or projects only through the City Manager or City Attorney in accordance with the city charter. Any request that, in the determination of the City Manager or City Attorney, will take longer than 8_hours must be approved by a majority of the Council. The results of such research or projects, except for legal advice to an individual, will be shared with all councilmembers.	3-10
Strategic Direction/Planning. Prior to June 1st of each year and prior to the development of the City Manager's proposed budget, the City Council shall meet in a strategic planning session(s) to review the five-year financial forecast and update as necessary, the City's Vision, Mission and Strategic Direction (Goals). From these documents a five-year strategic plan will be updated.	3-11
Televising Council Meetings. All regular City Council meetings and work sessions will be televised on C-View. Efforts will be made to also televise specially scheduled meetings and work sessions. However, there will be times when this is not possible, or practical. No closed-door attorney/client or bargaining sessions will be televised.	3-12

CITY EMPLOYEES

Participating in Auctions. City employees and Councilmembers are prohibited from participating in City auctions involving the sale of property which has either been abandoned and confiscated, acquired with public funds, or which has otherwise come into the possession of the City. They may attend as spectators but may not bid on or purchase items offered for sale. All actions that would lead to perceptions of participation, such as a family member bidding on items, should be avoided. It is the intent of this policy to avoid giving "insider" information or a profit motive to employees or their families in the disposal of surplus items.

4-1

GENERAL ADMINISTRATION

	Application Fee Waivers. Generally, building permit, occupational license, plan review and zoning-related application fees will not be waived except for City projects and other governmental agencies. If staff believes special conditions exist, such requests may be brought to the Council for consideration. Application fee waivers for governmental agencies will include all governmental projects including those in which the governmental agency is leasing property from a third party, providing the governmental agency is the entity which applies for and obtains the permit. PACT (Ruth Eckerd Hall) will be considered a governmental entity when considering application fee waivers. NOTE: The City Clerk's research regarding waiver of application fees shows the following: Chi Chi Rodriquez Youth Foundation - no waivers Center Foundation - waive building permit fees Pinellas County - waived building permit fees for work done by County forces; waive fees for variance application State of Florida - waive fees for variance applications Clearwater Ferry - waive building permit fees St. Petersburg College - refunded building permit fee for parking lot Skye Lane Properties, LLC (Heritage Insurance) – waived permit, application, inspection, and other fees via Resolution 14-03 Pinellas Suncoast Transit Authority – waived plan review and permitting fees	5-1
	(council direction on 7/30/18)	
	None of the above includes waiving impact fees.	
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- recognition of being the best in the entire nation or the best involving two or more countries that promote and enhance the image of Clearwater.
- 2. Significant Clearwater historical events are defined as events that are unique to Clearwater and add to the overall understanding of the City and its history.
- C. If approved, a welcome sign may be allowed for a period not to exceed two years. If no other request for signage has been submitted, the current sign may continue for an unspecified time until another application is accepted.
- D. Requests for a welcome sign may be made by a group or an individual, however written approval to use the event or award to be recognized must be secured from the governing body being represented. In cases where the request is for a group or organization no longer in existence but historically significant to the City, no approval is necessary.
- E. Welcome signs, if approved, will be designed, constructed and installed by the Parks and Recreation Department. Requesting group is responsible to reimburse the City for all direct expenses (approximately \$1,000 \$2,000).
- F. The City Council must approve all welcome sign application requests.
- G. The Courtney Campbell Parkway (State Road 60) Welcome Signage Program is dependent on continued permitted approvals given by FDOT. If for some reason FDOT does not approve permitting the welcome signs, this policy becomes void and any existing signage would be removed.

Renewal of Agreements. All renewals of agreements the City has with organizations or tenants should be presented to the Council at least sixty (60) days prior to the expiration of the original term.

5-4

Roadside Memorial Marker Program. The purpose of this policy is to establish the guidelines for the placement of standardized roadside memorials for people that have died as a result of a motor vehicle, pedestrian or bicycle crash within City maintained right-of-way on segments of roadway in incorporated Clearwater.

