

**PRELIMINARY ANNUAL OPERATING AND CAPITAL IMPROVEMENT BUDGET
CITY OF CLEARWATER, FLORIDA**

2026/2027





TABLE OF CONTENTS

Title Page	7
Introduction	8
Executive Overview	10
Personnel Changes	16
Budget Timeline	18
Funds Summary Overview	20
General Fund	21
Water & Sewer Fund	30
Stormwater Fund	34
Gas Fund	38
Solid Waste & Recycling Fund	42
Airpark Fund	46
Marine Fund	50
Clearwater Harbor Marina Fund	54
Parking Fund	58
Administrative Services Fund	62
General Services Fund	66
Garage Fund	70
Central Insurance Fund	74
Special Revenue Funds	78
Capital Improvement Funds	83
Summary of Full Time Equivalent Positions	86
Departments Summary	91
City Council	92
City Manager's Office	94
City Attorney's Office	98
City Audit	102
City Clerk	106
CRA Administration	110
Economic Development & Housing	114
Finance & Budget Operations	118
Fire	124
Gas System	130
General Support Services & Fleet	136
Human Resources	142
Information Technology	148
Library	152
Marine & Aviation	158
Non-Departmental	164
Parks & Recreation	168
Planning & Development	176
Police	182
Public Communications	188

Public Utilities	194
Public Works	200
Solid Waste & Recycling	208
Capital Improvement Program	214
Fiscal Year 2027 Capital Plan	217
Project by Expenditure Type	218
Project by Funding Source	228
Capital Projects	242
Airports	243
Airport Fencing Replacement	244
Airport Hangars - New	245
Airport Maintenance & Repair	246
Airport Vehicle Replacement	247
Aviation Operations Center	248
Master Plan & ALP Update	249
Renovation of Aircraft Hangars	251
Culture and Recreation	252
Amphitheater Repair & Improvements	255
Arts & Cultural Affairs Fund	256
Athletic Fields & Facility Renovations/Improvements	257
Athletic Fields R&R	258
Beach Walk/Pier 60 Park R&R	259
Bicycle Paths-Bridges	260
Carpenter & Baycare R&R	261
Clearwater Harbor Marina Facility Maintenance R&R	262
Clearwater Harbor Marina Replace & Upgrade	263
Coachman Park Improvements	264
Downtown Harbor Marina Ferry Dock	265
E.C. Moore Renovation	266
Fuel System R&R	267
Marine Facility Maint & Dock R & R	268
McMullen Tennis Renovation	269
Misc Parks & Rec Contract Services	270
Neighborhood Park Renovations	271
Parks & Beautification R&R	272
Pier 60 R & R	273
Pour-in-place Playground Safety Program	274
Recreation Center R&R	275
Sailing Center R&R	276
Sports Lighting Retrofit	277
Stevenson Creek Park	278
Woodgate Park Renovation	279
Fire Protection & Rescue Services	280
Auto External Defibrillator Program	282
Beach Guard Administration Building	283
Beach Guard Towers	284
FD Aerial Tiller Replacement	285
Fire Engine Replacement	286
Fire Equipment Replacement	287

Fire Radio Replacement	288
Fire Squad Unit Replace	289
Fire Station Alerting System	290
Fire Training Tower	291
Replace & Upgrade Airpacks	293
Rescue Vehicle	294
Flood Protection/Stormwater Management	295
North Beach Pump Stations	296
Stormwater System Improvements	297
Gas Utility Services	298
Capacity and Infrastructure Upgrade	300
Expanded Energy Conservation	301
Future IMS Software and Hardware	302
Gas - Capital Equipment	303
Gas Main Extensions and Distributions	304
Gas Meter Change Out	305
Line Relocation	306
Operations and Support Facilities	307
Pinellas Building & Equipment R&R	308
Libraries	310
Library FF & E Repair and Replacement Project	311
Library Technology	312
Other General Government	313
Accela Permitting & Code Enforcement Upgrade	316
ADA Transition Plan	317
Air Conditioning Replacement – Citywide	318
Building Systems	319
Business Process Review & Implementation	320
CIS Upgrades	321
Citywide Audio/Video Solutions	322
Citywide Cameras System	323
Citywide Connectivity Infrastructure	324
Elevator Refurbish & Modernization	325
Enterprise Asset Management	326
Financial System Upgrades	327
Fleet Facility Repair & Replacement	328
Flooring for Facilities	329
General Facility Building Renovation	330
General Services R&R	331
Generator Maintenance	332
Geographic Information System	333
Granicus Agenda Management System	334
IT Disaster Recovery	335
Light Replacement & Repair	336
Motorized Equip Purchase - L/P	337
Motorized Equip Replace - Cash	338
Motorized Equip Replace - L/P	339
Network Infrastructure & Server R & R	340
New A/C System Chiller	341

P25 Radio Equipment & Infrastructure	342
Painting of Facilities	344
Roof Repair and Replacements	345
Studio/Production Equip R&R	346
Sustainability Reinvestment Fund	347
Other Physical Environment	348
Citywide Shorelines & Seawalls	350
Coopers Point	351
Dredging of City Waterways	352
Environmental Assessment & Cleanup	353
Environmental Park Remediation & Protection	354
Joe DiMaggio Artificial Turf Field	355
Nash Street	356
Osceola Ave Streetscape/Utility Replacement	357
Public Works Complex	358
Right-of-Way Tree Mngmt Program	360
Other Transportation	361
Miscellaneous Engineering	362
Survey Equip Replacement	363
Waterway Maintenance	364
Parking Facilities	365
Beach Marina Parking Garage	366
Parking Garages	367
Parking Lot Improvements	368
Seminole Boat Launch Maintenance	369
Police Protection	370
PD District 1 Dock Replacement	371
Police Boat R&R	372
Police Equipment	373
Police Information Systems	374
Police Training Range	375
Police Vehicles	376
Road and Street Facilities	377
Bridge Maintenance & Improvements	378
East Clearwater Resiliency	379
Fort Harrison Reconstruction	380
Old Clearwater Bay	381
Quiet Zone Compliance	383
Streets & Sidewalks	384
Traffic Safety, Intersections & Signals	385
Solid Waste Services	386
Facility R&R	387
Rebuild Solid Waste Admin Complex	388
Water-Sewer Services	389
Automated Meter Reading	392
East Plant R&R	393
Eliminate Surface Water Discharges	394
Lift Station	395
Lift Station Point Repairs & Improvements	396

Marshall Street Plant R&R	397
North East Plant Upgrades/Improvements	398
Northeast Plant R&R	399
R.O. Plant at Reservoir #2 Upgrades & Improvements	400
R.O. Plant Reservoir # 1 Upgrades & Improvements	401
Reclaimed Water Distribution	402
Reverse Osmosis #1 R&R	403
Reverse Osmosis #2 R&R	404
Sanitary Sewer Extensions	405
Sanitary Sewer Upgrades/Improvements	406
Sewer Point Repair & Improvements	407
System Expansion	408
Utilities Building & Maintenance	409
Water Reclamation Facility Consolidation	410
Water Treatment Plant #3 R&R	411
Water/RCW/Well Repair & Improvements	412
Wellfield Improvements	413
WRF Maintenance & Repair Program	414

CITY OF CLEARWATER, FLORIDA

2026-2027 Preliminary Annual Operating and Capital Improvement Budget



BRUCE RECTOR

Mayor

DAVID ALLBRITTON

Councilmember

RYAN COTTON

Councilmember

MIKE MANNINO

Councilmember

LINA TEIXEIRA

Councilmember

JENNIFER POIRRIER

City Manager



CITY OF CLEARWATER

OFFICE OF THE CITY MANAGER

POST OFFICE BOX 4748, CLEARWATER, FLORIDA 33758-4748

600 CLEVELAND STREET, CLEARWATER, FLORIDA 33755

TELEPHONE (727) 562-4040 FAX (727) 562-4052

June 30, 2026

Honorable Mayor and Members of the City Council
City of Clearwater, Florida

I am pleased to present the annual operating and capital improvement budget for the City of Clearwater for fiscal year 2026/27. The budget for 2026/27 is \$800,214,596 for citywide services and capital improvement projects, an increase of \$35.25 million in comparison to the amended fiscal year 2025/26 budget. The General Fund budget reflects expenditures of \$229,833,810, an increase of 3% from the 2025/26 amended budget of \$224,016,252. A millage rate of 5.8850 mills is proposed to fund General Fund expenditures in this budget, the same rate as the current year.

In preparing this budget, staff collaborated with the City Council during special meetings held in February and March. For fiscal year 2026/27, the city implemented a new strategic planning process that brought together City Council and executive leadership to collaboratively review the existing funding and prioritization of key public service areas. This work was further strengthened through Clearwater's participation in the Bloomberg Harvard City Leadership Initiative, which challenges local governments to rethink traditional approaches to public service through innovation, data-informed decision-making, cross-departmental collaboration, and continuous improvement. Through this effort, we developed innovative strategies to improve service delivery while maximizing the value of taxpayer resources.

Guided by the outcomes of these discussions, the proposed budget focuses on sustaining core services, particularly public safety and the maintenance of existing infrastructure, while continuing support for quality-of-life programs at flat or reduced funding levels where feasible. Importantly, the budget maintains the current millage rate and reflects a prudent financial approach that positions the City to prepare for potential impacts associated with the statewide property tax referendum scheduled for the November 2026 General Election. While the outcome of the referendum remains uncertain, the City is committed to maintaining transparency by conducting public conversations regarding its potential implications. Over the coming months, staff and City Council will continue evaluating a range of financial strategies and operational scenarios to ensure the City remains poised, adaptable, and prepared to respond appropriately regardless of the outcome. This proactive approach will help safeguard essential services, protect the City's long-term financial stability, and position Clearwater to successfully navigate future challenges.

The proposed budget reflects city departments' efforts to identify efficiencies and carefully manage resources in a challenging financial environment. While some revenue streams remain stable, ad valorem revenues reflect a moderating housing market, and a continued reduction in sales tax revenues are anticipated due to the passage of HB 7031, in October 2025. Despite limited revenue growth, significant increases in health insurance and liability insurance costs, and continued inflationary pressures affecting operations and capital projects, the General Fund budget increase is limited to 3%. Within that increase, the city continues its commitment to maintaining employee compensation at the 75th percentile of the competitive market, funds the addition of nine firefighters as required under the collective bargaining agreement with the International Association of Fire Fighters (IAFF), sustains the capital program funding that ensures the continued maintenance of city assets and facilities, and preserves the high level of service residents expect. Achieving these objectives while maintaining financial stability is a direct result of the innovation, discipline, and dedication demonstrated by departments across the organization.



While significant progress has been made since the 2024 Atlantic Hurricane season, recovery and rebuilding efforts continue across the community. Staff remain focused on restoring, maintaining, and strengthening critical infrastructure to enhance resilience to future storm events. Recovery efforts also continue to include the careful documentation and management of storm-related expenditures and the pursuit of all eligible reimbursement opportunities through federal and state programs. I would like to commend the City Council and our dedicated staff for their continued commitment to these recovery initiatives and their steadfast focus on advancing Clearwater's long-term vision of a community that thrives from Bay to Beach.

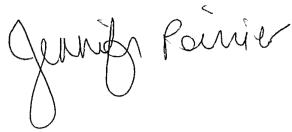
Public Process

The proposed budget will be formally presented at the City Council meeting on July 16, 2026, at which time the City Council will set the tentative millage rate. A special budget work session will be held on August 11, 2026, which will provide the City Council with an opportunity to fully discuss the proposed budget and capital plan with staff present.

The first public hearing on the tentative millage rate and operating and capital budgets is scheduled for the evening of September 15, 2026 at 6:00 pm. The second and final public hearing to adopt the millage rate and fiscal year 2026/27 operating and capital improvement budget is scheduled for the evening of September 21, 2026 at 6:00 pm. The budget agenda and all pertinent documents will be available to citizens in advance of these meetings on the City's website.

As we look ahead, the fiscal year 2026/27 proposed budget reflects the City of Clearwater's commitment to innovative and responsible governance. Informed by a new collaborative planning process that engaged City Council, this budget focuses on maintaining core services, preserving critical infrastructure, and supporting the programs that contribute to Clearwater's high quality of life. By balancing current needs with long-term financial stewardship, maintaining a stable millage rate, and preparing for future fiscal challenges, this budget positions Clearwater to remain a resilient, vibrant, and thriving community for years to come.

Respectfully submitted,



Jennifer Poirrier
City Manager

Executive Overview

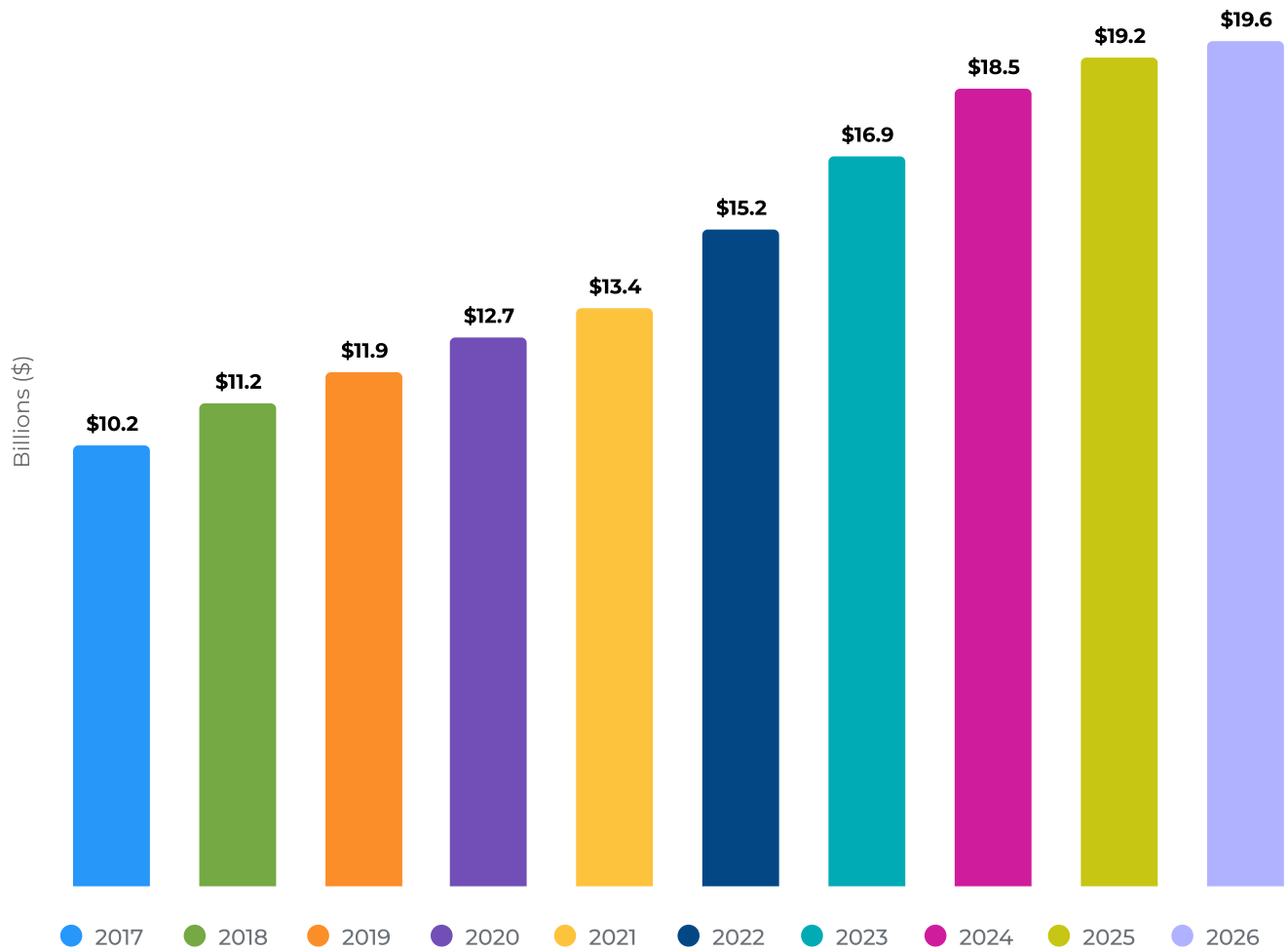
The following provides a summary of major budget elements that have organization-wide implications. Also included is information and historical trends on the City's taxable values and millage rate.

Taxable Values

Taxable property values for 2026 have increased by approximately 2.3%, from \$19.2 billion to \$19.6 billion, including new construction. The bulk of this increase (\$340.61 million) is related to the value of new construction and annexations, while increases in current values total \$93.49 million. The city's taxable property values experienced another year of growth in 2026. This increase reflects the moderating growth of the Tampa Bay real estate market and Clearwater's diverse geography, which supports a broad mix of residential, commercial, and industrial development. Additionally, following the passage of Constitutional Amendment 5 in the November 2024 General Election, which took effect on January 1, 2025, the value of the secondary tier of the Save Our Homes cap of \$25,000 is now adjusted annually based on growth in the Consumer Price Index (CPI). Clearwater residents who qualify for the homestead exemption will continue to benefit from the Save Our Homes cap, which limits increases in assessed value to the lesser of 3% or the annual change in the Consumer Price Index. For 2026, this increase is limited to 2.7%, based on the 2026 Consumer Price Index as reported by the Pinellas County Property Appraiser's Office.

City of Clearwater Taxable Values		
2026 Taxable Value	\$19,643,044,572	
2025 Taxable Value	19,208,941,657	
Net Increase	\$434,102,915	2.3%
<u>Analysis of Taxable Value Increase:</u>		
Increase in Current Values	\$93,494,594	
New Construction and Annexations	340,608,321	
Total Increase in Taxable Values	\$434,102,915	

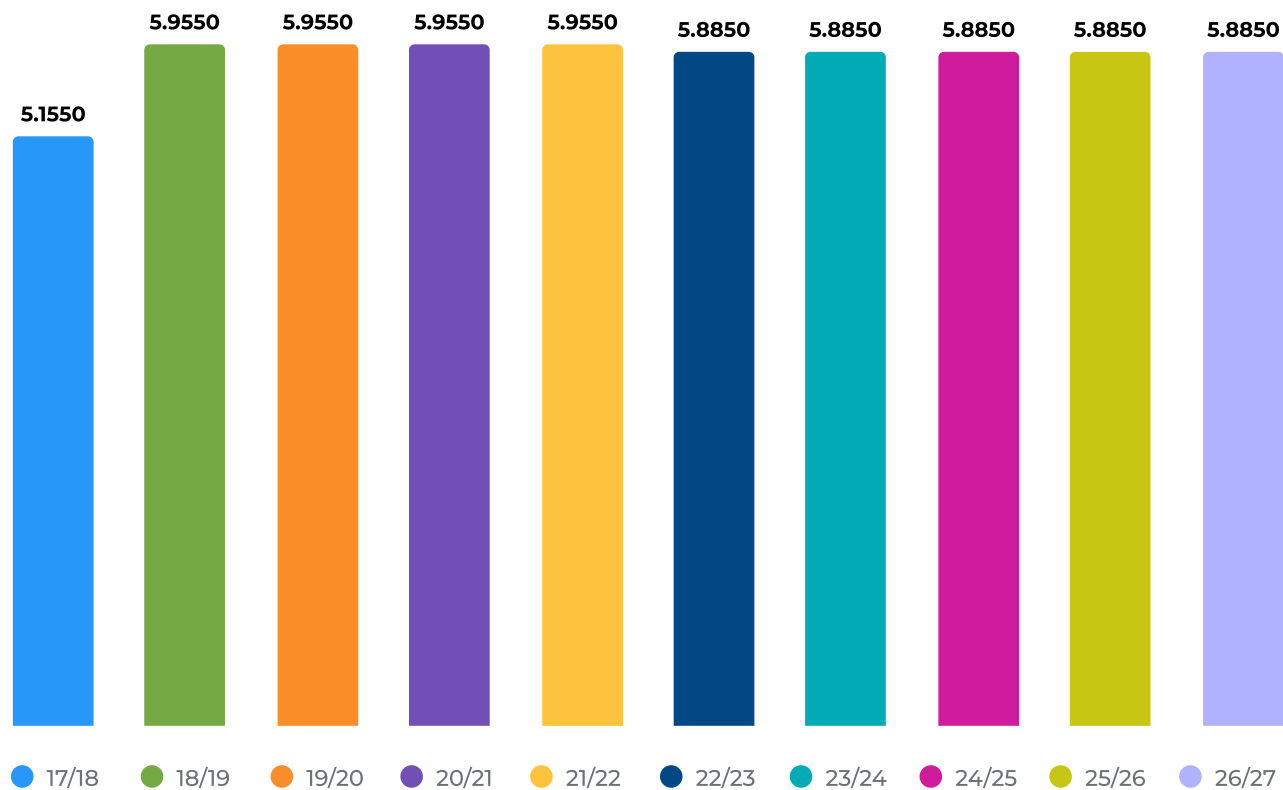
City of Clearwater Taxable Values



City Millage Rate

The following table provides ten years of history of the City’s millage rate. This budget proposes a millage rate of 5.8850 mills for fiscal year 2026/27, the same rate levied in the prior year.

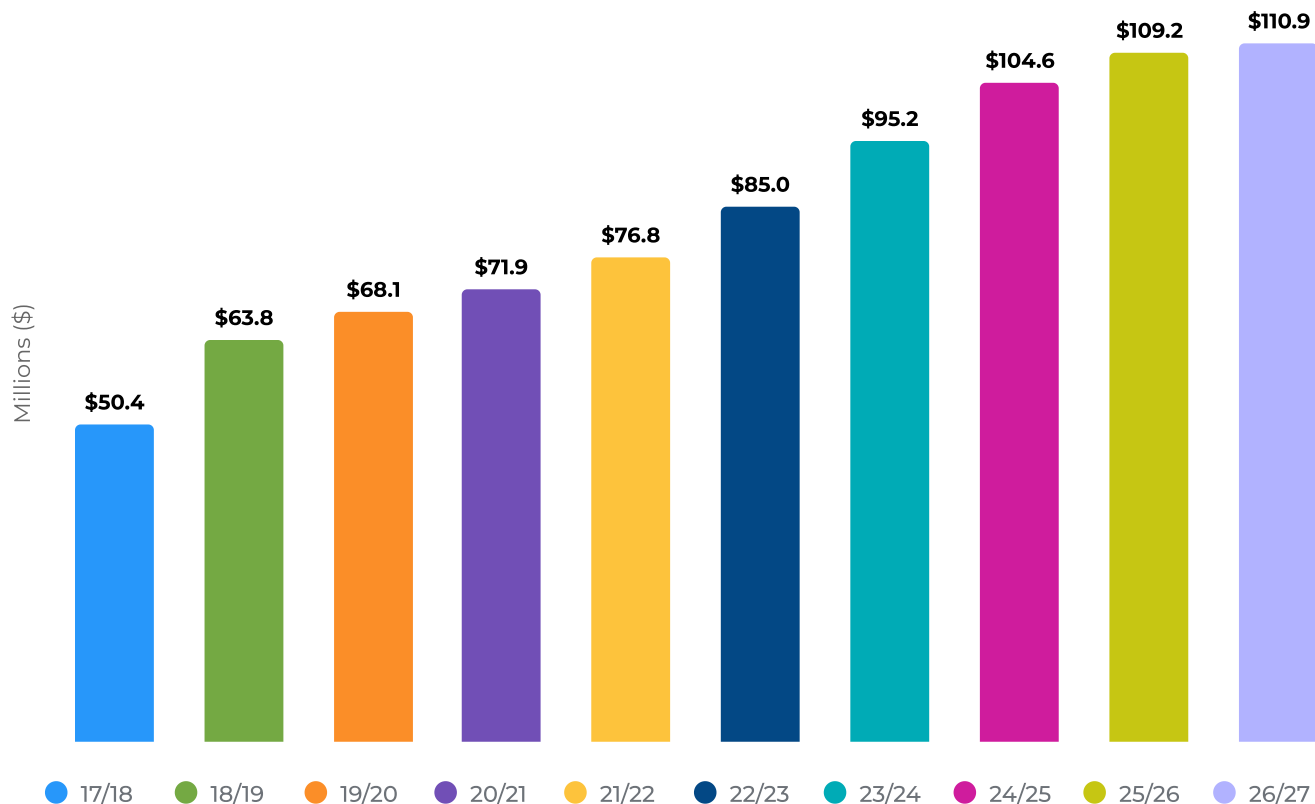
City of Clearwater Millage Rate



Property Tax Revenue

The property tax millage rate of 5.8850 mills will generate approximately \$110.94M in fiscal year 2026/27. Property tax revenues that support General Fund operations are budgeted at \$105.65M, an increase of approximately \$1.67M, or 2%, from the 2025/26 amended budget. In addition, per City Council policy, a portion of the total millage is set aside to provide funding for city road maintenance projects. The road millage is estimated at \$5.29M for 2026/27, an increase of \$87,010.

City of Clearwater Property Tax Revenue



Change in Full-time Equivalents (FTE)

Total full-time equivalent (FTE) positions for 2026/27 are budgeted at 1,904.8 FTEs for all City operations, an increase of 9.0 FTEs from the 2025/26 amended budget. In the General Fund, FTEs are budgeted at 1,172.4, an increase of 11.0 FTEs from the prior year. All other funds total 732.4 FTEs, a reduction of 2.0 FTEs from the amended fiscal year 2025/26 count.

A table detailing position changes is included in the next section.

Employee Wages

The current contracts for the Fraternal Order of Police (FOP) and FOP Supervisors unions were approved in December 2024 for three years, expiring on September 30, 2027. The proposed budget includes step advancement as well as a 3% range adjustment and general wage increase for FOP union employees.

The current contract for the International Association of Firefighters (IAFF) bargaining unit was approved in January 2025 for three years, expiring on September 30, 2027. The proposed budget includes step advancement as well as a 3%

range adjustment and general wage increase for IAFF union employees. In addition, for fiscal year 2026/27, the contract included a reduction to workweek hours requiring an additional 9 FTEs (Fire Medics) which are included in the proposed budget.

For all permanent employees not included in bargaining units, general wage increases of 3% are included in the proposed budget for fiscal year 2026/27.

City Pension Costs

The actuary report for the Employees' Pension Plan as of January 1, 2026, indicates that a minimum required City contribution of \$12.36 million, or 9.61% of total covered payroll, is required for fiscal year 2026/27. This is an increase of approximately \$4.02 million from the City's fiscal year 2025/26 required final contribution of \$8.34 million. This increase was due to unfavorable actuarial experience including salary increase experience, mortality experience, and investment return experience.

The plan's credit balance, which reflects actual contributions in excess of actuarial required contributions in prior years, increased from \$40.18 million to \$44.16 million during the calendar year 2025, primarily due to interest earned on the credit balance. This credit balance is available to subsidize volatile employer contribution requirements during future investment market downturns.

Due to negotiated differences in pension benefits, the actuary provides separate contribution rates for non-hazardous and hazardous employees. The budget plans for a contribution rate of 3.98% for non-hazardous and 18.16% for hazardous covered payroll in fiscal year 2026/27. In an effort to reduce the impact of pension costs on the city's budget, the fiscal year 2026/27 budget includes a reduced contribution rate recognizing the use of approximately \$3.0 million of pension credit balance, which represents the estimated interest earnings for fiscal year 2026/27. This use of credit balance reduces the contribution rate to 1.65% for non-hazardous and 15.83% for hazardous covered payroll in fiscal year 2026/27.

Medical Benefit Costs

For fiscal year 2026/27, the cost of medical care for employees is budgeted at \$27.31M across all City operations; this includes an estimated 9.8% increase. Included in this total is \$1.87M to fund the operating costs of the employee health clinic. The budgeted cost of medical care to the General Fund is estimated at \$16.97M, an increase of \$1.19 million, or 7.5% over the current budget. The total cost of medical care, to include coverage for dependents and retirees, is estimated at \$30.97 million, which is budgeted in the Central Insurance Fund. Revenues from payroll and pension deductions are budgeted to offset this expense.

The City continues efforts to control medical benefit costs with self-insured medical, including stop-loss insurance for large claims. Self-insurance results in volatility of costs, as the annual cost results from the unpredictability of actual claims incurred. Consequently, actual results could differ significantly from the budgeted increase. However, self-insurance should result in lower City costs over the long run versus being fully insured, which the city has observed in recent years through medical claims renewals that have been below the national and statewide average.

The City also administers a robust wellness program that promotes healthier lifestyles and early detection of chronic diseases, including the operation of an Employee Health Center (EHC), which will celebrate its 16th anniversary in July 2026. The clinic provides primary and acute healthcare, along with free prescription medicines, to those enrolled in the City's medical insurance at a lower cost than outside claims for similar services submitted through our health care administrator. This continues to provide both savings to employees and reduced claims costs for the City through an increased focus on preventative care, while contributing to a reduction in healthcare costs and large claims. Funding also includes an incentive program to encourage employees to utilize our EHC, ultimately leading to increased productivity and reduced absenteeism among employees due to illness.

Property and Liability Insurance

The City's budget for property and liability risks for fiscal year 2026/27 is estimated at \$9.96M in the Central Insurance Fund. The method of allocating insurance costs across all city departments is based upon actual activity (premiums and claims) paid in the prior fiscal year (2024/25), adjusted for recoveries and market changes. The total allocated to departments for fiscal year 2026/27 is \$7.68M, a decrease of \$71,722 from the 2025/26 allocation. The allocation charged to the General Fund is \$4.56 million, an 18% increase from fiscal year 2025/26. The budgeted amount provides for insurance coverage on all City properties individually, as well as \$75.0 million of coverage for multiple-property damage caused by a named storm; boiler and machinery coverage; terrorism coverage; various specialty policies; a package insurance policy consisting of coverage for automobile liability, commercial general liability, public official liability, emergency medical services, professional liability and crime & law enforcement activities. The City's self-insured retention per claim is \$100,000 for property losses and \$500,000 for liability.

Workers' Compensation

The City's budget for workers' compensation in fiscal year 2025/26 is estimated at \$1.93M in the Central Insurance Fund. The method of allocating workers' compensation costs across all city departments is based upon actual activity (claims) paid in the prior fiscal year (2024/25), adjusted for market changes. The total allocated to departments for fiscal year 2026/27 is \$2.34M, a decrease of \$242,610 (or 9%) from the 2025/26 allocation. Workers' compensation costs affect the various funds in different ways; the costs are allocated based upon the number of employees, job classification and workers' compensation claim experience. In the General Fund, the allocation for workers' compensation is \$1.64M, a decrease of 12% from fiscal year 2025/26. The City is insured for workers' compensation losses under an excess policy with a self-insured retention of \$600,000 per claim.

General Fund Unassigned Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum General Fund reserve equal to 8% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs. In addition, the City Council maintains an additional General Fund reserve equal to 0.5% of the subsequent year's budgeted expenditures to fund the retirements of General Fund long-term employees during the given fiscal year.

Based on the current year's amended budget, for fiscal year 2025/26, the City will maintain a General Fund unassigned fund balance (reserve) of approximately \$72.96 million, or 31.7% of the fiscal year 2026/27 proposed operating budget. This maintains the City's General Fund reserve at approximately \$53.42 million (or 23%) over the required minimum reserve policy.

Analysis of FTE Changes

Proposed 2026/27 Budget

As part of preparation for the proposed budget, departments were challenged again to thoroughly review operations to identify opportunities to limit budget growth while continuing to deliver the high-quality programs and services our community relies on. All proposed position changes, including reallocation of positions between departments, are outlined below. In support of our Strategic Plan, we remain committed to regularly reviewing operations and initiatives to ensure continuous improvement and alignment with our strategic priorities.

The table below provides a description of these FTE changes by fund and department.

Department	Additions and (Deletions)	Transfers Within Departments	Position Description
General Fund			
<u>Fire Department</u>	9.0		Nine new Fire Medic positions are added to the Fire Department to provide staffing to cover a reduction to workweek hours as approved in the IAFF contract.
<u>Public Works</u>	1.0	1.0	A Business Systems Analyst has been added to Public Works to support the implementation and maintenance of the new asset management system. An additional position to support the City's growing geographic information system (GIS) needs has been transferred from the Information Technology Department.
Total General Fund	10.0	1.0	Total General Fund
Administrative Services Fund			
<u>Information Technology</u>	(1.0)	(1.0)	A position is being transferred to Public Works to provide direct support for the department's GIS. In addition, a Network Analyst has been eliminated.
Total Administrative Services Fund	(1.0)	(1.0)	Total Administrative Services Fund
Total All Funds	9.0	-	Total All Funds



Budget Process Calendar

Fiscal Year 2026/27

February 9	City Council Strategic Planning Session (Part 1)
March 4	City Council Strategic Planning Session (Part 2)
February - April	City Manager and Assistant City Managers review the six-year capital improvement plan, department organization, and proposed program changes with Department Directors
March - May	Departments prepare operating budgets
May 29	Receipt of early "Estimate of Taxable Values" from Pinellas County
June	City Manager meetings with Departments to provide final direction and finalize department budgets
July 1	Receipt of Preliminary Taxable Values from Pinellas County (figures used in final budget)
July 13	City Manager presents Preliminary Operating and Capital Improvement Budget to the City Council
July 16	City Council sets preliminary millage rate
July 28	City must provide Pinellas County with preliminary millage rate
August 11	Special Budget Work Session to discuss the proposed budget
September 15	First Public Hearing on Annual Operating and Capital Improvement Budget
September 15	Public Hearing on Penny for Pinellas projects
September 21	Final Public Hearing on Annual Operating and Capital Improvement Budget

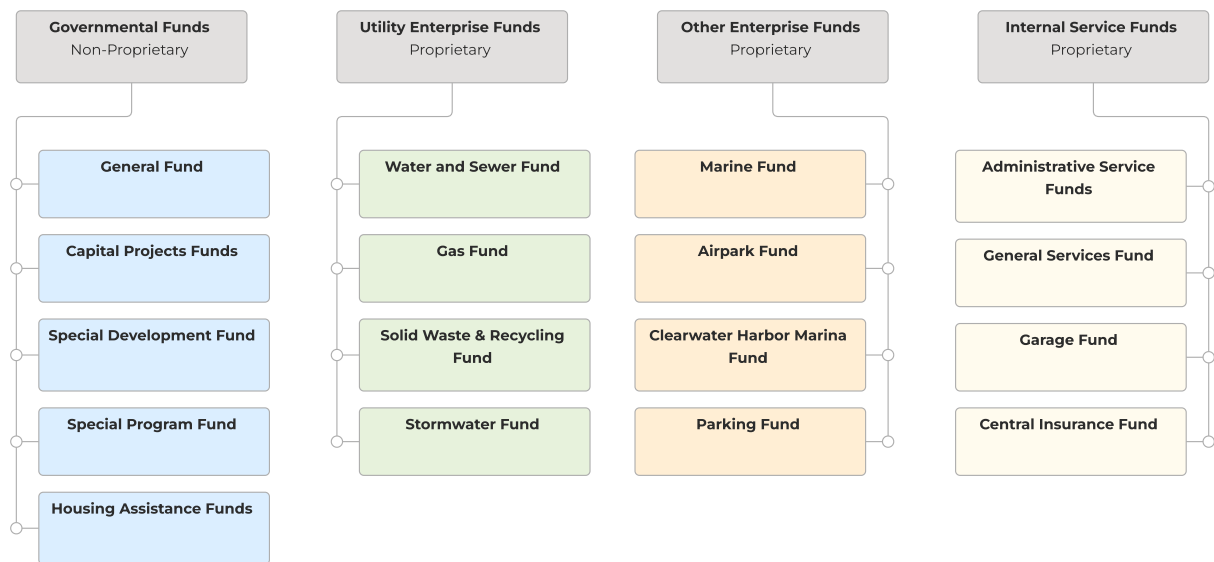


Funds Summary Overview

The City of Clearwater uses funds to budget for operations and to account for the results of those operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain functions or activities.

Budgets are adopted for funds that are either governmental funds or proprietary funds. Each category is also divided into separate fund groups. The following are the funds of the City of Clearwater in which the City Council adopts an annual budget.

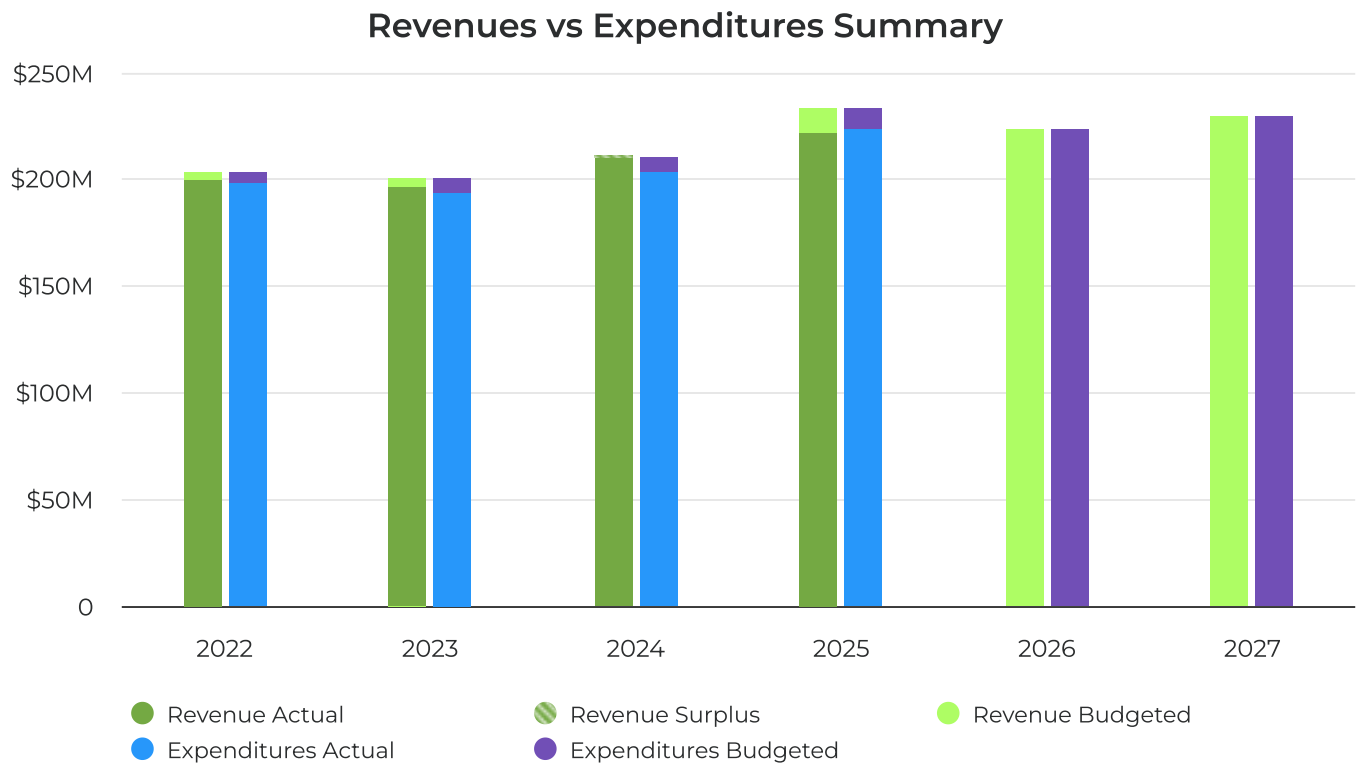
Fund Summary



General Fund

The General Fund is the general operating fund of the City, considered a major fund for accounting purposes. This fund was established to account for the revenues and expenditures associated with operating general governmental functions of a non-proprietary nature. Major revenue sources for this fund include ad valorem tax, franchise and utility taxes, telecommunications and sales tax, license and permit fees, administrative charges and charges for current services. The major operating activities supported by the General Fund include police and fire services, transportation, economic development, community development servicing housing needs, permitting, occupational licensing, public works, parks and recreation, library, and other general governmental service functions.

Summary



General Fund Expenditures by Category

General Fund expenditures for the fiscal year 2026/27 budget are estimated at \$229,833,810, an increase of approximately 2.6% from the 2025/26 amended budget.

Personnel costs (salaries and benefits) reflect a net increase of 7% across all operations compared to the amended fiscal year 2026/27 budget. These costs include wages for all full-time, part-time, and temporary employees budgeted to support General Fund departments for fiscal year 2026/27, as well as all other benefits, including pension, medical, and workers' compensation costs noted earlier in this summary. Also included for fiscal year 2026/27 are estimated general wage increases of 3% for all employees not included in labor unions, and salary increases as approved in our public safety union contracts. While the cost of salaries is projected to increase by 4.6%, this is outweighed by cost increases in benefits (an increase of approximately 18%). The budget for personnel costs is approximately 62% of total General Fund expenditures.

Operating costs are estimated at \$34.34M for fiscal year 2026/27, a 3% increase from the amended 2025/26 budget. Operating expenses include funding for professional and contractual services, utility costs for operations (including street lighting), property and liability insurance, operating supplies, and various expenses of everyday business to maintain current service levels. This projected increase is primarily the result of increases to contractual service contracts, property/liability insurance, and utilities.

Internal service costs are budgeted at \$23.93M, an increase of 5% for fiscal year 2026/27 compared to the current year's amended budget. These costs represent charges from the City's internal service funds for information technology, telecommunications, building and maintenance, fleet (garage) services, radio communications, employee benefits, and risk management. This increase is primarily related to garage service costs (replacement fleet and fuel costs) and increased building costs related to the new city hall.

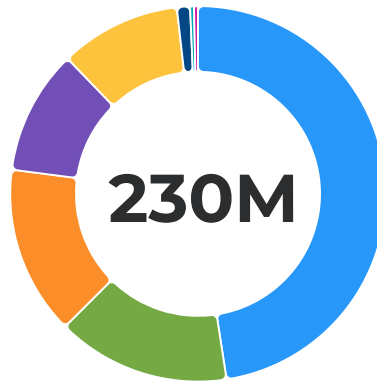
Interfund transfers in the General Fund are budgeted at \$24.66M for fiscal year 2026/27. This represents a decrease of 25% from the fiscal year 2025/26 amended budget. Transfers to capital funds include \$17.26M for ongoing capital repair and replacement projects and \$2.08M for "one-time" major facility renovations and road construction projects; and transfers for special programs total \$872,380. Transfers also include the tax increment payment to the Community Redevelopment Agency (CRA) which is estimated at \$3.77M for the Downtown CRA and \$668,004 for the North Greenwood CRA for fiscal year 2026/27.

The category of Grants & Aids accounts for outside agency support and special event grants, which total \$1.20M. This includes funding of \$300,000 for homeless initiatives; \$150,000 to support the Clearwater Ferry; \$260,000 for special event contributions/grants; \$25,000 to support the Clearwater Historical Society; \$10,000 for the Clearwater Arts Alliance; \$20,000 for public art grants, \$10,000 for community garden grants, and \$6,500 for Parks support of Clearwater for Youth.

Debt service costs are budgeted at \$2.6M, a 1% decrease from the amended fiscal year 2025/26 budget. This includes debt costs estimated at \$1.82M for Imagine Clearwater's non-ad valorem revenue bonds due in fiscal year 2026/27. Other debt costs are budgeted for payments of new vehicles and equipment added to the City's fleet, estimated at \$755,920.

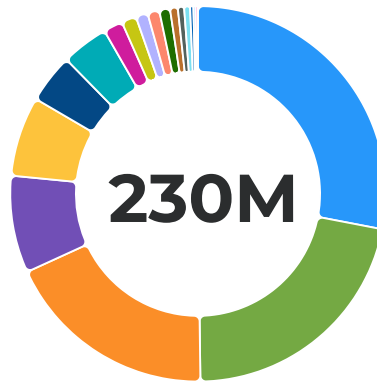
Capital costs are budgeted at \$768,680 for fiscal year 2026/27. This reflects a less than 1% decrease from the amended fiscal year 2025/26 budget figures. Capital expenditures include library materials funding of \$693,680 and various small equipment purchases in other General Fund departments.

FY27 Expenditures by Category



Salaries	\$109,343,250	47.57%
Other Operating	\$34,340,039	14.94%
Benefits	\$33,410,091	14.54%
Transfers	\$24,659,926	10.73%
Internal Services	\$23,931,694	10.41%
Debt Service	\$2,598,630	1.13%
Grants & Aids	\$781,500	0.34%
Capital Outlay	\$768,680	0.33%

FY27 Expenditures by Department



Police Department	\$64,422,079	28.03%
Parks & Recreation	\$50,023,096	21.76%
Fire Department	\$42,267,363	18.39%
Non-Departmental	\$19,236,215	8.37%
Public Works	\$15,794,137	6.87%
Planning & Development	\$9,717,367	4.23%
Library	\$9,284,895	4.04%
Financial & Budget Operations	\$3,823,312	1.66%
City Attorney	\$2,916,910	1.27%
Human Resources	\$2,398,382	1.04%
Economic Development & Housing	\$2,328,259	1.01%
Public Communications	\$2,136,424	0.93%
City Manager	\$1,533,209	0.67%
City Clerks Office	\$1,217,236	0.53%
Community Redevelopment Agency	\$1,200,470	0.52%
City Council	\$626,691	0.27%
Internal Audit	\$463,325	0.20%
Public Utilities	\$444,440	0.19%

Expenditure History by Department

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Police Department	\$48,977,769	\$52,714,263	\$57,091,108	\$61,828,319	\$60,582,188	\$64,422,079	6.34%
Fire Department	\$32,209,183	\$33,853,679	\$34,591,533	\$38,783,439	\$37,989,043	\$42,267,363	11.26%
Public Works	\$8,573,800	\$10,230,002	\$13,905,004	\$16,846,984	\$15,720,475	\$15,794,137	0.47%
Public Utilities	\$392,473	\$421,565	\$444,894	\$499,369	\$469,430	\$444,440	-5.32%
Parks & Recreation	\$35,417,328	\$38,604,594	\$44,739,017	\$53,409,770	\$55,026,047	\$50,023,096	-9.09%
Planning & Development	\$6,715,720	\$6,735,521	\$7,734,751	\$8,753,415	\$9,350,803	\$9,717,367	3.92%
Economic Development & Housing	\$1,902,186	\$1,791,660	\$2,067,096	\$1,864,984	\$2,292,583	\$2,328,259	1.56%
Library	\$7,792,513	\$9,037,536	\$9,008,237	\$9,738,835	\$9,278,756	\$9,284,895	0.07%
Non-Departmental	\$45,344,665	\$27,615,946	\$19,040,082	\$17,437,422	\$17,228,132	\$19,236,215	11.66%
City Council	\$399,904	\$473,746	\$545,812	\$629,235	\$647,839	\$626,691	-3.26%
City Manager	\$1,394,480	\$1,057,945	\$1,538,648	\$1,238,423	\$1,449,391	\$1,533,209	5.78%
Community Redevelopment Agency	\$520,356	\$658,264	\$718,951	\$883,527	\$1,159,032	\$1,200,470	3.58%
Office of Innovation	\$6,026	\$718,011	\$271,711	-	-	-	-
Internal Audit	\$223,301	\$338,727	\$419,606	\$336,210	\$461,221	\$463,325	0.46%
Public Communications	\$1,167,278	\$1,454,118	\$1,790,770	\$1,842,767	\$2,122,555	\$2,136,424	0.65%
Human Resources	\$1,535,380	\$1,853,562	\$2,078,652	\$2,004,925	\$2,309,219	\$2,398,382	3.86%
City Attorney	\$1,781,237	\$2,356,934	\$2,778,131	\$2,951,398	\$3,064,142	\$2,916,910	-4.80%
City Clerks Office	\$1,215,536	\$1,013,896	\$1,120,283	\$1,218,812	\$1,232,161	\$1,217,236	-1.21%
Financial & Budget Operations	\$2,385,436	\$2,802,283	\$3,111,055	\$3,500,689	\$3,633,235	\$3,823,312	5.23%
Total Expenditures	\$197,954,573	\$193,732,252	\$202,995,338	\$223,768,524	\$224,016,252	\$229,833,810	2.60%

General Fund Revenues

Ad Valorem tax revenues represent 46% of the total General Fund revenues. Property tax revenues for General Fund purposes are estimated at \$105.65M, up from \$103.98 budgeted in fiscal year 2025/26. This increase will provide an additional \$1.68M to the General Fund, which is an approximately 1.6% increase due to growth in taxable property values.

Utility tax revenues represent approximately 9% of the General Fund's total revenue. Utility taxes collected on power and utility services are anticipated to be \$21.73M. This is a 5% increase from the amended 2025/26 budget based on the trend of receipts of Electric and Water Utility Taxes in the current year.