5-5

- 1. The City of Clearwater, Traffic Operations Division, is responsible for the implementation of the Roadside Memorial Marker Program.
- 2. The policy will apply to fatalities occurring after January 1, 2005.
- **3.** The installation of a roadside memorial marker will be processed in accordance with the following:
 - A. Requests for a memorial marker shall be submitted in writing to the Traffic Operations Division of Engineering by filling out a Memorial Marker Request Form. The form will be available online from the City's website or by calling the City. Requests may be made by immediate family members or friends. Requests from friends require written approval from the deceased's immediate family.
 - B. Memorial markers will be designed, constructed and installed by the Clearwater Traffic Operations Division. The Traffic Operations Division will be responsible for designing the sign and ensuring proper and safe placement the exact location will be at the discretion of the City.
 - C. Memorial markers will not be allowed within the limits of active construction work zones.
 - D. There shall be no activities while the memorial marker is in place that pose a safety hazard to the public or that violates any provision of Chapter 316 of the Florida Statutes concerning stopping, standing, parking, or obstruction of traffic on public roads.

E. Memorial Markers will only be installed in residential areas where fatalities occurred with the written permission of the resident whose property is abutting the residential right of way where the memorial is to be placed. F. The requesting citizen will be notified once the installation is complete. G. Memorial markers will be allowed to remain in place for one year after installation unless earlier removal is necessitated by construction activities. After one year the sign will be removed by City forces. H. The memorial marker shall be a 15-inch diameter aluminum sign with a white background and black letters. I. The sign message will state 'Drive Safely – In memory' and the family will have the option of adding the deceased's name to the sign. J. As an option, the City can offer an alternate safety message to the 'Drive Safely' legend if desired by the family that would be specific to the type of crash, and as long as it will fit on the sign. Examples could be 'Don't Drink and Drive,' 'Buckle Up,' 'Slow Down,' etc. K. The sign will be mounted at a height of 3.5-feet (42-inches) from the ground to 5-5 the top of the sign. cont'd L. The applicant will incur the cost of design, construction, installation, maintenance, and removal of the memorial marker. This cost is \$300. Upon request the sign becomes the property of the applicant. Special Event Street Closure Limitation. Street closures for special events shall be 5-6 limited to two (2) per calendar year requested by any one non-profit or for-profit organization. The City Manager may authorize additional closures. The City of Clearwater and council approved Co-Sponsored events shall be exempt from this limitation. The City shall comply with any Florida Department of Transportation policies regarding street closures of state roads. Stationery. The City shall have letterhead designed by Public Communications on 5-7 which the city seal will be imprinted to be used for official city business. Paper stock will be recyclable. Other forms in supply will be allowed to be used until said supply is depleted. The Vice-Mayor designation will not be identified on any of the shirts, business cards, letterhead, or nametags with the City of Clearwater. Exception: The Gas Division may use its logo. Use of Admission Tickets and VIP passes for City-Sponsored Events. Co-5-8 Sponsored Events and Events at The Sound. It is a policy of the City Council to establish guidelines for distributing and reporting entrance tickets, VIP passes or parking passes for special events sponsored or co-sponsored by the City of Clearwater and events at the Sound. **Procedure** The Parks and Recreation Department receives entrance tickets and VIP Passes for Special Events as part of contract negotiations. These tickets are distributed to the Elected Officials in the City Manager's Office, employees, and volunteers to promote City representation or employee/volunteer appreciation. Every attempt will be made in each contract or agreement to specify not only the number of tickets to be distributed but also the people they are inviting to the event.

The Parks and Recreation Department will issue all special event tickets (i.e., VIP passes, parking tickets, entrances, etc.) and maintain a distribution log. The Department Director shall submit a copy of the reporting forms to the payroll department biweekly in accordance with the payroll department's payroll schedule to accommodate any applicable tax reporting.

1. Distribution Process

A. When an agreement specifies the individuals, the tickets are designated for, every effort will be made to request the attendance of those people. If those individuals specified cannot attend, the sponsor and/or co-sponsor will specify if the tickets can be used by other city employees.

When an agreement does not specify how the tickets are to be distributed and are limited in number, but someone from the administration and/or elected officials are desired to be present, they will be offered in the following manner:

- 1. Elected Officials
- 2. City Manager, City Attorney, Assistant City Managers
- 3. Department Heads & Assistant Department Heads

When an agreement does not specify how the tickets are to be distributed and they are of such quantity that they can be offered to a large group of employees they will be distributed on a first come first served basis (i.e., Sugar Sand, Thresher Tickets).

For tax and reporting purposes the value of the tickets or passes must be determined prior to offering the invitation to attend.

B. Tickets to the Sound – Section 5.3 City Ticket Allocation (i.e., Venue License Agreement)

The City will receive 24 tickets for distribution. These tickets will not need to be purchased, however for tax and reporting purposes a value for the tickets will be declared and posted for city officials or city employees use.

- Six tickets in first five rows
- Six tickets in the highest price level
- 12 tickets in a section of Licensee's choosing
- 1. Ruth Eckerd Hall releases dates for entertainment coming to The Sound
- 2. Ruth Eckerd Hall provides cost of the various tickets.
- 3. Once the event is released to the public, tickets are placed on a ticket roster managed by Parks and Recreation.

1. Six tickets in First Five Rows

- a. City Council members can reserve up to two tickets per event for themselves or for any person of their choosing.
- b. Order of distribution: Mayor; Council Member by seniority; Council Member starting by lowest seat number.

- c. Seniority shall be based on the total number of years serving regardless of whether such years are contiguous.
- d. Tickets will be capped at a maximum of two tickets for initial distribution.
- e. Mayor; City Council Members must reserve their tickets within two weeks after being posted.
- f. If tickets remain after initial distribution, then up to two tickets will be available to the City Manager.
- g. If tickets remain, then up to two tickets will be available to the City Attorney to use or give to staff.
- h. Any tickets remaining at that point will go to Assistant City Managers.

2. Six tickets in the highest price level

- a. The six tickets in the highest price level but not in the first five rows shall be available in pairs to any Councilmember(s) who did NOT receive tickets to the first five rows of the show.
- b. Remaining tickets will be offered in order as outlined above.
- c. For any remaining tickets up to two are available to City Manager, City Attorney, Assistant City Managers for their use or to donate to anyone of their choosing.
- d. City Council members, City Manager, Assistant City Managers and City Attorney must reserve their tickets within two weeks after being posted.
- e. Any unclaimed tickets will be available to all city employees.

3. 12 tickets in a Section of the Licensee's Choosing

- a. City employees desiring to attend one of the concerts must submit their names for the concert they want to attend, and a drawing will be held to choose the employee who can reserve a ticket. Details will be provided by the Parks and Recreation Department.
- b. In addition, extra tickets may be used as giveaways at other city events, special events, employee events, or part of an employee recognition program. Details will be provided by the Parks and Recreation and Human Resources Department.

C. Ticket Purchase Availability

- 1. Subject to ticket availability, the Licensee shall afford the City Council Members and other City Officials an opportunity to purchase additional tickets beyond the 24 free tickets described above.
- 2. The timing of this opportunity shall coincide with a pre-sale period determined by the Licensee in the exercise of reasonable discretion.
- 3.Any additional tickets purchased by the City Council and other City Officials pursuant to this provision shall be paid by the City Council Member and/or City Official at full retail price, including any fees, surcharges, and taxes that would normally be assessed to any other retail purchaser.
- 4. Tickets purchased in this manner should be for the use of the City Council Members and/or City Officials and staff only.
- 5. Tickets will be available after donors but before the public can purchase tickets. Tickets will need to be purchased through online service provided by Ruth Eckerd Hall.

6. There is no guarantee that the additional seats purchased will be next to the city allotted ticketed seats.

Note: Any tickets distributed by the Parks and Recreation Department cannot be sold to another person or third-party entity. Persons issued the tickets are responsible for reporting who uses the tickets and for the behavior and comportment of the persons using the tickets.