The category of Local Option, Fuel and Other Tax revenues represents approximately 3.0% of total General Fund revenue. This category includes business tax revenues, budgeted at \$2.11M, and communication services tax revenues budgeted at \$4.4M for fiscal year 2026/27. Total revenues in this category are estimated at \$6.51M, a 1% decrease in comparison to the amended 2025/26 budget.

The Franchise Fee revenues category represents franchise fees collected on electric and gas utilities in Clearwater. Although these revenues fluctuate, primarily due to energy conservation and weather patterns, they have remained stable for the past few years. Budgeted revenues for fiscal year 2026/27 are projected at \$12.5M. This revenue source represents approximately 5% of General Fund revenue.

The Other Permits and Fees revenue category represents approximately 1.6% of General Fund revenues. The largest source of revenue in this category is building permit revenues which remain consistent revenue stream due to strong construction/building activity. Revenues in this category are estimated at \$3.55M, a 6% increase from the amended fiscal year 2025/26 budgeted revenues.

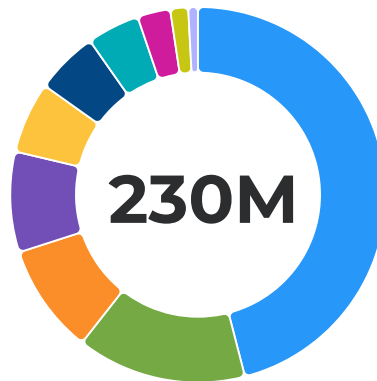
Intergovernmental revenues are received from federal, state, or local governments and account for \$33.6M, or 15% of General Fund revenue. This category has increased by \$732,590 in comparison to fiscal year 2025/26 amended revenues. Primary receipts in this category include sales tax revenue, state revenue sharing, fire and emergency medical service (EMS) revenues received from Pinellas County, state public safety pension revenues, and the Pinellas County library cooperative revenues. For fiscal year 2026/27, revenues are projected at \$8.73M for sales tax; \$4.92M for state revenue sharing; county fire and EMS revenues are estimated at \$14.34M; state public safety pension revenues are estimated at \$2.97M; and Pinellas County library cooperative revenues are projected at \$1.27M.

The category of revenue recognized as Charges for Services accounts for approximately \$19.89M and represents 9% of the City's total General Fund revenues. This category includes revenues for all the City's recreation and library programs, Pier 60 operations, as well as some specific planning and public safety fees. It also includes administrative charges to all enterprise funds for services provided to those operations by administrative departments. The General Fund is also reimbursed for any direct services provided to enterprise funds by operational departments, such as Parks and Recreation or Public Works/Engineering. In total, this category of revenues is budgeted at a 4% increase from the amended fiscal year 2025/26 budget. This category also includes a charge of \$750,000 to the parking fund to allocate a portion of parking fees collected at Clearwater Beach to offset the cost of Police Officers added in response to the development and tourism growth on Clearwater Beach.

The Transfers In category of revenues represents funding from most of the enterprise operations, which pay the General Fund a "payment in lieu of taxes" (PILOT) per City Council policy, reimbursements to the General Fund for the administration of special programs (federal housing grants), and the Community Redevelopment Agency (CRA) administrative staff. The combined receipts provided by transfers to the General Fund from other funds are approximately \$14.12M, representing 6% of total General Fund revenues. These revenue sources reflect a 1% decrease from fiscal year 2025/26 amended revenues.

Other smaller General Fund revenue sources include the revenue categories of Judgments, Fines and Forfeits and Miscellaneous revenues. Together, these sources represent approximately 5% of General Fund revenues. Major revenues in the judgments and fines category include the City's portion of court fines, which are estimated at \$550,000, and red-light camera fine revenues estimated at \$900,000 for fiscal year 2026/27. In the miscellaneous revenue category, major revenues include an estimate of \$4.5M in interest earnings; \$3.14M in revenues for rental agreements on Clearwater Beach; and \$900K in revenues anticipated from ticket sales and \$519,050 anticipated for naming rights at The BayCare Sound performance venue at Coachman Park.

FY27 Revenues by Revenue Source



● Ad Valorem	\$105,652,010	45.97%
● Intergovernmental	\$33,597,380	14.62%
● Utility Taxes	\$21,725,000	9.45%
● Charges for Service	\$19,890,240	8.65%
● Transfers In	\$14,122,728	6.14%
● Franchise Fees	\$12,450,000	5.42%
● Miscellaneous Revenues	\$10,415,952	4.53%
● Local Option, Fuel & Other Taxes	\$6,507,000	2.83%
● Other Permits & Fees	\$3,554,000	1.55%
● Judgments, Fines & Forefeits	\$1,919,500	0.84%

Revenue History by Revenue Source

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Ad Valorem	\$73,194,842	\$82,061,583	\$90,993,329	\$99,692,452	\$103,976,890	\$105,652,010	1.61%
Utility Taxes	\$18,467,096	\$19,944,844	\$19,489,071	\$21,324,082	\$20,600,000	\$21,725,000	5.46%
Local Option, Fuel & Other Taxes	\$6,256,620	\$6,641,357	\$6,630,449	\$6,598,641	\$6,600,000	\$6,507,000	-1.41%
Other Permits & Fees	\$4,659,192	\$3,968,622	\$3,628,693	\$3,910,584	\$3,356,000	\$3,554,000	5.90%
Franchise Fees	\$10,787,009	\$13,048,736	\$11,823,106	\$12,097,397	\$12,000,000	\$12,450,000	3.75%
Intergovernmental	\$29,021,022	\$30,579,162	\$32,149,701	\$33,327,686	\$32,864,790	\$33,597,380	2.23%
Charges for Service	\$16,538,123	\$17,810,784	\$17,629,197	\$16,462,097	\$19,063,410	\$19,890,240	4.34%
Judgments, Fines & Forefeits	\$1,607,344	\$1,426,817	\$1,539,610	\$1,636,609	\$2,079,500	\$1,919,500	-7.69%
Transfers In	\$34,443,447	\$14,054,637	\$18,692,903	\$15,848,883	\$14,213,780	\$14,122,728	-0.64%
Transfer (to)/from Surplus	-	-	-	-	\$214,262	-	-100.00%
Miscellaneous Revenues	\$5,148,755	\$6,899,262	\$8,592,109	\$11,140,501	\$9,047,620	\$10,415,952	15.12%
Total Revenues	\$200,123,450	\$196,435,805	\$211,168,169	\$222,038,932	\$224,016,252	\$229,833,810	2.60%

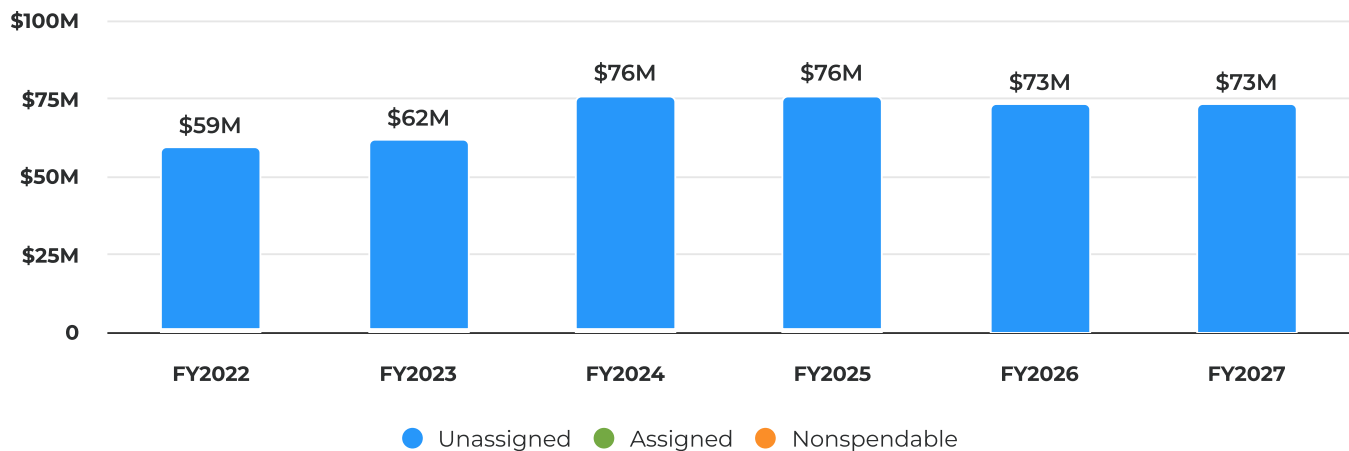
General Fund Unassigned Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum General Fund reserve equal to 8% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs. In addition, the City Council maintains an additional General Fund reserve equal to 0.5% of the subsequent year's budgeted expenditures to fund the retirements of General Fund long-term employees during the given fiscal year. Although policy only mandates the 8.5% reserve balance, the City prefers to keep a larger reserve of at least 16.67% (2 months of expenses) based on GFOA guidance, due to the City's unique positioning with regard to vulnerability to major storms. In fiscal year 2026, council has authorized the commitment and/or use of \$2,114,262 of reserves to balance the budget. Although this use is projected, savings recognized in departmental operating budgets will likely offset this need.

The proposed budget is flat, neither using nor contributing to the General Fund reserves. Based on this proposed General Fund budget, the City will maintain a General Fund unassigned fund balance (reserve) of approximately \$72.96 million, or 31.7% of the fiscal year 2026/27 proposed operating budget. This maintains the City's General Fund reserve at approximately \$53.42 million (or 23%) above the required minimum reserve policy.

Fiscal year 2026 and 2027 projections are only forecasting the unassigned balance, based on the fiscal year 2025 unassigned balance. Due to the proportionally smaller amount in assigned and non-spendable figures, as well as the increased difficulty of predicting these, they are not forecast.

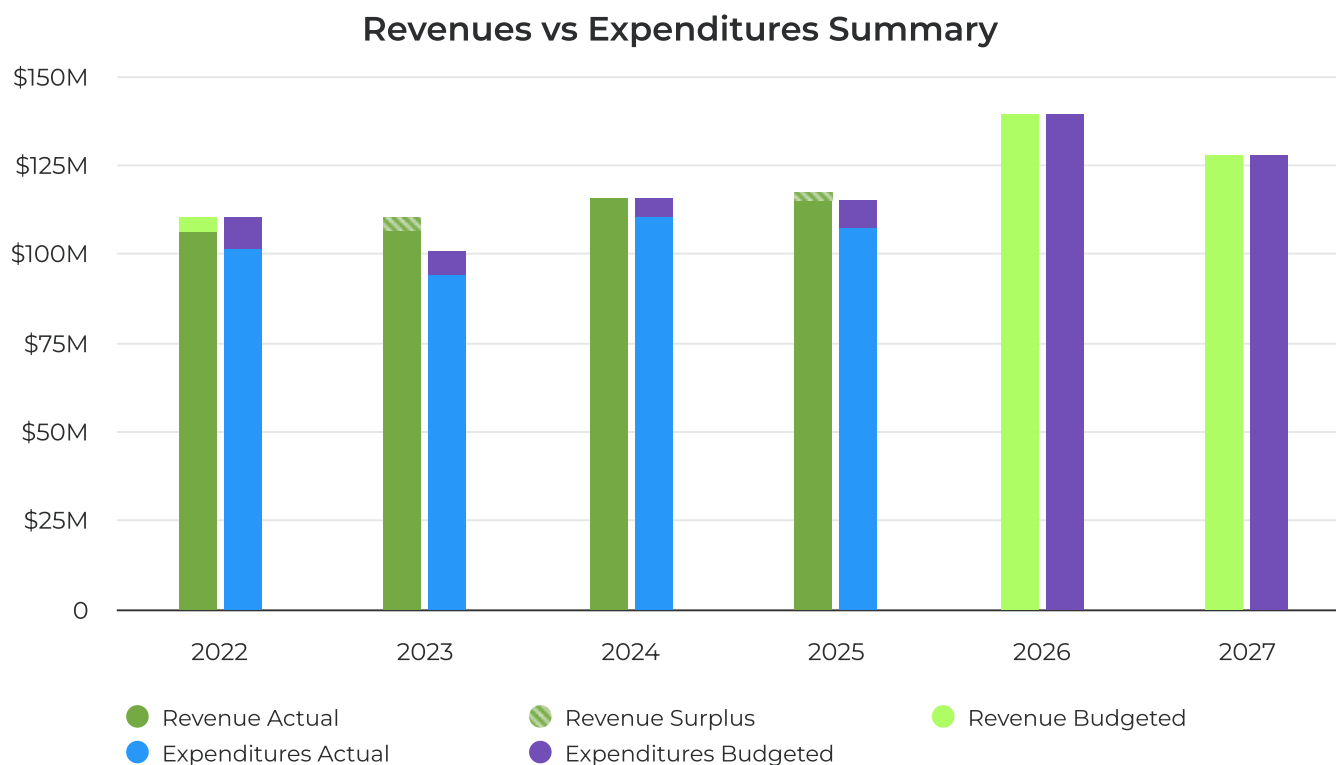
Fund Balance Projections



Water & Sewer Fund

The Water & Sewer Fund is a self-supporting enterprise operation established to fund all operating, maintenance and necessary improvements to provide citywide water supply, water distribution, wastewater collection, wastewater treatment and reclaimed water programs.

Summary

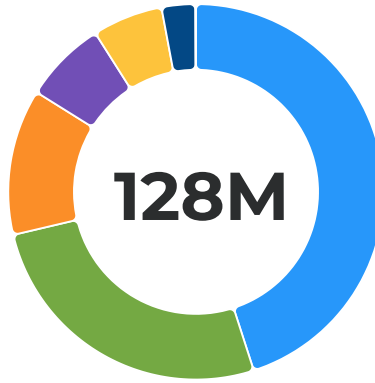


Water & Sewer Fund Expenditures

The Water & Sewer Fund accounts for the operations of the Public Utilities Department. For fiscal year 2026/27, total operating expenditures are budgeted at \$127.94M, an 8% decrease from the 2025/26 amended budget. This decrease is primarily due to reduced transfers to the Capital Improvement fund, budgeted at \$51.48M for 2026/27. The 'Transfers' line is primarily the transfers made to Capital Improvement Projects which support Public Utilities infrastructure. Transfers account for 40% of fund expenditures. The 'Other Operating' line includes water purchases, chemicals, equipment and supplies, as well as other goods and contract labor to keep the water and sewer systems running smoothly. The Public Utilities department is staffed with 202.0 FTEs, the same level of staffing as fiscal year 2025/26.

Additional details about the Public Utilities Department can be found in the Departments Summary pages.

FY27 Expenditures by Category



Transfers	\$57,595,260	45.02%
Other Operating	\$33,639,087	26.29%
Salaries	\$16,097,311	12.58%
Debt Service	\$9,100,218	7.11%
Internal Services	\$7,746,054	6.05%
Benefits	\$3,706,460	2.90%
Capital Outlay	\$60,000	0.05%

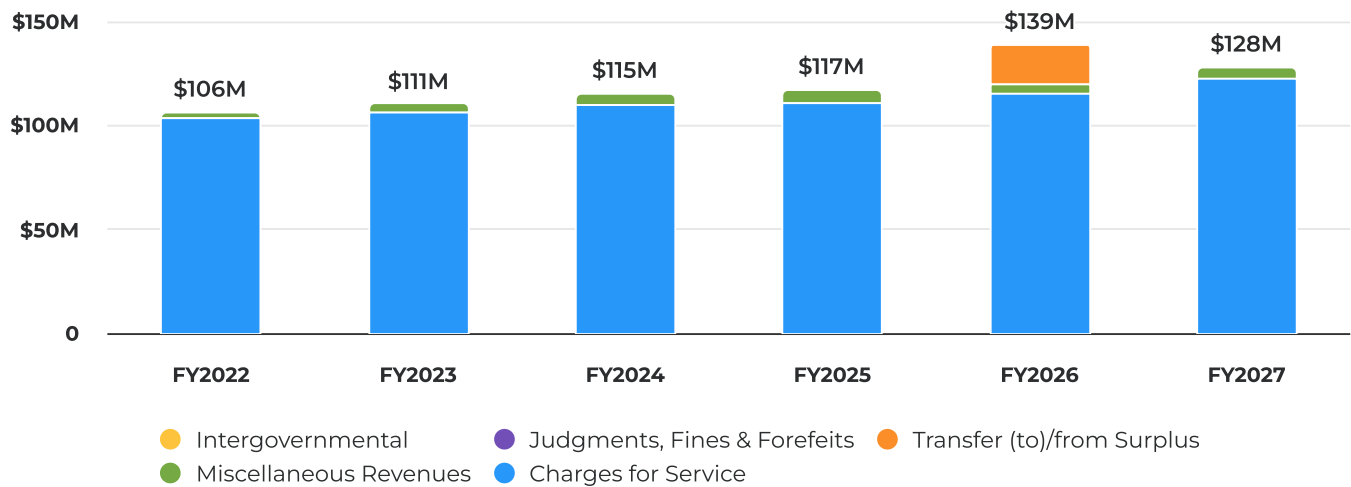
Historical Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Public Utilities Engineering	\$32,959	\$585,392	\$1,244,509	\$1,269,215	\$1,743,865	\$1,598,305	-8.35%
Public Utilities Admin	\$1,948,167	\$2,355,362	\$2,573,554	\$2,707,532	\$2,816,964	\$2,849,560	1.16%
Wastewater Collection	\$15,305,009	\$13,262,608	\$25,611,123	\$24,493,859	\$31,872,836	\$34,139,408	7.11%
Public Utilities Maintenance	\$4,014,862	\$4,127,345	\$4,967,442	\$5,607,751	\$5,532,903	\$5,462,313	-1.28%
Lift Station Maintenance	\$3,655,938	\$3,761,087	\$3,714,709	\$4,888,636	\$5,774,236	\$10,946,305	89.57%
Wastewater Plants	\$317,320	\$509,852	\$517,997	\$433,971	\$505,620	\$476,949	-5.67%
Public Utilities Laboratory	\$514,817	\$555,146	\$582,850	\$525,203	\$594,666	\$515,278	-13.35%
Industrial Pretreatment	\$898,617	\$959,368	\$1,078,656	\$1,120,895	\$1,235,540	\$1,219,468	-1.30%
Marshall Street WRF	\$11,509,979	\$10,862,916	\$8,824,644	\$8,949,881	\$11,802,924	\$8,392,632	-28.89%
Northeast WRF	\$10,463,835	\$10,049,527	\$7,367,693	\$9,707,050	\$14,510,046	\$8,954,004	-38.29%
East WRF	\$5,693,022	\$5,078,627	\$5,387,208	\$8,040,944	\$9,519,483	\$5,331,200	-44.00%
Water Distribution	\$20,332,899	\$14,273,453	\$21,756,665	\$14,555,439	\$22,441,737	\$25,699,205	14.52%
Water Production	\$8,575,130	\$8,342,038	\$10,123,331	\$8,379,350	\$9,310,124	\$9,796,289	5.22%
Reclaimed Water	\$4,347,528	\$4,785,960	\$3,229,182	\$5,926,899	\$7,441,324	\$4,555,553	-38.78%
Water Production 1	\$3,410,033	\$6,076,985	\$7,945,172	\$3,101,288	\$5,523,970	\$3,659,939	-33.74%
Water Production 2	\$9,036,359	\$6,528,365	\$3,526,532	\$5,278,638	\$6,633,603	\$3,524,978	-46.86%
Water Production 3	\$1,392,818	\$1,868,761	\$2,044,478	\$2,086,229	\$1,999,349	\$823,004	-58.84%
Total Expenditures	\$101,449,292	\$93,982,792	\$110,495,745	\$107,072,780	\$139,259,190	\$127,944,390	-8.12%

Water & Sewer Fund Revenues

The Water & Sewer Fund is the City's largest utility operation. For fiscal year 2026/27, operating revenues are budgeted at \$127.97M which will contribute approximately \$23,250 to fund reserves at year-end. Per City Council policy, the City obtains an independent rate study on a regular basis. A revenue sufficiency analysis was completed in June 2025, which recommended 8.0% increases to rates (domestic water, lawn water, wastewater collection and reclaimed water) annually each October 1st through 2029. The analysis supports these planned increases to provide adequate revenue to meet the utility's operating costs, debt service coverage, and reserve requirements through fiscal year 2030. Additionally, these rate increases support continuation of the capital improvement projects needed to sustain the City's utility infrastructure. Water & Sewer Charges for Service Revenues are budgeted at \$122.83M for fiscal year 2026/27, representing approximately 96% of total Water & Sewer Fund revenues.

Historical Revenue by Revenue Source



The 'Miscellaneous' category is primarily interest income earned on cash reserves. The 19.3M transfer from surplus in FY2025/26 was planned reserve usage as part of the most recent rate analysis to fund water & sewer capital projects.

Historical Revenues by Source

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Intergovernmental	-	-	-	\$350,924	-	-	-
Charges for Service	\$103,914,610	\$106,553,146	\$110,239,001	\$110,987,911	\$115,201,270	\$122,832,640	6.62%
Judgments, Fines & Forefeits	\$371,223	\$276,581	\$293,498	\$263,509	\$275,000	\$275,000	-
Transfer (to)/from Surplus	-	-	-	-	\$19,300,000	-	-100.00%
Miscellaneous Revenues	\$1,970,833	\$3,820,997	\$4,881,656	\$5,766,607	\$4,509,200	\$4,860,000	7.78%
Total Revenues	\$106,256,666	\$110,650,724	\$115,414,155	\$117,368,951	\$139,285,470	\$127,967,640	-8.13%

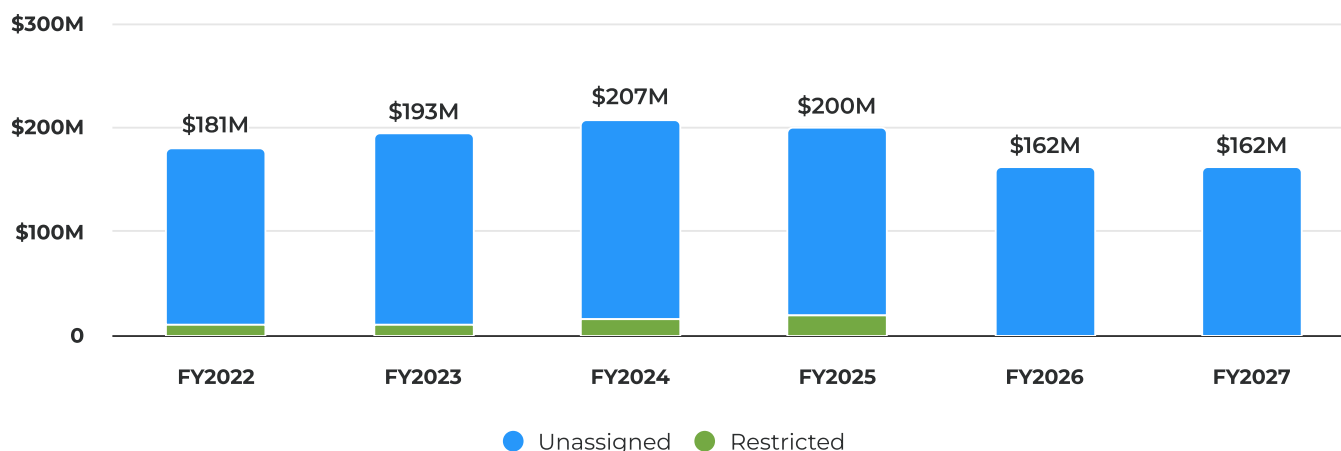
Water & Sewer Fund Unrestricted Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum Water & Sewer Fund reserve equal to 50% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs.

The proposed budget includes the planned contribution of \$23,250 to Water & Sewer Fund reserves, a change of less than 1%. Based on the proposed Water & Sewer Fund budget and accepting the contribution of reserves as noted, the City will maintain a Water & Sewer Fund unassigned fund balance (reserve) of approximately \$161.6 million, or 126.3% of the fiscal year 2026/27 proposed operating budget. This maintains the City's Water & Sewer Fund reserve at approximately \$97.7 million (or 76%) above the required minimum reserve policy; this is an intentional pre-funding of specific large capital infrastructure projects the fund supports, especially in the City's progress towards Wastewater Plant consolidation and Florida Senate Bill 64 compliance. The decrease in the fund balance from FY2024 to FY2025 was due to the planned usage of reserves per the most recent rate analysis. The decrease in the fund balance from FY2025 to FY2026 was due to a budget amendment assigning reserves to the capital project for Sanitary Sewer R&R, to bring the project balance in line with increased expenses.

Fiscal year 2026 and 2027 projections are only forecasting the unassigned balance, based on the fiscal year 2025 unassigned balance. Due to the proportionally smaller amount in restricted figures, as well as the increased difficulty of predicting these, they are not forecast.

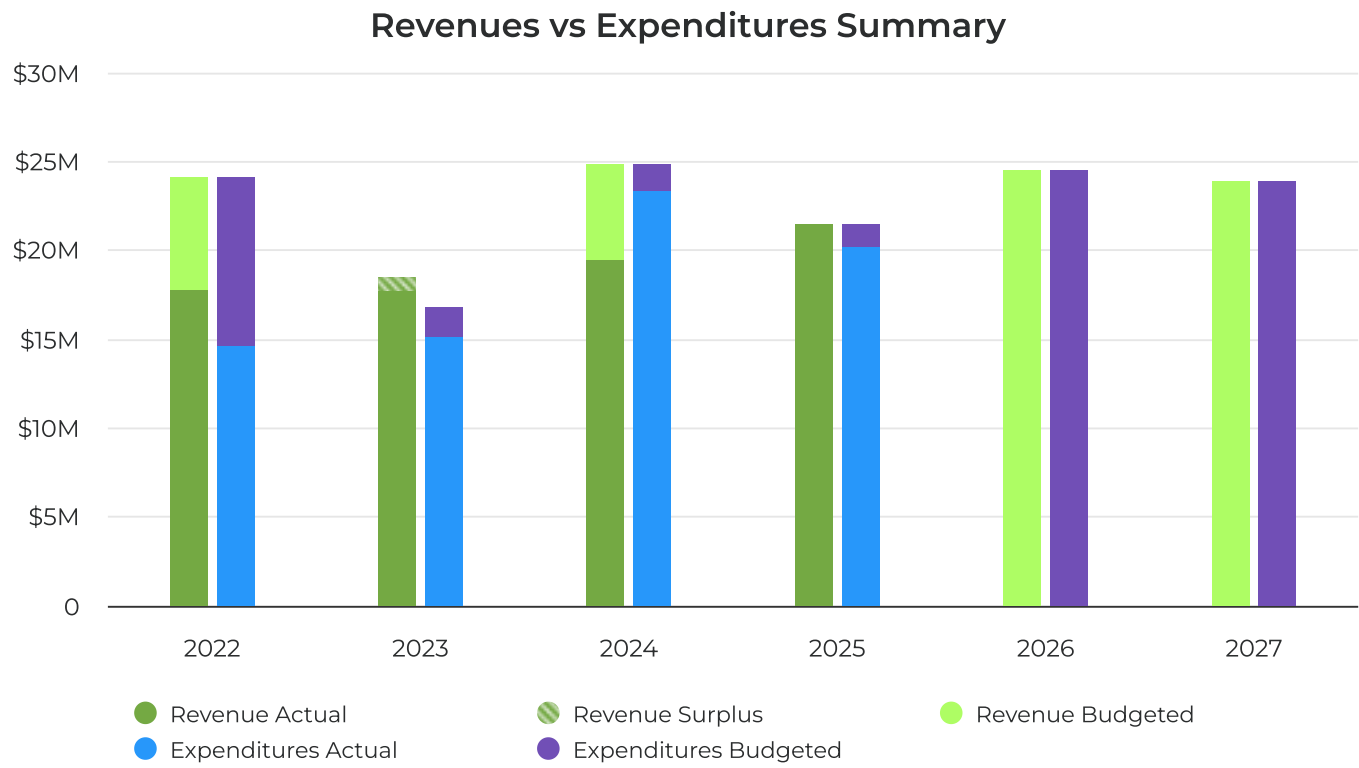
Fund Balance Projections



Stormwater Fund

The Stormwater Utility Fund, which is a self-supporting enterprise operation, was established to fund all Stormwater functions that fall under either the Stormwater Management or Stormwater Maintenance divisions.

Summary



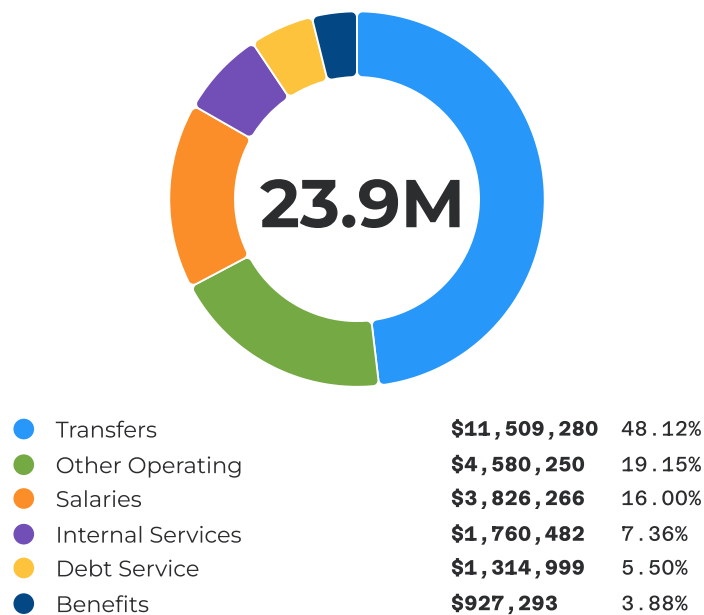
The difference between budgeted vs. actual revenue in FY2024 represents the offset to expenditure increases for transfers to Capital Projects which were funded by Stormwater Fund reserves.

Stormwater Fund Expenditures

The Stormwater Fund accounts for the operations of the Public Works Stormwater Division. For fiscal year 2026/27, Stormwater expenditures are budgeted at \$23.92M, a 3% decrease from the amended 2025/26 budget. This decrease is primarily related to transfers to the capital fund, which are budgeted \$2.98M less than the prior year. The 'transfers' total includes \$10.42M to support the Public Works Stormwater projects, which is approximately 44% of total Stormwater Fund expenditures. The Stormwater Fund includes a staffing level of 52 full-time equivalent positions, the same level of staffing as fiscal year 2025/26.

Additional details about the Public Works Stormwater Division can be found in the Departments Summary pages.

FY27 Expenditures by Category



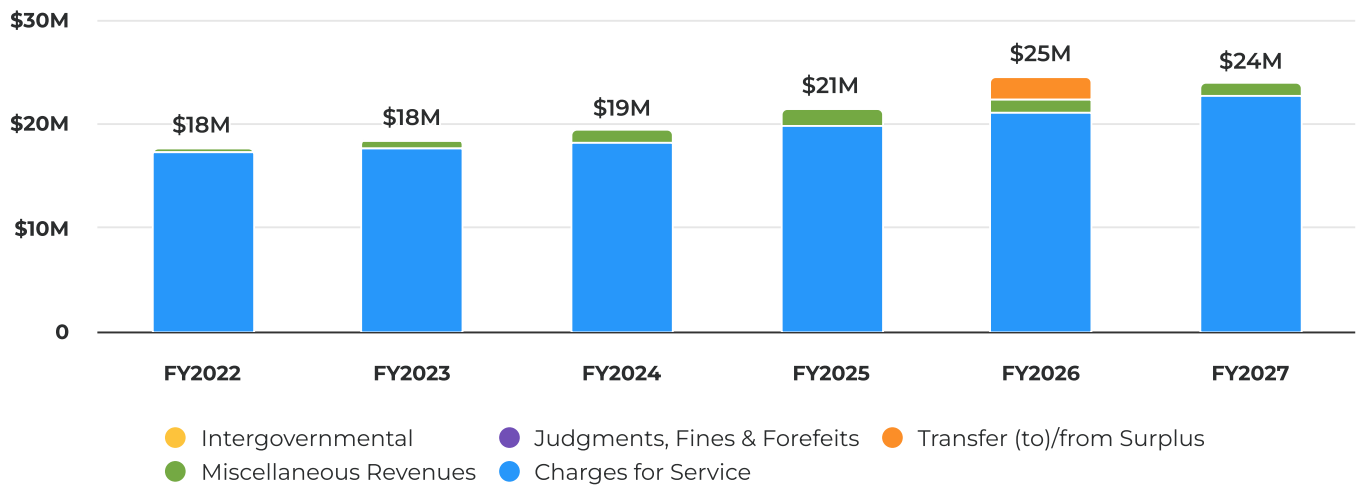
Historical Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Stormwater Management	\$9,508,388	\$9,798,572	\$17,532,620	\$13,493,905	\$17,654,941	\$15,045,793	-14.78%
Stormwater Maintenance	\$5,026,017	\$5,344,047	\$5,761,908	\$6,729,736	\$6,884,569	\$8,872,777	28.88%
Total Expenditures	\$14,534,405	\$15,142,619	\$23,294,527	\$20,223,641	\$24,539,510	\$23,918,570	-2.53%

Stormwater Fund Revenues

Operating revenues are budgeted at \$23.92M for fiscal year 2026/27, equal to fund expenditures. The City's Stormwater Program completed a revenue-sufficiency analysis in June 2024. The results of this study, approved by the Council in September 2024, recommended an annual increase of 8% for five consecutive years ending in fiscal year 2029. These increases will provide adequate revenue to meet the utility's operating costs, capital infrastructure project costs, debt service coverage, and reserve requirements through fiscal year 2029. Stormwater Charges for Service revenue estimates are based on the most current rate study. Service Charges are budgeted at \$22.59M for fiscal year 2025/26, which represents 94% of total Stormwater Fund Revenues.

Historical Revenue by Revenue Source



The 'Miscellaneous' category is primarily interest income earned on invested cash reserves.

Historical Revenues by Source

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Intergovernmental	-	-	-	\$44,776	-	-	-
Charges for Service	\$17,192,269	\$17,532,372	\$18,117,756	\$19,762,208	\$21,068,630	\$22,590,570	7.22%
Judgments, Fines & Forefeits	\$63,064	\$45,145	\$49,566	\$43,942	\$50,000	\$50,000	-
Transfer (to)/from Surplus	-	-	-	-	\$2,205,880	-	-100.00%
Miscellaneous Revenues	\$450,581	\$883,091	\$1,250,748	\$1,580,473	\$1,215,000	\$1,278,000	5.19%
Total Revenues	\$17,705,915	\$18,460,607	\$19,418,071	\$21,431,398	\$24,539,510	\$23,918,570	-2.53%

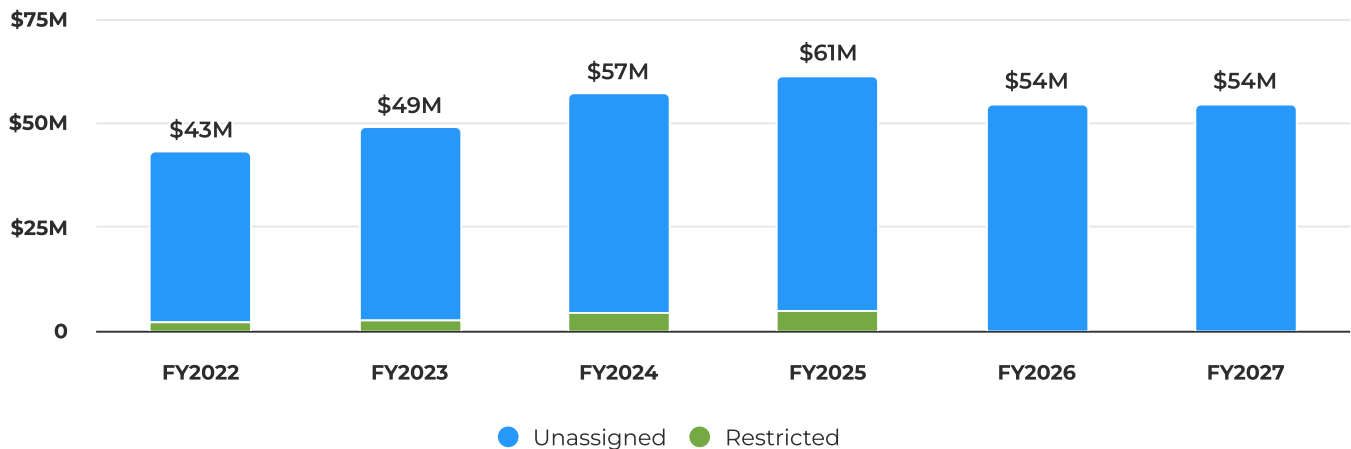
Stormwater Fund Unrestricted Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum Stormwater Fund reserve equal to 50% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs.

The FY2026/27 budget projects no increase or decrease in the unassigned reserve balance. Based on this proposed Stormwater Fund budget, the City will maintain a Stormwater Fund unassigned fund balance (reserve) of approximately \$54.45 million, or 228% of the fiscal year 2026/27 proposed operating budget. This maintains the City's Stormwater Fund reserve at approximately \$42.49 million (or 178%) above the required minimum reserve policy, which is an intentional pre-funding of necessary capital improvement projects, especially the Stormwater System Improvements project which provides for major repairs and maintenance to existing drainage systems and stormwater infrastructure. The fiscal year 2026 budget included the use of \$2.21M of fund equity (reserves), a 4% reduction, as planned in the approved rate structure to provide funding for capital infrastructure needs.

Fiscal year 2026 and 2027 projections are only forecasting the unassigned balance, based on the fiscal year 2025 unassigned balance. Due to the proportionally smaller amount in restricted figures, as well as the increased difficulty of predicting these, they are not forecast.

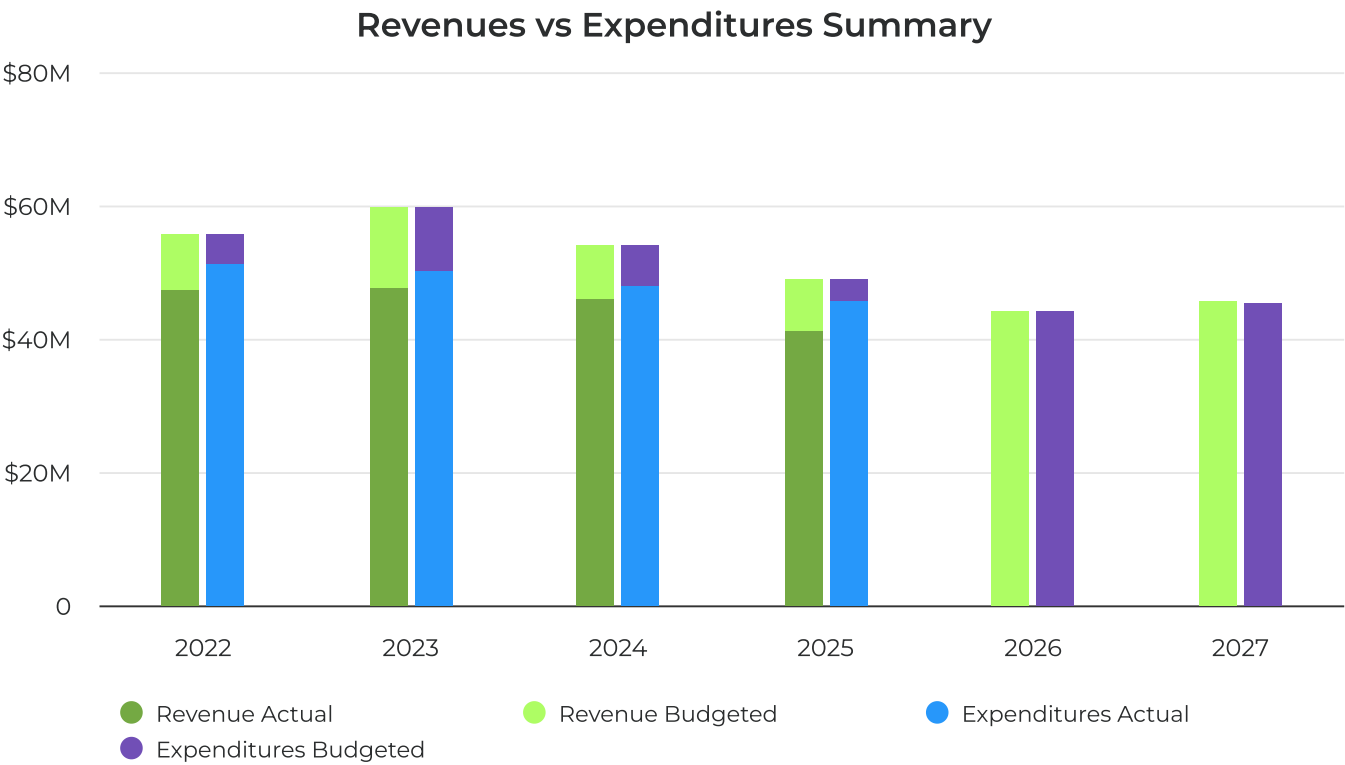
Fund Balance Projections



Gas Fund

The Gas Fund is a self-supporting enterprise operation established to fund all operating, maintenance, and improvements necessary to sustain the Gas System, which serves customers in portions of both Pinellas and Pasco counties.

Summary



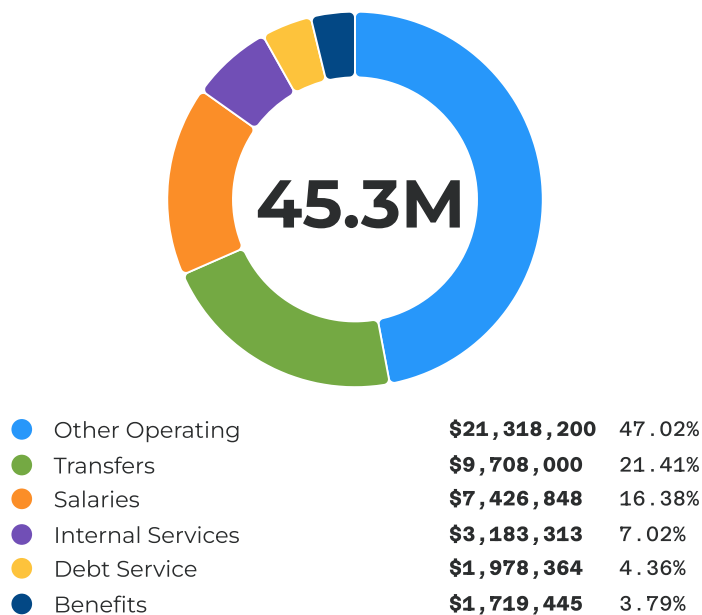
The difference between budgeted vs. actual revenue in prior years represents the offset to expenditure increases for transfers to Capital Projects which were funded by Gas Fund reserves.

Gas Fund Expenditures

The Gas Fund accounts for the operations of the Gas System. For fiscal year 2026/27, operating expenditures are budgeted at \$45.33M, a 2% increase from the 2025/26 amended budget. The 'Transfers' total includes the dividend payment to the General Fund (\$1.70M) and transfers of \$7.98M made to Capital Improvement Projects which support Gas System infrastructure. The 'Other Operating' total includes gas/commodity purchases, which account for 29% of total operating costs. The Gas System is staffed with 91.0 FTEs, the same level of staffing as fiscal year 2025/26.

Additional details about the Gas System can be found in the Departments Summary pages.

FY27 Expenditures by Category



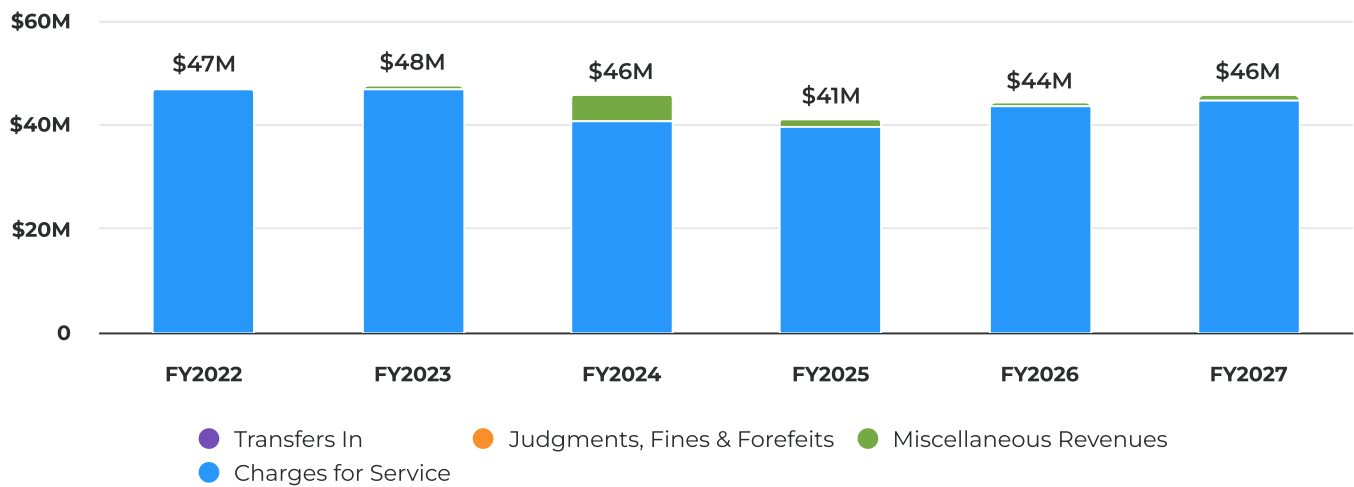
Expenditures by Division

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Gas Operations	\$17,313,508	\$20,182,647	\$19,291,661	\$15,402,849	\$15,691,599	\$18,436,139	17.49%
Gas Marketing & Sales	\$6,401,709	\$5,328,041	\$4,813,207	\$3,935,248	\$4,270,253	\$2,287,622	-46.43%
Gas Admin & Supply	\$27,593,785	\$24,646,726	\$23,645,119	\$26,277,564	\$24,282,448	\$24,610,409	1.35%
Total Expenditures	\$51,309,002	\$50,157,415	\$47,749,987	\$45,615,660	\$44,244,300	\$45,334,170	2.46%

Gas Fund Revenues

Operating revenues are budgeted at \$45.72M, which will result in the contribution of approximately \$389,000 to fund reserves as planned in the rate analysis and approved rate structure to provide funding for capital infrastructure needs. The City's Gas System operates over 1,100 miles of underground gas mains, facilitating distribution throughout portions of Pinellas and Pasco counties. This included both natural gas and liquid propane (LP) through March 2024, at which time the sale of the Liquid Propane division was approved by the City Council. The decrease in anticipated revenue as a result of this sale is reflected for fiscal year 2024/25 in the graph below. Gas rates change periodically due to fluctuations in wholesale costs. Long-term gas supply contracts are also negotiated to help stabilize future gas prices. Gas System revenues are estimated based on current contracts, market trends, and historical trends. A rate-sufficiency analysis was completed and approved by the City Council in December 2023 outlining new rates effective March 1, 2024. For fiscal year 2026/27, Gas System Charges for Service Revenues are budgeted at \$44.81M, which represents 98% of total Gas Fund Revenues.

Historical Revenue by Revenue Source



The 'Miscellaneous' revenue line is primarily comprised of interest income. In Fiscal Year 2024, Miscellaneous revenues were increased due to the sale of surplus machinery and equipment from the sale of the Propane Division.

Historical Revenues by Source

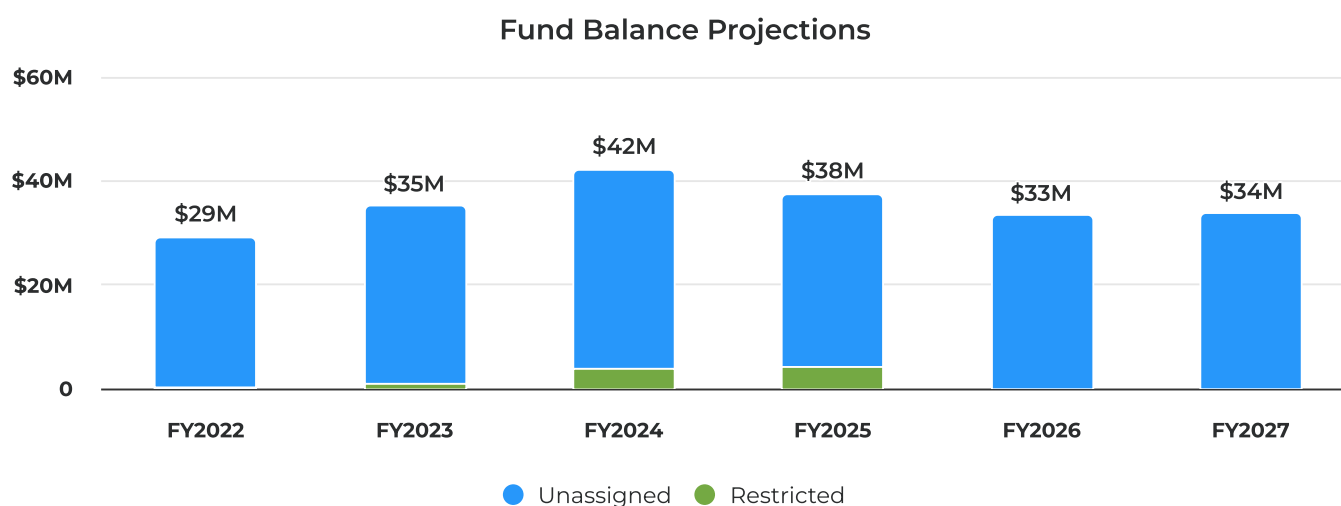
Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Charges for Service	\$46,789,428	\$46,865,287	\$40,582,000	\$39,513,718	\$43,509,080	\$44,811,880	2.99%
Judgments, Fines & Forefeits	\$92,012	\$85,768	\$72,447	\$61,188	\$100,000	\$100,000	-
Transfers In	\$660	-	-	-	-	-	-
Miscellaneous Revenues	\$363,726	\$705,821	\$5,267,786	\$1,672,129	\$646,290	\$811,290	25.53%
Total Revenues	\$47,245,827	\$47,656,876	\$45,922,233	\$41,247,036	\$44,255,370	\$45,723,170	3.32%

Gas Fund Unrestricted Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum Gas Fund reserve equal to 50% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs.

The proposed budget includes the planned contribution of \$389,000 to Gas Fund reserves, an increase of 1%. Based on the proposed Gas Fund budget and accepting the contribution to reserves as noted, the City will maintain a Gas Fund unassigned fund balance (reserve) of approximately \$33.7 million, or 74% of the fiscal year 2026/27 proposed operating budget. This maintains the City's Gas Fund reserve at approximately \$11.1 million (or 24%) above the required minimum reserve policy, which are planned reserves for the funding of necessary capital improvement projects to support the continued growth and operation of the department.

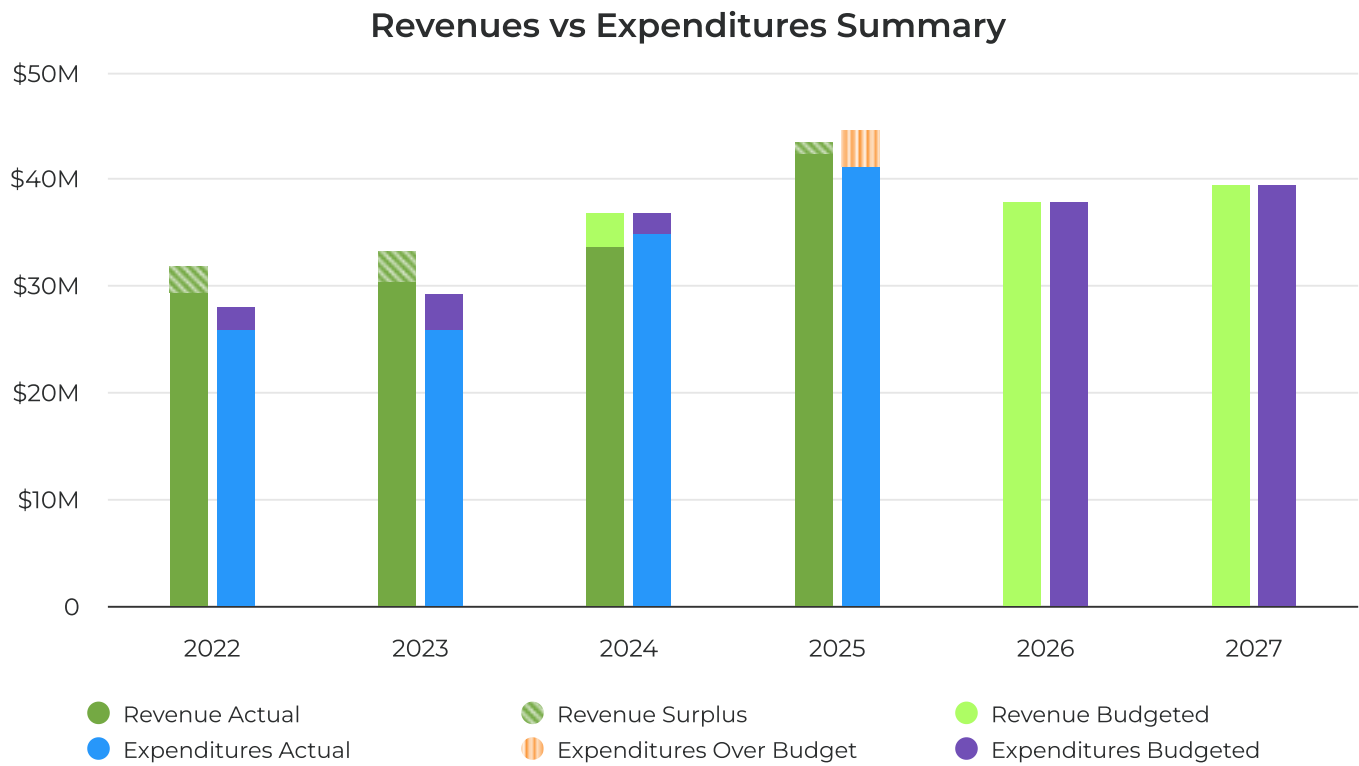
Fiscal year 2026 and 2027 projections are only forecasting the unassigned balance, based on the fiscal year 2025 unassigned balance. Due to the proportionally smaller amount in restricted figures, as well as the increased difficulty of predicting these, they are not forecast.



Solid Waste & Recycling Fund

The Solid Waste Fund is a self-supporting enterprise operation established to fund all operations, maintenance, and improvements necessary to maintain the City’s Solid Waste & Recycling programs.

Summary



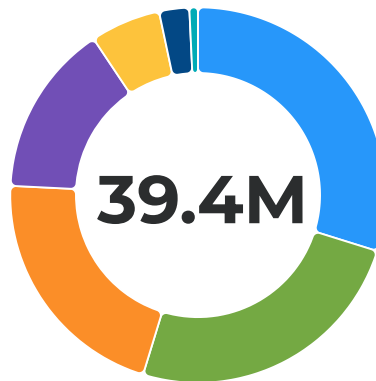
The difference between budgeted vs. actual revenue in FY2024 represents the offset to expenditure increases for transfers to Capital Projects which were funded by Solid Waste & Recycling Fund reserves. The FY2025 expenditure overage was caused by the extensive work done in storm cleanup efforts.

Solid Waste & Recycling Fund Expenditures

The Solid Waste & Recycling Fund accounts for the operations of the Solid Waste & Recycling Department. For fiscal year 2026/27, operating expenditures are budgeted at \$39.43M. This is a 4% increase from the current year's amended budget. The 'Other Operating' category includes the cost of dump fees and recycling processing fees estimated at \$7.58M, approximately 64% of that total. The 'Transfers' category includes \$3.90M transferred to capital projects which support the operations of the Solid Waste Fund. The Solid Waste & Recycling operations are staffed with 131.8 FTEs, the same level of staffing as fiscal year 2024/25.

Additional details about the Solid Waste & Recycling Department can be found in the Departments Summary pages.

FY27 Expenditures by Category



Other Operating	\$11,755,619	29.81%
Internal Services	\$9,822,436	24.91%
Salaries	\$8,301,017	21.05%
Transfers	\$5,853,720	14.85%
Benefits	\$2,379,718	6.04%
Debt Service	\$1,026,500	2.60%
Capital Outlay	\$290,000	0.74%

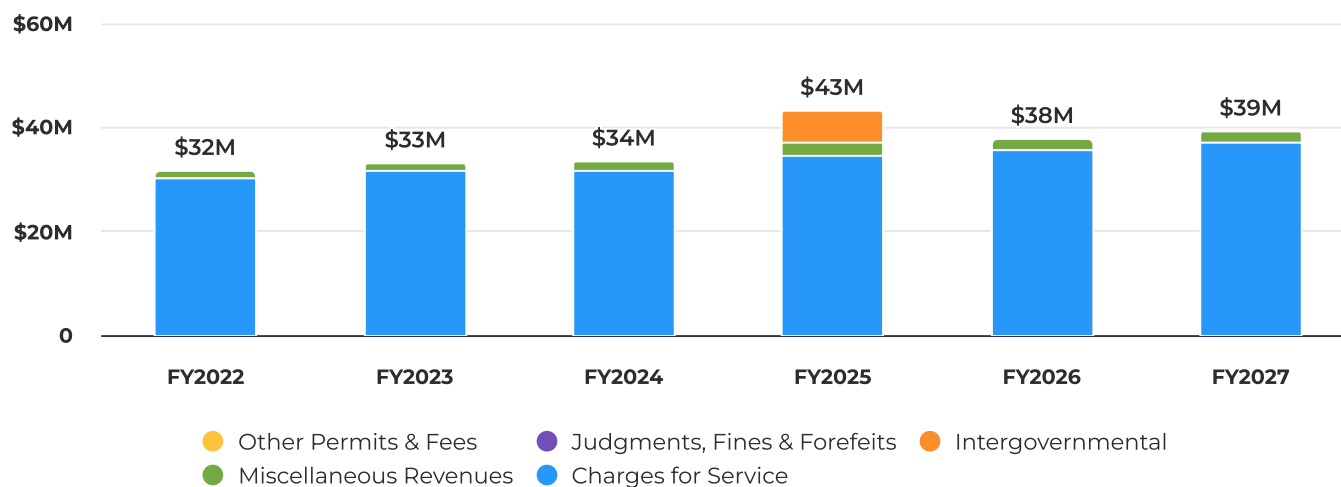
Historical Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Recycling - Residential	\$1,274,684	\$1,315,166	\$1,236,824	\$1,184,063	\$1,263,562	\$1,283,092	1.55%
Recycling - Multifamily	\$384,847	\$384,038	\$348,834	\$346,536	\$366,939	\$403,197	9.88%
Recycling - Commercial	\$2,428,772	\$1,933,845	\$2,107,823	\$2,235,900	\$2,934,555	\$2,832,031	-3.49%
Solid Waste Collection-Res	\$8,703,493	\$8,901,757	\$9,242,431	\$10,131,079	\$11,060,500	\$12,044,250	8.89%
Solid Waste Collection-Comm	\$5,963,476	\$6,628,086	\$6,869,655	\$7,375,725	\$8,718,127	\$8,918,241	2.30%
Solid Waste Transfer Station	\$2,174,984	\$1,980,784	\$2,307,781	\$2,174,791	\$2,589,551	\$2,682,349	3.58%
Solid Waste Container Maint	\$989,280	\$813,426	\$864,250	\$910,540	\$941,116	\$923,242	-1.90%
Solid Waste Administration	\$1,070,248	\$1,156,580	\$8,229,676	\$16,623,623	\$5,903,176	\$6,152,291	4.22%
Solid Waste Collection-Rolloff	\$2,882,359	\$2,854,114	\$3,691,067	\$3,638,969	\$4,138,914	\$4,190,317	1.24%
Total Expenditures	\$25,872,143	\$25,967,795	\$34,898,342	\$44,621,226	\$37,916,440	\$39,429,010	3.99%

Solid Waste & Recycling Fund Revenues

Budgeted revenues for the Solid Waste & Recycling Fund are estimated at \$39.47M, which will result in the contribution of approximately \$38,140 to fund reserves. The operating revenue of the Solid Waste & Recycling Fund is derived from services provided for the commercial and residential collection of garbage and yard waste; roll-off collection services; and a residential, multifamily and commercial recycling operation. The most recent rate study update was completed in August 2024, and a new rate structure was approved by the City Council in September 2024. Annual rate increases of 3.75% for residential and commercial collection, in addition to roll-off and recycling, are planned through fiscal year 2029. Solid Waste & Recycling Charges for Service revenues are estimated based upon the most current rate study. These revenues are budgeted at \$36.91M for fiscal year 2026/27, which represents approximately 94% of total Solid Waste & Recycling Fund Revenues.

Historical Revenue by Revenue Source



The 'Miscellaneous' revenue line includes income from trash compactor rentals as well as interest income. The 'Intergovernmental' revenue in Fiscal Year 2025 is the amount that has been received so far in reimbursement from FEMA for storm recovery.

Historical Revenues by Source

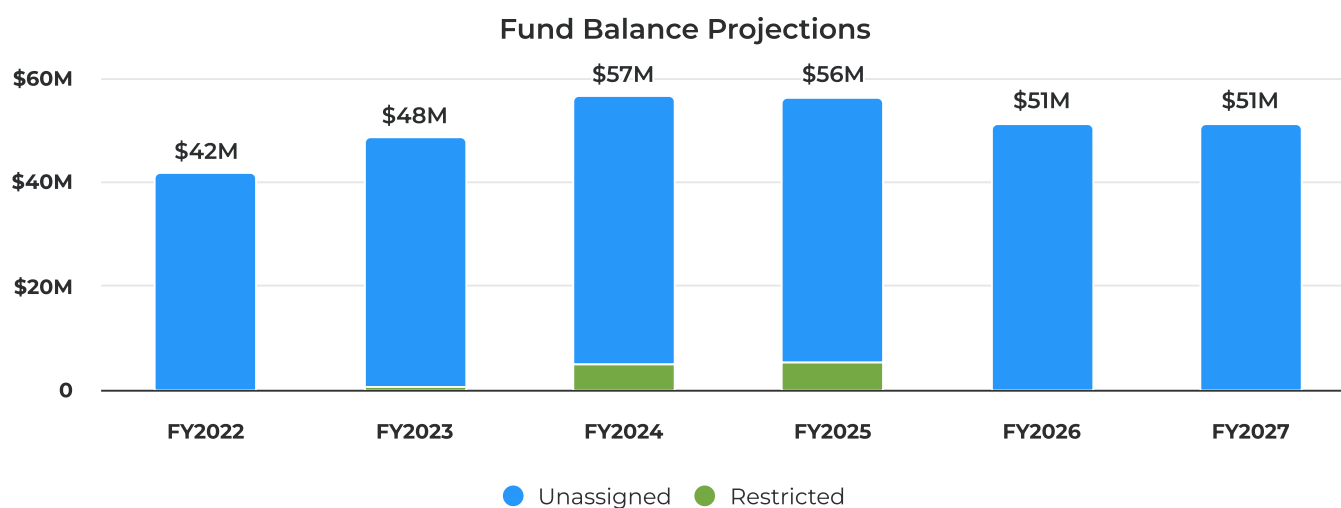
Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Other Permits & Fees	\$1,473	\$1,417	\$2,043	\$3,525	\$2,500	\$2,500	-
Intergovernmental	\$83,528	-	-	\$6,366,357	\$85,050	-	-100.00%
Charges for Service	\$30,304,984	\$31,731,506	\$31,671,361	\$34,681,089	\$35,562,690	\$36,905,600	3.78%
Judgments, Fines & Forefeits	\$102,654	\$77,453	\$87,218	\$86,178	\$67,500	\$93,000	37.78%
Miscellaneous Revenues	\$1,288,983	\$1,492,890	\$1,935,737	\$2,322,177	\$2,198,700	\$2,466,050	12.16%
Total Revenues	\$31,781,621	\$33,303,266	\$33,696,359	\$43,459,325	\$37,916,440	\$39,467,150	4.09%

Solid Waste & Recycling Unrestricted Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum Solid Waste & Recycling Fund reserve equal to 50% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs.

The proposed budget includes the planned contribution of \$38,140 to Solid Waste & Recycling Fund reserves, an increase of less than 1%. Based on the proposed Solid Waste & Recycling Fund budget and accepting the contribution to reserves as noted, the City will maintain a Solid Waste & Recycling Fund unassigned fund balance (reserve) of approximately \$51.2 million, or 130% of the fiscal year 2026/27 proposed operating budget. This maintains the City's Solid Waste & Recycling Fund reserve at approximately \$31.5 million (or 80%) above the required minimum reserve policy; these planned reserves provide funding for necessary capital improvement projects, specifically the facility rebuild.

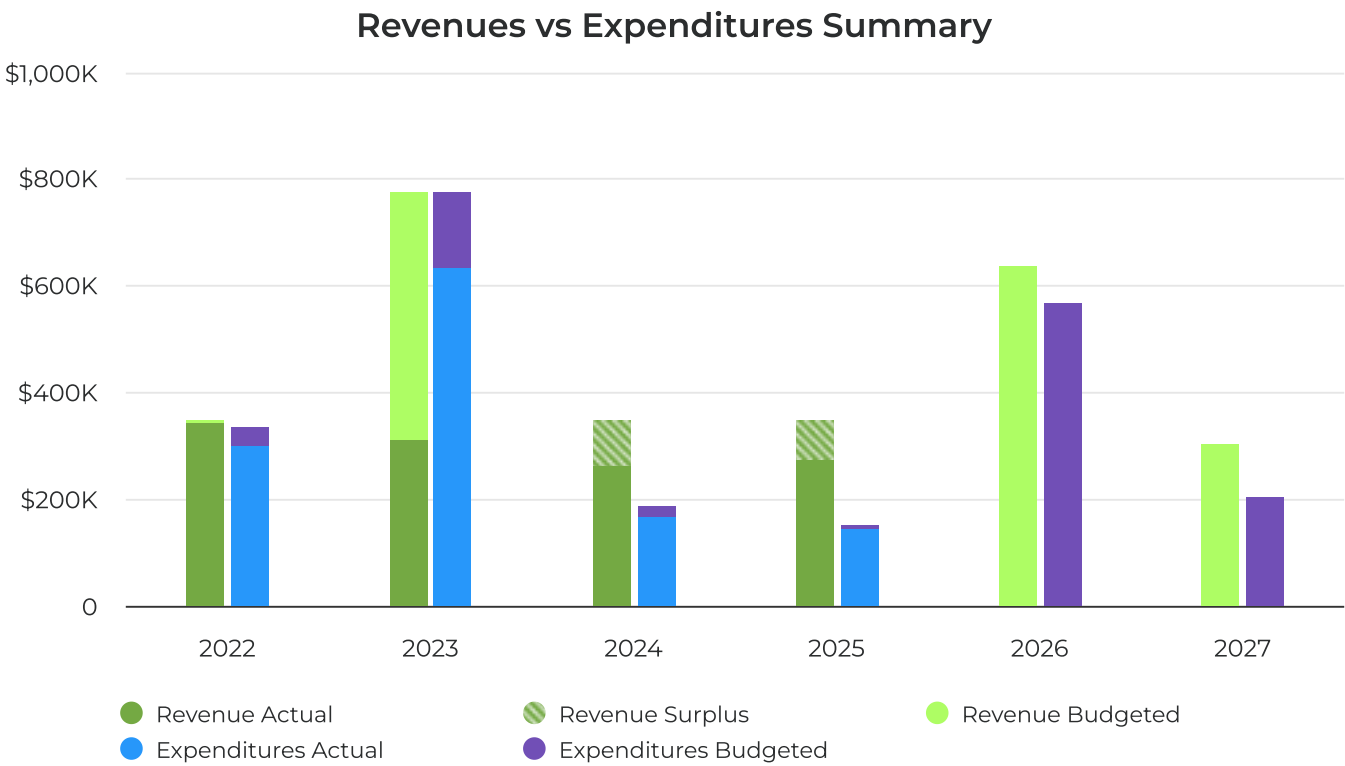
Fiscal year 2026 and 2027 projections are only forecasting the unassigned balance, based on the fiscal year 2025 unassigned balance. Due to the proportionally smaller amount in restricted figures, as well as the increased difficulty of predicting these, they are not forecast.



Airpark Fund

The Airpark Fund is a self-supporting enterprise operation established to fund all operations of the Clearwater Executive Airport as required in the approved operating agreement with FlyUSA.

Summary



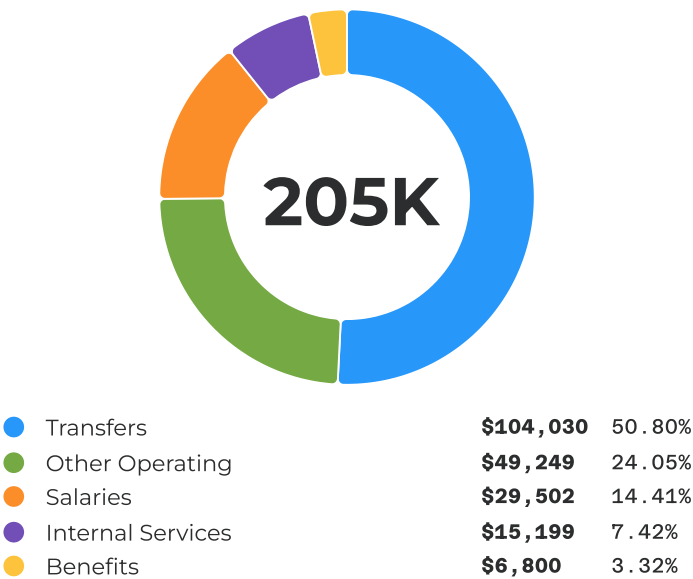
The difference between budgeted vs. actual revenue in FY2023 represents the offset to expenditure increases for transfers to Capital Projects which were funded by Airpark Fund reserves.

Airpark Fund Expenditures

The Airpark Fund accounts for the operations of the Clearwater Executive Airport, managed by the Marine and Aviation Department and our fixed-base operator, FlyUSA. For fiscal year 2026/27, operating expenditures are budgeted at \$204,780 a 64% decrease from the 2025/26 amended budget. This is due to decreased capital transfers budgeted at \$95,000, shown in the 'transfers' category below, which represents 46% of total operating expenditures. (Prior year transfers to capital projects totaled \$455,500.) The fund is supported by 0.2 full-time equivalent positions, the same level of staffing as the amended fiscal year 2025/26 budget.

Additional details about the Marine and Aviation department can be found in the Departments Summary pages.

FY27 Expenditures by Category



Historical Expenditures by Cost Center

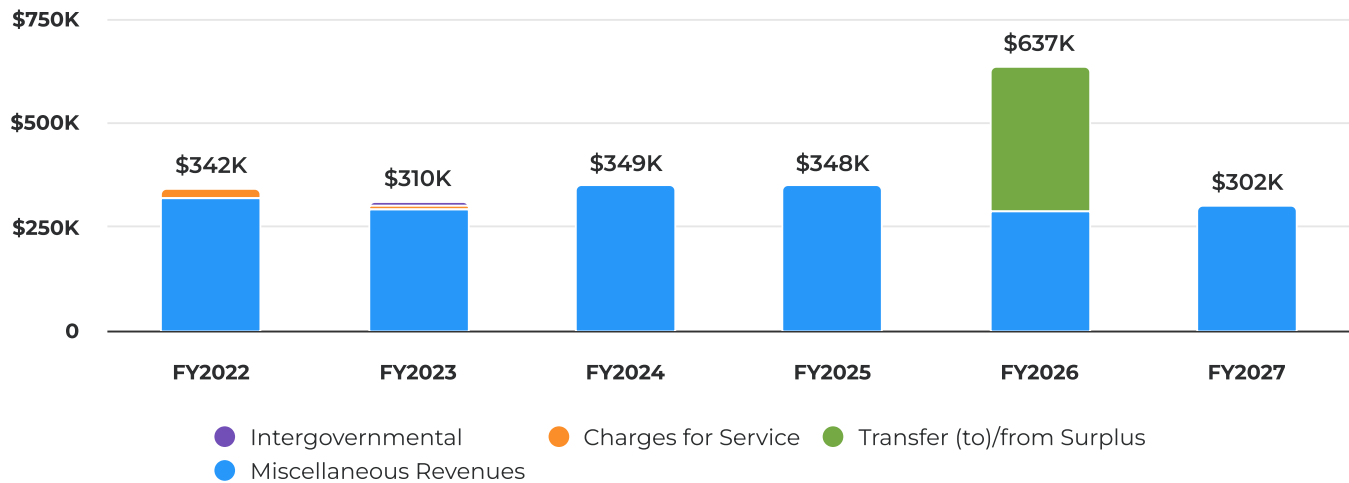
Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Aviation Operations	\$300,762	\$634,532	\$164,562	\$143,014	\$566,320	\$204,780	-63.84%
Total Expenditures	\$300,762	\$634,532	\$164,562	\$143,014	\$566,320	\$204,780	-63.84%



Airpark Fund Revenues

Airport operating revenues are budgeted at \$302,100, which will result in a contribution of approximately \$97,320 to fund reserves. This contribution to fund reserves is planned to provide future funding for capital projects required at the Airport. The Airpark Fund is responsible for the administrative support of FlyUSA, which serves as the Fixed Base Operator (FBO) for the Airport. Rental revenues received from FlyUSA are budgeted at \$267,100 for fiscal year 2026/27, representing 90% of Airpark Fund revenue.

Historical Revenue by Revenue Source



Historical Revenues by Source

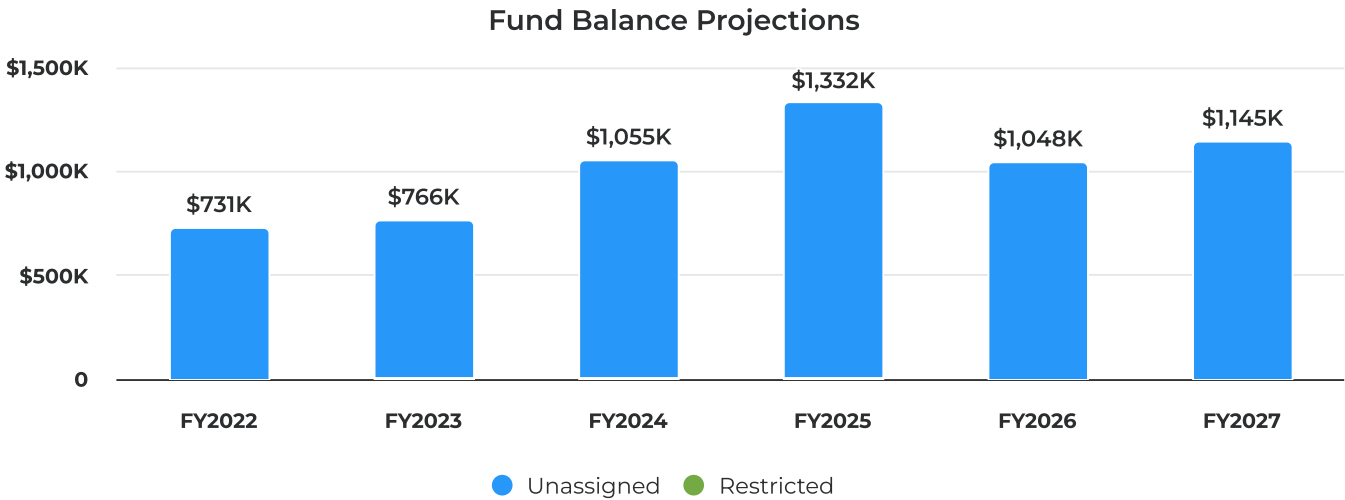
Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Intergovernmental	-	\$11,752	-	-	-	-	-
Charges for Service	\$23,604	\$8,433	-	-	-	-	-
Transfer (to)/from Surplus	-	-	-	-	\$350,000	-	-100.00%
Miscellaneous Revenues	\$318,620	\$289,878	\$348,870	\$348,051	\$286,720	\$302,100	5.36%
Total Revenues	\$342,223	\$310,063	\$348,870	\$348,051	\$636,720	\$302,100	-52.55%

Airpark Fund Unrestricted Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum Airpark Fund reserve equal to 25% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs.

The proposed budget includes the planned contribution of \$97,320 to Airpark Fund, an increase of approximately 9%. Based on the proposed Airpark Fund budget and accepting the contribution to reserves as noted, the City will maintain an Airpark Fund unassigned fund balance (reserve) of approximately \$1.14 million, or 559% of the fiscal year 2026/27 proposed operating budget. This maintains the City's Airpark Fund reserve at approximately \$1.09 million (or 534%) above the required minimum reserve policy, which is planned for future capital projects which remain the responsibility of the City. The City has done well to manage project funding at the Airport between Grants from the Florida Department of Transportation (FDOT) and the airport's Fixed-Base Operator, Fly-USA, which has significantly reduced the City's burden for many improvements currently under construction. The decrease in reserves in fiscal year 2026 was due to the assignment of \$350,000 in reserves used to fund the apron relayment capital project at the airport.

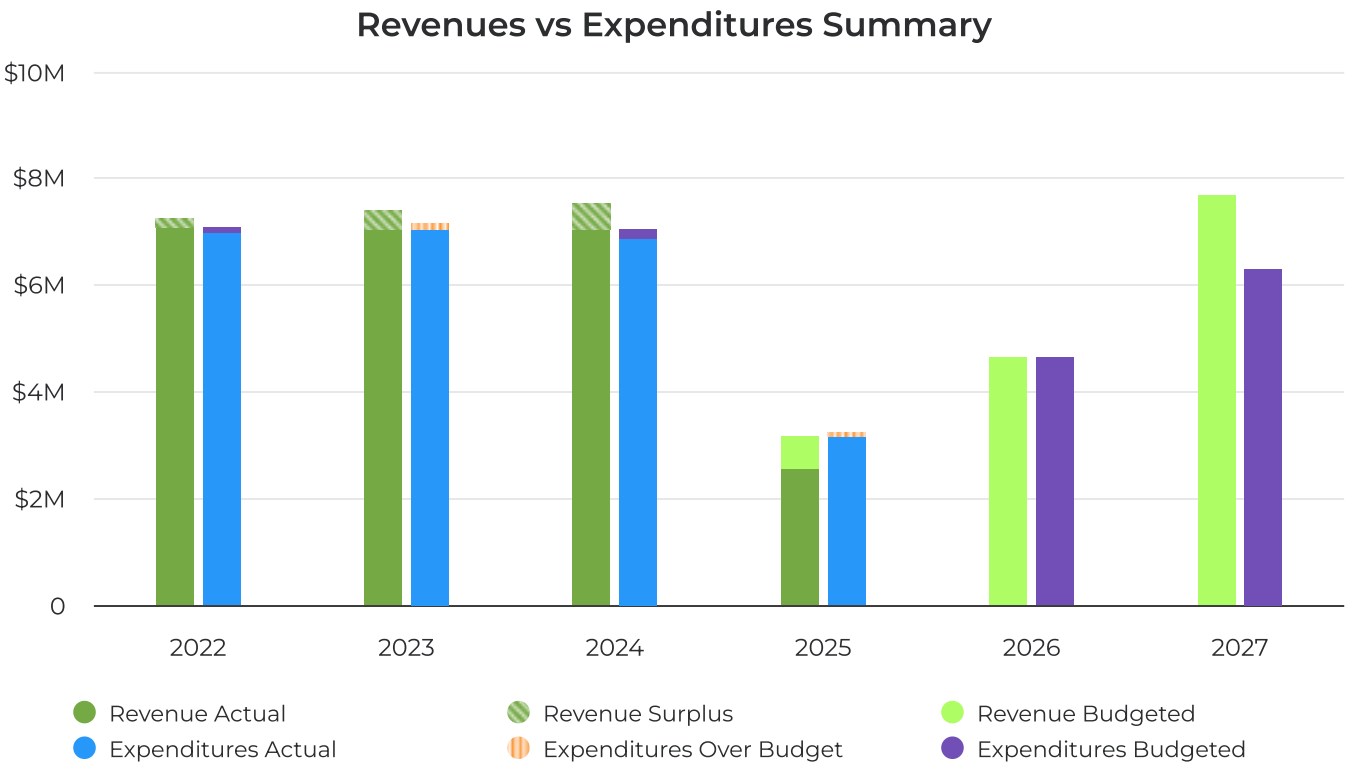
Fiscal year 2026 and 2027 projections are only forecasting the unassigned balance, based on the fiscal year 2025 unassigned balance. Due to the proportionally smaller amount in restricted figures, as well as the increased difficulty of predicting these, they are not forecast.



Marine Fund

The Marine Fund is a self-supporting enterprise fund established to support the administration, operation, and maintenance of the City-owned marina facility located on Clearwater Beach. The Beach Marina rebuild is currently underway. Phase one of the construction was completed in February 2026, and the full project is scheduled for completion in August 2026.

Summary



In fiscal year 2023, expenditures were over budget due to increased cost of fuel purchases (for resale); increased revenues from fuel sales offset this expenditure. The budget for fiscal year 2025 and 2026 was reduced in comparison to prior years due to the closure of portions of the Marina for construction.

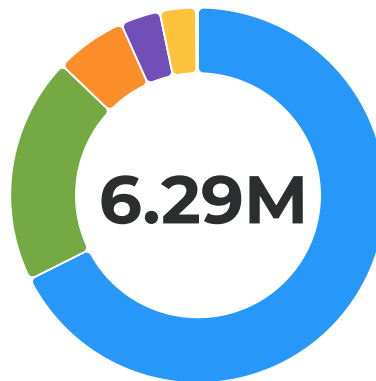
Marine Fund Expenditures

The Marine Fund accounts for the operations of the Beach Marina, managed by the Marine and Aviation Department. The Beach Marina operating budget reflects expenditures of approximately \$6.29M in fiscal year 2025/26, a 36% increase from fiscal year 2025/26 primarily due to the reduced budget for fuel purchases during construction. Fuel purchases, shown in the 'other operating' category, are budgeted at \$3.0M, approximately 48% of total expenses.

Capital projects for the Marine Fund, shown in 'transfers' below, continue to support the needed infrastructure maintenance of the docks, fuel system, and other Beach Marina facilities, keeping them safe and functional for all users. Marine operations are supported by 19.2 full-time equivalent positions, the same staffing level as the amended fiscal year 2025/26 budget.

Additional details about the Marine and Aviation Department can be found in the Departments Summary pages.

FY27 Expenditures by Category



Other Operating	\$4,254,418	67.62%
Salaries	\$1,228,871	19.53%
Benefits	\$386,110	6.14%
Transfers	\$215,280	3.42%
Internal Services	\$196,501	3.12%
Debt Service	\$10,180	0.16%

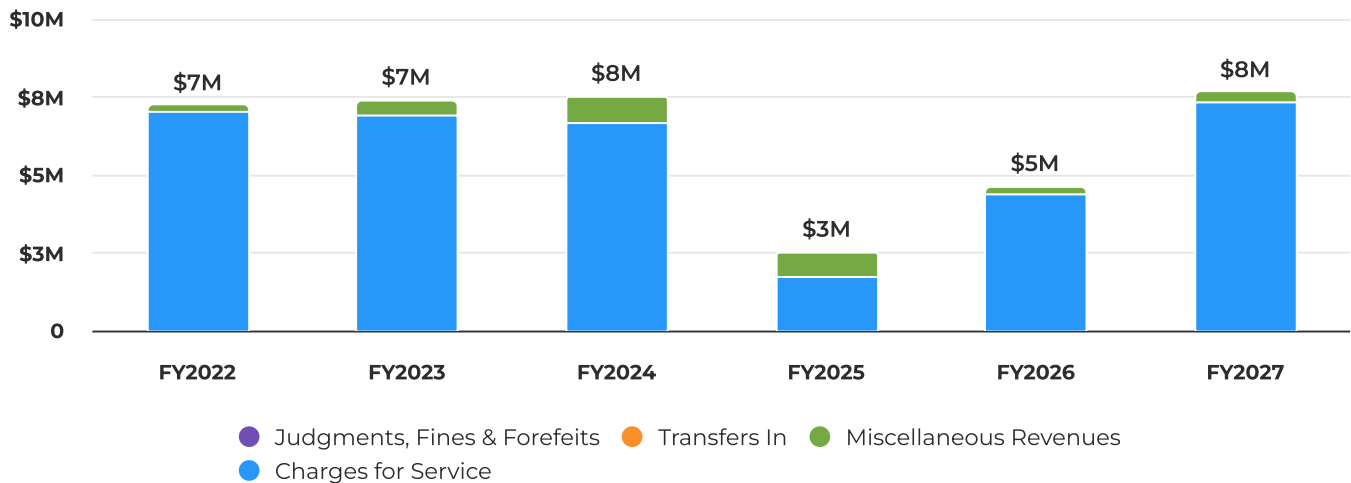
Historical Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Beach Marina Operations	\$6,965,275	\$7,156,877	\$6,863,271	\$3,239,704	\$4,634,830	\$6,291,360	35.74%
Total Expenditures	\$6,965,275	\$7,156,877	\$6,863,271	\$3,239,704	\$4,634,830	\$6,291,360	35.74%

Marine Fund Revenues

The Harbormaster's Office is responsible for the administration of all operations, which includes serving as property manager for boat slips, land and building leases assigned to the department, and the fuel dock. Revenues are budgeted at \$7.67M for fiscal year 2026/27, a 66% increase from the prior year's revenue, primarily due to reduced revenue from slip rentals and fuel sales while the marina was under construction. Charges for service revenue, which includes slip rental revenue and fuel sales, represent 96% of total Marine Fund revenues.

Historical Revenue by Revenue Source



Historical Revenues by Source

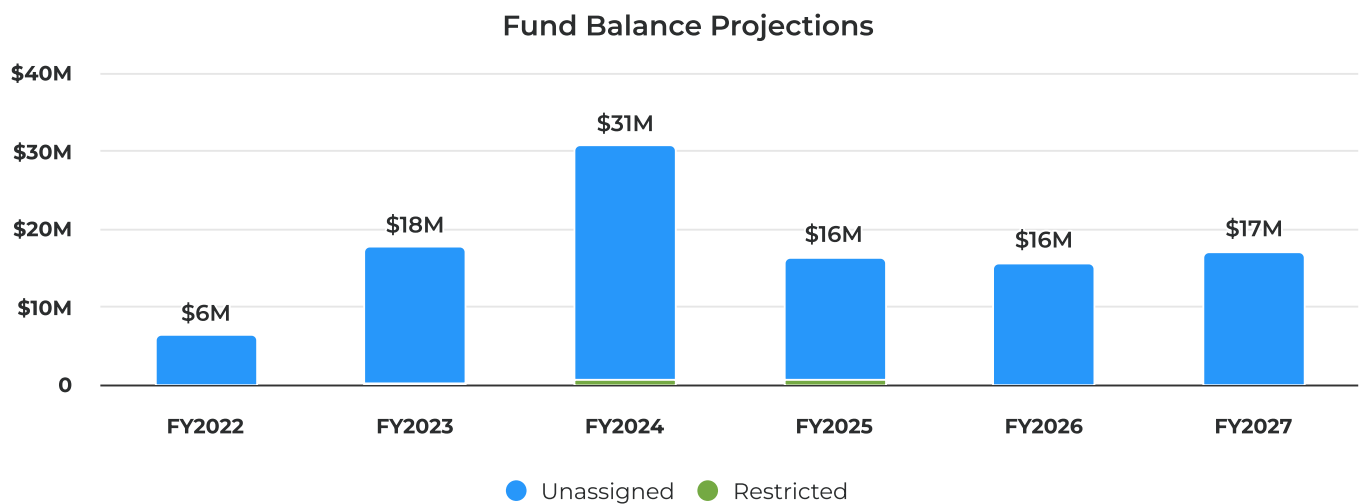
Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Charges for Service	\$7,034,927	\$6,900,879	\$6,669,500	\$1,735,255	\$4,349,730	\$7,345,660	68.88%
Judgments, Fines & Forefeits	\$1,000	\$250	\$50	-	-	-	-
Transfers In	\$17,386	-	\$15,000	\$15,000	\$15,000	\$15,000	-
Miscellaneous Revenues	\$202,585	\$498,438	\$860,477	\$781,887	\$270,100	\$313,500	16.07%
Total Revenues	\$7,255,899	\$7,399,567	\$7,545,027	\$2,532,142	\$4,634,830	\$7,674,160	65.58%

Marine Fund Unrestricted Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum Marine Fund reserve equal to 25% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs.

The proposed budget includes the planned contribution of \$1,382,800 to Marina Fund reserves, an increase of 9%. Based on the proposed Marina Fund budget and accepting the contribution to reserves as noted, the City will maintain a Marine Fund unassigned fund balance (reserve) of approximately \$17 million, or 270% of the fiscal year 2026/27 proposed operating budget. This maintains the City's Marine Fund reserve at approximately \$15.4 million (or 245%) above the required minimum reserve policy. The large decrease in reserve balance in fiscal year 2025 was due to the planned usage of reserves to fund the construction of the new beach marina.

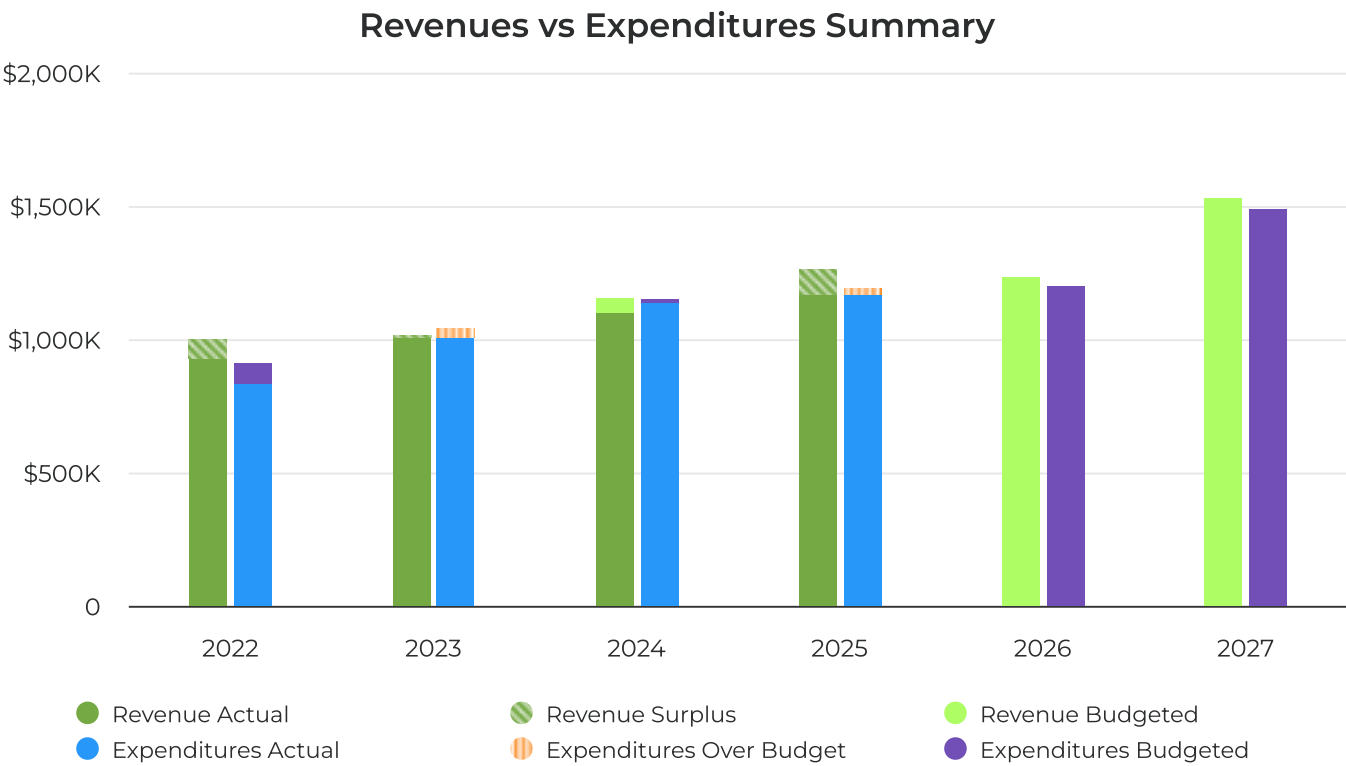
Fiscal year 2026 and 2027 projections are only forecasting the unassigned balance, based on the fiscal year 2025 unassigned balance. Due to the proportionally smaller amount in restricted figures, as well as the increased difficulty of predicting these, they are not forecast.



Clearwater Harbor Marina Fund

The Clearwater Harbor Marina Fund is a self-supporting enterprise operation established to fund all activities, maintenance, and improvements necessary to maintain the Clearwater Harbor Marina operations.

Summary



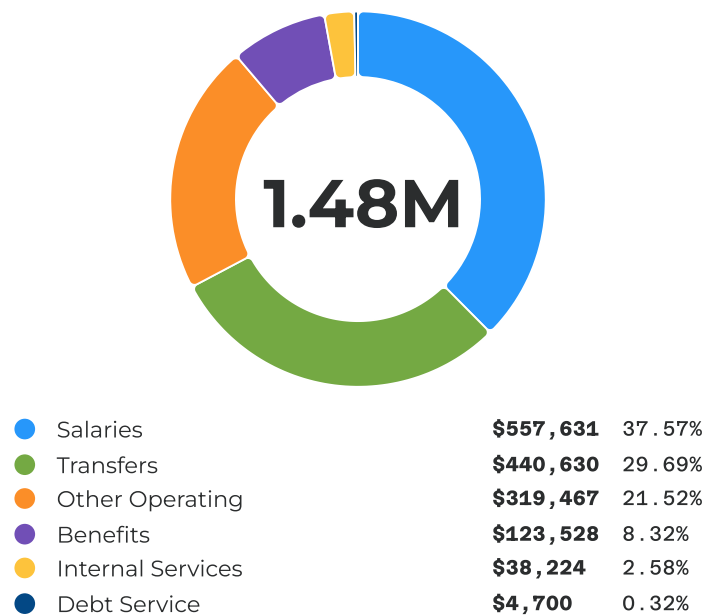
In fiscal year 2023, expenditures were over budget due to costs incurred for storm response (Hurricanes Ian and Idalia). Similarly, storm response in fiscal year 2025 (Hurricanes Helene and Milton) caused that year's expenditure overage.

Clearwater Harbor Marina Fund Expenditures

The Clearwater Harbor Marina Fund accounts for the operations of the City's Clearwater Harbor Marina, which is managed by the Marine and Aviation Department. For fiscal year 2026/27, operating expenditures are budgeted at \$1.48M, a 24% increase from the 2025/26 amended budget. The increase is primarily due to the increase in funding for capital projects planned for fiscal year 2026/27. Transfers to the capital fund are budgeted at \$375,000 (up from \$175,000 the previous year), necessary to fund the ongoing maintenance of the harbor marina. The fund is supported by 9.5 full-time equivalent positions, the same level of staffing as the amended prior year total.

Additional details about the Marine and Aviation Department can be found in the Departments Summary pages.

FY27 Expenditures by Category



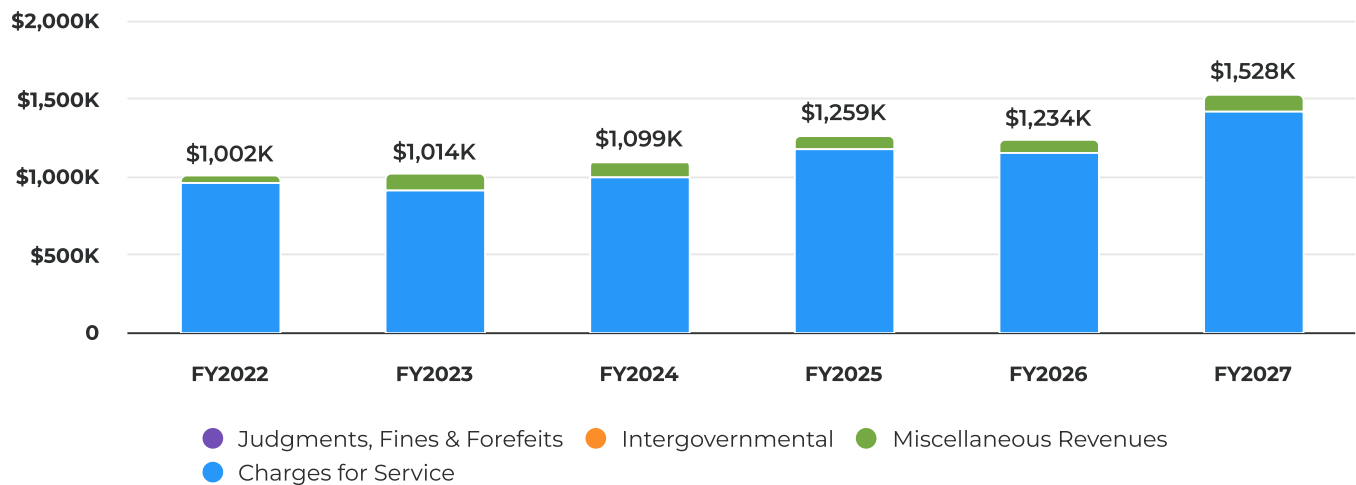
Historical Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Clearwater Harbor Marina Ops	\$829,694	\$1,044,772	\$1,132,431	\$1,186,722	\$1,196,190	\$1,484,180	24.08%
Total Expenditures	\$829,694	\$1,044,772	\$1,132,431	\$1,186,722	\$1,196,190	\$1,484,180	24.08%

Clearwater Harbor Marina Fund Revenues

This facility is operated as a stand-alone facility separate from the Beach Marina with its own revenue and expense codes. The Harbormaster's Office is responsible for the management, maintenance, and administrative support of the facility. Revenues are budgeted at \$1.53M for fiscal year 2025/26, which will result in a contribution of approximately \$44,020 to fund reserves. This contribution to fund reserves is planned to provide future funding for capital projects required at the Clearwater Harbor Marina. Charges for Service revenues, primarily from slip rentals, represent 93% of fund revenue.