2. Reporting Requirements

- A. For purposes of tracking the distribution of tickets, a representative from the Parks and Recreation Department shall be responsible for completing a report (Exhibit A) that identifies the individual whom the tickets are issued, individual who uses the tickets, purpose of use (i.e., whether attendance is within scope of employment, etc.) and the number/value of ticket(s) and/or amenities provided. The value of attendance, which includes the ticket(s) provided and food/beverage, is to be determined in accordance with Florida Statutes, Section 112.3148(7)(h): Entrance fees, admission fees, or tickets shall be valued on the face value of the ticket or fee, or on a daily or per event basis, whichever is greater.
- B. In addition, pursuant to Florida Statutes, certain "reporting individuals," "procurement employees" and others required to file public disclosure of financial interests, (as defined in §112.3148), must report gifts more than \$100.00. The law requires each government entity that has given a gift to a reporting individual or procurement employee to provide that individual with a statement of the gift (having a value more than \$100.00. The report shall contain a description of each gift, the date the gift was given and the value of the gift. In line with these requirements, the Parks & Recreation Department shall issue a statement to such individuals to whom issues a "gift" more than \$100.00 on the form attached as Exhibit "B". Public Officials such as city councilmembers and other employees of the city may be categorized as such and be required to report the tickets as gifts under Section 112.3148(8), Fla. Stat. It is the recipient's responsibility to determine his or her obligation to report as an individual under the statute.

Taxation of Fringe Benefits Provided to City Employees, Former Employees, and Elected Officials.

5-9

It is a policy of the City Council to report to the Internal Revenue Service, and to withhold appropriate taxes relating to, benefits provided to employees that are in the nature of compensation.

The following guidance is provided by to assist City employees and departments in understanding the tax treatment of various fringe benefits, as well as the reporting and withholding rules that the City must follow as the employer. The City cannot give personal tax advice. For specific concerns/questions relative to an individual tax situation, employees should consult their personal tax accountant or advisor.

Guidance:

In general, a fringe benefit is any property or service that an employee (including certain independent contractors) receives in lieu of, or in addition to, regular compensation. Fringe benefits can take many forms and this policy does not address whether or not a City employee is eligible to receive a particular fringe benefit. Examples of fringe benefits include (but are not limited to) such items as gift certificates, tickets to sporting, theater, or recreational events, certain club memberships, spouse/companion travel, automobiles, housing, meals, awards or prizes.

References herein to the Internal Revenue Code (IRC) and Treasury Regulations (Reg.) are provided, along with other IRS guidance that may be helpful. However, the guidance is not intended to be all-inclusive. For new or unique situations, please contact [the Human Resources Office] to ensure that the appropriate tax treatment is applied. It is the employee's responsibility to determine his or her obligation to report and pay income taxes.

General Rule Generally, all fringe benefits are taxable, unless excluded by law. For a fringe benefit to be taxable, it need not be furnished directly to the employee by the City, as long as the benefit is provided in connection with the performance of services for the City. A fringe benefit may be taxable to a person even though the person did not actually receive it. Similarly, a fringe benefit that is not provided directly by the City, but by a third party will be subject to tax reporting by the City if the benefit was compensatory in nature or was provided through an arrangement with the City. For example, tickets provided directly by a third party through an arrangement with the City are considered compensation provided by the City.

Amount of Income The amount of income that is taxable to the employee as a fringe benefit is its fair market value (FMV), rather than the cost to the City or the relative value to the employee. The FMV is the amount an individual would have to pay a third party in an arm's-length transaction to buy or lease the benefit.

Tax Withholding and Reporting Taxable fringe benefits for employees will be reported as taxable wages on IRS Form W-2. Most taxable fringe benefits are subject to federal income tax withholding, as well as social security and Medicare taxes. The tax withholding on fringe benefits may be spread over multiple pay periods during the tax year. Benefits provided in the last two months of the year, may have taxation carried into the following year. Taxable fringe benefits for non-employee independent contractors are not subject to tax withholding, but may be reportable on IRS Form 1099-MISC.

Compliance with Information Requests Due to the many types and methods of providing fringe benefits, an important aspect of tax compliance is the tracking of fringe benefits as they occur. Specific processes may apply to certain fringe benefits, as discussed separately. Employees are expected to comply with any procedures or requests for information with respect to the benefit being provided.