Historical Revenue by Revenue Source



Historical Revenues by Source

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Intergovernmental	-	-	\$11,320	-	-	-	-
Charges for Service	\$955,364	\$915,050	\$995,581	\$1,170,733	\$1,145,000	\$1,417,500	23.80%
Judgments, Fines & Forefeits	\$250	\$150	-	\$200	\$300	\$200	-33.33%
Miscellaneous Revenues	\$46,781	\$98,806	\$92,126	\$88,301	\$88,500	\$110,500	24.86%
Total Revenues	\$1,002,394	\$1,014,007	\$1,099,028	\$1,259,234	\$1,233,800	\$1,528,200	23.86%

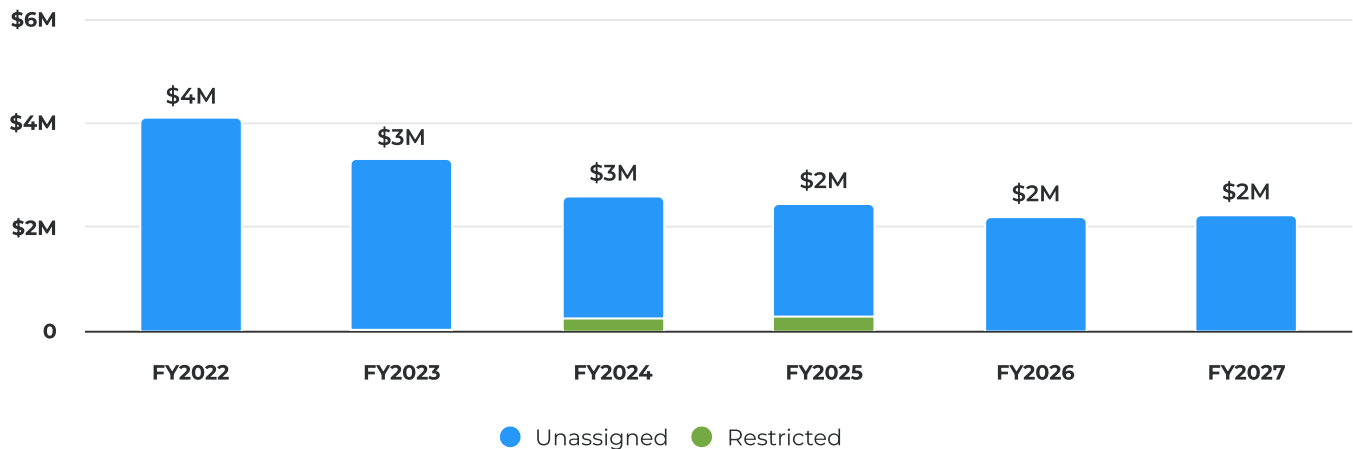
Clearwater Harbor Marina Fund Unrestricted Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum Clearwater Harbor Marina Fund reserve equal to 25% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs.

The proposed budget includes the planned contribution of \$44,020 to the Clearwater Harbor Marina Fund, a 2% increase to fund balance. Based on the proposed Clearwater Harbor Marina Fund budget and accepting the contribution to reserves as noted, the City will maintain a Clearwater Harbor Marina Fund unassigned fund balance (reserve) of approximately \$2.23 million, or 151% of the fiscal year 2026/27 proposed operating budget. This maintains the City's Clearwater Harbor Marina Fund reserve at approximately \$1.86 million (or 125%) above the required minimum reserve policy. A healthy reserve is important for this fund, to aid in marina repairs and upgrades, as well as a safeguard against the increased storm vulnerability.

Fiscal year 2026 and 2027 projections are only forecasting the unassigned balance, based on the fiscal year 2025 unassigned balance. Due to the proportionally smaller amount in restricted figures, as well as the increased difficulty of predicting these, they are not forecast.

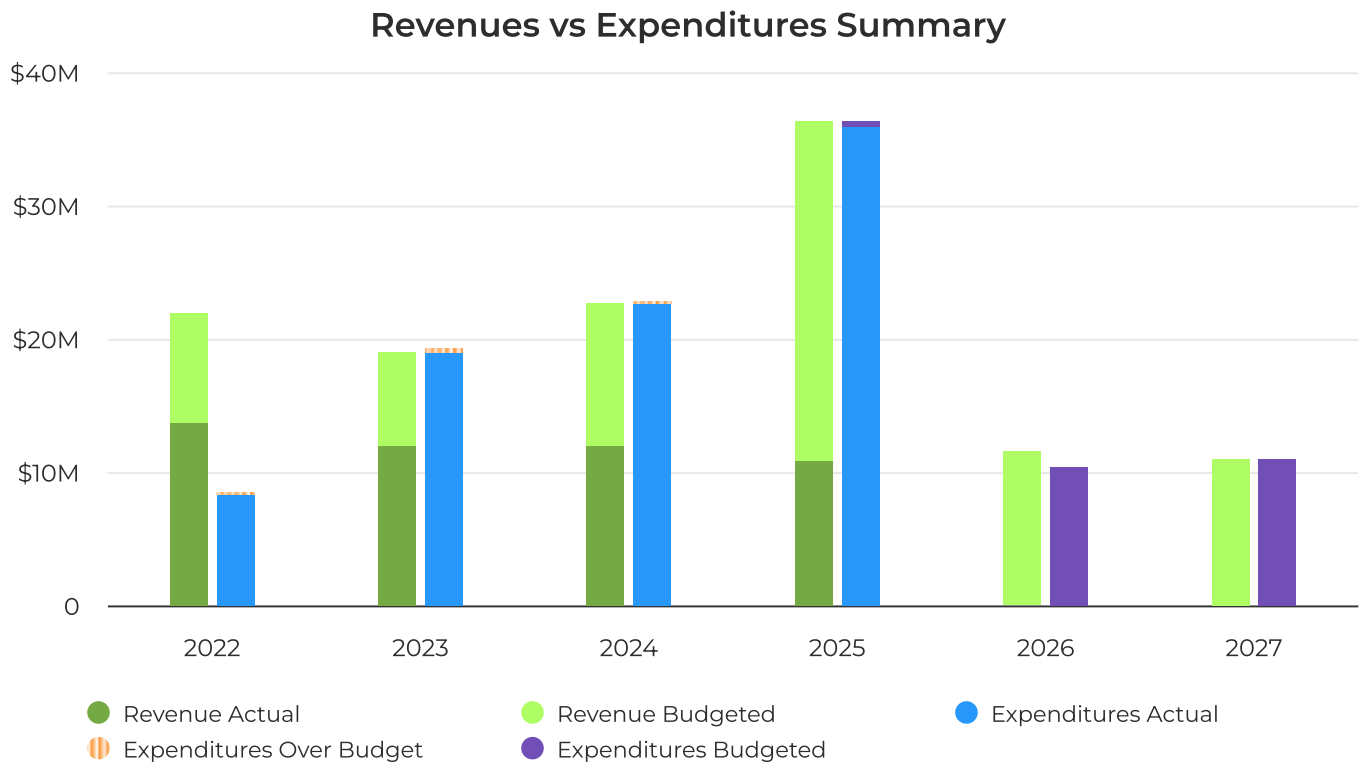
Fund Balance Projections



Parking Fund

The Parking Fund is a self-supporting enterprise fund established to support the operations of parking lot & garage maintenance, and parking enforcement. In addition, Parking Fund revenues (primarily collected on Clearwater Beach) support various beach operations, including lifeguards, cleaning and raking, and enhanced policing necessary to support this premier destination.

Summary



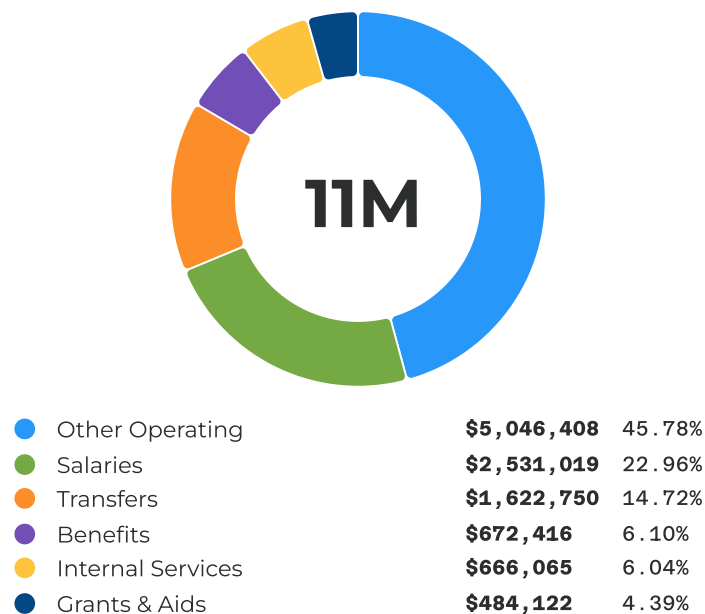
The difference between budgeted vs. actual revenue in prior years represents the offset to expenditure increases for transfers to Capital Projects which were funded by Parking Fund reserves. Fiscal year 2023 and 2024 expenditure overage is related to transfers to the General Fund of a portion of parking fines that fund crossing guards. This expense was offset by parking fine revenues.

Parking Fund Expenditures

The Parking Fund accounts for the operations of the Public Works - Parking Division (parking operations and enforcement), Beach Lifeguards (managed by the Fire Department) and the Seminole Street Boat Launch (managed by the Marine and Aviation Department). For fiscal year 2026/27, Parking Fund expenditures are budgeted at \$11.02M, an increase of 6% from the 2025/26 amended budget. Over the last few years, transfers included funding a project for the construction of a new parking garage in downtown Clearwater, as well as funding for the Gotham Development agreement. A new parking garage is also being planned for the Beach Marina, which will require future bond funding for construction costs. Staffing levels in the Parking Fund reflect 46.2 full-time equivalent positions, the same level of staffing as the prior year.

Additional details about these operations managed by the Public Works, Fire, and Marine and Aviation Departments can be found in the Departments Summary pages.

FY27 Expenditures by Category



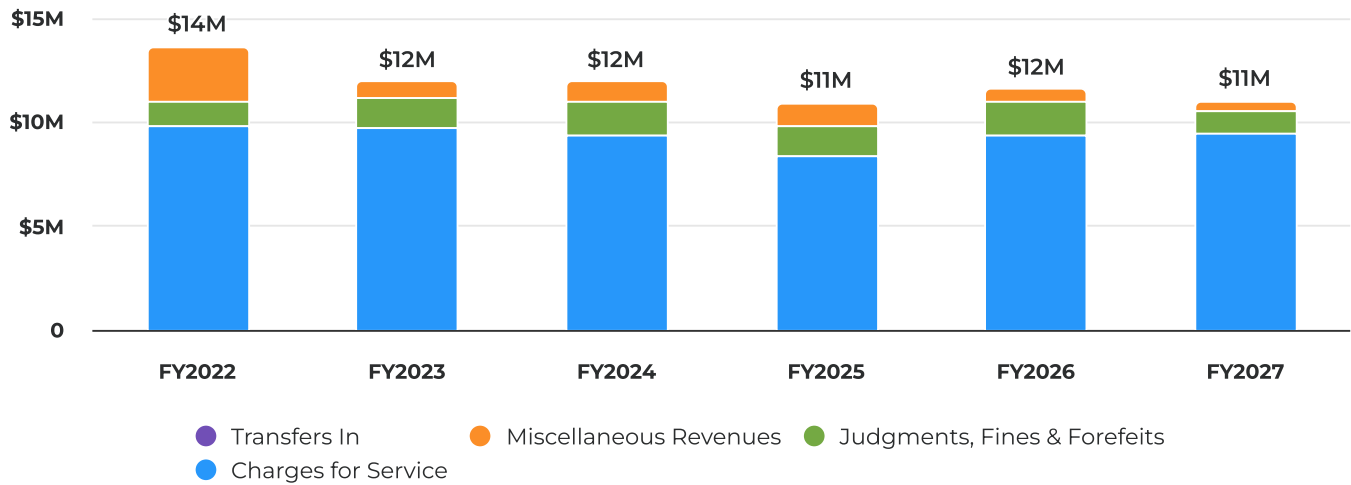
Historical Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Parking System	\$6,150,083	\$16,481,474	\$19,773,585	\$32,776,768	\$7,186,801	\$7,549,634	5.05%
Parking Enforcement	\$1,049,896	\$1,368,045	\$1,529,074	\$1,439,017	\$1,785,149	\$1,752,747	-1.82%
Beach Guard Operations	\$1,047,870	\$1,168,908	\$1,290,524	\$1,504,816	\$1,267,117	\$1,521,380	20.07%
Seminole Street Boat Ramp	\$263,345	\$258,424	\$237,947	\$180,801	\$200,455	\$199,019	-0.72%
Total Expenditures	\$8,511,194	\$19,276,851	\$22,831,129	\$35,901,401	\$10,439,522	\$11,022,780	5.59%

Parking Fund Revenues

Parking fund revenues come primarily from parking fees collected from metered lots and garages around the City, as well as fines from our parking enforcement efforts. Total fund revenues are budgeted at \$11.02M for fiscal year 2025/26, a 5% increase. Charges for service revenues (from parking fee collection) are approximately 85% of Parking Fund revenues.

Historical Revenue by Revenue Source



Historical Revenues by Source

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Charges for Service	\$9,800,086	\$9,746,554	\$9,380,776	\$8,374,371	\$9,363,660	\$9,397,780	0.36%
Judgments, Fines & Forefeits	\$1,162,842	\$1,394,210	\$1,560,766	\$1,427,621	\$1,621,520	\$1,100,000	-32.16%
Transfers In	\$102	-	-	-	-	-	-
Miscellaneous Revenues	\$2,637,791	\$818,017	\$1,006,135	\$1,098,100	\$615,000	\$525,000	-14.63%
Total Revenues	\$13,600,821	\$11,958,782	\$11,947,677	\$10,900,092	\$11,600,180	\$11,022,780	-4.98%

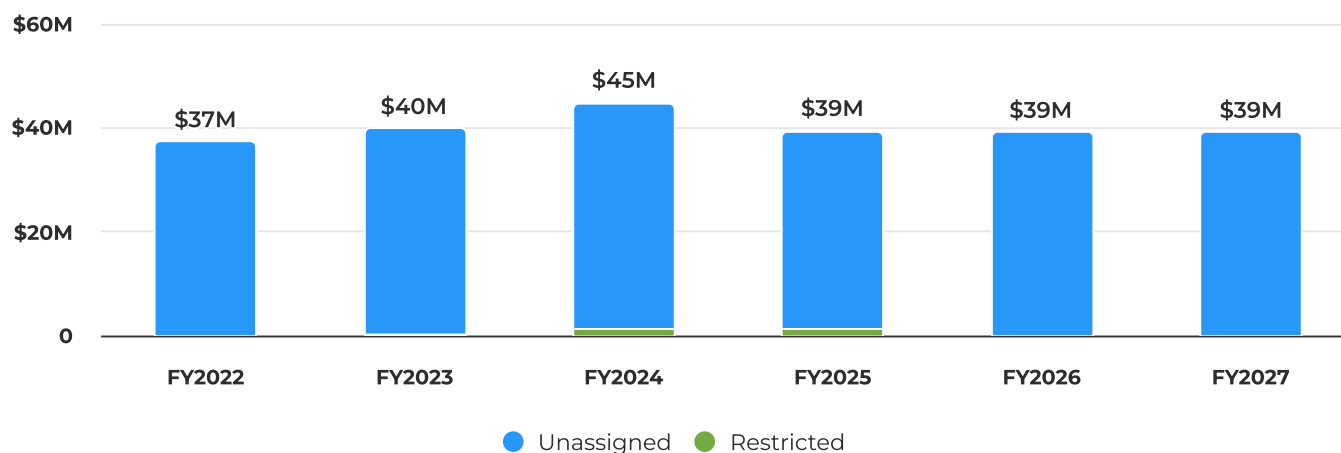
Parking Fund Unrestricted Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum Parking Fund reserve equal to 25% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs.

The proposed budget is flat, neither contributing to nor drawing from reserves to balance the budget. Based on the proposed Parking Fund budget, the City will maintain a Parking Fund unassigned fund balance (reserve) of approximately \$39.2 million, or 355% of the fiscal year 2025/26 proposed operating budget. This maintains the City's Parking Fund reserve at approximately \$36.4 million (or 330%) above the required minimum reserve policy. The majority of this reserve balance is committed to capital projects. This contribution to reserves begins to build back up the amount transferred in FY25 for the Gotham Development Agreement.

Fiscal year 2026 and 2027 projections are only forecasting the unassigned balance, based on the fiscal year 2025 unassigned balance. Due to the proportionally smaller amount in restricted figures, as well as the increased difficulty of predicting these, they are not forecast.

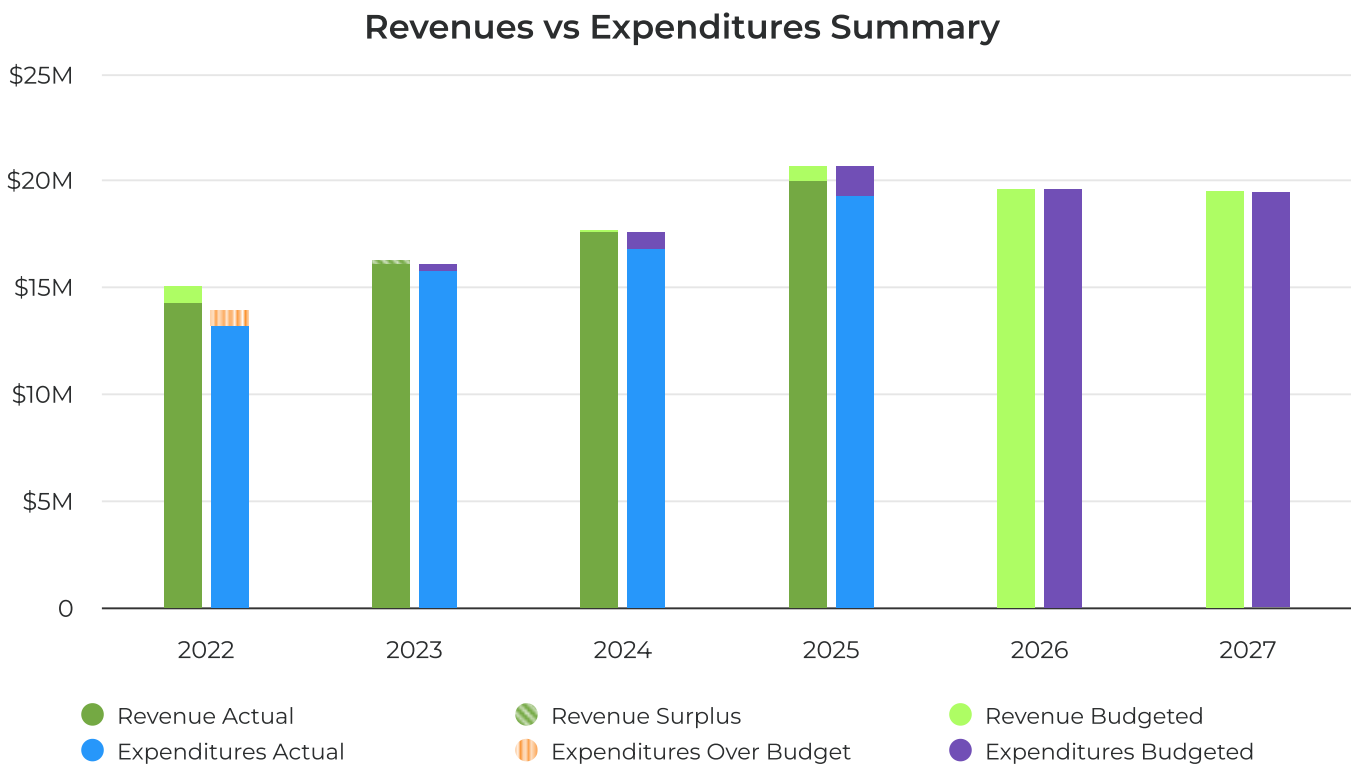
Fund Balance Projections



Administrative Services Fund

The Administrative Services Fund is an internal service fund of the city established to account for the operations of Information Technology, Utility Customer Service, and the City's Courier. The cost of these operations is charged back to all supported departments on a cost-reimbursement basis which creates the revenue stream for the fund.

Summary



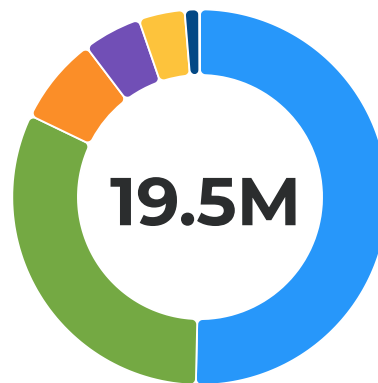
The fiscal year 2022 expenditure overage is due to a new governmental accounting standard that requires recognition of a governmental expenditure for multi-year software subscription liabilities, offset by a corresponding revenue for the software subscription asset.

Administrative Services Fund Expenditures

The Administrative Services Fund accounts for the operations of the Information Technology Department, Utility Customer Service (a Division of Finance) and the courier operations (managed by Public Communications). For fiscal year 2026/27, total operating expenditures are budgeted at \$19.47M, a decrease of 1% from the 2025/26 amended budget. The Administrative Services Fund is supported by 78.8 full-time equivalent positions, a decrease of 2 Information Technology positions in comparison to the prior year's amended budget.

Additional details about these operations managed by the Information Technology, Finance, and Public Communications Departments can be found in the Departments Summary pages.

FY27 Expenditures by Category



Other Operating	\$9,801,421	50.35%
Salaries	\$6,187,351	31.79%
Benefits	\$1,467,490	7.54%
Internal Services	\$978,048	5.02%
Transfers	\$775,000	3.98%
Debt Service	\$244,040	1.25%
Grants & Aids	\$12,000	0.06%

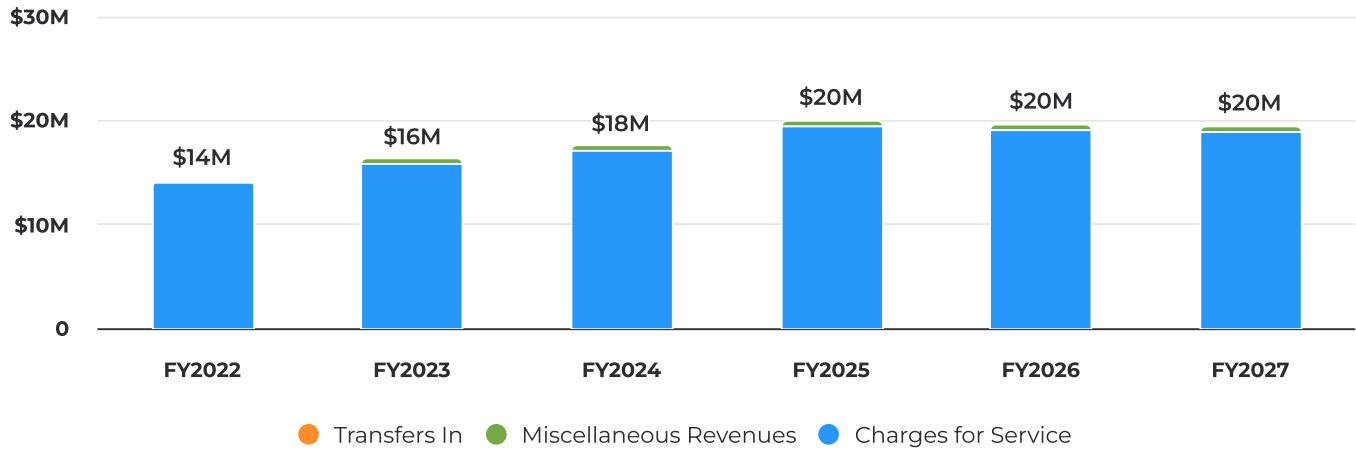
Historical Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
IT Administration	\$399,783	\$414,295	\$716,916	\$1,195,586	\$771,260	\$664,831	-13.80%
Operations & Support	\$5,840,852	\$5,697,592	\$5,030,583	\$5,366,641	\$5,552,285	\$4,960,717	-10.65%
Network Architecture	\$662,362	\$2,233,614	\$2,096,907	\$3,228,796	\$3,214,404	\$3,564,786	10.90%
Enterprise Systems & Training	\$3,222,579	\$3,319,826	\$3,637,981	\$3,720,906	\$4,358,521	\$4,109,517	-5.71%
Solutions & Programming	\$328,852	\$462,897	\$1,016,904	\$1,122,092	\$802,089	\$967,633	20.64%
PC Courier Service	\$191,220	\$155,574	\$170,672	\$153,998	\$154,644	\$168,767	9.13%
UCS Credit & Collection	\$411,010	\$434,524	\$534,965	\$565,993	\$586,812	\$611,435	4.20%
UCS Billing	\$1,245,561	\$1,339,239	\$1,412,208	\$1,565,997	\$1,787,623	\$1,881,229	5.24%
UCS Meter Reading	\$535,664	\$607,350	\$699,045	\$761,404	\$814,949	\$865,037	6.15%
UCS Customer Care	\$508,596	\$557,899	\$810,718	\$875,867	\$947,736	\$955,463	0.82%
UCS Administration	\$536,642	\$564,727	\$660,610	\$702,281	\$680,147	\$715,935	5.26%
Total Expenditures	\$13,883,120	\$15,787,536	\$16,787,509	\$19,259,560	\$19,670,470	\$19,465,350	-1.04%

Administrative Services Fund Revenues

The Administrative Services Fund revenues are budgeted at \$19.51M for fiscal year 2026/27, a decrease of 1% from the 2025/26 amended budget. Charges for Service Revenues, which represent department chargebacks, are budgeted at \$18.91M, or 97% of the total revenue. Interest earnings, estimated at \$600,000, make up the remaining revenues.

Historical Revenue by Revenue Source



Historical Revenues by Source

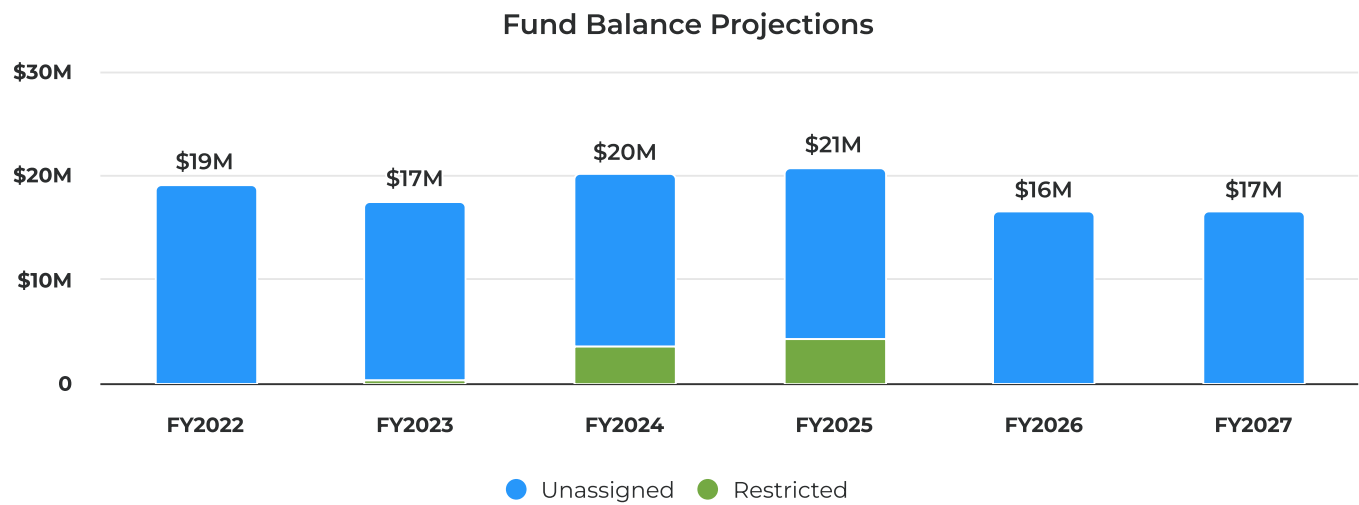
Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Charges for Service	\$14,078,939	\$15,901,157	\$17,087,557	\$19,416,915	\$19,095,470	\$18,908,420	-0.98%
Transfers In	\$204	-	-	-	-	-	-
Miscellaneous Revenues	\$138,741	\$402,224	\$485,951	\$597,632	\$575,000	\$600,000	4.35%
Total Revenues	\$14,217,884	\$16,303,381	\$17,573,508	\$20,014,547	\$19,670,470	\$19,508,420	-0.82%

Administrative Services Fund Unrestricted Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum Administrative Services Fund reserve equal to 25% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs.

The proposed budget includes the planned contribution of \$43,070 to the Administrative Services Fund, a less than 1% increase to fund balance. Based on the proposed Administrative Services Fund budget and accepting the contribution to reserves as noted, the City will maintain an Administrative Services Fund unassigned fund balance (reserve) of approximately \$16.5 million, or 85% of the fiscal year 2026/27 proposed operating budget. This maintains the City's Administrative Services Fund reserve at approximately \$11.7 million (or 60%) above the required minimum reserve policy, which is planned for use in current and future city-wide technology projects.

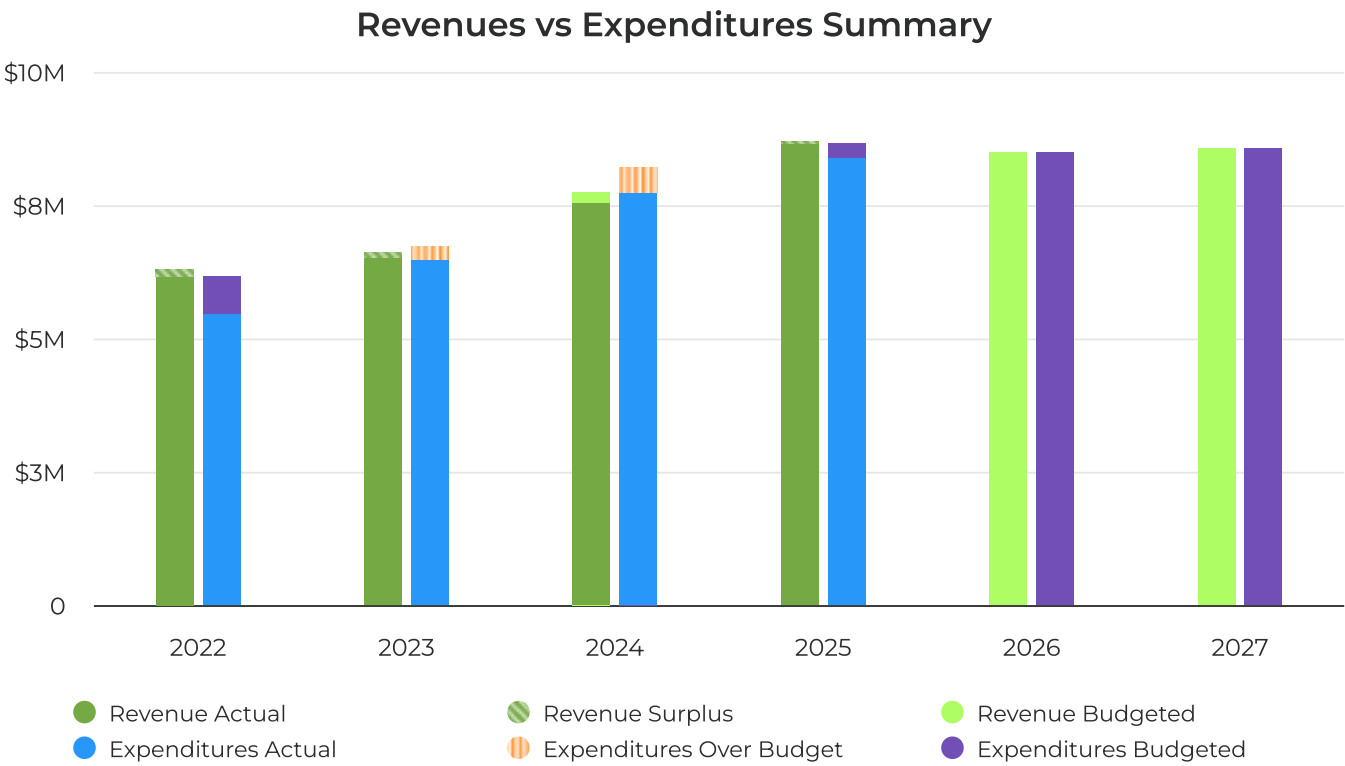
Fiscal year 2026 and 2027 projections are only forecasting the unassigned balance, based on the fiscal year 2025 unassigned balance. Due to the proportionally smaller amount in restricted figures, as well as the increased difficulty of predicting these, they are not forecast.



General Services Fund

The General Services Fund is an internal service fund of the city established to account for the operations of the General Services Building and Maintenance (B&M) Division, which provides building support services to all city facilities. The cost of these operations is charged back to all supported departments on a cost-reimbursement basis, which creates the revenue stream for the fund.

Summary



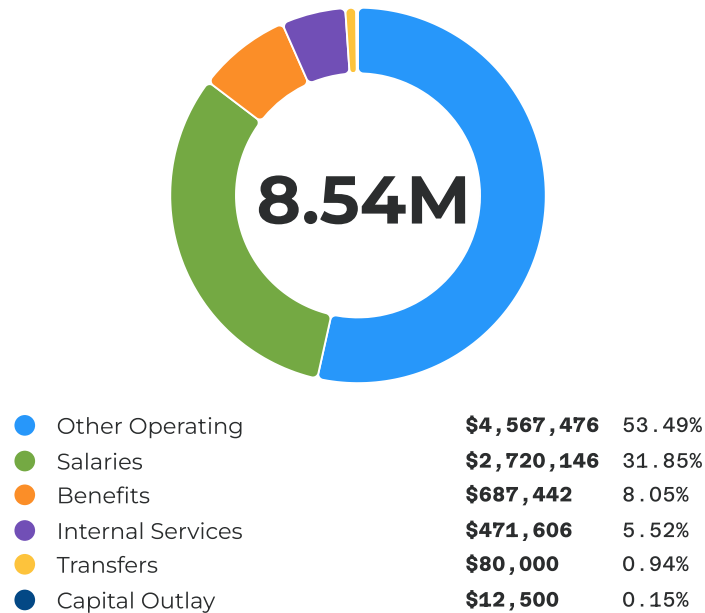
Fiscal year 2023 expenditure overage is primarily related to unforeseen inflationary increases in parts and service contracts. Fiscal year 2024 had budget overages due to retroactive salary adjustments and increased work related to prior years' deferred maintenance.

General Services Fund Expenditures

The General Services Fund accounts for the operations of General Services — Building and Maintenance. For fiscal year 2026/27, total operating expenditures are budgeted at \$8.54M million, an increase of 1% from the 2025/26 amended budget. Primary expenditures include the equipment and contractual labor for maintaining and upgrading the City's facilities, which is estimated at \$3.43M, 40% of total expenditures. The General Services fund is supported by 36 full-time equivalent positions, the same level of staffing as the prior year.

Additional details about the General Services Department can be found in the Departments Summary pages.

FY27 Expenditures by Category



The primary makeup of the 'Other Operating' costs category is contracted repairs, and the materials and equipment necessary for repairs.

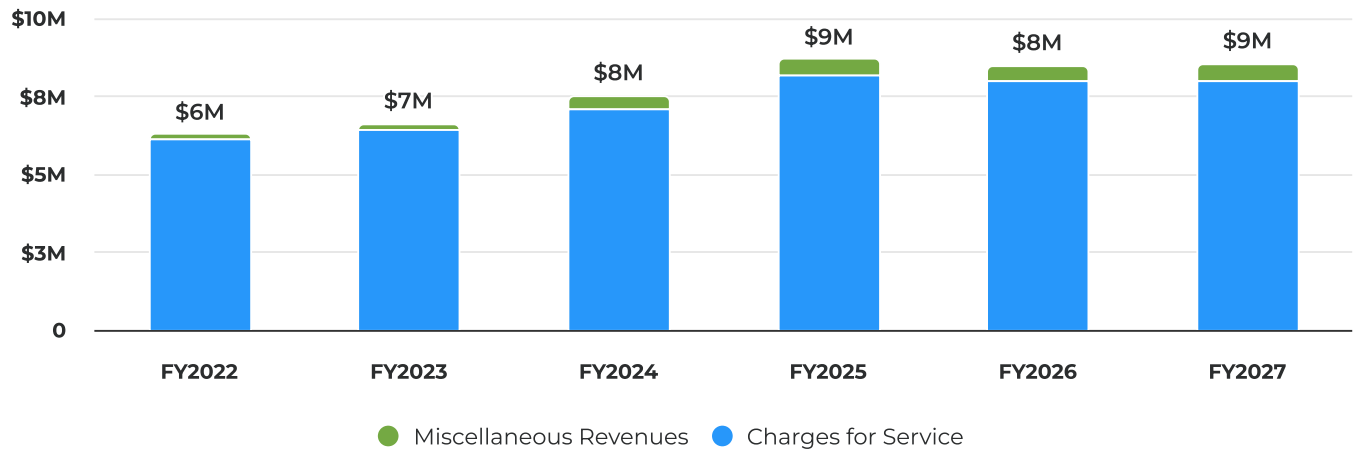
Historical Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
General Services Admin	\$456,794	\$395,245	\$525,124	\$664,703	\$793,880	\$857,095	7.96%
Building & Maintenance	\$5,012,339	\$6,334,247	\$7,688,098	\$7,732,010	\$7,696,180	\$7,682,075	-0.18%
Total Expenditures	\$5,469,133	\$6,729,492	\$8,213,222	\$8,396,713	\$8,490,060	\$8,539,170	0.58%

General Services Fund Revenues

The General Services Fund revenues are budgeted at \$8.54M for fiscal year 2025/26, a 1% increase from the 2025/26 amended budget. Charges for Service Revenues, which represent department chargebacks, are estimated at \$7.98M, or 93% of total revenue. Interest earnings, included in the Miscellaneous category, are estimated at \$560,000 representing a majority of the Miscellaneous revenues.

Historical Revenue by Revenue Source



Historical Revenues by Source

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Charges for Service	\$6,117,743	\$6,424,175	\$7,080,211	\$8,161,710	\$7,969,060	\$7,978,170	0.11%
Miscellaneous Revenues	\$174,416	\$183,638	\$439,514	\$533,730	\$521,000	\$561,000	7.68%
Total Revenues	\$6,292,159	\$6,607,812	\$7,519,725	\$8,695,440	\$8,490,060	\$8,539,170	0.58%

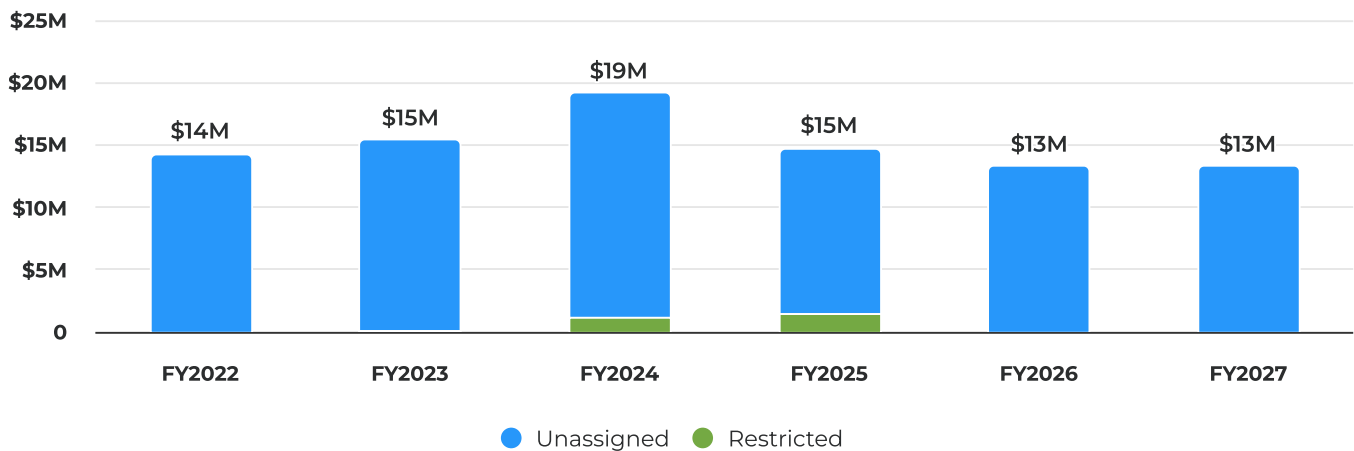
General Services Fund Unrestricted Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum General Services Fund reserve equal to 25% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs.

The proposed budget is flat, neither using nor contributing to the General Services Fund reserves. Based on the proposed General Services Fund budget, the City will maintain a General Services Fund unassigned fund balance (reserve) of approximately \$13.3 million, or 156% of the fiscal year 2026/27 proposed operating budget. This maintains the City's General Services Fund reserve at approximately \$11.1 million (or 130%) above the required minimum reserve policy, planned to fund future capital building maintenance projects.

Fiscal year 2026 and 2027 projections are only forecasting the unassigned balance, based on the fiscal year 2025 unassigned balance. Due to the proportionally smaller amount in restricted figures, as well as the increased difficulty of predicting these, they are not forecast.

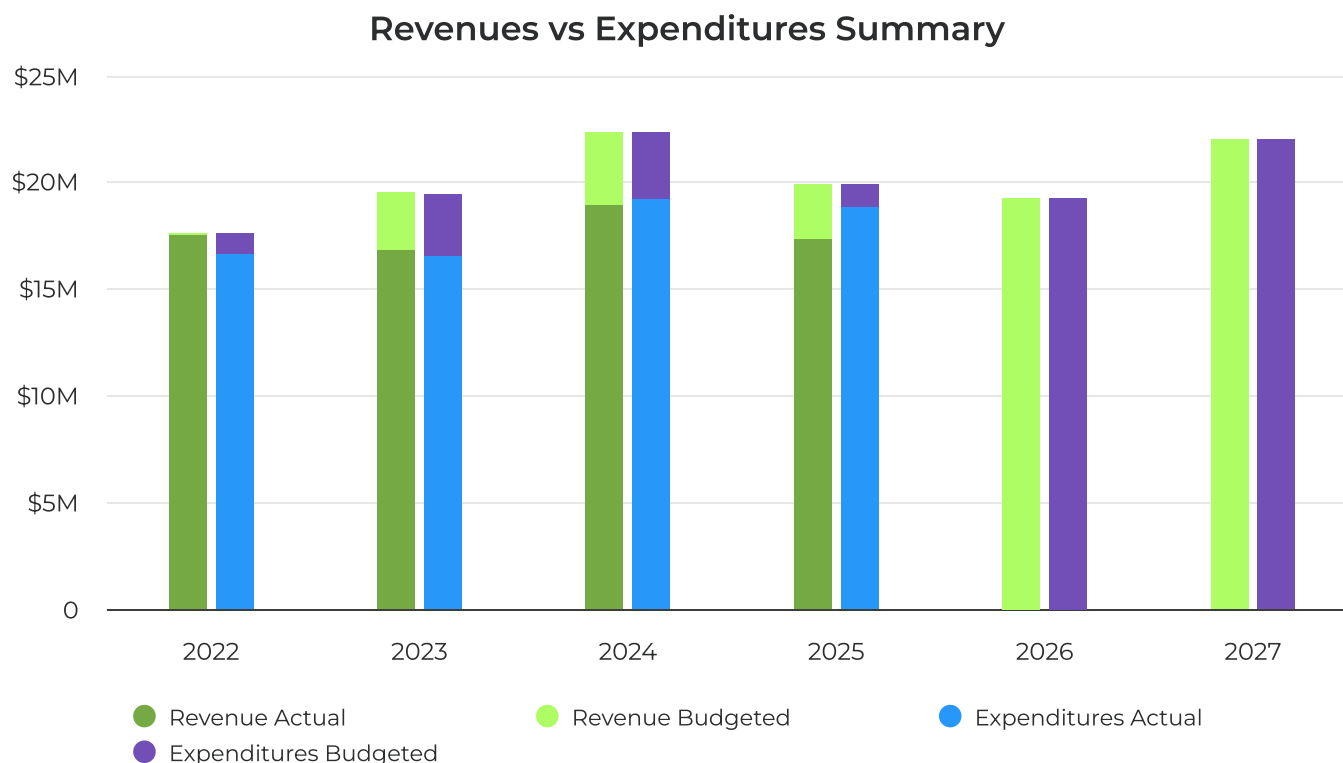
Fund Balance Projections



Garage Fund

The Garage Fund is an internal service fund of the city established to account for the efforts of General Services — Fleet Operations, which includes the purchase, replacement and maintenance of all city vehicles and motorized equipment, as well as the operation of radio communications. The cost of these operations is charged back to all supported departments on a cost-reimbursement basis which creates the revenue stream for the fund.

Summary

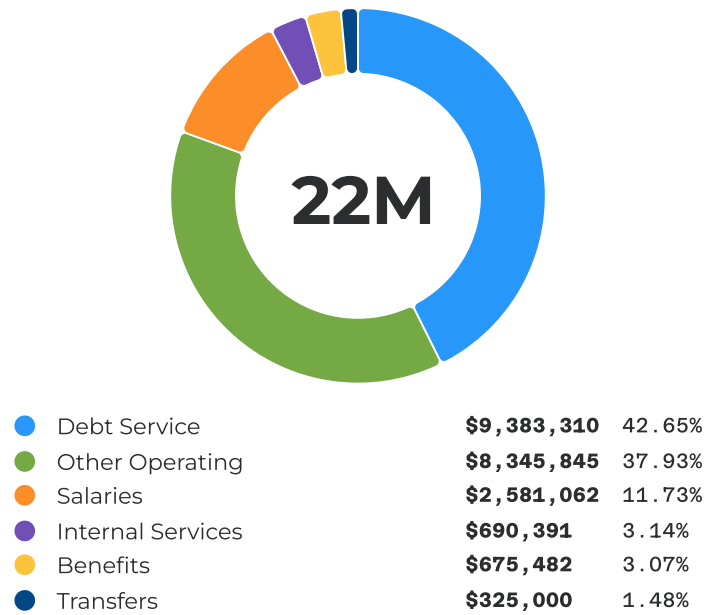


Garage Fund Expenditures

The Garage Fund accounts for the operations of General Services — Fleet Operations. For fiscal year 2026/27, total operating expenditures are budgeted at \$22M, an increase of 14% from the 2025/26 amended budget. Primary expenditures in the 'Other Operating' category include the cost of fuel and parts/tires for maintaining and repairing the City's vast fleet of vehicles and machinery, estimated at \$6.40M, which is 72% of this category. Debt costs account for the internal financing costs of vehicle purchase and replacements. This cost is estimated at 9.38M for fiscal year 2026/27, an increase of \$3.04M from the prior year. The Garage fund is supported by 38 full-time equivalent positions, the same level of staffing as the prior year.

Additional details about the General Services Department can be found in the Departments Summary pages.

FY27 Expenditures by Category



The 'Other Operating' Category includes costs such as depreciation, fuel, vehicle parts and tires, and payment for contracted repairs.

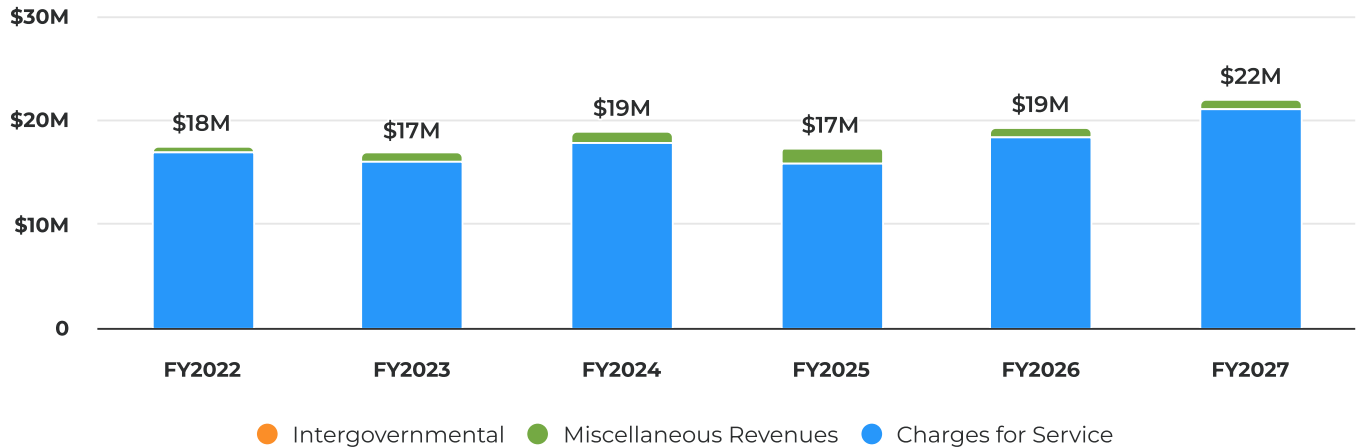
Historical Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Fleet Maint General Operations	\$9,766,591	\$10,168,766	\$13,214,666	\$11,651,886	\$12,401,022	\$12,069,546	-2.67%
Fleet Maint Vehicle Replace	\$6,155,695	\$5,642,263	\$5,242,639	\$5,041,001	\$6,340,400	\$9,383,310	47.99%
Radio Communications	\$757,715	\$752,239	\$727,457	\$2,107,024	\$552,158	\$548,234	-0.71%
Total Expenditures	\$16,680,001	\$16,563,268	\$19,184,762	\$18,799,911	\$19,293,580	\$22,001,090	14.03%

Garage Fund Revenues

The Garage Fund revenues are budgeted at \$22M in fiscal year 2026/27, a 12% increase from the 2025/26 amended budget. Charges for Service Revenues, which represent department chargebacks, are budgeted at \$21.02M, or 96% of the total revenue. Miscellaneous revenues include interest earnings, estimated at \$50,000, and revenues estimated at \$900,000 from surplus vehicle sales, and rental income from our radio tower estimated at \$26,650.

Historical Revenue by Revenue Source



Historical Revenues by Source

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Intergovernmental	-	-	-	\$45,079	-	-	-
Charges for Service	\$16,881,560	\$15,911,776	\$17,827,152	\$15,774,922	\$18,316,930	\$21,024,440	14.78%
Miscellaneous Revenues	\$639,015	\$919,119	\$1,121,695	\$1,538,719	\$976,650	\$976,650	-
Total Revenues	\$17,520,575	\$16,830,895	\$18,948,847	\$17,358,720	\$19,293,580	\$22,001,090	14.03%

Miscellaneous income is mostly made up of the sale of surplus vehicles and interest earned.

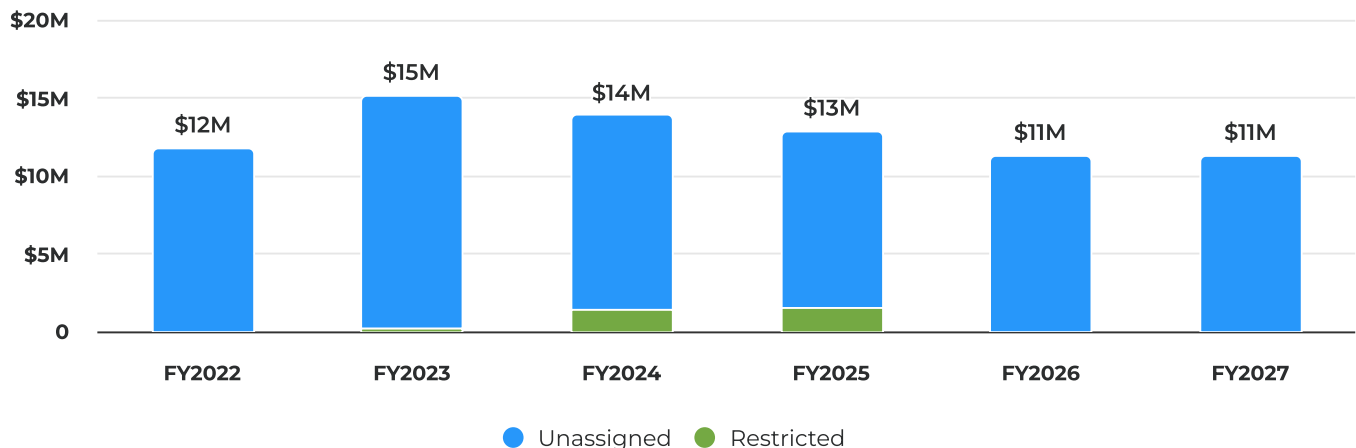
Garage Fund Unrestricted Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum Garage Fund reserve equal to 25% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs.

The proposed budget is flat, neither using nor contributing to the Garage Fund reserves. Based on the proposed Garage Fund budget, the City will maintain an adjusted Garage Fund unassigned fund balance (reserve) of approximately \$11.3 million, or 51% of the fiscal year 2026/27 proposed operating budget. This maintains the City's Garage Fund reserve at approximately \$5.8 million (or 26%) above the required minimum reserve policy. These numbers reflect adjusted figures. The Garage Fund is used to internally finance vehicle and equipment purchases via loans from the Capital Improvement Fund. These loans, if external, would net against the capital assets they are used to purchase in the standard calculation of fund reserves. Instead, because they are internal loans, the Governmental Accounting Standards Board (GASB) mandates that they cannot be included in the calculation. This results in an understated unrestricted net position that does not accurately reflect the net position, cash available, etc., simply due to the decision to finance internally rather than externally. The city elects to continue this practice because it saves the city interest charges and offers more loan flexibility. Currently, these loans represent approximately \$22 million worth of internal financing agreements.

Fiscal year 2026 and 2027 projections are only forecasting the unassigned balance, based on the fiscal year 2025 unassigned balance. Due to the proportionally smaller amount in restricted figures, as well as the increased difficulty of predicting these, they are not forecast.

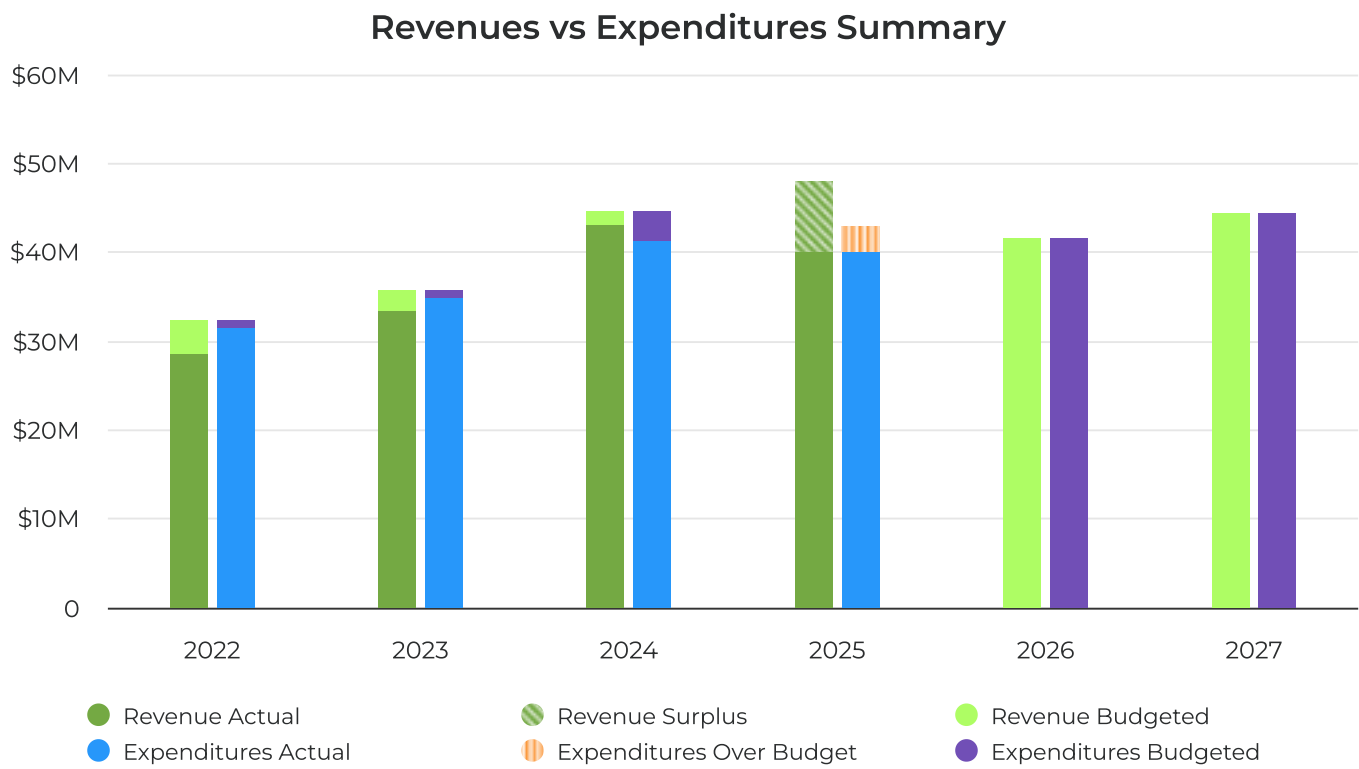
Fund Balance Projections



Central Insurance Fund

The Central Insurance Fund is an internal service fund of the city established to account for all insurances, including self-insurance programs, the Employee Health Clinic, and the administration of all employee benefits programs. In addition, this fund maintains a reserve to guard against unforeseen or uninsured costs that are the result of insurance claims and emergencies. The costs of these operations are charged back to all supported departments on a cost-reimbursement basis which creates the revenue stream for the fund.

Summary



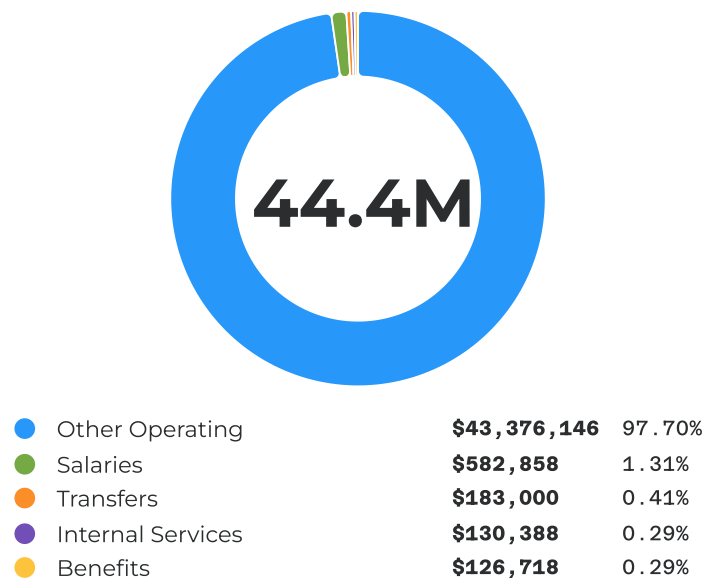
The storms in 2024 resulted in elevated insurance claims and expenses in fiscal year 2025.

Central Insurance Fund Expenditures

The Central Insurance Fund accounts for the administration of Risk Management (a division of Finance), Employee Benefits and the Employee Health Center (divisions of Human Resources), and the administration of all health, life, disability, workers' compensation, and property/liability insurances (included in Non-Departmental). Total expenditures for fiscal year 2026/27 are budgeted at \$44.40M, a 7% increase from the fiscal year 2025/26 amended budget. The estimated cost of all insurance premiums and claims for all employees is \$35.67M for fiscal year 2026/27, which is 80% of total fund expenditures. In addition, \$1.87M is budgeted for the Employee Health Center, and \$3.67M is budgeted for the cost of the employee and retiree portion of medical insurance, which is offset by revenues budgeted for payroll/pension withholding. The Central Insurance Fund is supported by 6.5 full-time equivalent positions, the same level of staffing as the fiscal year 2025/26 budget.

Additional details about these operations managed by the Non-Departmental, Finance, and Human Resources Departments can be found in the Departments Summary pages.

FY27 Expenditures by Category



The majority of 'Other Operating' costs are for insurance claims and premiums.

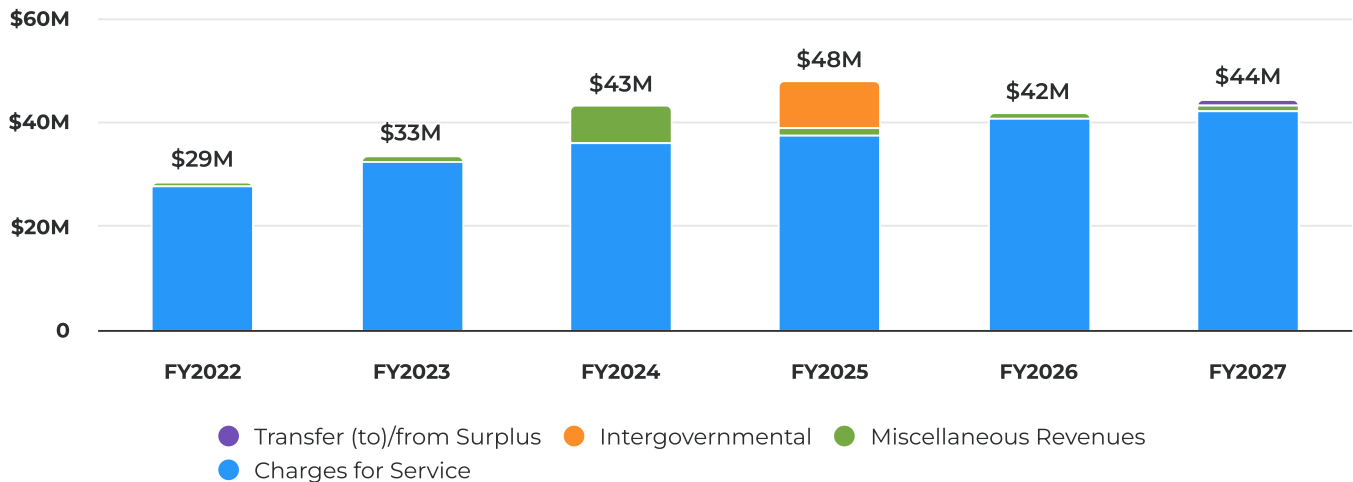
Historical Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Non-Departmental Fund 590	\$29,419,606	\$32,551,103	\$38,682,619	\$40,278,728	\$38,746,005	\$41,447,240	6.97%
Risk Management	\$370,582	\$399,405	\$491,031	\$503,650	\$510,264	\$524,990	2.89%
HR Employee Benefits	\$303,498	\$367,306	\$427,441	\$476,443	\$516,281	\$554,750	7.45%
HR Employee Health Clinic	\$1,477,832	\$1,541,845	\$1,622,781	\$1,584,811	\$1,837,030	\$1,872,130	1.91%
Total Expenditures	\$31,571,518	\$34,859,660	\$41,223,872	\$42,843,632	\$41,609,580	\$44,399,110	6.70%

Central Insurance Fund Revenues

The Central Insurance Fund revenues are budgeted at \$43.13M in fiscal year 2026/27, which will result in the use of approximately \$1.27M from fund reserves used to offset insurance increases recognized. Charges for Service revenues are budgeted at \$42.23M which represents department chargebacks and estimated payroll/pension withholding for the retiree and employee share of health insurance. The miscellaneous revenue category includes estimated interest earnings budgeted at \$900,000 for fiscal year 2026/27. Historical revenues in the miscellaneous category also include insurance recovery revenues.

Historical Revenue by Revenue Source



Historical Revenues by Source

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Intergovernmental	-	-	-	\$9,002,520	-	-	-
Charges for Service	\$27,672,801	\$32,219,118	\$35,860,384	\$37,269,699	\$40,709,580	\$42,229,614	3.73%
Transfer (to)/from Surplus	-	-	-	-	-	\$1,269,496	-
Miscellaneous Revenues	\$832,652	\$1,236,702	\$7,192,261	\$1,604,088	\$900,000	\$900,000	-
Total Revenues	\$28,505,452	\$33,455,820	\$43,052,645	\$47,876,307	\$41,609,580	\$44,399,110	6.70%

Fiscal year 2024 actual revenues include approximately \$6.13M in insurance recovery revenues related to the Main Library flood claim. Fiscal year 2025 intergovernmental revenues represent insurance recovery revenues that have been received for hurricanes Helene and Milton.

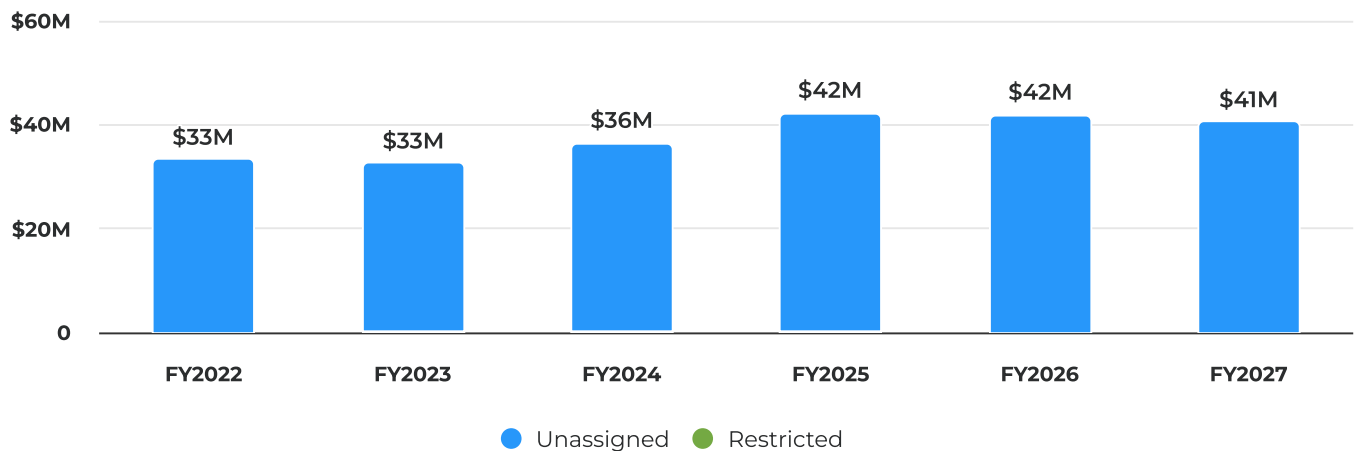
Central Insurance Fund Unrestricted Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum Central Insurance Fund reserve to guard against unforeseen or uninsured costs or increases in property, workers' compensation, health or liability insurance. This minimum is defined as 75% of the actuary calculated self-insurance reserve liability. The City also aims to keep the minimum balance for this reserve at equal to 25% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs, similar to the other internal service funds.

The proposed budget includes the usage of \$1.27M of reserve funding. This reserve usage helps offset increased costs of recognized insurance, softening the expenditure increase on our operating funds. Based on the proposed Central Insurance Fund budget, the City will maintain a Central Insurance Fund unassigned fund balance (reserve) of approximately \$40.6M, or 92% of the fiscal year 2025/26 proposed operating budget. This maintains the City's Central Insurance Fund reserve at approximately \$20.99M (or 66%) above the required minimum reserve target. A healthy reserve is important for this fund as a safeguard against the increased storm vulnerability of the city.

Fiscal year 2025 and 2026 projections are only forecasting the unassigned balance, based on the fiscal year 2024 unassigned balance. Due to the proportionally smaller amount in restricted figures, as well as the increased difficulty of predicting these, they are not forecast.

Fund Balance Projections



Special Revenue Funds

Special Revenue Funds are Governmental Funds established to account for special government activities created by the receipt of specific taxes, grants, or other restricted revenues.

Special Development Fund

The Special Development Fund accounts for revenues received from specific taxes that are restricted in nature. This includes the "Road Millage," a portion of the city's ad valorem taxes set aside by City Council Policy to provide funding for road maintenance; "Penny for Pinellas", which is an additional one-cent discretionary sales surtax levied in Pinellas County used for capital expenditures for construction or improvements of public facilities as well as public safety vehicles and equipment as authorized in Florida Statutes; local option fuel tax, a portion of an additional six cents per gallon fuel tax distributed to local governments to be used for transportation expenditures as authorized in Florida Statutes; and various impact fees imposed upon development to account for the impact on transportation, parks/recreation, drainage, and sidewalks as approved by city ordinance.

For fiscal year 2026/27, total Special Development Fund revenues are budgeted at \$27.62M, a 10% increase from the amended fiscal year 2025/26 budget. This increase is primarily related to the use of reserves to fund capital project needs. Prior year actual totals include revenues received from our smaller impact fees. These are not budgeted (amended annually) due to the unknown nature of these revenue streams.

Special Development Fund	FY23/24 Actual	FY24/25 Actual	FY25/26 Amended	FY26/27 Proposed
<u>Revenues:</u>				
Ad Valorem Taxes (Road Millage)	4,555,139	4,989,070	5,200,200	5,287,210
Infrastructure Tax	16,867,719	17,231,923	17,030,000	16,100,000
Interest Earnings	345,563	730,304	416,000	700,000
Recreation Land Impact Fees	259	-	-	-
Open Space Impact Fees	1,269	-	-	-
Recreation Facility Impact Fees	3,176	-	-	-
Parks and Recreation Impact Fee	80,674	33,310	76,620	-
Multi-Modal Impact Fees	323,182	578,690	250,000	250,000
Local Option Fuel Tax	1,440,896	1,426,633	1,427,150	1,427,150
Fee in Lieu of Sidewalks	7,832	13,888	-	-
Allocation of Assigned Fund Balance	-	-	732,630	3,860,000
TOTAL REVENUES	23,625,709	25,003,818	25,132,600	27,624,360

Special Development Fund (Continued)

Special Development Fund expenditures, which represent transfers to the Capital Improvement Fund, are budgeted at \$26.81M for fiscal year 2026/27, an increase of 67% primarily due to project funding as planned in the approved Penny for Pinellas schedule. Receipts from local option fuel tax, road millage, and multi-modal impact fees are transferred to various roadway projects managed by the Public Works department.

Special Development Fund	FY23/24 Actual	FY24/25 Actual	FY25/26 Amended	FY26/27 Proposed
<u>Expenditures:</u>				
Transfer to Capital Improvement Fund				
Road Millage	4,536,570	5,503,330	5,191,750	5,287,210
Infrastructure Tax	24,994,030	13,292,610	3,400,000	12,460,000
Recreation Land Impact Fees	-	1,158,500	-	-
Open Space Impact Fees	620,000	588,500	-	-
Recreation Facility Impact Fee	-	-	342,630	-
Parks and Recreation Impact Fee	-	-	76,620	-
Multi-Modal Impact Fees	1,140,000	640,000	640,000	140,000
Local Option Fuel Tax	1,427,150	1,867,150	1,427,150	1,427,150
Infrastructure Tax — Debt on Internal Loans	-	-	5,000,000	7,500,000
TOTAL EXPENDITURES	32,717,750	23,050,090	16,078,150	26,814,360

Special Program Fund

The Special Program Fund accounts for revenues and expenditures related to special government activities, restricted revenue sources and non-capital grants. This includes our housing programs funded by Community Development Block Grant (CDBG) revenues from the US Department of Housing and Urban Development (HUD). In addition, this fund accounts for revenues received from various public safety programs and agreements.

The Special Program Fund revenues are budgeted at \$2.04M for fiscal year 2026/27, a decrease of 71% from the amended 2025/26 budget. Annually, the revenue budget for special programs includes entitlement funds for CDBG programs and special programs (non-capital) funded by transfers from the General Fund. Throughout the year, revenues are amended to recognize revenues received from special programs. For example, fines and reimbursements for public safety programs from mutual aid agreements and extra duty contracts. We also account for emergency expenditures in our governmental operations in the special program fund recognizing Federal Emergency Management Agency (FEMA) reimbursement revenues as received.

Special Program Fund	FY23/24 Actual	FY24/25 Actual	FY25/26 Amended	FY26/27 Proposed
Revenues:				
Intergovernmental:				
Community Development Block Grant	2,337,405	623,321	925,890	912,662
Interest Earnings	1,929,340	590,262	275,837	\$250,000
Intergovernmental Revenue	1,155,860	1,278,923	2,372,173	-
Charges for Service Revenue	2,280,969	2,349,226	1,263,563	-
Judgments, Fines and Forfeit Revenue	461,713	383,984	304,072	-
Miscellaneous Revenue	549,017	350,222	418,036	-
Transfers from General Fund:	546,590	-	-	-
Sister City Program	37,380	37,380	37,380	37,380
Planning Study Fund	200,000	200,000	250,000	250,000
United Way Campaign Fund	1,500	1,500	1,500	-
Special Events	40,000	70,000	70,000	70,000
School Resource Officers	210,000	60,000	210,000	245,000
Police Recruitments	30,000	210,000	60,000	60,000
Mental Health Co-Responder Team	12,000	165,020	199,000	210,000
Transfers from Special Programs	2,040,152	855,366	514,095	-
Allocation of Unassigned Fund Balance	-	-	160,000	-
TOTAL REVENUES	11,831,926	7,175,204	7,061,546	\$2,035,042

Special Program Fund (Continued)

For fiscal year 2025/26, Special Program Fund expenditures are budgeted at \$1.79M, a 74% decrease from the amended 2025/26 budget. The annual budget is adopted to include expenditures related to CDBG programs as well as annual special program activities funded by the General Fund. Transfers represent the anticipated amount transferred to the General Fund for the cost of program administration of housing programs. Throughout the year, expenditures are amended to recognize a budget increase related to revenues received from special programs.

Special Program Fund	FY23/24 Actual	FY24/25 Actual	FY25/26 Amended	FY26/27 Proposed
<u>Expenditures:</u>				
General Government	318,125	704,849	597,015	287,380
Public Safety	3,659,382	8,706,332	3,183,914	515,000
Physical Environment	37,960	27,485	141,160	-
Transportation	-	-	-	-
Economic Environment	3,504,138	744,036	1,118,333	730,130
Human Services	1,953,266	1,009,286	925,568	-
Culture and Recreation	299,756	385,291	548,087	70,000
Interfund Transfers	6,414,156	1,168,670	303,468	182,532
Transfer to Capital Funds	-	144,998	-	-
TOTAL EXPENDITURES	16,186,783	12,890,947	6,817,545	1,785,042

Other Housing Assistance Funds

Other Housing Assistance Funds are established to account for revenues and expenditures related to our housing programs that administer entitlement funds from HUD's HOME Investment Partnerships (federal funds) and the State Housing Initiatives Partnership (SHIP).

Revenues for Other Housing Assistance Funds are budgeted based upon our annual entitlement allocations and program income received by the respective agency. For fiscal year 2026/27, revenues are estimated at \$1.21M, a 6.5% decrease from the prior year.

Other Housing Assistance Funds	FY23/24 Actual	FY24/25 Actual	FY25/26 Amended	FY26/27 Proposed
<u>Revenues:</u>				
HOME Investment Partnerships	21,092	7,886	383,225	383,226
State Housing Initiatives Partnership	1,159,326	613,513	907,085	823,298
Total Revenues	1,180,418	621,399	1,290,310	1,206,524

Expenditures for Other Housing Assistance Funds are budgeted based upon our annual entitlement allocations and program income received by the respective agency. For fiscal year 2025/26, revenues are estimated at \$1.21M. Prior year totals include actual expenditures for housing programs (Economic Environment) as well as the transfer to the General Fund to reimburse for program administration.

Other Housing Assistance Funds	FY23/24 Actual	FY24/25 Actual	FY25/26 Amended	FY26/27 Proposed
<u>Expenditures:</u>				
Economic Environment	2,453,414	268,610	935,017	880,668
Interfund Transfers	148,032	426,026	355,293	325,856
Total Expenditures	2,601,446	694,636	1,290,310	1,206,524

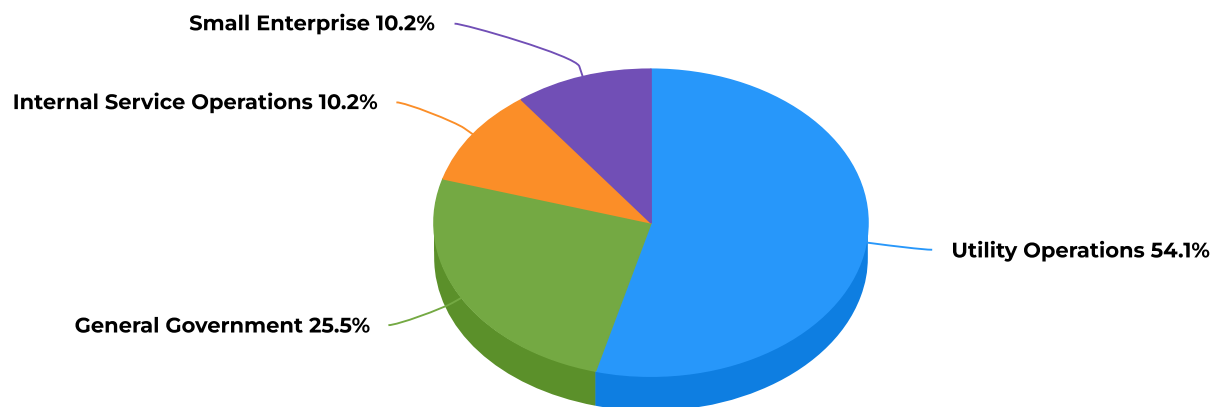
Capital Improvement Program

The capital improvement program budget is \$190.54M for fiscal year 2026/27, and the six-year plan totals \$2.37 Billion. Of the total projects planned for 2026/27, approximately 54.% of the projects, or \$103.11M, are projects supporting one of the City's four utility operations, which include Water and Sewer, Stormwater, Solid Waste & Recycling, and Gas. Projects that total \$48.60M, 26% of the total, are devoted to general government operations. General government-type projects include those projects supporting the construction of fire facilities; police and fire equipment; street maintenance and intersection maintenance; park development and maintenance; and general government facilities.

The \$19.44M allocated to internal service operation projects supports the replacement of City vehicles and the maintenance of all telephone, radio, computer, and other information systems. Small enterprise projects, budgeted at \$19.39M, are those projects that support the City's parking, airport, and marina operations.

Additional details and tables are provided in the Capital Improvement Plan section, including a summary of new projects and listings of each project by expenditure type and funding source.

Capital Improvement Program Expenditures



Capital Improvement Program

Category	Amended 2023/24	Amended 2024/25	Amended 2025/26	Proposed 2026/27	% Change
Utility Operations	\$80,983,828	\$61,632,086	\$93,111,984	\$103,113,730	11%
General Government	45,249,188	59,770,483	41,679,591	48,604,170	17%
Internal Service Operations	26,372,782	20,074,269	18,407,260	19,438,000	6%
Small Enterprise	51,690,110	30,201,350	11,699,509	19,385,000	66%
Total	\$204,295,908	\$171,678,188	\$164,898,345	\$190,540,900	16%

The capital improvement program budget for fiscal year 2026/27 is \$190.5M. This represents an increase of 16% from the 2025/26 amended budget. Many of the projects included in the six-year plan are infrastructure maintenance projects funded annually and planned within currently adopted utility rate studies or enterprise operating plans.

Utility Operations

Total funding for utility projects reflects an 11% increase from the fiscal year 2025/26 amended budget. Planned Water and Sewer Fund infrastructure projects are budgeted at \$77.57M in fiscal year 2026/27, an increase of approximately \$10.72M or 16% from the prior year. Projects for the gas utility are funded at \$7.98M, an increase of \$761,080 in comparison to the prior year; stormwater utility projects are funded at \$13.67, a \$1.23M decrease from the prior year's amended funding; and Solid Waste and Recycling utility projects are budgeted at \$3.9M, a decrease of \$250,000 from the prior year.

General Government

The General Government category includes all projects related to police, fire, parks and recreation facilities, libraries, streets, sidewalks, and the maintenance of City buildings and facilities that operate general government functions. Funding for projects in this category is budgeted at \$48.6M for fiscal year 2026/27. This is a 17% increase from the 2025/26 budget.

Internal Service Operations

The Internal Service Operations category includes all projects related to operating our Fleet, General Services, Information Technology, and Utility Customer Service departments. For fiscal year 2026/27, the budget for citywide fleet vehicle replacement is \$18.18M; projects to support our information technology infrastructure are budgeted at \$850,000; funding for General Services and Fleet facilities is \$230,000; and projects that support risk management, funded by the Central Insurance Fund, are budgeted at \$183,000. This reflects a 6% increase from the amended fiscal year 2025/26 budget, primarily related to vehicle purchase costs.

Small Enterprise Operations

Funding for Small Enterprise Operation projects includes all projects related to our Beach Marina, Clearwater Executive Airport, Clearwater Harbor Marina (CHM), and Parking operations. Project funding in fiscal year 2026/27 is budgeted at \$19.39M, a 66% increase from the 2026/27 amended budget. Funding for fiscal year 2026/27 includes maintenance and renovation projects which total \$115,000 for the Beach Marina Fund, \$2.36M for the Airport, \$1.38M for the CHM, and \$15.54M for parking projects.



Summary of Authorized Positions

The following table provides a summary of Full-Time Equivalent (FTE) positions proposed for FY2026/27, with 3 years of historical figures. This information is categorized by fund, and sub-categorized by department.

Department	FY23/24 Amended	FY24/25 Amended	FY25/26 Amended	FY26/27 Proposed	Inc./ (Dec.) Over FY25/26 Amended
<u>General Fund</u>					
City Council	1.0	1.0	1.0	1.0	
City Manager's Office	8.5	5.7	5.7	5.7	
City Attorney's Office	11.5	11.5	11.0	11.0	
City Audit	3.0	3.0	3.0	3.0	
CRA Administration	9.5	9.8	9.8	9.8	
City Clerk	9.5	9.0	8.0	8.0	
Economic Development & Housing Services:					
Economic Development	5.1	5.0	5.0	5.0	
Housing Services	8.4	8.5	8.5	8.5	
Economic Development & Housing Services	13.5	13.5	13.5	13.5	
Finance:					
Finance	23.5	23.5	23.5	23.5	
Office of Management & Budget	5.0	5.0	5.0	5.0	
Finance Department	28.5	28.5	28.5	28.5	
Fire:					
Administration	8.0	8.0	7.0	7.0	
Support Services	3.0	3.0	3.0	3.0	
Fire Prevention Services	9.0	9.0	9.0	9.0	
Fire Operations	99.0	93.0	99.0	108.0	9.0
Emergency Medical Services	89.0	95.0	89.0	89.0	
Fire Department	208.0	208.0	207.0	216.0	9.0

Department	FY23/24 Amended	FY24/25 Amended	FY25/26 Amended	FY26/27 Proposed	Inc./((Dec.) Over FY25/26 Amended
Human Resources:					
Administration, Records & Training	9.2	10.0	10.0	10.0	
Talent Acquisition	3.0	3.0	3.0	3.0	
Employee Relations	3.0	3.5	3.5	3.5	
Human Resources	15.2	16.5	16.5	16.5	
Library:					
Centralized Library Services	14.0	14.0	12.0	12.0	
Main Library	32.0	31.0	26.9	26.9	
Countryside Branch Library	14.9	14.9	13.5	13.5	
East Branch Library	15.2	15.3	15.3	15.3	
North Greenwood Branch Library	5.2	5.7	5.7	5.7	
Beach Branch Library	2.0	2.0	2.0	2.0	
Library	83.3	82.9	75.4	75.4	
Non-Departmental	0.0	0.0	3.0	3.0	
Parks & Recreation:					
Administration	24.0	22.5	22.5	22.5	
Recreation Programming	85.9	88.6	88.6	88.6	
Parks & Beautification	119.0	118.0	118.0	118.0	
Pier 60 Operations	8.2	8.0	8.0	8.0	
Parks & Recreation	237.1	237.1	237.1	237.1	
Planning & Development:					
Planning	15.6	14.6	14.3	14.3	
Construction Services	32.1	33.1	33.8	33.8	
Code Compliance	18.3	18.3	17.9	17.9	
Planning & Development	66.0	66.0	66.0	66.0	
Police:					
Office of the Chief	7.0	10.0	10.0	10.0	
Criminal Investigations	59.0	52.0	51.0	51.0	
Patrol	228.1	234.9	234.9	234.9	
Support Services	52.3	52.3	48.0	48.0	
Communications	41.8	41.0	41.0	41.0	
Police	388.2	390.2	384.9	384.9	

Department	FY23/24 Amended	FY24/25 Amended	FY25/26 Amended	FY26/27 Proposed	Inc./((Dec.) Over FY25/26 Amended
Public Communications	12.0	15.0	15.0	15.0	
Public Works:					
Administration/Engineering	31.0	34.0	34.0	36.0	2.0
Sustainability/Resiliency	2.0	2.0	2.0	2.0	
Traffic Operations	21.0	22.0	22.0	22.0	
Urban Forestry	8.0	7.0	7.0	7.0	
Streets & Sidewalks	11.0	11.0	11.0	11.0	
Public Works	73.0	76.0	76.0	78.0	2.0
Total, General Fund	1167.8	1173.7	1161.4	1172.4	11.0
Utility Funds					
Gas Fund (Gas System):					
Administration & Supply	13.0	12.0	13.0	13.0	
Marketing & Sales	11.1	11.1	4.8	4.8	
Gas Operations (Pinellas & Pasco Counties)	66.9	67.9	73.2	73.2	
Total Gas Fund	91.0	91.0	91.0	91.0	
Water & Sewer Fund (Public Utilities):					
Public Utilities Administration	22.0	22.0	22.0	22.0	
Wastewater Collection	25.0	25.0	25.0	25.0	
Public Utilities Maintenance	32.0	35.0	35.0	35.0	
WPC Plant Operations	38.0	38.0	38.0	38.0	
WPC Laboratory	3.0	3.0	3.0	3.0	
WPC Industrial Pretreatment	6.0	6.0	6.0	6.0	
Water Distribution	37.0	38.0	38.0	38.0	
Water Supply	20.0	20.0	20.0	20.0	
Reclaimed Water	15.0	15.0	15.0	15.0	
Total Water & Sewer Fund	198.0	202.0	202.0	202.0	
Stormwater Fund (Public Works):					
Stormwater Maintenance	41.0	41.0	41.0	41.0	
Stormwater Management	10.0	11.0	11.0	11.0	
Total Stormwater Fund	51.0	52.0	52.0	52.0	

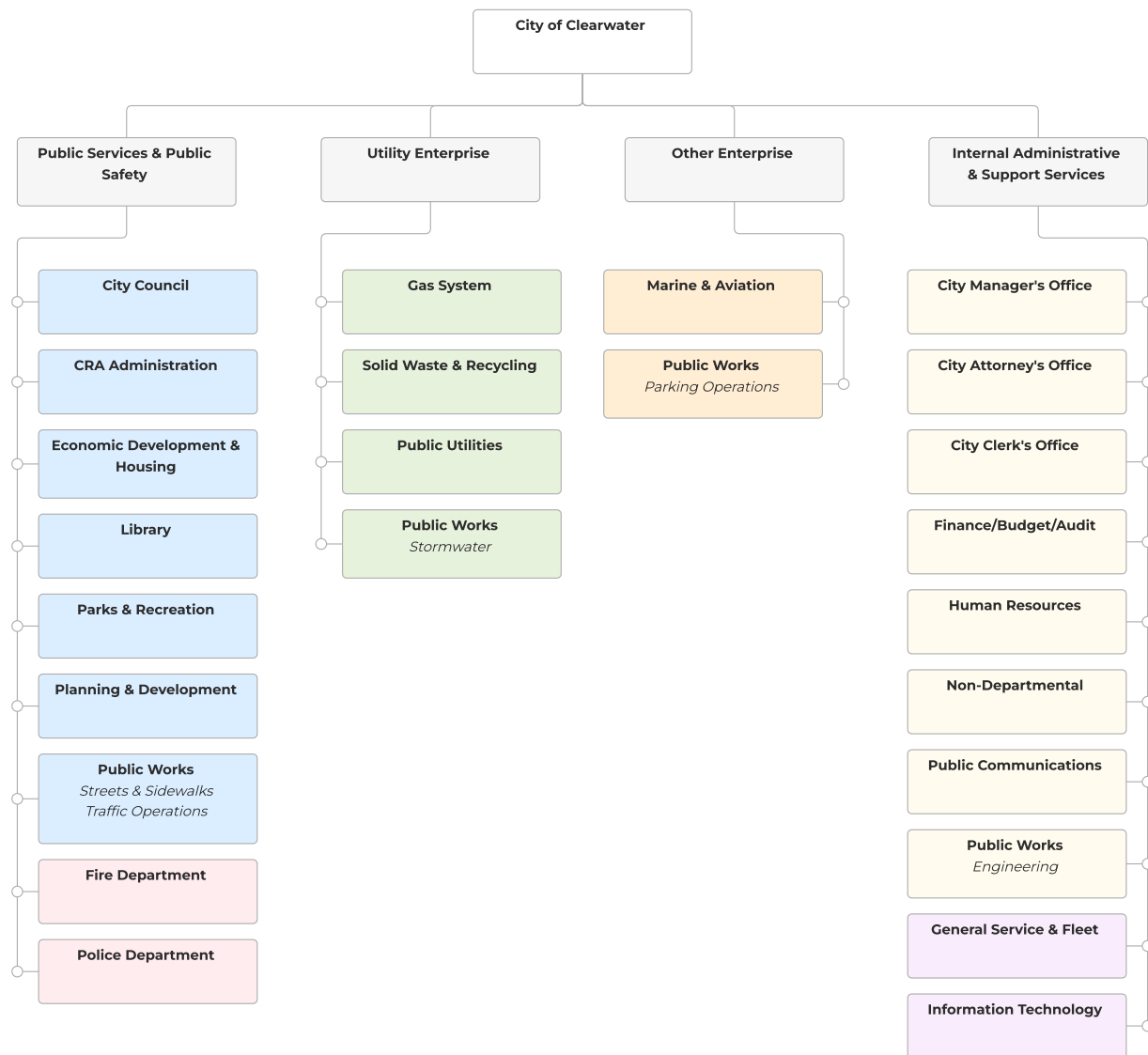
Department	FY23/24 Amended	FY24/25 Amended	FY25/26 Amended	FY26/27 Proposed	Inc./((Dec.) Over FY25/26 Amended
Solid Waste & Recycling Fund:					
Solid Waste Administration	8.0	12.0	12.0	12.0	
Solid Waste Collection	84.8	79.8	79.8	79.8	
Solid Waste Transfer	11.0	12.0	12.0	12.0	
Solid Waste Container Maintenance	8.0	8.0	8.0	8.0	
Recycling Residential	9.0	9.0	9.0	9.0	
Recycling Multi-Family	3.0	3.0	3.0	3.0	
Recycling Commercial	8.0	8.0	8.0	8.0	
Total Solid Waste & Recycling Fund	131.8	131.8	131.8	131.8	
Total, Utility Funds	471.8	476.8	476.8	476.8	
<u>Other Enterprise Funds</u>					
Parking Fund:					
Public Works-Parking System	15.9	15.9	15.9	15.9	
Public Works-Parking Enforcement	12.0	12.0	12.0	12.0	
Fire Department-Beach Guard Operations	16.9	16.9	16.9	16.9	
Marine & Aviation-Seminole Boat Ramp	0.8	1.4	1.4	1.4	
Total Parking Fund	45.6	46.2	46.2	46.2	
Marine Fund	18.8	19.2	19.2	19.2	
Airpark Fund	0.3	0.2	0.2	0.2	
Clearwater Harbor Marina Fund	10.4	9.5	9.5	9.5	
Total, Other Enterprise Funds	75.1	75.1	75.1	75.1	
<u>Internal Services Funds</u>					
Central Insurance Fund:					
Finance-Risk Management	3.0	3.0	3.0	3.0	
Human Resources-Employee Benefits	3.5	3.5	3.5	3.5	
Total Central Insurance Fund	6.5	6.5	6.5	6.5	

Summary of Full Time Equivalent Positions

Department	FY23/24 Amended	FY24/25 Amended	FY25/26 Amended	FY26/27 Proposed	Inc./((Dec.) Over FY25/26 Amended
General Services Fund:					
General Services Administration	8.0	7.0	8.0	8.0	
Building & Maintenance	26.0	29.0	28.0	28.0	
Total General Services Fund	34.0	36.0	36.0	36.0	
Garage Fund (Fleet Operations):					
Fleet Maintenance	35.0	37.0	37.0	37.0	
Radio Communications	1.0	1.0	1.0	1.0	
Total Garage Fund	36.0	38.0	38.0	38.0	
Administrative Services Fund:					
Information Technology- Administration	2.0	3.0	2.0	2.0	
Information Technology-Network Operations & Support	10.0	9.0	9.0	8.0	(1.0)
Information Technology-Network Security & Architecture	6.0	8.0	8.0	8.0	
Information Technology-Enterprise Systems & Training	12.0	13.0	13.0	12.0	(1.0)
Information Technology-Solutions & Programming	6.0	5.0	5.0	5.0	
Public Communications-Courier	0.8	0.8	0.8	0.8	
Finance-Utility Customer Service	43.0	43.0	43.0	43.0	
Total Administrative Services Fund	79.8	81.8	81.8	78.8	(2.0)
Total, Internal Services Funds	156.3	162.3	162.3	159.3	(2.0)
Special Program Fund					
Police Outside Duty Clerk	1.5	1.5	1.5	1.5	
SLEF-SRO Officers	6.6	6.6	6.6	6.6	
JWB Youth Programs	7.6	7.9	13.1	13.1	
Special Events	0.0	0.0	0.0	0.0	
Total, Special Program Fund	15.7	16.0	21.2	21.2	
Grand Total, All Funds	1886.7	1903.9	1895.8	1904.8	9.0



The following sections provide a summary of each city department. This includes organizational charts, FTE totals, department objectives, a summary of services, a historical summary of expenditures, and budget highlights. The chart below represents each city department categorized by their main function.



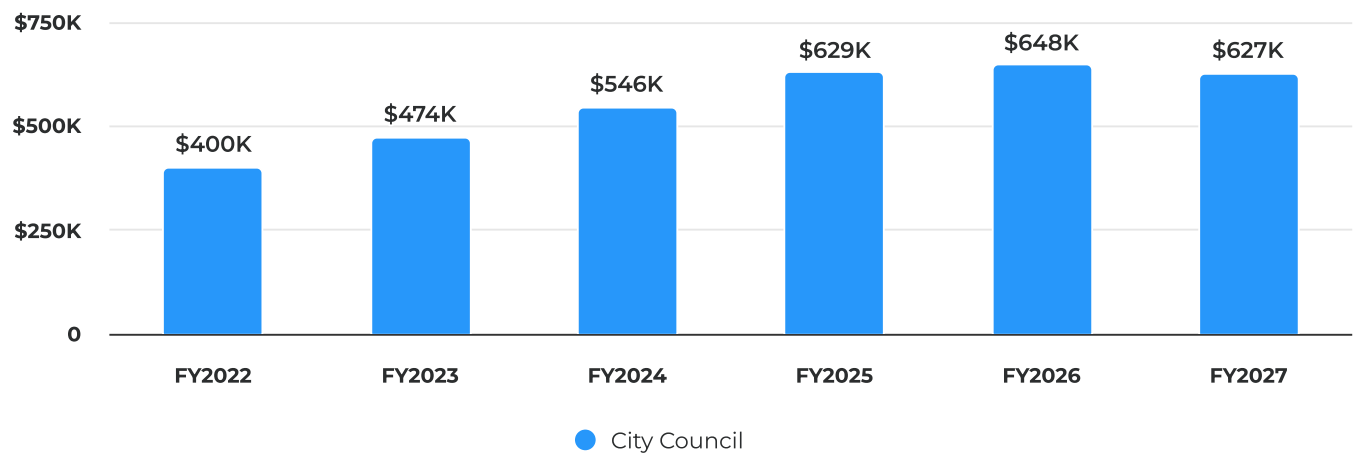
City Council Department Objective

The City of Clearwater is governed by a Council/Manager form of government with the City Council serving as the governing body. The Clearwater City Council is composed of the Mayor and four Council members, who each serve four-year terms. The City Council is the legislative and policymaking body of the City, responsible for annually approving the budget and determining the ad valorem tax rate on all real and personal property within the corporate limits of the City.