Exclusions from Taxation

Not all fringe benefits are taxable or not taxable in all circumstances. Often, the nature of the activity, the specific use of the benefit, and the role of the individual employee determine whether a benefit is taxable or not taxable in a specific situation. IRC § 132 provides four general provisions that may apply to exclude fringe benefits from taxation. See below for a brief description of each.

Working Condition Fringe Benefit Exclusion - IRC § 132(d); Reg. § 1.132-5

Working condition fringe benefits are generally defined as any property or services provided by the City that, if paid by the employee directly, would be deductible as a trade or business expense under IRC §§ 162 or 167. Thus, if the employee were being asked to attend or expected to attend an event relevant to his or her role with the City or purchase an item that would otherwise constitute an ordinary and necessary business expense relating to their position with the City, then the benefit may be considered a working condition fringe benefit. This answer may differ based on the role of the employee with the City. The value of a working condition fringe benefit is excludable from an employee's income.

To be excludable as a working condition fringe benefit, all of the following must apply:

- the benefit must relate to the employer's business,
- the employee would have been entitled to an income tax deduction if expense had been paid personally, and
- the business use must be substantiated with records.

For purposes of the working condition fringe benefit exclusion, the following are considered "employees": Reg. § 1.132-1(b)(2) and § 1.132-5(r)

- Current employees
- Independent contractors
- Volunteers

De Minimis Fringe Exclusion – IRC § 132(e); Reg. § 1.132-6

A fringe benefit qualifies for exclusion as a de minimis (minimal) fringe benefit if value and frequency with which the benefit is provided are low enough such that accounting for the benefit is unreasonable or administratively impractical. The conceptual basis of the de minimis exclusion is not only that the benefit is small, but that it is administratively impractical to track. This is why cash or cash equivalents (e.g., MotivateMe redemption gift cards) of any amount are never considered a de minimis fringe benefit.

Reg. § 1.132-6 provides the following examples of items that may be excludable as de minimis, if they are infrequent and not routine, include:

- occasional coffee, soft drinks and snack items furnished to employees
- occasional parties, group meals, or picnics for employees and their guests
- occasional theater or sporting event tickets (not season tickets)
- traditional holiday gifts of property (not cash) with a low fair market value
- flowers, fruit, books, or similar items provided under special circumstances

Reg. § 1.132-6 provides the following examples of fringe benefits that are not excludable as de minimis:

- season tickets to sporting or theatrical events
- commuting use of an employer-provided automobile more than one day a month
- membership in a private country club
- use of employer-owned or leased facilities (such as an apartment, hunting lodge, boat, etc.) for a weekend

 Cash or cash equivalents (gift certificates, gift cards, etc.) do NOT qualify as de minimis, no matter how small the amount.

For purposes of the de minimis exclusion, the term "employee" means any recipient of a fringe benefit. Reg. §1.132-1(b)(4)

No-Additional-Cost Service Exclusion – IRC §132(b); Reg. §1.132-2

A free or reduced charge service provided to employees is excludable from income as a no-additional-cost service if:

- the service is offered for sale to customers in the ordinary course of the City's business, and
- the City does not incur substantial additional expense, including foregone revenue, in providing the service to the employee. This means that the service is being provided at an excess capacity, and the use by an employee does not displace other customers.

For purposes of the no-additional-cost services exclusion, the term "employee" includes the following: Reg. §1.132-1(b)(1)

- a current employee
- the employee's spouse
- the employee's dependent child
- a former employee who retired or left on disability
- a widow(er) of an individual who died while employed

No-additional-cost benefits made available only to highly compensated employees are not excludable. Reg. §1.132-8

Qualified Employee Discount Exclusion – IRC §132(c); Reg. §1.132-3

An employee is not required to include in gross income any qualified discount received from the City on property or services that the City offers for sale to customers in the ordinary course of business, as long as the discount does not exceed:

- In the case of services, 20% of the price at which a service is offered to customers
- In the case of property, the gross profit percentage multiplied by the price at which property is offered to customers in the ordinary course of business. This means that the property can't be discounted below cost.

Any excess discount would be treated as taxable income.