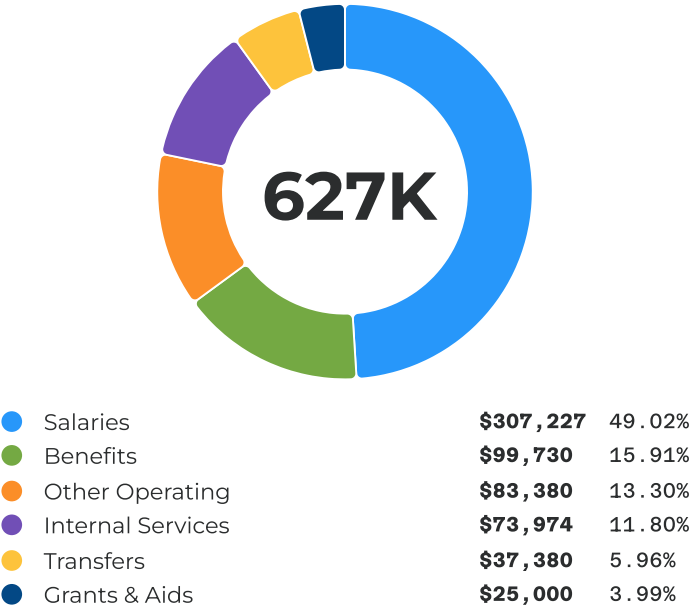
In addition, the Council members evaluate the job performance of the City Manager and the City Attorney, attend City Council meetings, special workshops/meetings, schedule and attend community meetings to address various topics and initiatives, serve as the City liaison for various area-wide boards, and represent the City at numerous ribbon cuttings, opening day festivities, and organizational welcomes and events.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

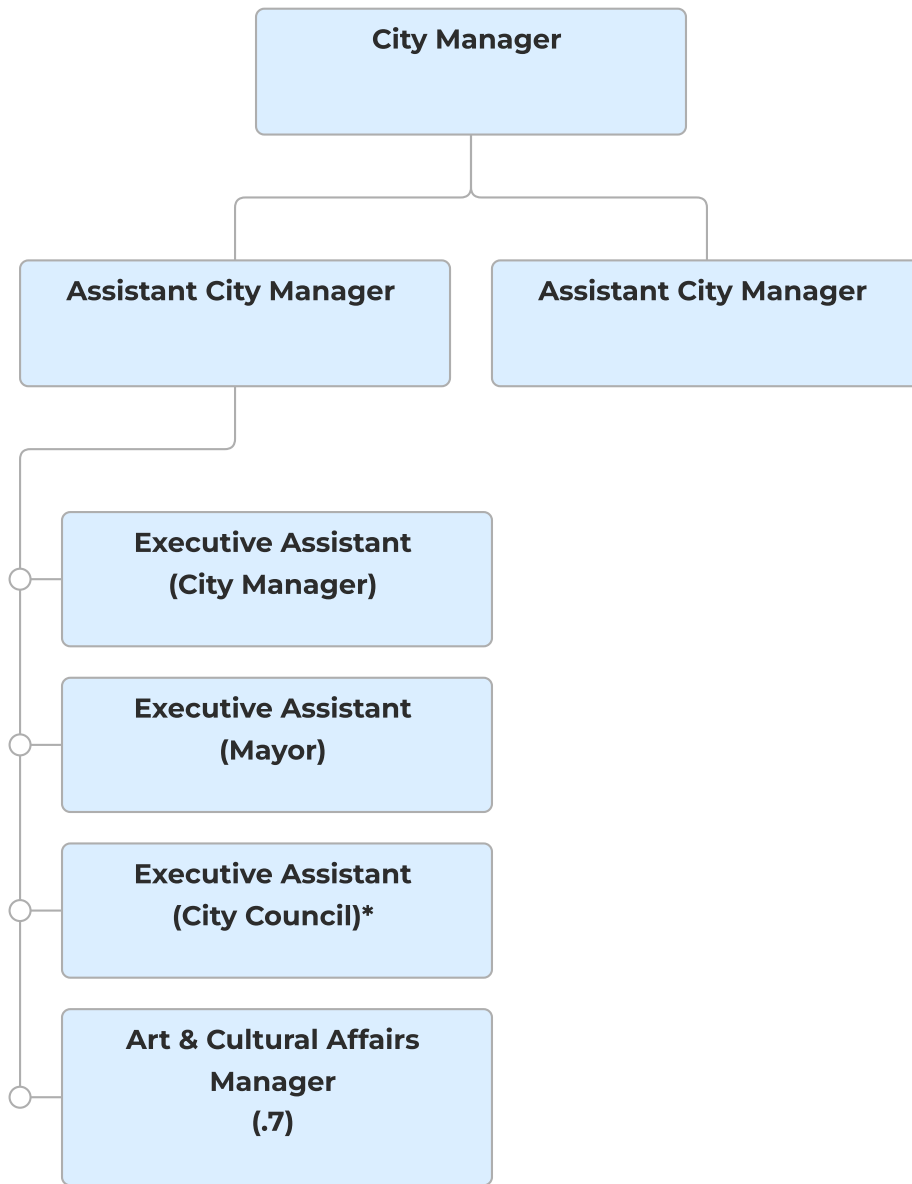
Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$179,848	\$192,056	\$255,262	\$290,557	\$298,914	\$307,227	2.78%
Benefits	\$91,116	\$102,051	\$100,357	\$95,199	\$98,490	\$99,730	1.26%
Internal Services	\$41,404	\$42,598	\$45,845	\$64,526	\$46,405	\$73,974	59.41%
Other Operating	\$38,155	\$87,662	\$81,968	\$64,784	\$81,650	\$83,380	2.12%
Grants & Aids	\$12,000	\$12,000	\$25,000	\$76,790	\$85,000	\$25,000	-70.59%
Transfers	\$37,380	\$37,380	\$37,380	\$37,380	\$37,380	\$37,380	-
Total Expenditures	\$399,904	\$473,746	\$545,812	\$629,235	\$647,839	\$626,691	-3.26%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
Total City Council FTEs	1.0	1.0	1.0	1.0	-

Budget Highlights

- The City Council program includes salaries for the five Council members and an Executive Assistant. The Council members' salaries have been increased by 2.8% in this budget. This is based upon City ordinance stating that the salaries are to be increased by the greater of either the Social Security cost-of-living adjustment (COLA), or 2%.
- Included in the operating category is the anticipated cost of memberships for fiscal year 2026/27, totaling \$40,030. Funding is included for memberships in the US Conference of Mayors, Florida League of Mayors, Florida League of Cities, the Suncoast League of Municipalities, and the Rotary Club as well as other ancillary memberships.
- The grants and aids category includes \$25,000 in agency funding to support the operations of the Clearwater Historical Society. The category decreased by \$60,000 from the prior year, to eliminate community grant funding.
- Council member training/travel is budgeted at \$30,000, the same level of funding as the 2025/26 budget.
- The budget for internal services includes charges for information technology, telecommunications, benefits, risk management, and shared costs for building and maintenance. This reflects a 59% increase from fiscal year 2025/26. This increase is due to recognizing shared building costs with the move into the new city hall, upon completion.
- Interfund transfers total \$37,380 in fiscal year 2026/27. This represents a transfer to the Special Program Fund for Sister Cities Program activities.
- There have been no other significant changes in the City Council program. The budget for this department reflects a 3% decrease from the fiscal year 2025/26 budget.

City Manager's Office Organizational Structure



City Manager's Office - 5.7 FTEs

*City Council - 1.0 FTEs

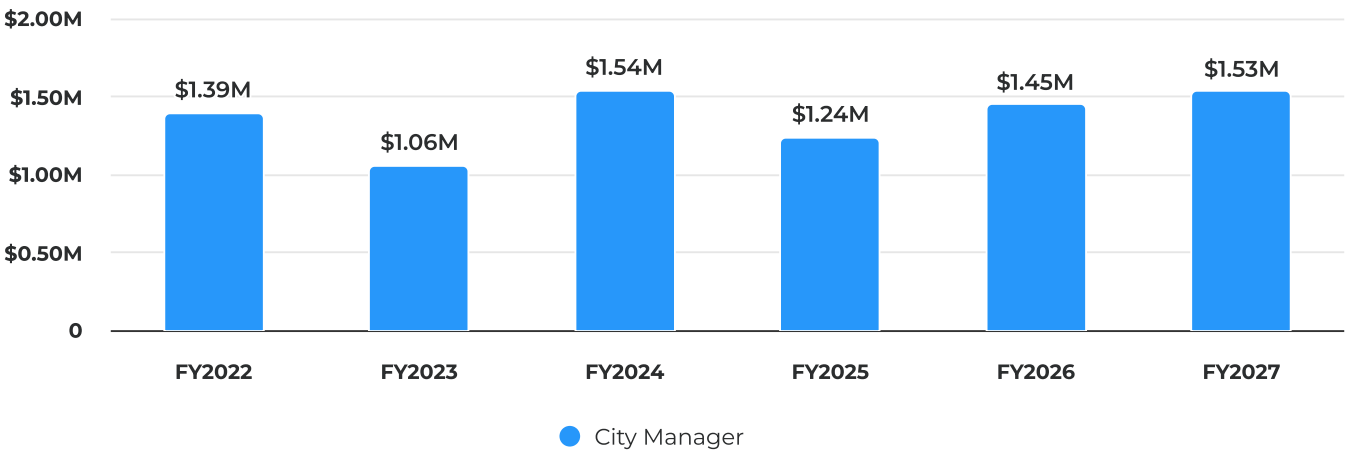
City Manager's Office Department Objective

The objective of the City Manager's Office is to support the Mayor and City Council's vision, mission, and strategic priorities to ensure that the City of Clearwater government provides the municipal services and infrastructure necessary for a high quality of life for all our citizens.

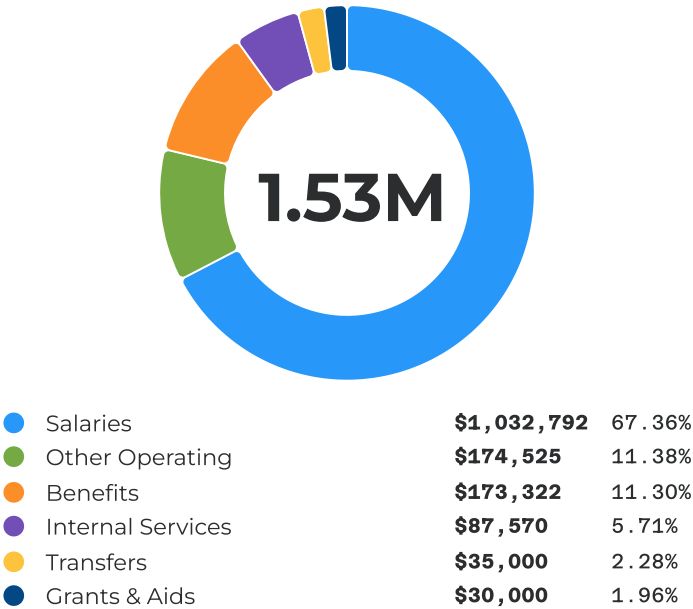
The City of Clearwater is governed by a Council/Manager form of government, with the City Manager, appointed by the City Council, serving as the chief executive and administrative officer of the City. The City Manager is a professional administrator retained by the City Council to administer the day-to-day operations and services of the City. The City Manager administers policies and legislation adopted by the City Council, directs all departments, offices, and operations of the City, and prepares and administers the annual budget.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$907,399	\$813,951	\$1,061,323	\$840,589	\$991,863	\$1,032,792	4.13%
Benefits	\$150,878	\$118,794	\$179,592	\$138,471	\$145,461	\$173,322	19.15%
Internal Services	\$55,358	\$70,180	\$48,828	\$63,846	\$71,042	\$87,570	23.27%
Other Operating	\$154,345	\$53,520	\$171,661	\$130,018	\$174,525	\$174,525	-
Grants & Aids	\$10,000	-	\$35,743	\$29,000	\$30,000	\$30,000	-
Transfers	\$116,500	\$1,500	\$41,500	\$36,500	\$36,500	\$35,000	-4.11%
Total Expenditures	\$1,394,480	\$1,057,945	\$1,538,648	\$1,238,423	\$1,449,391	\$1,533,209	5.78%

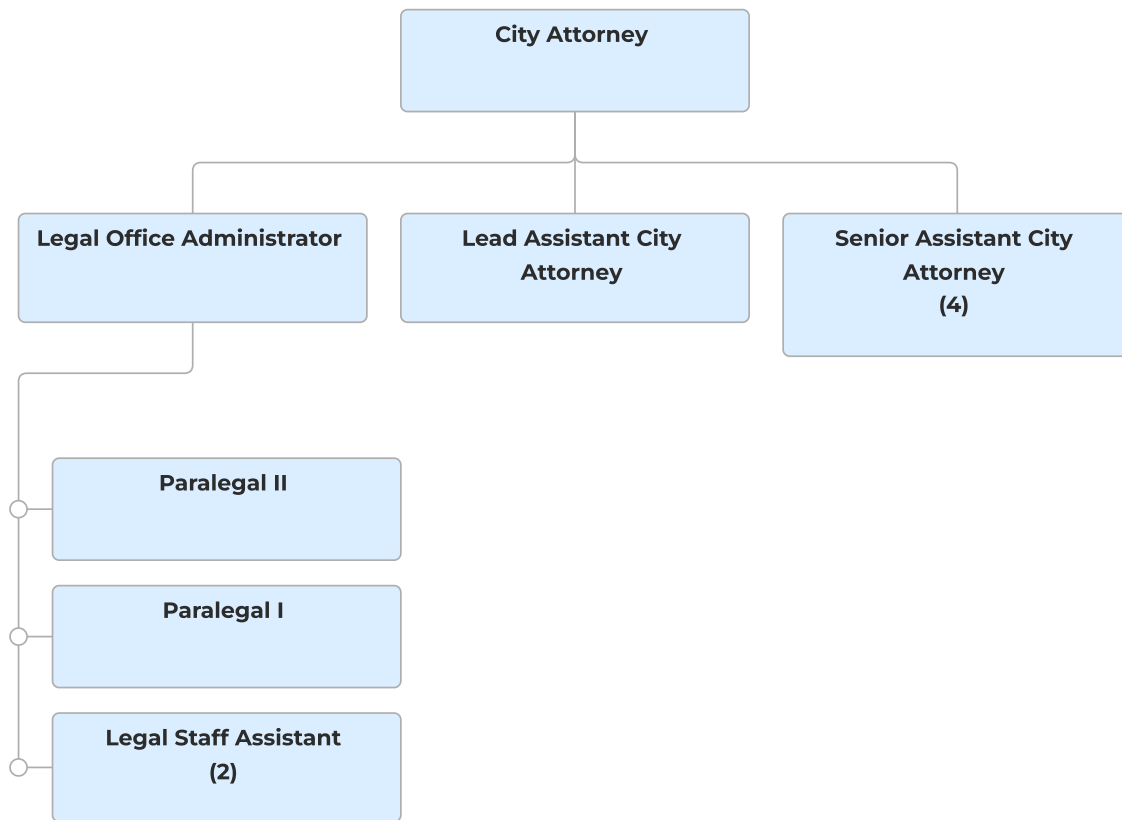
Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
Total City Manager's Office FTEs	8.5	5.5	5.7	5.7	-

Budget Highlights

- The City Manager's Office is supported by 5.7 full-time equivalent positions, the same level of staffing as fiscal year 2025/26 amended.
- Operating expenses include \$65,000 as a source of funding for the City Manager to handle small un-budgeted requests or issues that arise during any fiscal year, and \$20,000 to fund City sponsorship with local partners. This is the same level of funding as the 2025/26 budget.
- The grants and aids category includes the annual budget for small art grants (\$20,000), and annual funding (\$10,000) for our partnership with the Clearwater Arts Alliance.
- The budget for internal services includes charges for information technology, telecommunications, benefits, risk management, and shared costs for building and maintenance. This reflects a 23% increase from fiscal year 2025/26. This increase is due to recognizing shared building costs with the move into the new city hall.
- Interfund transfers include \$35,000 to the capital fund for the annual contribution to the Art and Cultural Affairs project.
- There have been no other significant changes in the City Manager's Office. The budget for this department reflects a 6% increase from the 2025/26 budget.



City Attorney's Office Organizational Structure



City Attorney's Office - 11.0 FTEs

City Attorney's Office Department Objective

The objective of the City Attorney's Office is to provide timely, cost-efficient, quality services and advice to support the City Council, the City Manager, and the City departments, boards, and agencies in fulfilling their missions and goals: to advance, advocate and safeguard the interests of the City within the bounds of the law.

In furthering the City Council's Strategic Priority of High Performing Government, the City Attorney's Office defends lawsuits brought against the city; assists departments in negotiating, drafting or reviewing agreements and contracts, real estate transactions, and purchasing issues and procedures; drafts or assists city staff in drafting ordinances and resolutions and performs any research associated therewith; and advises city staff and Council on all legal issues including city code and state statute interpretation, employee matters, police advice and training, and general legal questions.

Summary of Services

Litigation

The defense of lawsuits against the City, against City employees and officials acting in their official capacity and the prosecution of City lawsuits against others. Also included in this function are matters involving land use/zoning, code violations, employment matters, and civil forfeitures.

Transactional

Assists departments in drafting or reviewing agreements and contracts, real estate transactions, and purchasing issues and procedures.

Legislation

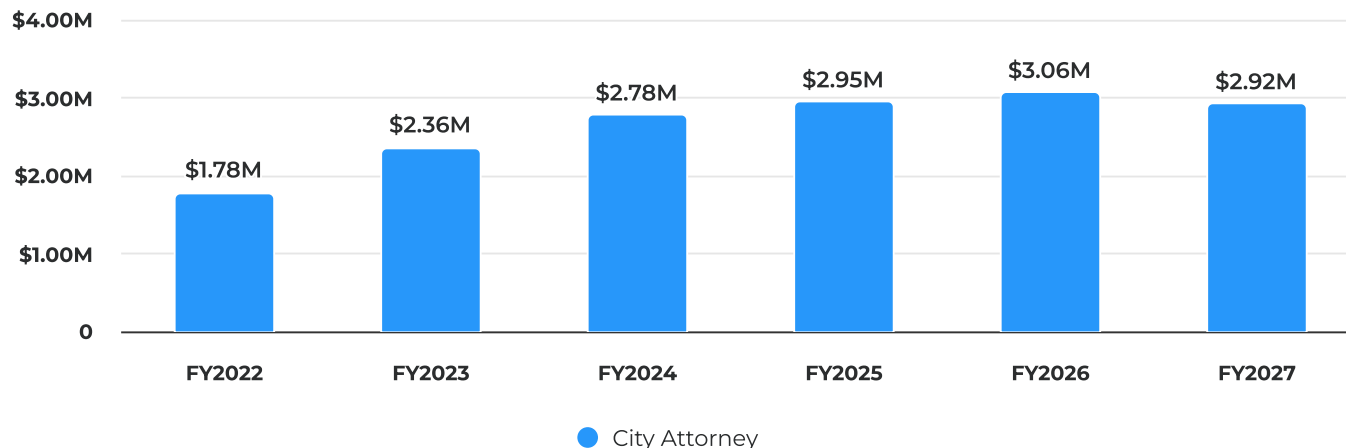
Drafts or assists City staff in drafting ordinances and resolutions and performs any research associated therewith.

Legal Advice

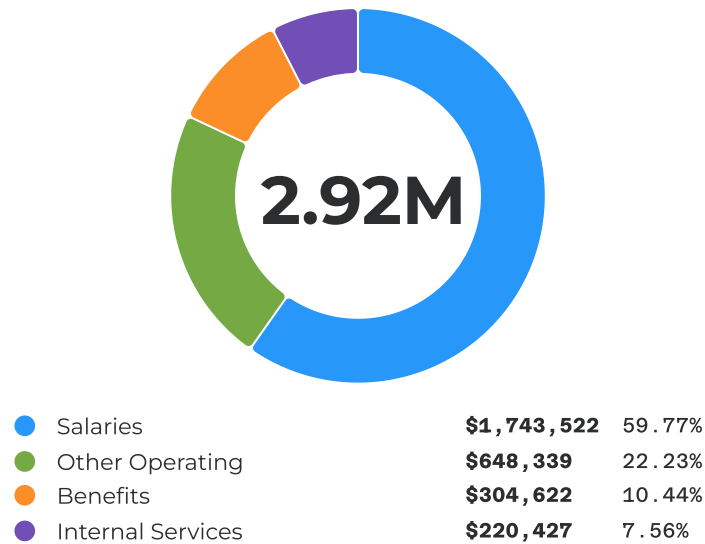
Advises City staff, CRA staff, and the Pension Trustees relating to all legal issues including city code and state statute interpretation, employment matters, police advice and training, and general legal questions.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$1,308,441	\$1,307,905	\$1,559,007	\$1,658,081	\$1,870,891	\$1,743,522	-6.81%
Benefits	\$252,923	\$289,963	\$319,286	\$299,309	\$300,910	\$304,622	1.23%
Internal Services	\$80,226	\$218,046	\$162,863	\$191,924	\$192,902	\$220,427	14.27%
Other Operating	\$138,107	\$541,021	\$736,975	\$802,084	\$698,839	\$648,339	-7.23%
Capital Outlay	\$1,541	-	-	-	\$600	-	-100.00%
Total Expenditures	\$1,781,237	\$2,356,934	\$2,778,131	\$2,951,398	\$3,064,142	\$2,916,910	-4.80%

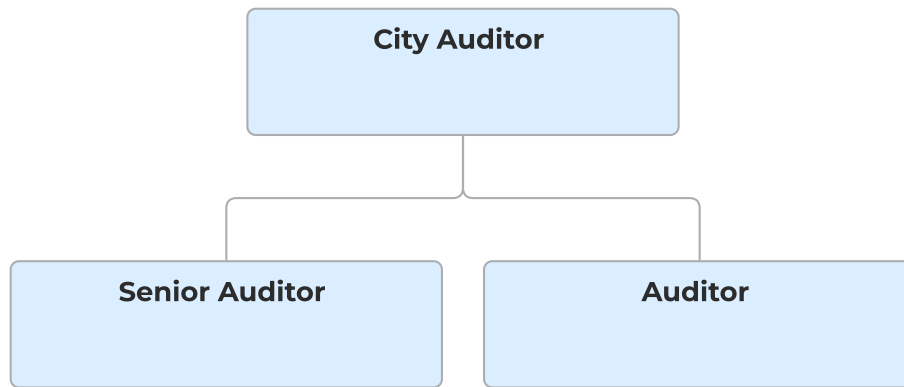
Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
Total City Attorney's Office FTEs	11.5	11.5	11.0	11.0	-

Budget Highlights

- The City Attorney's Office is supported by 11.0 full-time equivalent positions, the same level of staffing as the 2025/26 budget.
- The City Attorney's Office took on new/additional legal responsibilities relating to the North Greenwood CRA and the Downtown Development Board in fiscal year 2025/26. The workload and budgetary impacts were evaluated by the City Attorney throughout the year, and have been offset by staffing and workload changes in the department.
- Other operating expenditures include \$531,239 for citywide outside legal services, a 9% decrease in comparison to the fiscal year 2025/26 revised budget.
- The budget for internal services includes charges for information technology, telecommunications, benefits, risk management, and shared costs for building and maintenance. This reflects a 14% increase from fiscal year 2025/26 primarily due to recognizing shared building costs with the move into the new city hall.
- Capital expenditures represents the removal of funding for books and publications, set aside in prior years.
- There have been no other significant changes in the City Attorney's Office. The budget for this department reflects a 5% decrease from the amended 2025/26 budget.



City Audit Organizational Structure



City Audit - 3.0 FTEs

City Audit Department Objective

The objective of the City Audit Department is to provide independent, objective assurance, and consulting services to assist the organization in achieving its mission and to continuously improve operations. The City Audit Department accomplishes this by employing a systematic, disciplined, risk-based approach to measure the effectiveness of the risk management, control, and governance processes. This approach enables a top-down view of the control environment for City programs and ensures effective risk management practices are present. This is confirmed by conducting compliance, financial, operational, and revenue audits of City operations and activities.

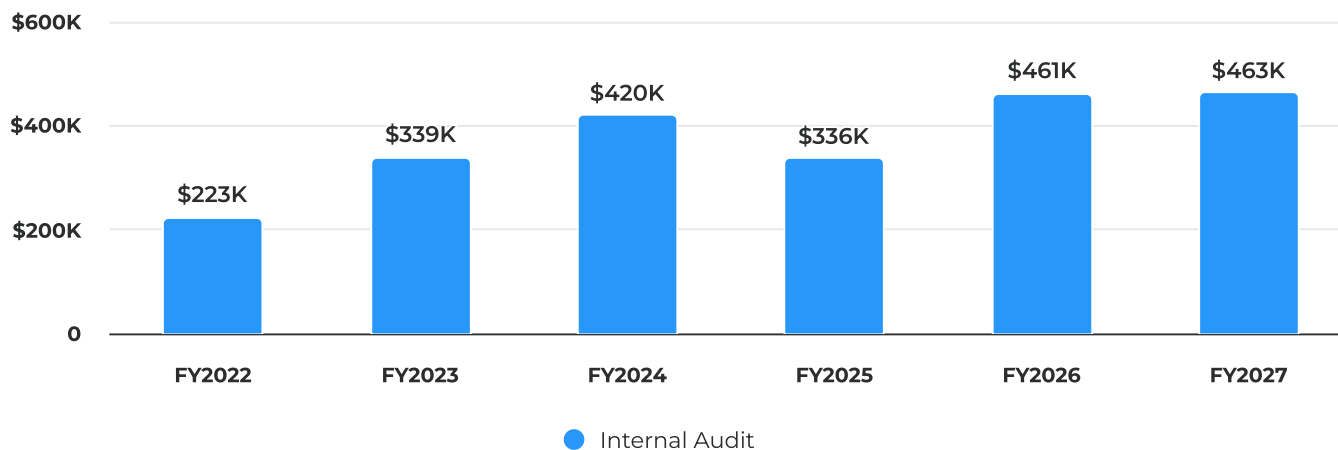
In addition to the risk-based audit approach, City Audit partners with management and provides advisory services and training to City departments and personnel. This proactive partnership helps ensure:

- Processes are properly designed, meet program objectives, and consider risks.
- Effectiveness of internal controls for managing risks.
- Management accountability over control activities and responses to risks.

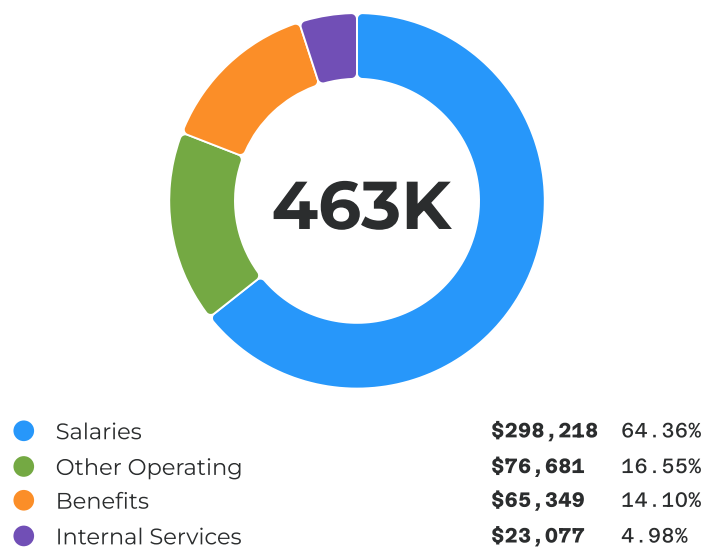
The recommendations provided after our audits and advisory services support City Council's Strategic Priority of High Performing Government, and support the Strategic Objective of promoting accountable governance.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$160,710	\$209,144	\$278,495	\$231,312	\$283,960	\$298,218	5.02%
Benefits	\$41,575	\$54,982	\$71,978	\$59,898	\$63,196	\$65,349	3.41%
Internal Services	\$18,862	\$21,710	\$28,714	\$31,977	\$23,330	\$23,077	-1.08%
Other Operating	\$2,155	\$52,891	\$40,419	\$13,024	\$90,735	\$76,681	-15.49%
Total Expenditures	\$223,301	\$338,727	\$419,606	\$336,210	\$461,221	\$463,325	0.46%

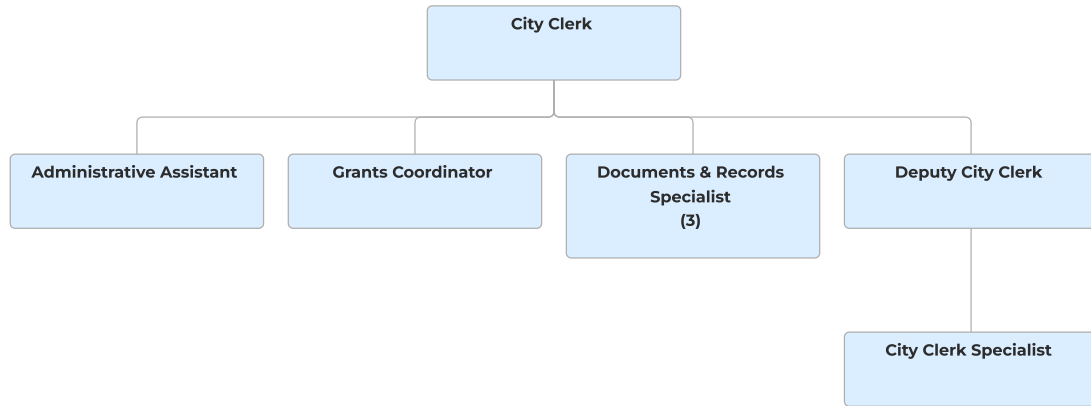
Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
Total City Audit FTEs	3.0	3.0	3.0	3.0	-

Budget Highlights

- The City Auditor's Office is supported by 3 full-time equivalent positions, the same level of staffing as the 2025/26 budget.
- Operating expenses include the costs of audit management and analytics software, and funding for risk assessments budgeted at \$62,566. This category reflects a net decrease of 15% from fiscal year 2025/26 to better align expenses with historical spend.
- The budget for internal services includes charges for information technology, telecommunications, benefits, risk management, and shared costs for building and maintenance. This reflects a 1% decrease from fiscal year 2025/26.
- There have been no significant changes in the City Auditor's Office. The budget for this department reflects a slight increase in comparison to the 2025/26 budget.



City Clerk Department Organizational Structure



City Clerk - 8.0 FTEs

City Clerk Department Objective

The City Clerk Department is the custodian of the City's current and historical knowledge. It is our objective to receive, organize, maintain, preserve and disseminate this knowledge.

In furthering the City Council's Strategic Priority of High Performing Government, the department coordinates the City's legislative priorities, assists with grant programs to optimize funding opportunities, coordinates municipal and employee elections, and assesses property owners for improvements.

Summary of Services

Official Proceedings Management

Processes items presented to the City Council for official action and follow-up. Prepares a written summary of official proceedings and actions taken by the City Council and board members. Provides staff and resources to prepare required ads for publication and notification to property owners of possible changes concerning their property. Ordinances and resolutions are distributed under this function.

Records Management

Coordinates the retention and destruction of official records. This function includes maintenance of the City Code and distribution of supplements. Part of this program is to provide information to other departments, citizens, etc. by searching through city records. An integrated document management system captures official city documents, minutes and agendas in an electronic format for citywide access, establishes workflow for processing the agenda electronically, and facilitates research of information.

Property Assessments, Code Enforcements and Liens

Assesses property owners for improvements, tracks code enforcement fines, payments and files liens.

Elections

Establishes the election schedule for municipal elections, and coordinates election activities with the supervisor of elections. In addition, the City Clerk Department handles two employee elections, for the Pension Advisory Committee and Civil Service Board.

Legislative/Lobbyist

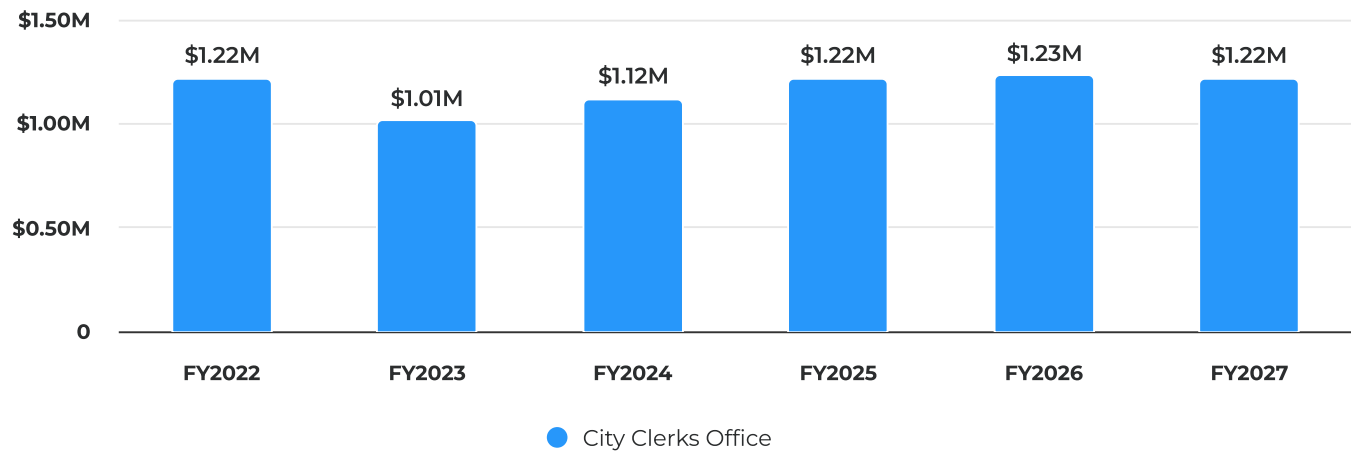
Coordinates the City's legislative priorities and appropriation requests with federal and state lobbyists and tracks proposed legislation through both the House and Senate. It also provides staff and resources to coordinate the city's priorities and serves as liaison with lobbyists, Florida League of Cities, and legislators.

Grant Writing

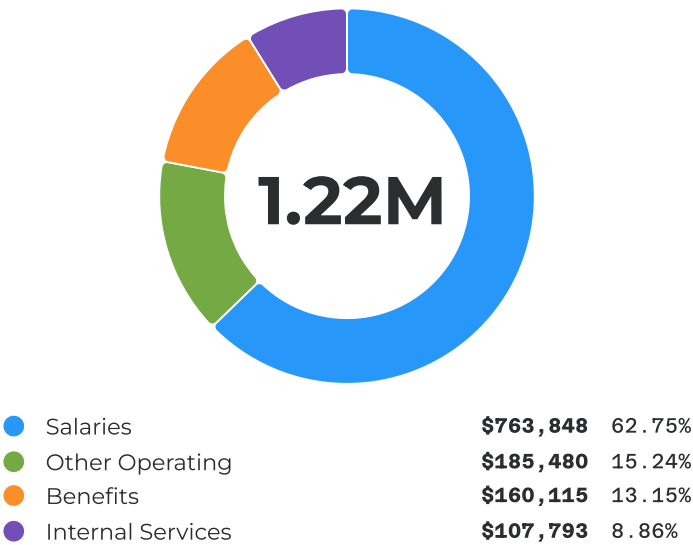
This program is charged with researching funding opportunities and communicating possible funding sources to city staff.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

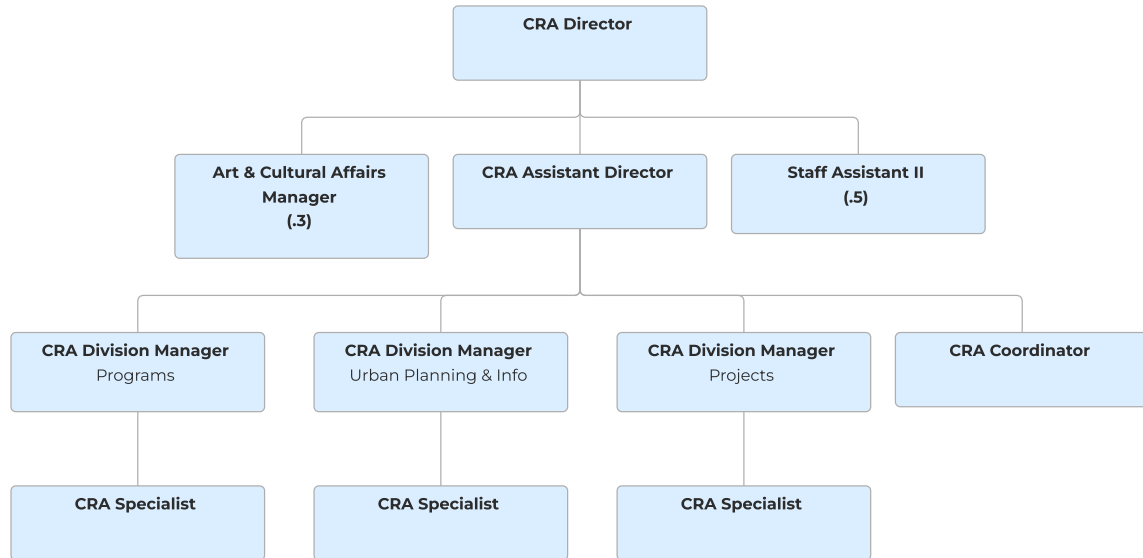
Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$495,162	\$549,772	\$638,985	\$718,930	\$738,020	\$763,848	3.50%
Benefits	\$135,576	\$160,439	\$175,565	\$186,829	\$156,406	\$160,115	2.37%
Internal Services	\$179,363	\$195,704	\$188,826	\$222,261	\$92,435	\$107,793	16.61%
Other Operating	\$405,435	\$107,982	\$116,907	\$90,792	\$245,300	\$185,480	-24.39%
Total Expenditures	\$1,215,536	\$1,013,896	\$1,120,283	\$1,218,812	\$1,232,161	\$1,217,236	-1.21%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
Total City Clerk FTEs	9.5	9.0	8.0	8.0	-

Budget Highlights

- The City Clerk Department is supported by 8 full-time equivalent positions, the same level of staffing as the 2025/26 budget.
- Other operating costs include funding for the Supervisor of Elections (SOE) to administer the process for elections and/or referendums that only occur every two years in-line with Council elections; contractual costs of \$60,000 for our state lobby firm; and costs related to required legal advertising budgeted at \$58,000. Total operating costs are budgeted at a 24% decrease in comparison to fiscal year 2025/26, due to no funding for the SOE in fiscal year 2026/27.
- The budget for internal services includes charges for information technology, telecommunications, benefits, risk management, and shared costs for building and maintenance. This reflects a 17% increase from fiscal year 2025/26 due to recognizing shared building costs with the move into the new city hall.
- There have been no other significant changes. The total budget for the City Clerk Department reflects a 1% decrease from fiscal year 2025/26.

CRA Administration Organizational Structure



CRA Administration - 9.8 FTEs

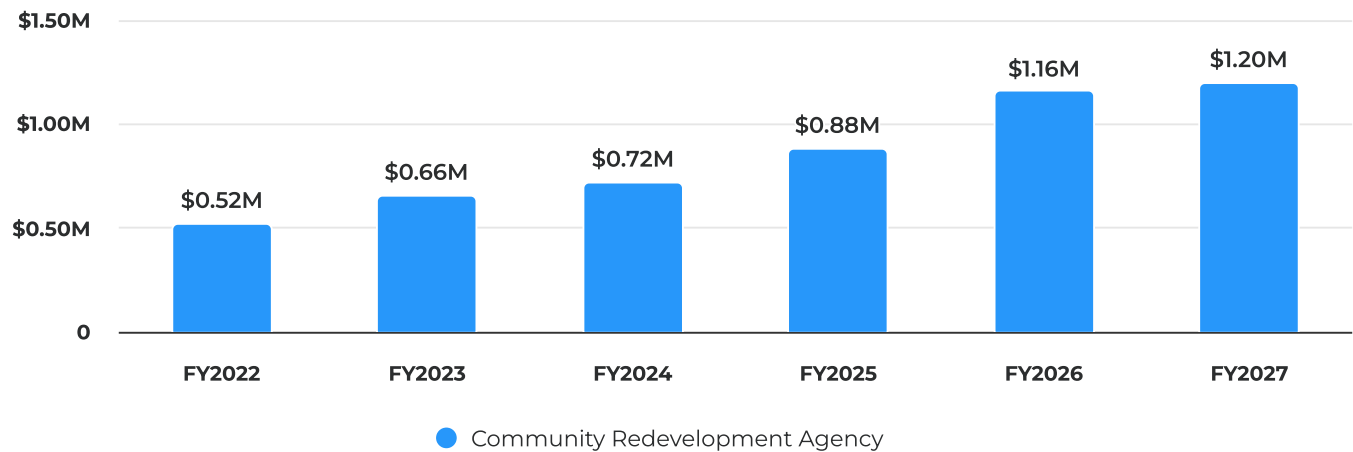
CRA Administration Department Objective

The Community Redevelopment Agency (CRA) Department provides administrative, operational, and program support for the City of Clearwater’s two Community Redevelopment Areas: the Downtown CRA and the North Greenwood CRA. As special dependent tax districts established by the City, the CRAs are dedicated to advancing redevelopment initiatives that reduce or eliminate blight, strengthen the tax base, create and retain employment opportunities, and encourage both public and private investment within the redevelopment districts.

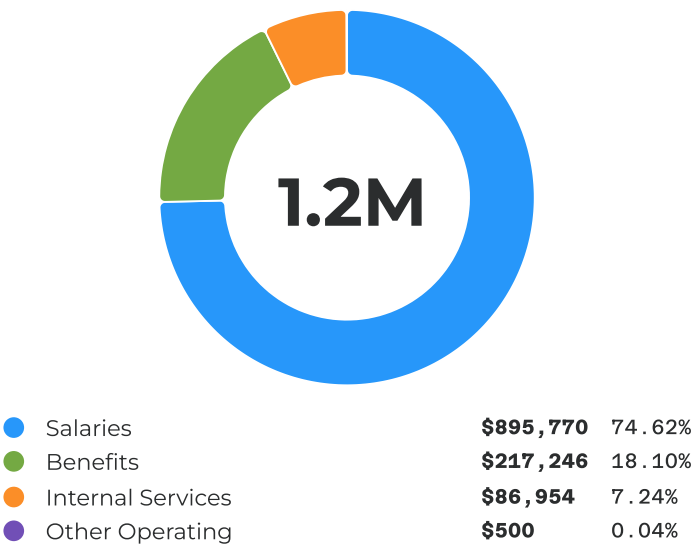
This department is responsible for administering CRA operations, coordinating redevelopment activities, and supporting the implementation of CRA plans, projects, and programs. The departmental budget funds City staff who provide these services. Pursuant to an approved interlocal agreement, the CRA reimburses the City for personnel and related internal service costs. These reimbursement revenues are budgeted within the City’s General Fund.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$393,259	\$497,524	\$528,523	\$656,985	\$857,683	\$895,770	4.44%
Benefits	\$98,014	\$126,586	\$154,839	\$180,890	\$219,791	\$217,246	-1.16%
Internal Services	\$28,950	\$29,680	\$35,202	\$44,882	\$81,058	\$86,954	7.27%
Other Operating	\$134	\$4,474	\$387	\$770	\$500	\$500	-
Total Expenditures	\$520,356	\$658,264	\$718,951	\$883,527	\$1,159,032	\$1,200,470	3.58%

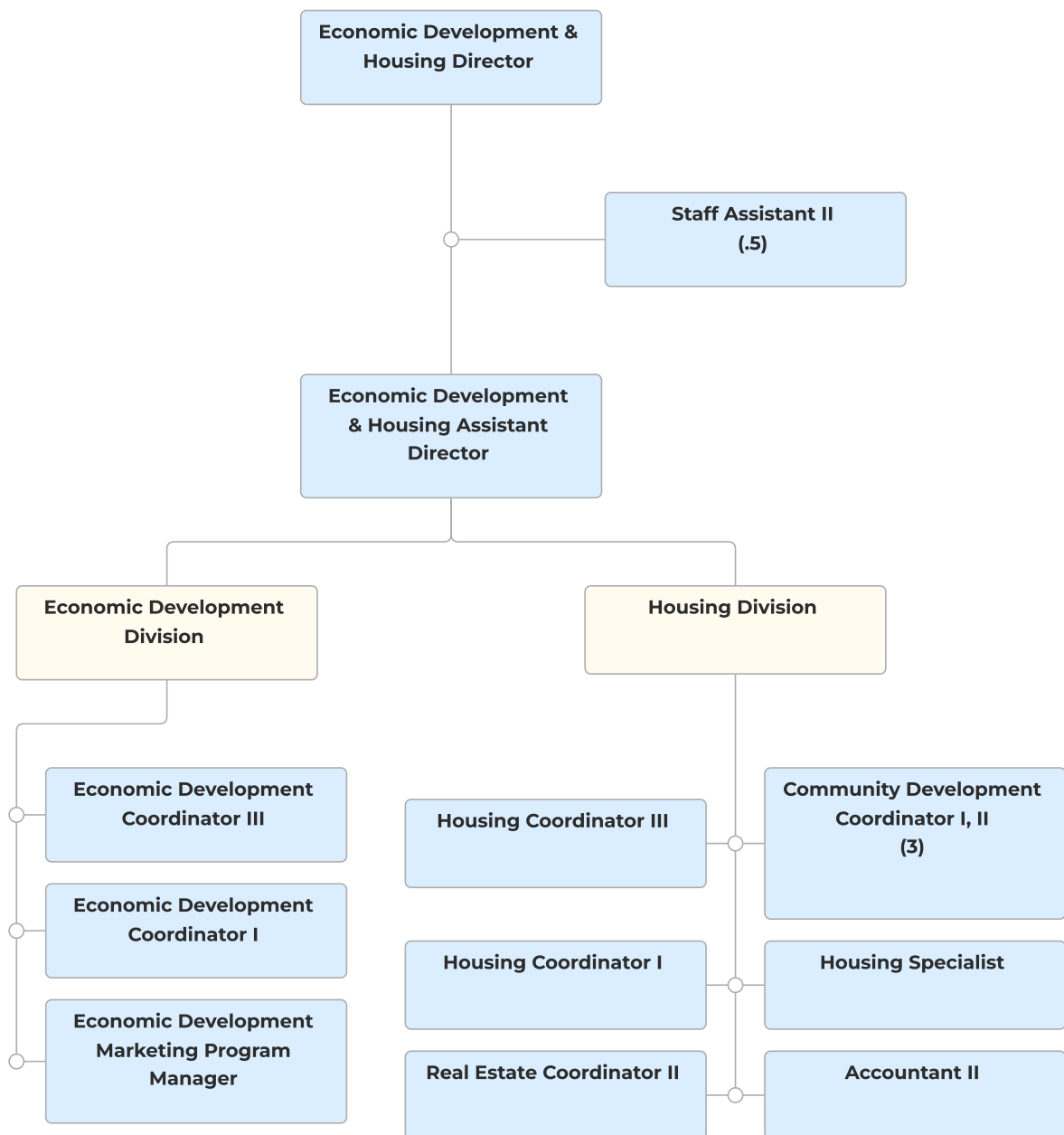
Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
Total CRA Administration FTEs	9.5	9.8	9.8	9.8	-

Budget Highlights

- The CRA Administration program accounts for the staffing that fully administers the operations of the Community Redevelopment District. The CRA Administration program is supported by 9.8 full-time equivalent positions, the same as the fiscal year 2025/26 amended budget.
- The CRA Administration budget includes funding only for personnel, minor operating costs, and internal service charges for the associated staff.
- The budget for internal services includes charges for information technology, telecommunications, benefits, risk management, and shared costs for building and maintenance. This reflects a 7% increase from fiscal year 2025/26.
- There have been no other significant changes to CRA Administration; the total department's budget reflects a 4% increase in comparison to fiscal year 2025/26. The CRA reimburses the General Fund for these costs in accordance with an annually approved inter-local agreement between the City and CRA.



Economic Development & Housing Organizational Structure



Economic Development — 5.0 FTEs

Housing - 8.5 FTEs

Total Economic Development & Housing — 13.5 FTEs

Economic Development & Housing Department Objective

In furthering the City's mission to foster and sustain a healthy residential and economic environment, the goals of the Economic Development & Housing Department are to strengthen public-private initiatives that attract, develop and retain diversified business sectors, cultivate a business climate that welcomes entrepreneurship, inspire local investment, support eco-friendly enterprises, encourage high-quality job growth, facilitate partnerships to strengthen workforce development opportunities, support equitable housing programs that promote household stability and reduce the incidence of homelessness, and promote the community's overall high quality of life and local and national image.

Summary of Services

Economic Development

The Economic Development Division seeks to strengthen and diversify the local economy, cultivate a business-friendly environment, and support high-quality investments that yield high-quality job growth and economic impact. Toward that end, the Division engages, collaborates and coordinates with a wide spectrum of public and private organizations to facilitate the development of the economy and foster partnerships for the achievement of the city's economic goals, develops and maintains contacts with the business community, identifies and pursues the preservation of sites suitable for office and industrial development, works with existing businesses to retain and expand the current employment base, and takes the lead role in targeted marketing for recruitment and development desired industry sectors. Additional support is available to small businesses and entrepreneurs through a collaboration of local and regional partners that provide direct services. These efforts serve to create jobs, increase and diversify the tax base, and improve the economic and business climate of the city.

Housing

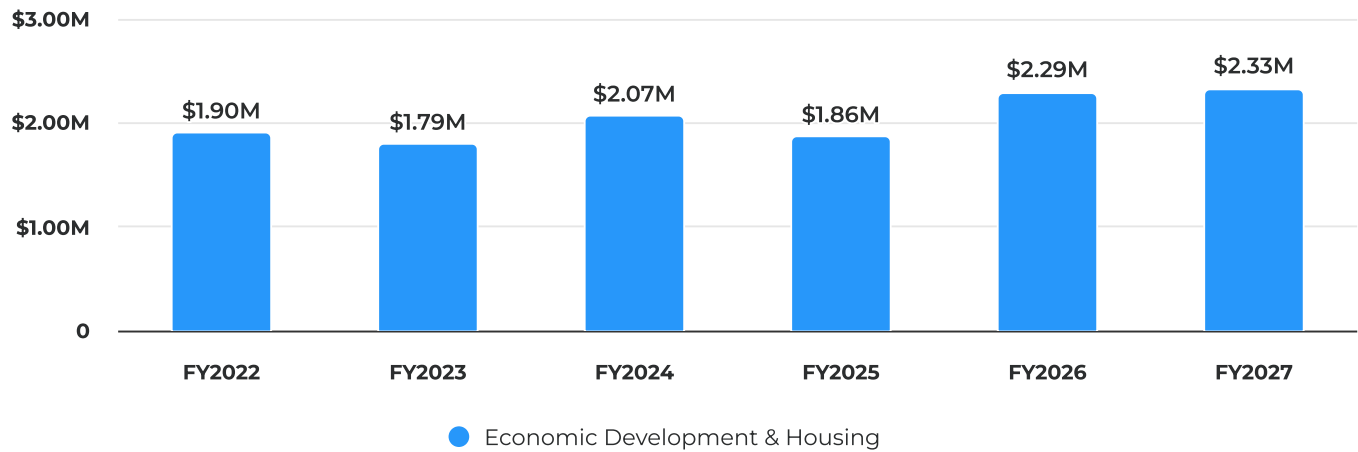
The Affordable Housing and Community Development Division provides opportunities for quality affordable housing and community development services to the citizens of Clearwater. These objectives are achieved primarily through the administration of two federal grant programs funded through the U.S. Department of Housing & Urban Development's Community Development Block Grant (CDBG) and Home Investment Partnership (HOME) programs. Additionally, the City utilizes funds through the State of Florida's State Housing Initiatives Partnership (SHIP) Program, and Pinellas County Housing Trust Fund (PCHTF). Program Income is generated through repayment of loans, which provides funding for additional affordable housing and community development activities. The department continues to serve a critical role in the citywide Homeless Initiative and other community development efforts in targeted city neighborhoods and districts by applying an array of funding programs and resources to support stabilization and revitalization of areas with pressing socioeconomic needs.

This year, CDBG entitlement funds total \$912,662 and are used to support a wide variety of eligible housing and social service programs. Approximately 75% of the CDBG funds are redistributed to organizations that directly provide services to the community. During its annual funding cycle, the department advertises, solicits, reviews and makes recommendations to the City Council for their approval on the selection and funding level of the grantee organizations. Contract management and grant supervision are provided by the department throughout the year to ensure effective and compliant use of the grant funds. HOME entitlement for this year is \$360,340 and SHIP entitlement is estimated to be \$825,856. These funds are generally used to leverage private investment to provide down-payment and closing cost assistance to very low-to-moderate-income residents for affordable housing. The funds also provide for rehabilitation loans for qualifying homeowners, and construction of new infill housing units and rental communities.

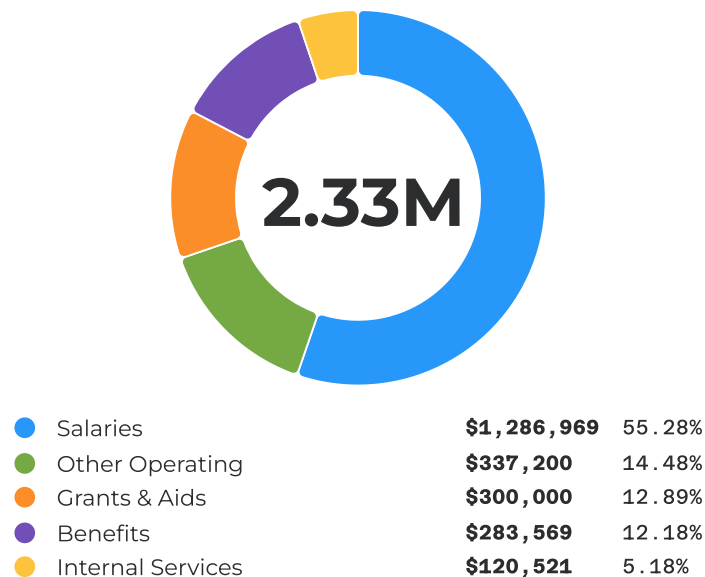
The budget shown reflects the administrative portion of the entitlement revenues detailed above and the allowable administrative portion of Program Income generated from all funding sources and is used for salaries, benefits and other eligible expenses as determined by the program requirements and regulations. Also reflected in the budget is the administrative portion of allocations received or anticipated for COVID-19 response and American Rescue Plan Act funds allocated under the HOME program, which have been allocated by federal agencies.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$834,173	\$928,206	\$1,178,779	\$1,006,244	\$1,244,163	\$1,286,969	3.44%
Benefits	\$209,754	\$253,051	\$289,878	\$275,301	\$279,145	\$283,569	1.58%
Internal Services	\$72,870	\$83,604	\$85,862	\$102,004	\$132,075	\$120,521	-8.75%
Other Operating	\$447,160	\$276,798	\$212,577	\$181,436	\$337,200	\$337,200	-
Grants & Aids	\$250,000	\$250,000	\$300,000	\$300,000	\$300,000	\$300,000	-
Transfers	\$88,230	-	-	-	-	-	-
Total Expenditures	\$1,902,186	\$1,791,660	\$2,067,096	\$1,864,984	\$2,292,583	\$2,328,259	1.56%

Expenditures by Cost Center

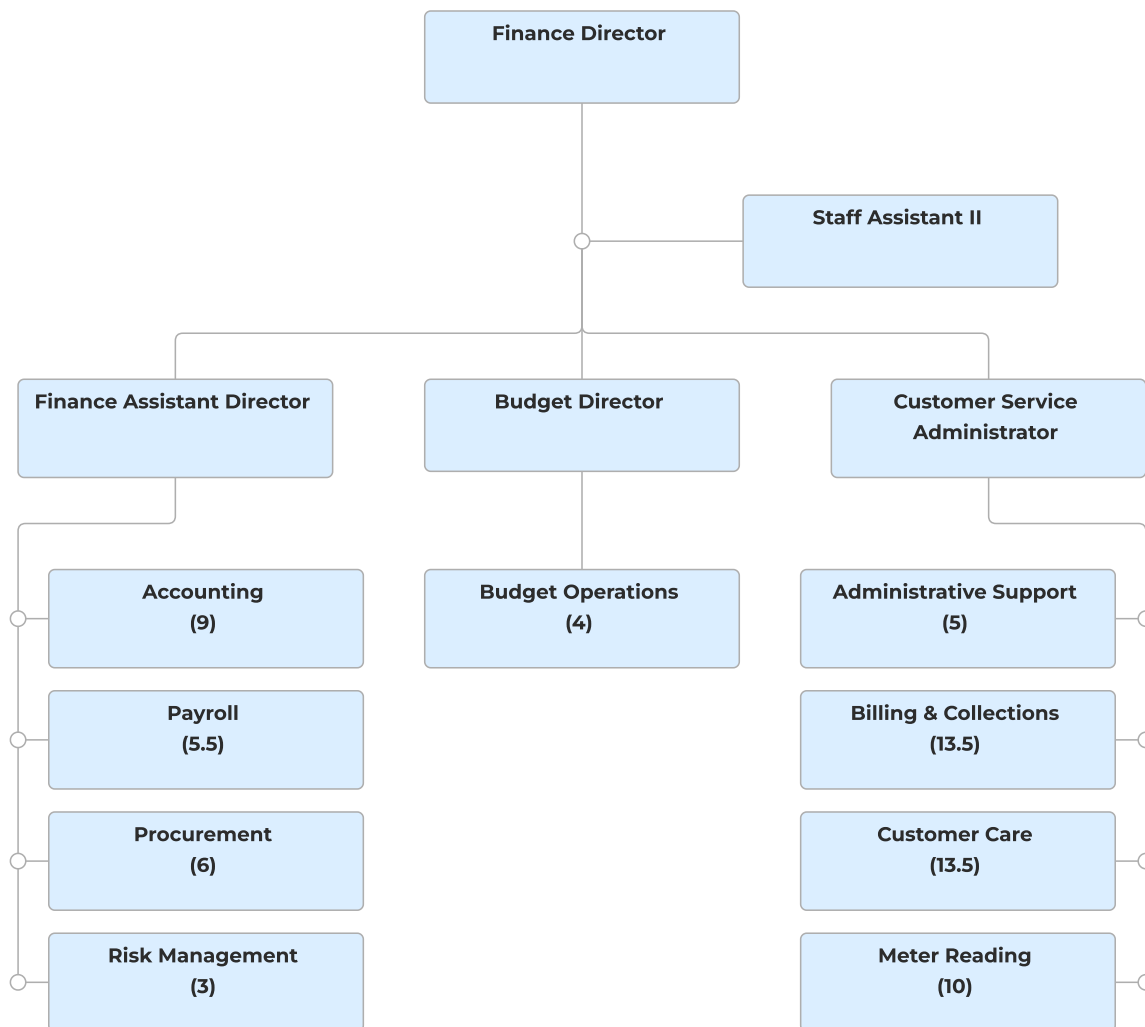
Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Housing Services	\$616,322	\$686,439	\$871,281	\$922,035	\$1,096,372	\$1,100,807	0.40%
Economic Development	\$1,285,865	\$1,105,220	\$1,195,815	\$942,949	\$1,196,211	\$1,227,452	2.61%
Total Expenditures	\$1,902,186	\$1,791,660	\$2,067,096	\$1,864,984	\$2,292,583	\$2,328,259	1.56%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
Economic Development	5.1	5.0	5.0	5.0	-
Housing Services	8.4	8.5	8.5	8.5	-
Total Economic Development & Housing FTEs	13.5	13.5	13.5	13.5	-

Budget Highlights

- The Economic Development & Housing Department is supported by 13.5 full-time equivalent positions, the same level of staffing as the 2025/26 amended budget.
- Operating costs include outside professional services for auditing, appraisals, research, statistical analysis, market analysis, and software agreements. These are budgeted at \$109,270, the same level of funding as the 2025/26 budget.
- The grants and aids category includes a contribution of \$300,000 budgeted to support citywide homeless initiatives, the same amount as prior-year funding.
- The budget for internal services includes charges for information technology, telecommunications, benefits, risk management, and shared costs for building and maintenance. This reflects a 9% decrease from fiscal year 2025/26.
- There have been no other significant changes in the Economic Development & Housing Department. The budget for this department reflects a 2% increase from fiscal year 2025/26.

Finance & Budget Operations Organizational Structure



Finance & Budget (General Fund) — 28.5 FTEs

Risk Management (Central Insurance Fund) — 3.0 FTEs

Utility Customer Service (Administrative Service Fund) — 43.0 FTEs

Total Finance & Budget Operations — 74.5 FTEs

Finance & Budget Operations Department Objective

The objective of the Finance Department is to serve the Citizens of Clearwater with effective coordination of the fiscal management of the City by efficiently providing timely, responsive, and comprehensive financial planning, customer service, support services and reporting to all City departments, the City Management Team, the City Council, and our citizens.

The Finance Department supports the City Council's Strategic Priority of High Performing Government by promoting accountable governance through the Financial Services and Office of Management & Budget programs, and enhancing employee health and productivity via the Risk Management program. Aligned with the City's Strategic Priority of delivering effective and efficient services, the Utility Customer Service division reinforces these goals by providing courteous, efficient, and understanding service to Clearwater utility customers and internal departments, exemplifying the department's broader commitment to superior public service and financial responsibility.

Summary of Services

Finance Administration

The Administration Division is responsible for the effective coordination of all City financial and accounting functions in order to provide reliable, timely, and accurate financial information to the stakeholders of the organization, including the City Council, City Management, and our citizens, as well as outside customers, including bondholders. This program assists in the accounting for the Downtown Development Board (DDB) and the Community Redevelopment Agency (CRA). The division is also responsible for the daily management of the City's cash flow, investment of funds to maximize investment earnings within safety and liquidity parameters, oversight of the investments of the Employees' Pension Fund and the Firefighters' Relief and Pension Fund, and coordination and monitoring of the City's debt.

Accounting

Accounting is responsible for the maintenance and operation of the computerized financial records system, the maintenance of the official accounting records, asset management via maintenance of the City's capital asset records, and the filing of all non-payroll tax returns. The Accounting function is also responsible for the prompt and accurate payment of the City's financial obligations, the prompt and accurate recording of the monies the City receives, and coordination with departments in accounting for grants.

Payroll

Payroll is responsible for the administration of employee and pension payrolls; maintaining compliance with IRS, Social Security Administration, Workers' Compensation, and Unemployment rules and regulations; performing pension entitlement calculations; and the processing of all garnishments, tax levies, and child support orders for City employees and pensioners.

Procurement

Procurement is responsible for the centralized management of the procurement function in order to maximize the City's purchasing power. The program provides standard purchasing guidelines and ensures fair and equitable treatment of City vendors. This program also administers the procurement card process.

Office of Management & Budget

The objective of the Office of Management & Budget (OMB) is to offer accurate financial planning information and quality service to the City's management team, other City departments, the City Council, and our citizens in order to increase confidence in City leadership and provide comprehensive budgeting data to all our customers.



In furthering the City Council's Strategic Priority of High Performing Government, the Office of Management & Budget prepares and presents the City's Annual Operating and Capital Improvement Budget, prepares quarterly budget amendments, coordinates the City's performance management program, and assists in citywide strategic planning efforts. The Office also ensures the City's compliance with the State of Florida's Truth in Millage (TRIM) Act, informing citizens how proposed changes may affect their property taxes.

Risk Management

Accounted for within the Central Insurance Fund, the objectives of the Risk Management program are to protect the City's assets from risks of accident or loss in a cost-effective manner, and to assist employees in performing their jobs safely.

In furthering the City Council's Strategic Objective of enhancing employee health and productivity, the Risk Management program administers the City's self-insurance program, including general liability, auto liability, commercial property, and Workers' Compensation insurances, in addition to developing, implementing, and administering loss prevention/control programs. Risk Management also supports this objective of workplace wellness by developing, implementing, and administering safety training and practices.

Utility Customer Service

Utility Customer Service (UCS) is accounted for in the Administrative Services Fund (an Internal Service Fund of the City), responsible for providing centralized customer service functions to customers of the seven City utilities: Gas, Water, Sewer, Solid Waste, Recycling, Reclaimed Water, and Stormwater. The major areas associated with this responsibility include Meter Reading, Billing, Collections, and Customer Care.

Billing

Responsible for calculation and preparation of customer bills, resolving billing exceptions, processing service orders and special/final bill requests, and generating reports. Each day, the billing area is responsible for reviewing account billing based on the previous day's meter readings, as well as billings for non-metered utility services.

Collections

Responsible for managing utility customer accounts receivable in a fiscally responsible manner that respects customers while limiting the exposure of the City of Clearwater to delinquent accounts. Active accounts with past due balances are identified and measures are undertaken to secure payment. Services are disconnected for nonpayment when necessary. The Collections area also manages inactive accounts receivable, seeks payment of final bills, performs skip-tracing, files property liens as appropriate, and makes use of a third-party collection agency to help mitigate risk on delinquent accounts. Payments are received and processed daily.

Customer Care

Responsible for responding in a timely, courteous, and professional manner to customer requests received via telephone, mail (postal or e-mail) or from walk-in customers. Accounts are opened or closed, requests for information are responded to, and inquiries are researched and resolved. Utility Customer Service is located on the first floor of the Municipal Services Building, 100 S. Myrtle Avenue. Customers may reach Utility Customer Service either by phone at 727-562-4600, in person Monday through Friday (except for observed holidays), or by emailing customerservice@myclearwater.com.

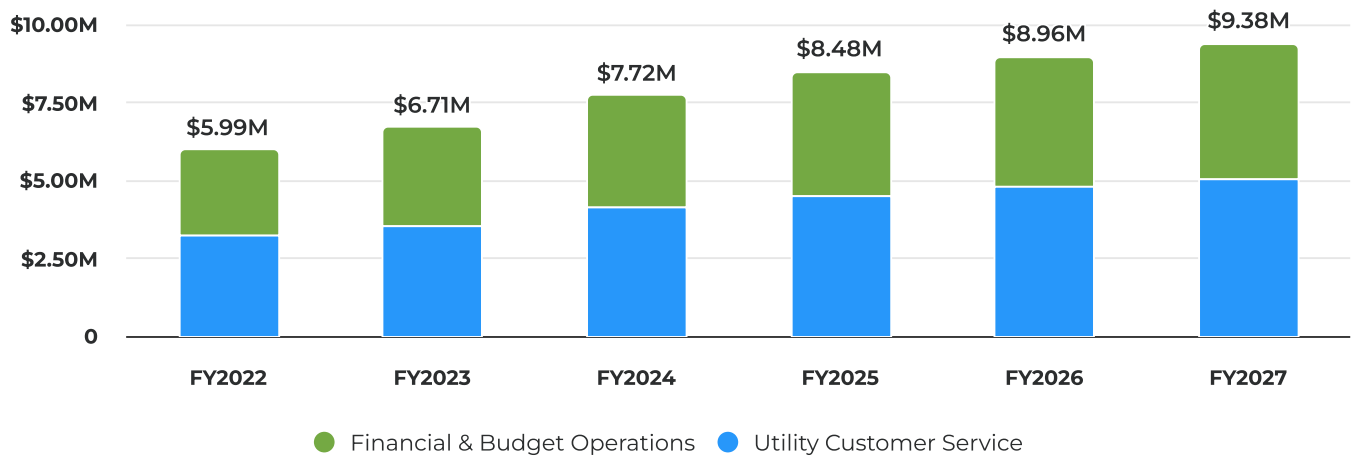
Meter Reading Representatives

Responsible for securing accurate and timely readings. Metered services include: water (potable, lawn, reclaimed), wastewater (based on metered potable water usage) and Natural Gas. Each month, Meter Reading Representatives visit each service location and record meter readings on a hand-held device or by automatic meter reading technology (gas only) that are later uploaded into our Utility Management System. Meter reading is the first step in a billing process that optimizes "read-to-bill" time and ensures that each account is billed each month. The Meter Reading area also performs special readings, leak notifications, and initiates service orders based on field observations.



Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$3,410,327	\$3,839,565	\$4,570,395	\$5,065,855	\$5,330,216	\$5,642,259	5.85%
Benefits	\$909,324	\$1,092,094	\$1,279,616	\$1,382,995	\$1,296,181	\$1,312,852	1.29%
Internal Services	\$757,706	\$790,830	\$899,268	\$1,009,617	\$1,130,859	\$1,083,556	-4.18%
Other Operating	\$819,134	\$895,938	\$957,632	\$954,828	\$1,136,090	\$1,171,324	3.10%
Grants & Aids	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	-
Transfers	\$85,000	\$75,000	-	\$50,000	\$50,000	\$150,000	200.00%
Debt Service	-	-	\$721	\$585	\$5,420	\$5,410	-0.18%
Total Expenditures	\$5,993,492	\$6,705,427	\$7,719,632	\$8,475,879	\$8,960,766	\$9,377,401	4.65%

Expenditures by Fund

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
General Fund	\$2,385,436	\$2,802,283	\$3,111,055	\$3,500,689	\$3,633,235	\$3,823,312	5.23%
Admin Services Fund	\$3,237,473	\$3,503,739	\$4,117,546	\$4,471,541	\$4,817,267	\$5,029,099	4.40%
Central Insurance Fund	\$370,582	\$399,405	\$491,031	\$503,650	\$510,264	\$524,990	2.89%
Total Expenditures	\$5,993,492	\$6,705,427	\$7,719,632	\$8,475,879	\$8,960,766	\$9,377,401	4.65%

Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Office of Management & Budget	\$319,297	\$451,449	\$538,631	\$672,151	\$698,176	\$718,688	2.94%
Finance Operations	\$2,066,139	\$2,350,835	\$2,572,424	\$2,828,538	\$2,935,059	\$3,104,624	5.78%
Risk Management	\$370,582	\$399,405	\$491,031	\$503,650	\$510,264	\$524,990	2.89%
UCS Credit & Collection	\$411,010	\$434,524	\$534,965	\$565,993	\$586,812	\$611,435	4.20%
UCS Billing	\$1,245,561	\$1,339,239	\$1,412,208	\$1,565,997	\$1,787,623	\$1,881,229	5.24%
UCS Meter Reading	\$535,664	\$607,350	\$699,045	\$761,404	\$814,949	\$865,037	6.15%
UCS Customer Care	\$508,596	\$557,899	\$810,718	\$875,867	\$947,736	\$955,463	0.82%
UCS Administration	\$536,642	\$564,727	\$660,610	\$702,281	\$680,147	\$715,935	5.26%
Total Expenditures	\$5,993,492	\$6,705,427	\$7,719,632	\$8,475,879	\$8,960,766	\$9,377,401	4.65%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
General Fund:					
Finance	23.5	23.5	23.5	23.5	-
Office of Management & Budget	5.0	5.0	5.0	5.0	-
Subtotal - General Fund	28.5	28.5	28.5	28.5	-
Administrative Services Fund:					
Utility Customer Service	43.0	43.0	43.0	43.0	-
Central Insurance Fund:					
Risk Management	3.0	3.0	3.0	3.0	-
Total Finance & Budget Operations FTEs	74.5	74.5	74.5	74.5	-

Budget Highlights

General Fund

- The Finance Department is supported by 28.5 full-time equivalent positions. There have been no staffing changes from the 2025/26 budget.
- Personnel costs represent 86% of this program's budget.
- Operating expenditures include \$185,000 budgeted for professional services, an increase of 8% over fiscal year 2025/26. This represents \$154,000 for external audit services, \$10,000 for financial advisory services as needed, \$16,000 for other post-employment benefits (OPEB) Actuary Report and consulting fees, and \$5,000 for disclosure monitoring consulting.
- The budget for internal services includes charges for information technology, telecommunications, benefits, risk management, and shared costs for building and maintenance. This reflects a 13% decrease from fiscal year 2025/26.
- There have been no significant changes to the Finance General Fund budget. The budget for this department reflects an increase of 5% from fiscal year 2025/26.

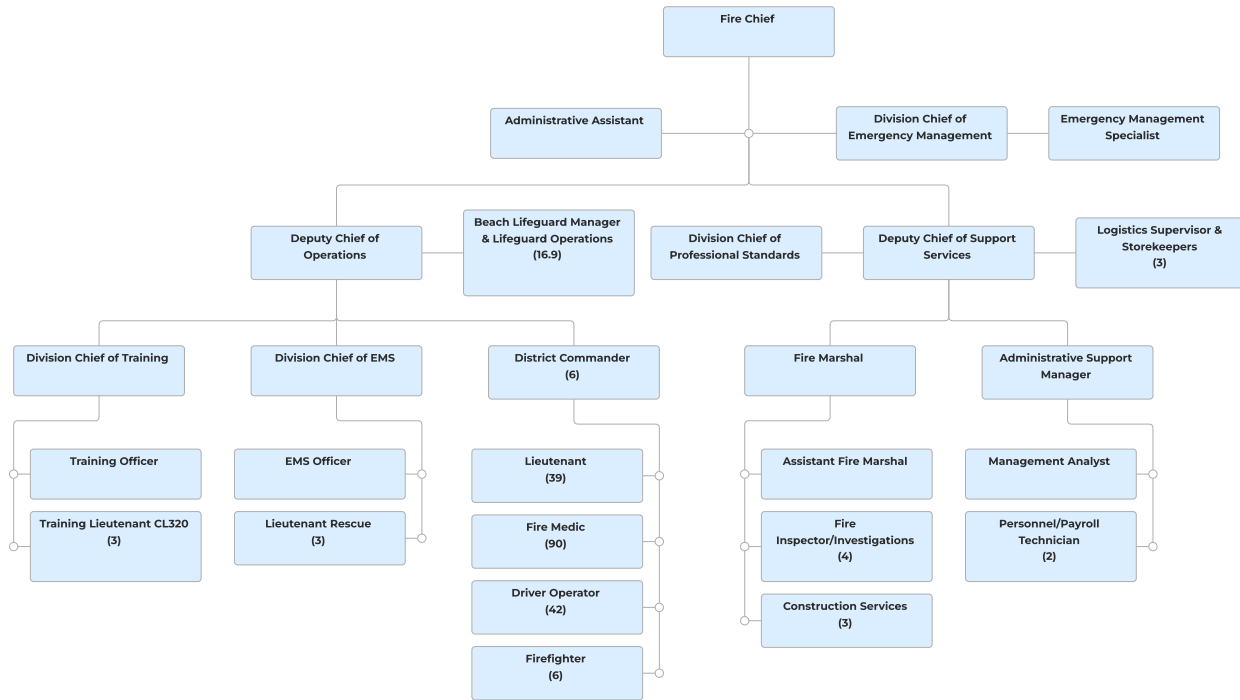
Administrative Services Fund

- The Utility Customer Service Program is an internal service function supporting all City utility operations. All costs of the Utility Customer Service program are passed back to the City's utility departments based on the services provided. This program supports all customer service functions, including billing, collection, accounting, meter reading, administration, and customer service for over 60,000 monthly billable accounts.
- The Utility Customer Service program is supported by 43 full-time equivalent positions, the same level of staffing as the 2025/26 budget.
- Other operating costs include funding for postage estimated at \$264,000, mail service for monthly utility bills estimated at \$84,000, lock box services estimated at \$55,125, and utility management system/software maintenance costs of \$135,920. These costs are approximately 75% of other operating expenditures.
- Grants and aids include \$12,000 in agency funding for WeCare, a program administered by the local branch of the Salvation Army, to provide temporary assistance to eligible customers of City of Clearwater utilities.
- A transfer of \$150,000 is included to fund the capital improvement project, which provides funding for future enhancements, upgrades, and/or replacement of the utility management information system. This is an increase of 200% from the fiscal year 2025/26 budget to fund a system upgrade for cloud migration.
- There have been no other significant changes in the Utility Customer Service Department; the budget for this program reflects a 4% increase from the 2025/26 budget.

Central Insurance Fund

- This program is an internal service function. All costs of the operation are passed back to other City departments based upon employee count and other insurance cost-related factors.
- The Risk Management program is supported by 3 full-time equivalent positions, the same level of staffing as in fiscal year 2025/26.
- Other operating costs include \$145,650 in professional and contractual services to support risk management and safety functions, the same level of funding as the 2025/26 budget.
- There have been no other significant changes to the Risk Management program. The budget for this program reflects a 3% increase from the 2025/26 budget.

Fire Department Organizational Structure



Fire Department (General Fund) — 216.0 FTEs

Fire Department (Parking Fund) — 16.9 FTEs

Total Fire Department — 232.9 FTEs

Fire Department Objective

The objective of Clearwater Fire & Rescue is to advocate for and sustain a leading emergency service organization with a focus on quality, cost-effectiveness, and all-hazard mitigation that exceeds our customer's expectations.

In furthering the City Council's Strategic Objective of fostering safe and healthy communities in Clearwater through first-class public safety and emergency response services, Clearwater Fire & Rescue provides timely emergency and non-emergency services and prevention and inspection services in the Clearwater Fire District.

Summary of Services

Administration

The Fire Administration oversees a department with eight (8) fire stations strategically located throughout the district. Budget, payroll, policies and procedures, grants, and Capital Improvement Projects are managed through the division. The department maintains the Insurance Service Office's (ISO) highest rating. The ISO 1 rating can positively affect insurance rates for Clearwater residents and business owners and is a measure of the effectiveness and efficiency of the department's services. Clearwater Fire & Rescue serves a fire district which is larger than the City of Clearwater and includes sections of unincorporated Pinellas County.

Emergency Management

Under the umbrella of the Fire Department, the Division Chief of Emergency Management oversees citywide emergency management planning and communications. This includes execution of plans and communication during inclement weather, natural disasters, and large-scale incidents (emergency and non-emergency).

Fire Prevention Services

The Fire Prevention Services program provides building inspections and construction review services to ensure the safety of structures within the fire district. Fire Investigations are conducted to predict room of origin and determine causes of fires and explosions. Investigators examine fire sites and collect evidence such as glass, metal fragments, charred wood, and accelerant residue for use in determining the cause of a fire.

Fire Operations

Fire Operations is budgeted under two separate programs: Fire Operations and Emergency Medical Services (EMS). Pinellas County contracts with the City to provide emergency medical services on their behalf and costs are budgeted separately for reporting and accounting purposes.

The Fire Operations program provides the vital fire suppression services required to protect the lives and property of the citizens of Clearwater and residents of the Fire District. Fire Operations' personnel provide basic and advanced life support services as well as fire services. Additional responsibilities include response to hazardous materials conditions to stabilize the incident with help from the Pinellas County Hazardous Materials team. Fire Operations include specialized teams such as the Marine Response Team, Special Operations Response Team, Technical Rescue Team, and Dive Team for critical incidents.

Fire Operations maintains a Training Division and provides classroom instruction, a fire tower, burning pits, computer access and a library that provides comprehensive firefighting and emergency medical services training programs necessary to continually update, certify, and refresh knowledge and performance in every discipline.

The Emergency Medical Services (EMS) program is responsible for responding to medical calls and providing emergency medical services to injured parties of fires, traffic accidents, or other medical-related incidents. The EMS program utilizes paramedic-trained firefighters, advanced and basic life support vehicles, a Fire Medic Lieutenant supervisor on each shift, an EMS Officer and a Division Chief to fulfill its objectives. Emergency medical care is

provided under the direction of a licensed Emergency Physician. The EMS Division plans and oversees a model Automated External Defibrillator (AED) program.

Logistics supports the City's Strategic Objective of adopting responsive levels of service for public facilities and amenities, and identifying resources required to sustain that level of service by ensuring all fire equipment and supplies are extensively researched, planned, and acquired to ensure compatibility with existing systems and needs. This program maintains all equipment and coordinates vehicle maintenance.

Health and Safety

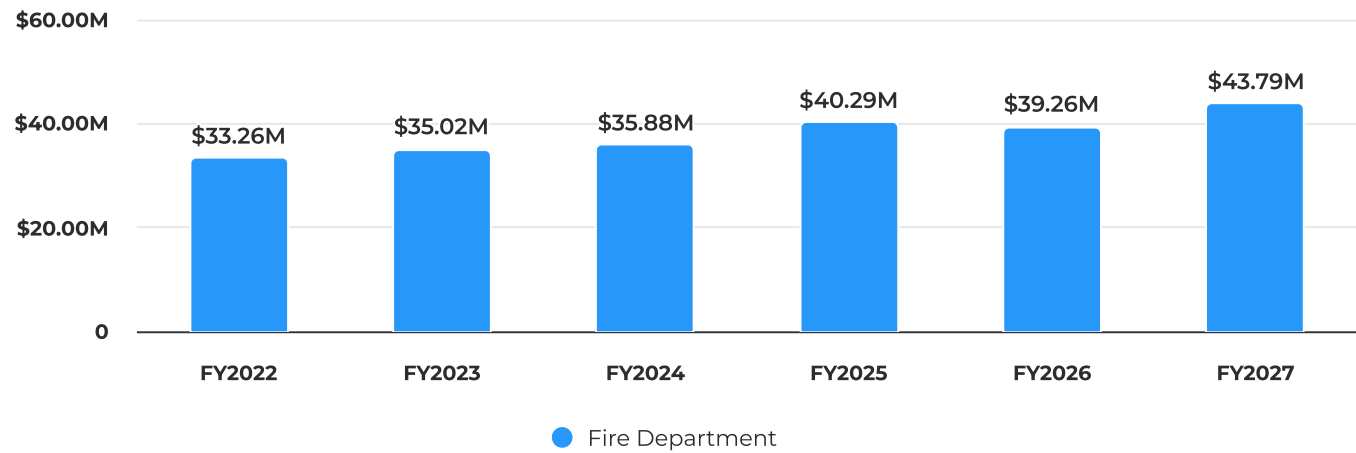
This program oversees the Health & Safety Initiative, which evaluates various equipment for safety, effectiveness, and compatibility to ensure a well-equipped, responsive, and prepared Fire and Rescue workforce. The Division Chief of Health and Safety facilitates the wellness program, promotes health and safety preparedness, and manages the hiring of firefighters and paramedics.

Clearwater Beach Patrol

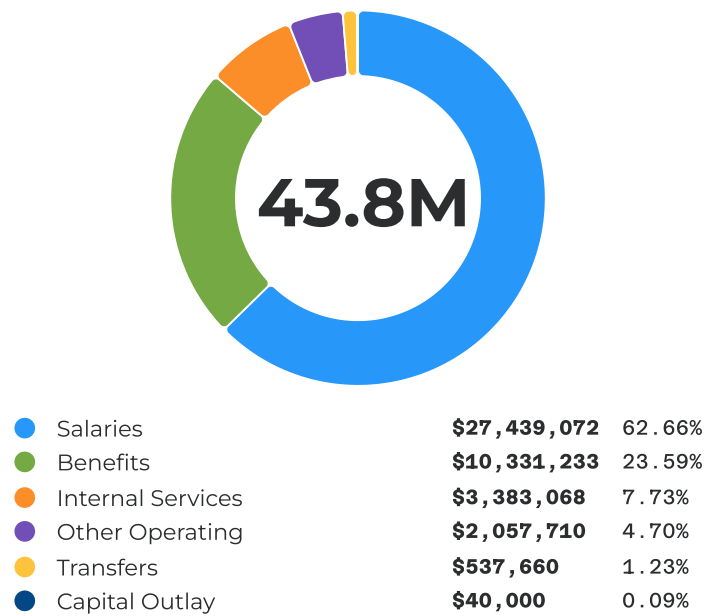
The City of Clearwater beach lifeguards provide supervision and safety to citizens enjoying the Gulf waters and 1.2 miles of Clearwater's public beach. To further the City Council's Strategic Priority of High Performing Government, the Beach Patrol provides safety by ensuring timely emergency response, care, and recovery.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$19,670,539	\$20,346,758	\$20,450,301	\$24,639,098	\$25,962,640	\$27,439,072	5.69%
Benefits	\$8,451,275	\$9,375,546	\$9,933,112	\$9,999,474	\$7,932,916	\$10,331,233	30.23%
Internal Services	\$2,684,107	\$2,619,497	\$2,812,787	\$3,215,992	\$3,093,919	\$3,383,068	9.35%
Other Operating	\$1,576,509	\$1,701,466	\$1,969,733	\$1,755,064	\$1,986,385	\$2,057,710	3.59%
Capital Outlay	\$8,399	\$14,650	-	-	\$37,500	\$40,000	6.67%
Transfers	\$395,000	\$571,450	\$512,516	\$637,580	\$242,800	\$537,660	121.44%
Debt Service	\$471,225	\$393,220	\$203,608	\$41,047	-	-	-
Total Expenditures	\$33,257,053	\$35,022,587	\$35,882,056	\$40,288,255	\$39,256,160	\$43,788,743	11.55%

Expenditures by Fund

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
General Fund	\$32,209,183	\$33,853,679	\$34,591,533	\$38,783,439	\$37,989,043	\$42,267,363	11.26%
Parking Fund	\$1,047,870	\$1,168,908	\$1,290,524	\$1,504,816	\$1,267,117	\$1,521,380	20.07%
Total Expenditures	\$33,257,053	\$35,022,587	\$35,882,056	\$40,288,255	\$39,256,160	\$43,788,743	11.55%

Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Fire Administration	\$729,412	\$825,134	\$877,095	\$902,391	\$911,815	\$1,035,374	13.55%
Disaster Assistance - FD	\$8,113	\$6,478	\$2,010	-	-	-	-
Fire Support Services	\$3,939,422	\$4,413,344	\$4,922,881	\$4,705,550	\$4,593,235	\$376,116	-91.81%
Fire Prevention Services	\$1,191,131	\$1,291,913	\$1,211,170	\$1,330,854	\$1,570,850	\$1,639,701	4.38%
Fire Operations	\$14,814,757	\$15,301,447	\$16,589,688	\$18,294,527	\$16,396,187	\$24,009,349	46.43%
Emergency Medical Serv-County	\$6,779,671	\$7,019,811	\$6,432,646	\$9,703,922	\$9,689,717	\$11,128,557	14.85%
Emergency Medical Serv-City	\$4,746,678	\$4,995,553	\$4,556,044	\$3,846,195	\$4,827,239	\$4,078,266	-15.52%
Beach Guard Operations	\$1,047,870	\$1,168,908	\$1,290,524	\$1,504,816	\$1,267,117	\$1,521,380	20.07%
Total Expenditures	\$33,257,053	\$35,022,587	\$35,882,056	\$40,288,255	\$39,256,160	\$43,788,743	11.55%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
General Fund:					
Administration	8.0	8.0	7.0	7.0	-
Support Services	3.0	3.0	3.0	3.0	-
Fire Prevention Services	9.0	9.0	9.0	9.0	-
Fire Operations	99.0	93.0	99.0	108.0	9.0
Emergency Medical Services	89.0	95.0	89.0	89.0	-
Subtotal - General Fund	208.0	208.0	207.0	216.0	9.0
Parking Fund:					
Beach Guard Operations	16.9	16.9	16.9	16.9	-
Total Fire FTEs	224.9	224.9	223.9	232.9	9.0

Budget Highlights

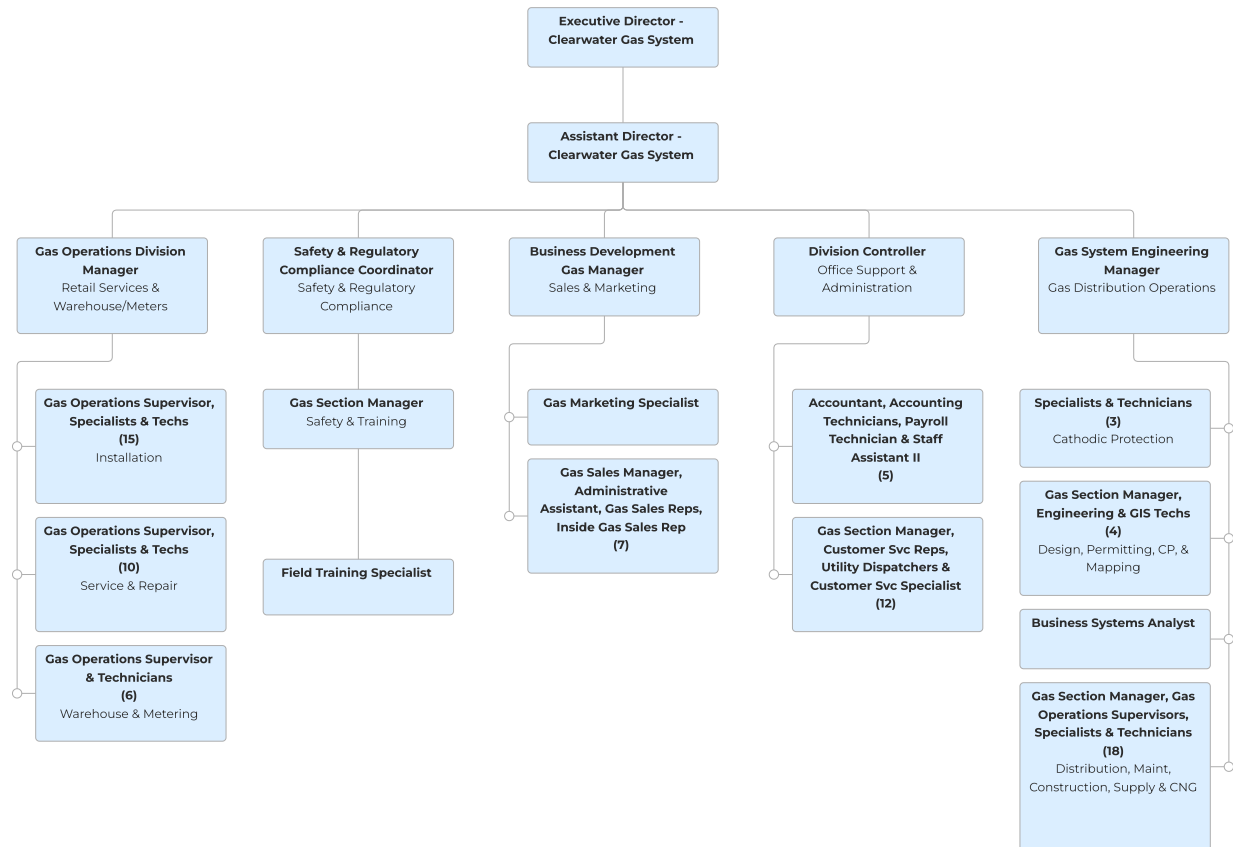
General Fund

- The Fire Department is supported by 216 full-time equivalent positions, an increase of 9.0 FTEs from the 2025/26 revised budget. For fiscal year 2026/27, nine additional Fire Medics were added as previously approved in negotiations with the IAFF which included a reduced work week for its membership.
- Regular overtime and Fair Labor Standards Act (FLSA) overtime costs across the department are budgeted at \$2.11M, a 5% increase from the 2025/26 amended budget.
- Funding of \$1.6M for the Fire Supplemental Pension Plan is included in the budget for fiscal year 2026/27. This is based upon the Government Finance Officers Association's recommendation that our state funding for Police and Fire supplemental plans should be recorded as both revenues and expenditures for City employer contributions in the General Fund.
- As approved in the collective bargaining agreement (CBA), wages for IAFF union employees are budgeted to include step advancement and a 3% general wage increase in the proposed 2026/27 budget.
- Personnel costs represent approximately 87% of the Fire Department's total operating budget.
- Other operating costs of the fire department include utility costs associated with 24-hour operations of 8 fire stations, and the cost of uniforms, supplies, software and equipment maintenance, and training costs for the city's fire and EMS services, estimated at \$1.89M for fiscal year 2026/27.
- The budget for internal services includes charges for information technology, telecommunications, benefits, risk management, shared costs for building and maintenance, and fleet costs. This reflects a 7% increase from fiscal year 2025/26.
- Transfers to the Capital Improvement Fund total \$494,660 to support fire replacement projects for fiscal year 2026/27, a 104% increase from the prior year. This increase is largely attributed to the new Fire Radio Replacement project, budgeted at \$276,000.
- There have been no other significant changes in the Fire Department for fiscal year 2026/27. The budget reflects an 11% increase from the fiscal year 2025/26 amended budget.

Parking Fund

- The Beach Guard program is supported by 16.9 full-time equivalent positions, the same level of staffing as the 2025/26 budget.
- Personnel costs represent 75% of the Beach Guard Operations program budget.
- The budget for internal services includes charges for information technology, telecommunications, benefits, risk management, shared costs for building and maintenance, and fleet costs. This reflects a 70% increase from fiscal year 2025/26 primarily due to reallocation of IT charges across all departments.
- Transfers to the Capital Improvement Fund this year total \$43,000 to maintain the beach lifeguard towers and admin building.
- There are no other significant changes to the Beach Guard program for fiscal year 2026/27. The budget reflects an increase of 20% from the fiscal year 2025/26 amended budget.

Gas System Organizational Structure



Gas System - 91.0 FTEs

Gas System Department Objective

To be the energy provider of choice by fulfilling the natural gas needs of residents and businesses in the Tampa Bay area. In furthering the City Council's Strategic Priority of High Performing Government, the Gas System is committed to providing safe, reliable and economical gas energy and related products at a level that exceeds customer expectations, while delivering a financial return to the City of Clearwater.

The Gas System has provided energy-efficient gas service to residents and businesses since 1924 and is owned and operated as an enterprise utility by the City of Clearwater and operates over 1,100 miles of underground gas main, including supply and distribution of natural gas throughout northern and central Pinellas County and western and central Pasco County. The department serves as a one-stop-shop gas utility, offering residential and commercial gas appliances, installation of customer gas piping, service and repair, construction and maintenance of underground gas mains/service lines, and 24-hour emergency response. The Gas System is regulated for safety by the Florida Public Service Commission, the Federal Department of Transportation, and the Florida Department of Agriculture.

Service is provided to approximately 33,000 customers in a 330-square-mile service area, which includes 17 municipalities, unincorporated areas of Pinellas, and Pasco counties.

The Gas System prides itself on being a competitive, public service-minded utility providing safe, economical and environmentally friendly gas energy that is sourced in America and available to local homes and businesses in our service area.

The Department's budget consists of three gas programs: Gas Administration & Supply, Gas Operations, and Gas Marketing & Sales.

Summary of Services

Administration & Supply

Gas Administration & Supply provides overall general management and clerical support; long-range planning of gas supplies and securing and transporting supplies of natural gas to our bulk transfer points; financial planning/budgeting and tracking; and storeroom/warehouse operations to ensure the availability of adequate materials. Functions of this program include environmental, safety training, regulatory contact, legal/risk issues management, and contracting and licensing control.

Gas Operations

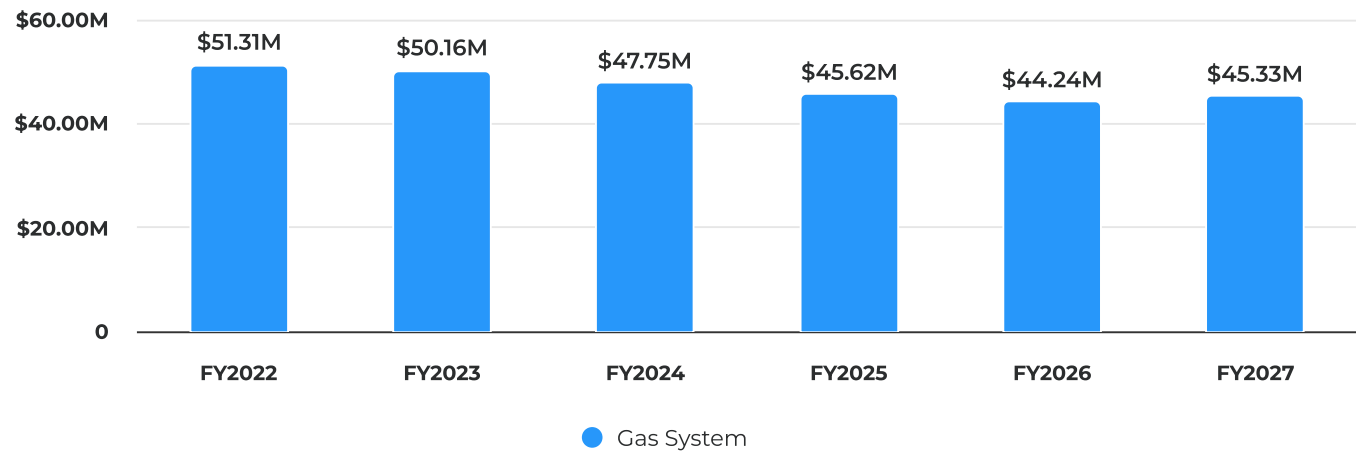
Gas Operations is responsible for the delivery of natural gas to residents and businesses. This section is also tasked with the construction, installation, service, maintenance, and cathodic protection of all gas mains and service lines, while ensuring compliance with Federal and Florida Public Service Commissions and Florida State Natural Gas regulations.