For purposes of the qualified employee discount exclusion, the term "employee" includes the following: Reg. §1.132-1(b)(1)

- a current employee
- the employee's spouse
- the employee's dependent child
- a former employee who retired or left on disability
- a widow(er) of an individual who died while employed

To qualify for exclusion, the discount must not discriminate in favor of highly compensated employees. Reg. §1.132-3(a)(6)

LAND DEVELOPMENT

Foreclosure. In order to address blighted and vacant properties within the City, the 6-1 following factors will be considered for utilization of the foreclosure process to put properties in the hands of new owners who will care for and use the property to promote economic development within the City. 1. All properties are considered (commercial, residential, and vacant lots). 2. Properties with mortgages are considered. **3.** Properties that are occupied are considered. **4.** Properties with significant code or other city liens are considered. **5.** Homestead exempted properties will not be considered. Once a property is selected and referred to the City Attorney for review, a demand letter may be sent to the property owner requesting payment of the liens in full prior to initiating a foreclosure action. If contact cannot be made, or payment is not received by the date indicated in the letter, the City Attorney shall seek authorization from the City Council to initiate a foreclosure action against the property. Waiver/Reduction of Liens. In order to encourage (re) development of properties for 6-2 enhancement of property values and living conditions in the City, the following factors will be considered for requests for waivers/reductions of lot clearing, nuisance abatement, and/or unsafe structures/demolition liens. 1. Whether the violation has been brought into compliance regarding the violation 2. Whether extreme or undue hardship is shown regarding payment of the lien and/or regarding coming into compliance with code requirements during the required time. 3. Whether there are existing code violations on other properties owned by the violator or prospective purchaser. **4.** Whether there is a development or redevelopment proposal regarding the property which would result in improvement or upgrade of the property. 5. Whether there is a development or redevelopment proposal regarding the property which would result in the creation or preservation of affordable housing units. 6. Whether, given such a development or redevelopment plan, it would be impractical to take the compliance action directed by the City Council. 7. Whether payment would hinder a proposed sale of the property. 8. Whether a waiver or reduction of lien would facilitate acquisition of the property for the purpose of creating or preserving affordable housing units. 9. Whether an appraisal of the property, submitted by the applicant, demonstrates to the City that the cost of the lien has been absorbed. 10. The amount of a lien will not be reduced below the amount representing administrative costs incurred by the city regarding the case. However, costs incurred by the city may be paid with revenue from the city's Code Foreclosure Program if acquisition and/or development/redevelopment of the property results in

the creation or preservation affordable housing units.

LEGAL

Case Reports. The city attorney shall furnish to the city council a quarterly report of	7-1
pending litigation, identifying each case, opposing counsel, the nature of the case, and	
the status of the case as of the date of the report. In addition, the city attorney shall keep	
the city council and city manager advised from time to time as to significant	
developments in each case.	

LEISURE

Holiday Decorations. Holiday decorations along the rights-of-way to be installed or paid for by the city will be limited to the Downtown Core, Memorial Causeway, South Gulfview to the southern point of Beach Walk, Mandalay south of Acacia and the business district on Sand Key.	8-1
 Library Donor Naming Recognition. The following guidelines govern donor recognition with regard to naming buildings, areas, rooms, collections, furnishings and equipment: Library building names will have geographical or functional names only and winot be subject to availability for donor recognition. Clearwater Main Library and North Greenwood Branch meet the policy guidelines, but John Doe Main Librardoes not. Naming of library internal functional areas, rooms, and major collections is the prerogative of the City Council. Collections of materials, equipment or furnishings, which are accepted as gifts by the Library Director, and/or funded by individuals, corporations or foundations, may be recognized by a discrete engraved plaque mounted on on near the gift as appropriate, with the name of the donor displayed. For exampl "the John Doe collection of Illuminated Manuscripts" or "Computer Equipment for Research Provided and Maintained by the John Doe Corporation." All signs and plaques printed with names of donors will be of similar appearant and will be consistent with the architectural design and interior decoration of the building. 	II d iry e,
Renaming City Parks. The Parks & Recreation Board will not consider any requests rename existing parks unless requested by motion of the City Council (per Resolution 09-31). The Board will conduct an advertised public hearing for the proposal and formulate a recommendation to the City Council for a final decision.	