Gas Marketing & Sales

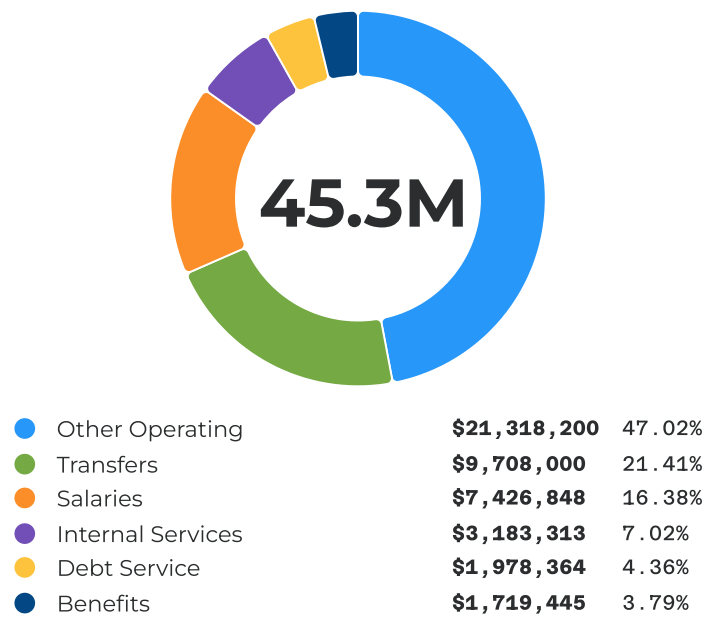
Gas Marketing & Sales is responsible for the planning, development and implementation of various marketing programs to increase load on existing mains and improve system profitability. This program is also tasked with the sale of natural gas, appliances, and piping installation to commercial and residential customers.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$4,952,970	\$4,828,115	\$5,242,727	\$5,820,428	\$7,140,225	\$7,426,848	4.01%
Benefits	\$1,502,946	\$1,598,928	\$1,603,856	\$1,624,514	\$1,671,184	\$1,719,445	2.89%
Internal Services	\$2,963,210	\$2,825,641	\$2,972,014	\$3,055,604	\$3,207,588	\$3,183,313	-0.76%
Other Operating	\$28,895,209	\$23,475,129	\$20,445,718	\$22,357,594	\$21,566,099	\$21,318,200	-1.15%
Capital Outlay	-	\$1,727,545	\$22,759	-	-	-	-
Transfers	\$12,641,083	\$15,325,000	\$17,086,646	\$12,439,959	\$8,703,000	\$9,708,000	11.55%
Debt Service	\$353,584	\$377,056	\$376,268	\$317,561	\$1,956,204	\$1,978,364	1.13%
Total Expenditures	\$51,309,002	\$50,157,415	\$47,749,987	\$45,615,660	\$44,244,300	\$45,334,170	2.46%

Expenditures by Division

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Gas Operations	\$17,313,508	\$20,182,647	\$19,291,661	\$15,402,849	\$15,691,599	\$18,436,139	17.49%
Gas Marketing & Sales	\$6,401,709	\$5,328,041	\$4,813,207	\$3,935,248	\$4,270,253	\$2,287,622	-46.43%
Gas Admin & Supply	\$27,593,785	\$24,646,726	\$23,645,119	\$26,277,564	\$24,282,448	\$24,610,409	1.35%
Total Expenditures	\$51,309,002	\$50,157,415	\$47,749,987	\$45,615,660	\$44,244,300	\$45,334,170	2.46%

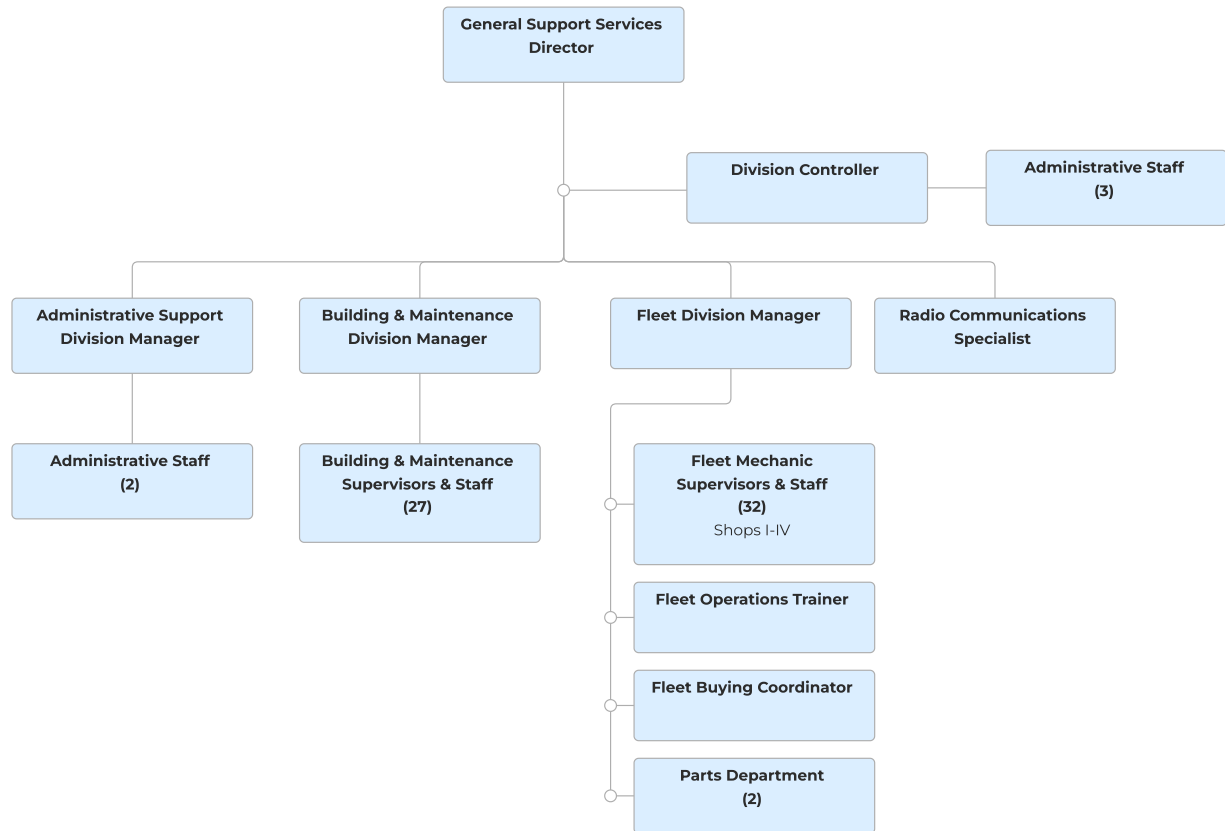
Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
Administration & Supply	13.0	12.0	13.0	13.0	-
Marketing & Sales	11.1	11.1	4.8	4.8	-
Gas Operations (Pinellas & Pasco Counties)	66.9	67.9	73.2	73.2	-
Total Gas System FTEs	91.0	91.0	91.0	91.0	-

Budget Highlights

- The Gas Fund is a self-supporting enterprise operation established to fund all operating, maintenance and improvements necessary to maintain the Gas System, which serves customers in portions of both Pinellas and Pasco Counties. The Gas System began doing business as CGS Energy in July 2025.
- The Gas System is supported by 91 full-time equivalent positions, the same level of staffing as the fiscal year 2026/27 budget.
- Gas supply purchases in this fiscal year are budgeted at \$13.29M, representing 29% of the department's total operating budget. This is a slight decrease from the 2025/26 revised budget.
- Operating expenditures reflect an administrative charge reimbursing the General Fund for the Gas Fund's portion of the City's administrative functions. The Gas Fund anticipates the portion of this cost will be \$2.13M in fiscal year 2026/27, an increase of 2.5% from the 2025/26 budget.
- Internal Service costs include reimbursement for Utility Customer Service operations for billing and customer service support. This is budgeted at \$1.24M in fiscal year 2026/27, a 1% increase from the 2025/26 budget.
- Debt service costs, which include debt on outstanding bonds and new vehicle purchases, total \$1.98M for the fiscal year 2026/27 budget, which is a 1% increase from 2025/26.
- Interfund transfers include an estimated gas dividend to the General Fund of \$1.7M, the same amount as the 2025/26 budget.
- Transfers to the Capital Improvement Fund are budgeted at \$5.93M to support the capital projects of the Gas Fund; this is a 14% increase in funding from the 2025/26 budget.
- The Gas System operates a natural gas vehicle (CNG) station located at 1020 N. Hercules Avenue in Clearwater. The filling station is currently being used internally for CNG vehicles in the Solid Waste/General Services Department and the Gas System. This station is also used by several outside customers.
- There are no other significant changes to the Gas System in this budget. The budget for this department reflects an increase of 2.% from the 2025/26 amended budget.



General Support Services and Fleet Organizational Structure



General Services (General Services Fund) — 36 FTEs

General Services (Garage Fund) — 38 FTEs

Total General Services — 74.0 FTEs

General Support Services & Fleet Department Objective

The objective of General Support Services is to provide quality service to all departments and divisions of the City of Clearwater. In furthering the City Council's Strategic Priority of High Performing Government, the main goal of General Support Services is to provide high-quality service to all departments and divisions of the City in a timely, efficient and economical manner, while promoting the effective stewardship of City assets and resources, so that those departments may in turn effectively serve the citizens of Clearwater.

Summary of Services

General Support Services — Administration

The Administrative Division provides assistance and support for programs in the Building and Maintenance, Fleet Operations, Fleet Replacement, and Radio Communications divisions. Support is provided in areas concerning planning, personnel, management, operator training, safety, finance, and budget. Administration calculates and produces all pass-through charges for these Internal Services, and provides oversight of contract administration, supporting accountability, fiscal stewardship, compliance, and efficient management of City resources.

General Support Services — Building and Maintenance

This program ensures that City facilities, both interior and exterior, are maintained in a clean, safe, and efficient manner, for use by City employees and the general public. The services provided include major remodeling projects, building additions, emergency repairs, maintenance of facilities, and processing the City's electric bills for payment. This program coordinates contracts for all city facilities, which include janitorial service, elevator maintenance, termite and pest control, window cleaning and scheduled overhead door maintenance at all fire stations. There are many repairs and maintenance programs that are handled on a daily basis in areas such as plumbing, electrical, roofing, generators, air conditioning, refrigeration, and carpentry. This program also administers Capital Improvement projects for roof repairs and replacement, air conditioning replacements, painting, fencing, elevators, general lighting, chillers, generators and flooring and building renovations at all citywide facilities, supporting the long-term preservation and functionality of City assets.

Garage Fund — Fleet Maintenance

This program performs all necessary functions involved in maintaining heavy equipment, police and fire equipment, automobiles, light trucks, small equipment, emergency generators, and construction equipment owned and operated by the City. This service includes a preventive maintenance program designed to provide the safest possible equipment for the best useful life of the equipment, and a repair program designed to absorb non-scheduled repairs on equipment. In addition to mechanical maintenance, Fleet Maintenance also provides critical support services such as fuel program management, welding and fabrication, quick line (emergency response) repair service, safety inspections, tire maintenance, and compliance with federal, state and local laws.

Fleet Maintenance also provides services to ensure the longest serviceable life of equipment at the lowest possible cost. These services comprise equipment evaluation, specification and bid preparation and equipment requisition. This program also analyzes equipment usage and provides help to other departments in reducing their fleet costs through consolidation of equipment, pooling, and replacing equipment in a cost-efficient manner, maximizing the value and performance of City fleet assets.

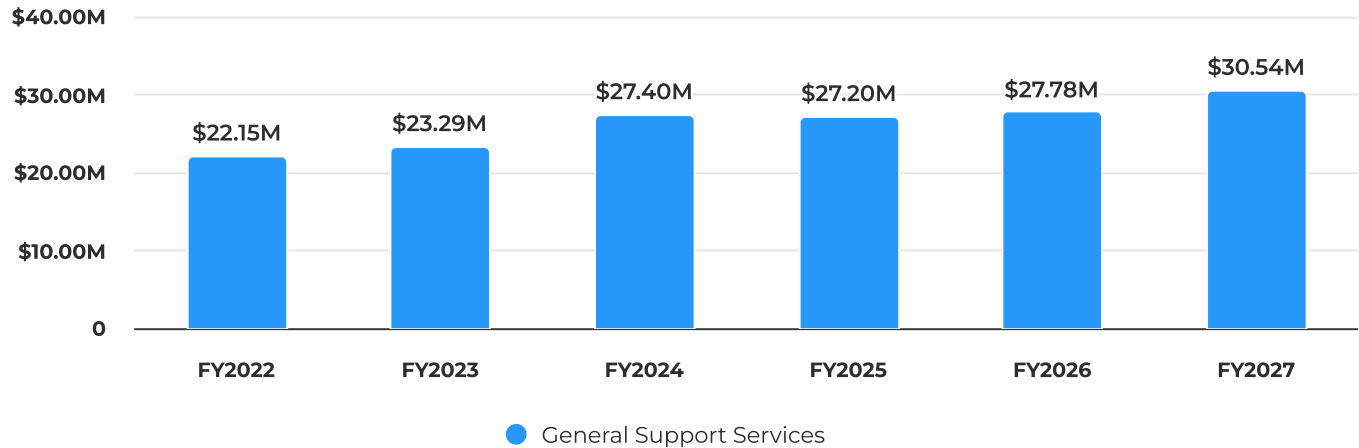
Garage Fund — Radio Communications

This program provides other departments with highly technical radio communication services via the L3Harris P25 radio and Motorola AXS radio communication systems. These systems are the most sophisticated radio systems available. Both systems are essential for reliable countywide radio connectivity, particularly with emergency services. Radio Communications personnel provide radio repair and maintenance when needed, as well as maintenance of the City's two Radio Communication towers. This program is also responsible for the replacement of obsolete radio

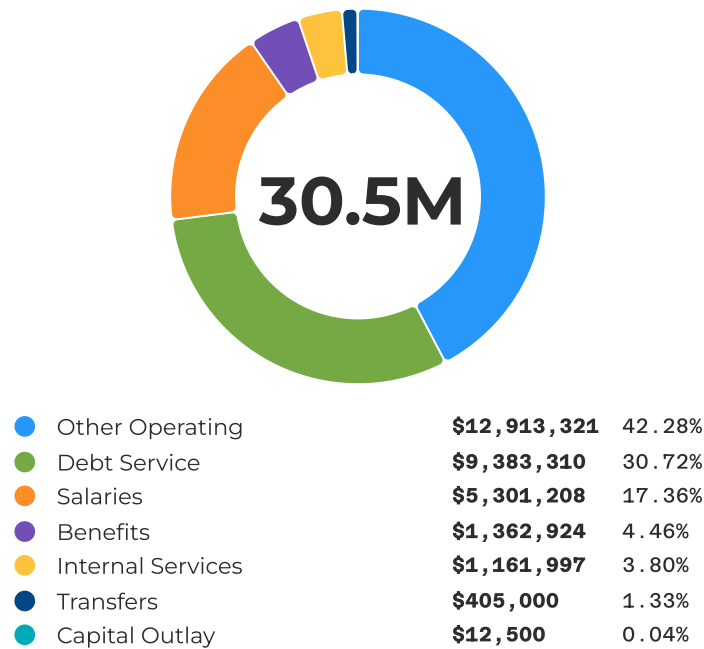
equipment and/or that which is uneconomical to repair. A primary commitment of Radio Communications is to ensure that the City complies with all applicable laws and statutes governing radio communications while maintaining reliable communications systems that support daily operations and emergency response activities.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$3,556,967	\$3,695,462	\$4,484,866	\$4,849,535	\$5,334,403	\$5,301,208	-0.62%
Benefits	\$1,008,283	\$1,082,765	\$1,195,526	\$1,254,079	\$1,290,033	\$1,362,924	5.65%
Internal Services	\$1,067,805	\$1,047,638	\$1,110,071	\$1,134,096	\$1,102,039	\$1,161,997	5.44%
Other Operating	\$9,961,958	\$11,386,630	\$12,738,856	\$12,912,251	\$13,242,045	\$12,913,321	-2.48%
Capital Outlay	\$13,635	\$18,000	\$74,640	\$147,158	\$135,000	\$12,500	-90.74%
Transfers	\$365,700	\$360,000	\$2,507,630	\$1,858,380	\$332,500	\$405,000	21.80%
Debt Service	\$6,174,785	\$5,702,266	\$5,286,395	\$5,041,125	\$6,347,620	\$9,383,310	47.82%
Total Expenditures	\$22,149,134	\$23,292,760	\$27,397,984	\$27,196,624	\$27,783,640	\$30,540,260	9.92%

Expenditures by Fund

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
General Services Fund	\$5,469,133	\$6,729,492	\$8,213,222	\$8,396,713	\$8,490,060	\$8,539,170	0.58%
Garage Fund	\$16,680,001	\$16,563,268	\$19,184,762	\$18,799,911	\$19,293,580	\$22,001,090	14.03%
Total Expenditures	\$22,149,134	\$23,292,760	\$27,397,984	\$27,196,624	\$27,783,640	\$30,540,260	9.92%

Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
General Services Admin	\$456,794	\$395,245	\$525,124	\$664,703	\$793,880	\$857,095	7.96%
Building & Maintenance	\$5,012,339	\$6,334,247	\$7,688,098	\$7,732,010	\$7,696,180	\$7,682,075	-0.18%
Fleet Maint General Operations	\$9,766,591	\$10,168,766	\$13,214,666	\$11,651,886	\$12,401,022	\$12,069,546	-2.67%
Fleet Maint Vehicle Replace	\$6,155,695	\$5,642,263	\$5,242,639	\$5,041,001	\$6,340,400	\$9,383,310	47.99%
Radio Communications	\$757,715	\$752,239	\$727,457	\$2,107,024	\$552,158	\$548,234	-0.71%
Total Expenditures	\$22,149,134	\$23,292,760	\$27,397,984	\$27,196,624	\$27,783,640	\$30,540,260	9.92%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
General Services Fund:					
Administration	8.0	7.0	8.0	8.0	-
Building & Maintenance	26.0	29.0	28.0	28.0	-
Subtotal - General Services Fund	34.0	36.0	36.0	36.0	-
Garage Fund:					
Fleet Maintenance	35.0	37.0	37.0	37.0	-
Radio Communications	1.0	1.0	1.0	1.0	-
Subtotal - Garage Fund	36.0	38.0	38.0	38.0	-
Total General Services and Fleet FTEs	70.0	74.0	74.0	74.0	-

Budget Highlights

General Services Fund

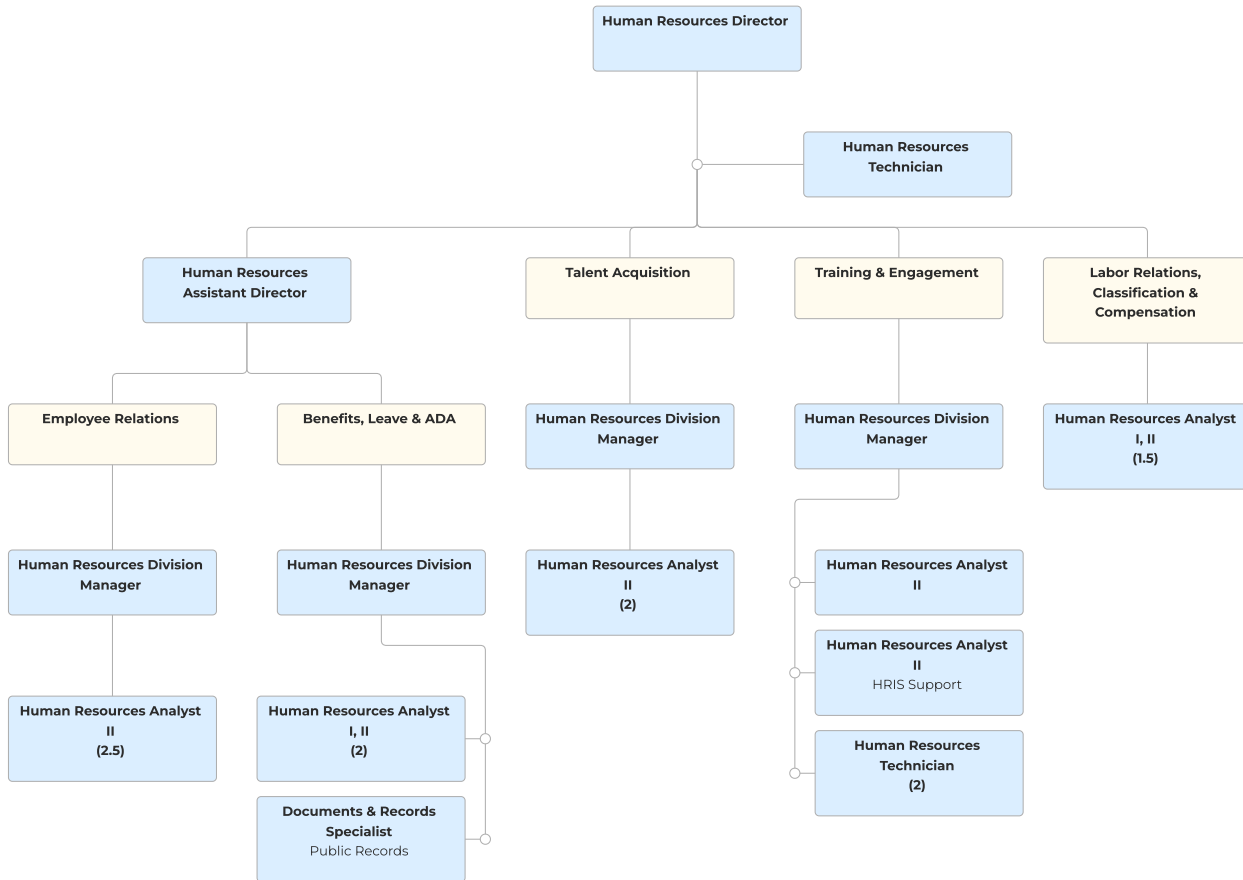
- The General Service Administration and Building & Maintenance programs are internal service functions. All costs of operation are passed back to the user departments based upon service provided and facilities occupied.
- The General Services Fund is supported by 36 full-time equivalent positions, the same level of staffing as fiscal year 2025/26.
- Other operating expenses include the budget for building service contracts citywide, which include custodial services, electrical, HVAC, plumbing, pest control, generator and elevator maintenance, security, and an energy conservation program. The total budget for these contracts is estimated at \$2.73M for fiscal year 2026/27, an 11% decrease from the 2025/26 budget. In addition, other operating expenses include \$1.14M budgeted for supplies, construction materials, and repair services provided by B&M staff.
- Transfers to the Capital Improvement Fund are budgeted at \$80,000 to support maintenance and upgrades to the General Services Facility, a 60% increase from fiscal year 2025/26.
- There have been no other significant changes to the General Service Fund programs. The budget for this fund reflects a 1% increase from the 2025/26 budget.

Garage Fund

- The Garage Fund is an internal service function. All costs of operation are passed back to the user departments based on the services provided.
- The Garage Fund is supported by 38 full-time equivalent positions, the same level of staffing as fiscal year 2025/26.
- Other operating expenses for the Garage Fund include fuel and maintenance costs for the City's fleet, and radio communication maintenance. For fiscal year 2026/27, fuel costs (including natural gas vehicle fuel) are budgeted at \$3.2M, vehicle parts and tires are \$2.84M and radio maintenance contracts are \$335,000. These represent 76% of Garage Fund operating costs in this category.
- Debt costs budgeted in the Garage Fund reflect financing for the replacement of motorized vehicles/equipment for all City departments. The fiscal year 2026/27 debt service budget for the Garage Fund is estimated at \$9.38M, a 48% increase from the 2025/26 budget due to the increased costs related to vehicle replacement experienced over the last few years.
- Transfers to the Capital Improvement Fund to support Garage Fund projects are budgeted at \$325,000 for 2026/27. This is a 15% increase from fiscal year 2025/26.
- There have been no other significant changes in the budget for the Garage Fund programs. This budget reflects an increase of 14% from fiscal year 2025/26.



Human Resources Organizational Structure



Human Resources (General Fund) — 16.5 FTEs
 Human Resources (Insurance Fund) — 3.5 FTEs
Total Human Resources — 20.0 FTEs

Human Resources Department Objective

The objective of the Human Resources Department is to optimize the City's human resources capabilities by acquiring, maintaining, developing, and retaining a highly qualified, motivated, and productive workforce.

The Department is responsible for furthering the City Council's Strategic Priority of Superior Public Service; this includes optimizing the use of employees, assets, and resources, encouraging teamwork, accessing public/private resources, and continuously measuring and improving our performance. These tasks are performed within the divisions of the department: Administration, Employee Relations, Talent Acquisition, Human Resources Information Systems & Analytics, Training & Engagement, Employee Benefits, Leave & ADA, Public Records, and the Employee Health Center.

Summary of Services

Administration

The Administrative division encompasses coordinating the Civil Service Board, Pension Advisory Committee and Pension Trustees; overseeing labor/management relations, collective bargaining, dispute resolution; managing compensation and classification functions (pay and job analysis, labor market surveys, job descriptions, job audits, unemployment compensation); and ensuring compliance with federal, state, local laws, regulations and ordinances that are applicable to all divisions (ADA, COBRA, EEO, FMLA, HIPAA, USERRA, etc.).

Employee Relations

The Employee Relations division is responsible for internal investigations into employee performance/behavior, employee orientation, City-mandated referrals, Performance and Behavior Management Program (PBMP); City Drug and Alcohol compliance, Workplace Violence, managing Equal Employment Opportunity (EEO), discrimination and harassment investigations, and acts as liaison to state and county EEO offices.

Talent Acquisition

The Talent Acquisition portion of the division encompasses planning, organizing, and implementing employment activities such as sourcing, advertising, career fair participation, review and referral of employment applications, interviewing, pre-employment testing and background review, selection, and coordinating orientation activities.

Human Resources Information Systems & Analytics

The Human Resources Information Systems (HRIS) & Analytics division encompasses managing the Human Resources Information Systems (Munis); processing personnel actions and related entries; collecting performance management data, developing reporting and analysis; handling personnel records management; and monitoring the market, comparators, and government regulations to ensure that the City's pay rates are current and competitive.

Training & Engagement

The Talent Development division encompasses managing, organizing, and implementing a comprehensive training and education program for City employees; managing MyClearwater Learn; administering the City tuition refund program; coordinating and conducting training sessions, maintaining contact with managers and supervisors regarding training needs; evaluating and hiring training facilitators, coordinating apprenticeship programs; and reviewing the development of employment tests, test administration and scoring.

Employee Benefits, Leave & ADA

Employee Benefits encompasses: the administration of the Employee Pension Plan, Money Purchase Pension Plan (401A), Deferred Compensation Plan (457K), and health, life, and disability insurance programs; administration and oversight of the Family and Medical Leave Act (FMLA), analyzing, evaluating, negotiating benefit services and coverage with providers, vendors, and consultants; wellness initiatives aimed at improving the health of City employees; meeting the regulatory reporting requirements of the Affordable Care Act (ACA), employee orientation, school mentoring and tutoring partnerships, Employee Assistance Program (EAP), overseeing/maintaining benefits HRIS records and managing Americans with Disabilities Act (ADA) programs.

Public Records

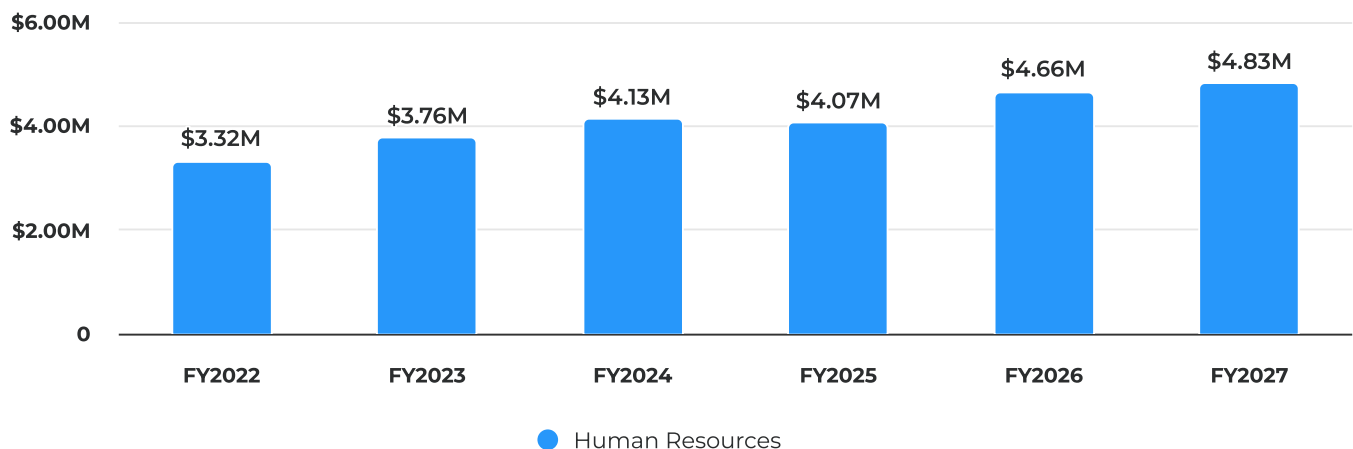
Public Records encompasses personnel records management; maintaining an ongoing microfilm program of official records; responding to records requests; requesting public records from other entities; ensuring compliance with Florida records law.

Employee Health Center

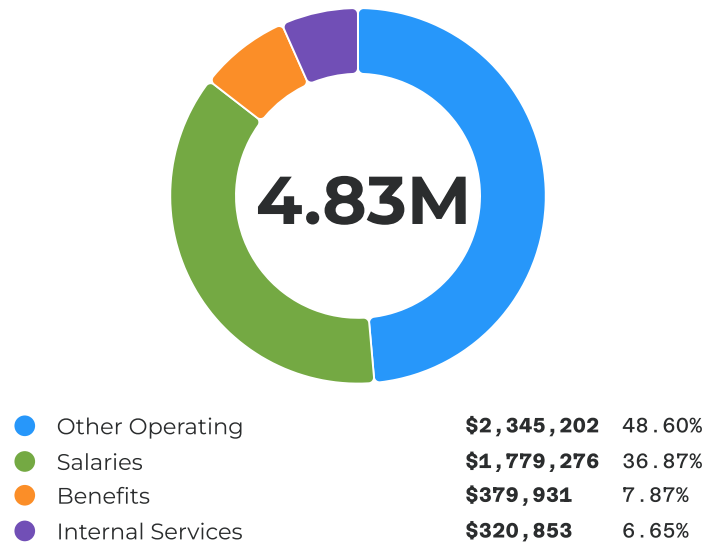
The Human Resources Department also manages the Employee Health Center, which provides clinical services to City employees, retirees, and their dependents enrolled in the City's medical insurance plan. Their responsibilities include primary care office visits, case management, acute and urgent care, drug screening, physicals, immunizations, dispensing of a pre-determined formulary of prescription drugs, health risk assessments, and wellness initiatives.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$1,052,441	\$1,194,048	\$1,410,701	\$1,530,082	\$1,768,925	\$1,779,276	0.59%
Benefits	\$286,838	\$340,430	\$375,601	\$391,528	\$364,018	\$379,931	4.37%
Internal Services	\$145,757	\$171,700	\$176,225	\$248,633	\$218,187	\$320,853	47.05%
Other Operating	\$1,831,673	\$2,056,535	\$2,159,759	\$1,895,937	\$2,311,400	\$2,345,202	1.46%
Capital Outlay	-	-	\$6,589	-	-	-	-
Total Expenditures	\$3,316,709	\$3,762,713	\$4,128,874	\$4,066,179	\$4,662,530	\$4,825,262	3.49%

Expenditures by Fund

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
General Fund	\$1,535,380	\$1,853,562	\$2,078,652	\$2,004,925	\$2,309,219	\$2,398,382	3.86%
Central Insurance Fund	\$1,781,330	\$1,909,151	\$2,050,222	\$2,061,254	\$2,353,311	\$2,426,880	3.13%
Total Expenditures	\$3,316,709	\$3,762,713	\$4,128,874	\$4,066,179	\$4,662,530	\$4,825,262	3.49%

Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
HR Equity Services	\$322,611	\$243,668	-	-	-	-	-
HR Employee Benefits	\$303,498	\$367,306	\$427,441	\$476,443	\$516,281	\$554,750	7.45%
HR Employee Health Clinic	\$1,477,832	\$1,541,845	\$1,622,781	\$1,584,811	\$1,837,030	\$1,872,130	1.91%
HR Administration	\$442,086	\$770,307	\$1,442,318	\$1,303,671	\$1,460,359	\$1,548,802	6.06%
HR Recruitment & Selection	\$594,734	\$640,477	\$334,206	\$363,784	\$452,051	\$451,356	-0.15%
HR Employee Relations	\$175,949	\$199,111	\$302,127	\$337,471	\$396,809	\$398,224	0.36%
Total Expenditures	\$3,316,709	\$3,762,713	\$4,128,874	\$4,066,179	\$4,662,530	\$4,825,262	3.49%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
General Fund:					
Administration, Records & Training	9.2	10.0	10.0	10.0	-
Talent Acquisition	3.0	3.0	3.0	3.0	-
Employee Relations	3.0	3.5	3.5	3.5	-
Subtotal - General Fund	15.2	16.5	16.5	16.5	-
Central Insurance Fund:					
Employee Benefits	3.5	3.5	3.5	3.5	-
Total Human Resources FTEs	18.7	20.0	20.0	20.0	-

Budget Highlights

General Fund

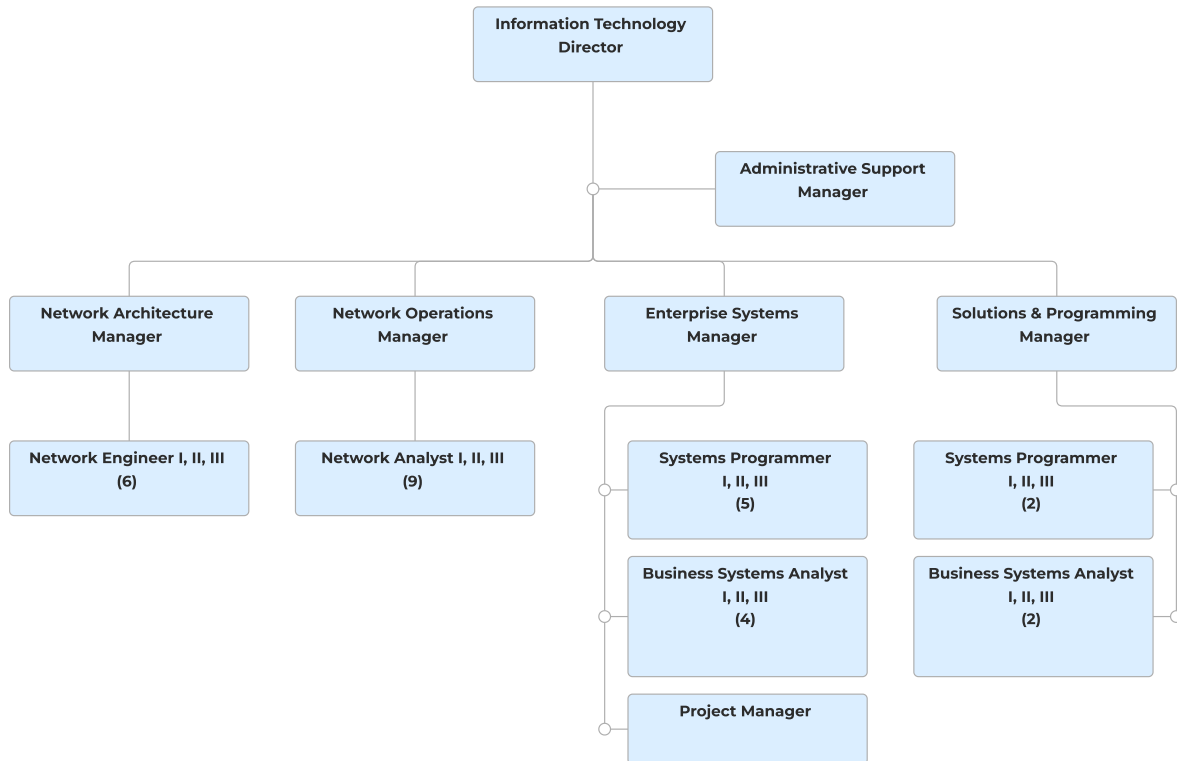
- The Human Resources General Fund programs are supported by 16.5 full-time equivalent positions, the same staffing level as the 2025/26 budget.
- Personnel costs represent 74% of this program's budget.
- Operating expenditures include the city-wide budget for applicant screening, tuition reimbursement, city-wide employee training programs, and employee award and appreciation programs. Total operating expenditures reflect a slight increase from the fiscal year 2025/26 budget.
- The budget for internal services includes charges for information technology, telecommunications, benefits, risk management, and shared costs for building and maintenance. This reflects a 52% increase from fiscal year 2025/26 due to recognizing shared building costs with the move into the new city hall.
- There have been no other significant changes in the Human Resources General Fund programs; the budget reflects a 4% increase from fiscal year 2025/26.

Central Insurance Fund

- The Employee Benefits Program is an Internal Service function responsible for administering the employee benefits programs for health and life insurance, and retirement plans. The cost of this program is charged to all operating funds and departments based upon the number of personnel in each program.
- The Employee Benefits program is supported by 3.5 full-time equivalent positions, the same level of staffing as the 2025/26 budget.
- The Employee Health Center (EHC) provides medical clinic services to City employees, retirees, and their respective dependents enrolled in the City's medical insurance plan. The 2026/27 budget for the Employee Health Center is estimated to be \$1.87M, which includes administration, medicine/drug costs, supplies, custodial services, and building rent. This reflects a 2% increase from the fiscal year 2025/26 budget.
- There have been no other significant changes in the Employee Benefits program or the Employee Health Center. This budget in total reflects a 3% increase from fiscal year 2025/26.



Information Technology Organizational Structure



Information Technology — 35.0 FTEs

Information Technology Department Objective

The objective of the Information Technology Department is to facilitate the current and future business technology needs of the City of Clearwater by providing reliable and progressive technology solutions. It is dedicated to the principle of high-quality customer service through strategic planning, project management, and customer support to ensure the efficient utilization of technology resources and investments.

In furthering the City Council's Strategic Priority of High Performing Government, the Information Technology Department manages the delivery of quality services in the areas of technology administration, systems support, hardware and software maintenance, helpdesk support, network operations, purchasing, cybersecurity, business system analysis, and capital budget planning.

Summary of Services

Administration

Administration of the City's information technology systems includes development and maintenance of governance and architecture plans used to guide operations and development of technology throughout the City. Tasks include the development and oversight of contracts and vendor relationships, technology innovation, resource allocation, data collection and analysis, and project management for citywide application implementation. The administrative arm of IT is committed to maintaining vital relationships with internal customers in their pursuit of excellence.

Network Operations & User Support

This division is responsible for the management of the IT Helpdesk, telecommunications, computer and printer troubleshooting, hardware inventory, network connection leases, support contracts, daily operations support, security administration, and after-hours and emergency callout support. This division also manages individual user account administration, enterprise office software support, software licensing, and basic user training and orientation.

Network Architecture

This division is charged with the administration, maintenance and oversight of the City Wide-Area-Network, network and system security, data storage and backups, video security, maintenance and repair of the City's fiber optic network, and all physical network infrastructure refurbishment and replacement. The Network Architecture Manager is the City's lead cybersecurity officer and is responsible for coordinating with all IT managers to create comprehensive security procedures and training for all systems and network users.

Solutions & Programming

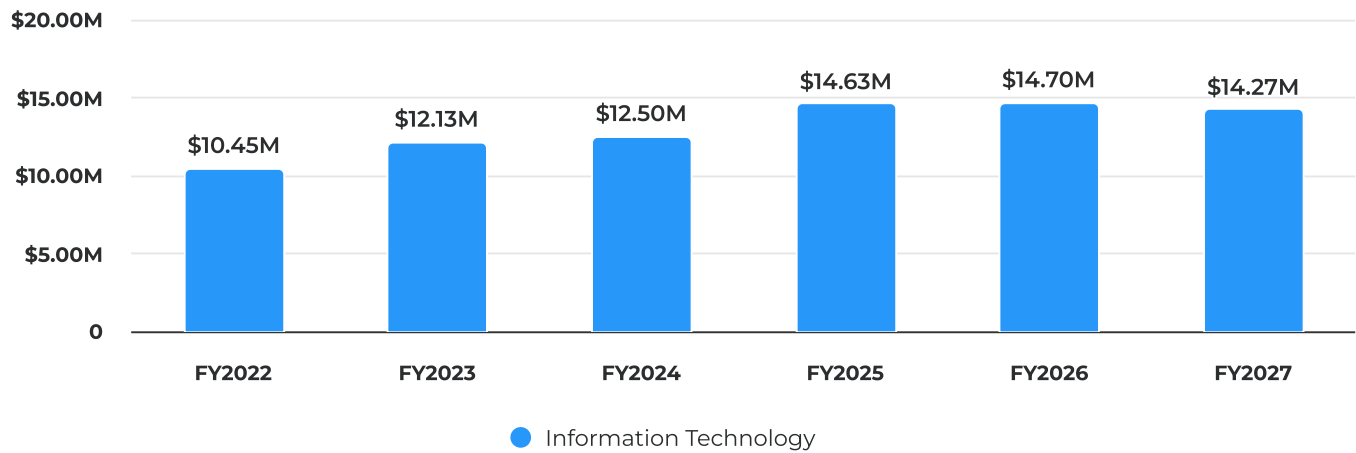
The Solutions & Programming division reviews requests for software solutions and system projects, while also maintaining both internet and intranet-based, internally developed applications and solutions. This division aims to maximize the functional capabilities of existing systems and control the growth of the City's software portfolio.

Enterprise Systems & Training

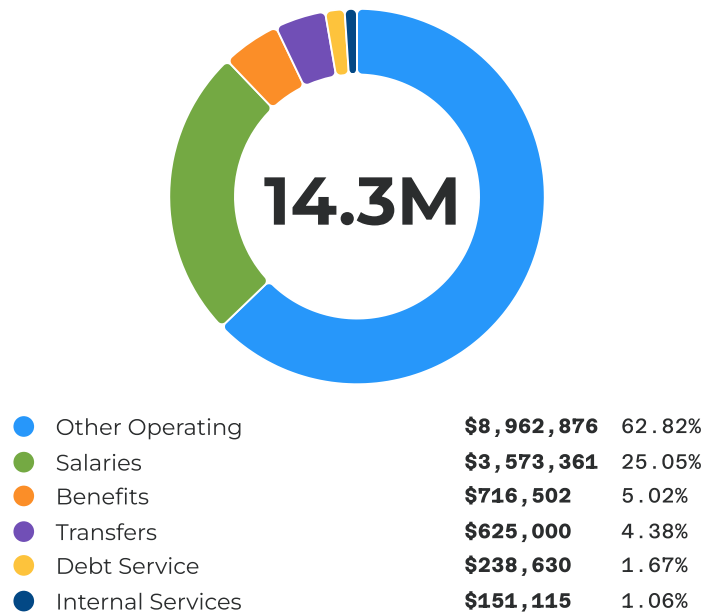
This division is responsible for the administration and ongoing support of the City's enterprise operating solutions, including financial and human resources, utility customer billing, land management, permitting, code enforcement, geographic information systems, infrastructure work and asset management, City Council agenda management and meeting video streaming, and City records management. The division also maintains a structured schedule of patch and upgrade management, in addition to a rigorous security and audit schedule.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$2,285,785	\$2,587,442	\$3,179,784	\$3,591,745	\$3,725,852	\$3,573,361	-4.09%
Benefits	\$532,296	\$643,360	\$731,327	\$833,333	\$756,144	\$716,502	-5.24%
Internal Services	\$168,573	\$207,858	\$212,973	\$182,256	\$152,908	\$151,115	-1.17%
Other Operating	\$4,844,961	\$6,403,258	\$6,372,301	\$7,117,100	\$9,150,255	\$8,962,876	-2.05%
Capital Outlay	\$62,998	\$86,994	-	-	-	-	-
Transfers	\$2,035,000	\$1,825,000	\$1,475,000	\$2,350,000	\$350,000	\$625,000	78.57%
Debt Service	\$524,815	\$374,313	\$527,906	\$559,588	\$563,400	\$238,630	-57.64%
Total Expenditures	\$10,454,428	\$12,128,224	\$12,499,291	\$14,634,021	\$14,698,559	\$14,267,484	-2.93%

Expenditures by Cost Center

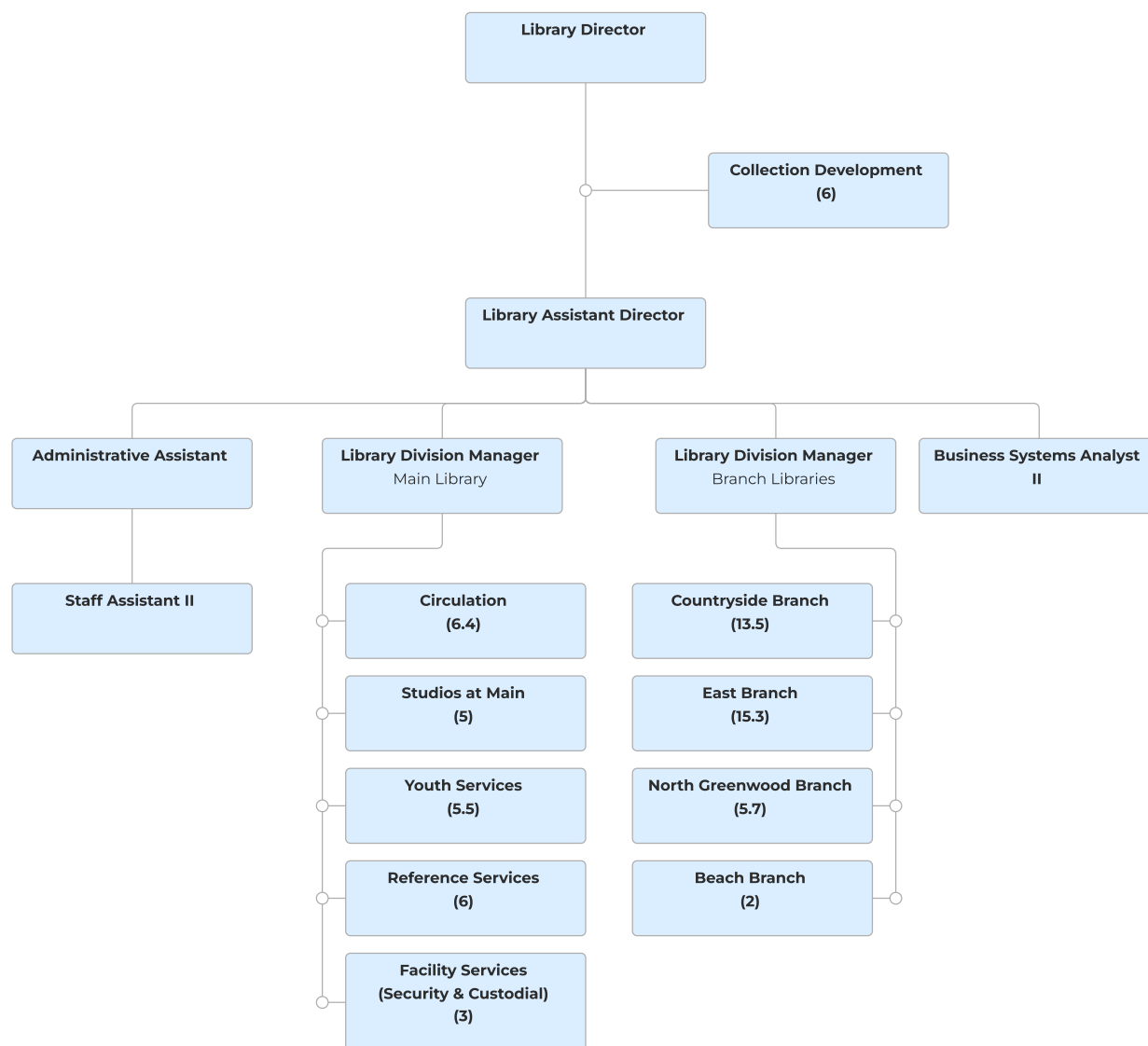
Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
IT Administration	\$399,783	\$414,295	\$716,916	\$1,195,586	\$771,260	\$664,831	-13.80%
Operations & Support	\$5,840,852	\$5,697,592	\$5,030,583	\$5,366,641	\$5,552,285	\$4,960,717	-10.65%
Network Architecture	\$662,362	\$2,233,614	\$2,096,907	\$3,228,796	\$3,214,404	\$3,564,786	10.90%
Enterprise Systems & Training	\$3,222,579	\$3,319,826	\$3,637,981	\$3,720,906	\$4,358,521	\$4,109,517	-5.71%
Solutions & Programming	\$328,852	\$462,897	\$1,016,904	\$1,122,092	\$802,089	\$967,633	20.64%
Total Expenditures	\$10,454,428	\$12,128,224	\$12,499,291	\$14,634,021	\$14,698,559	\$14,267,484	-2.93%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
Administration	2.0	3.0	2.0	2.0	-
Operations & Support	10.0	9.0	9.0	8.0	(1.0)
Network Architecture	6.0	8.0	8.0	8.0	-
Enterprise Systems & Training	12.0	13.0	13.0	12.0	(1.0)
Solutions & Programming	6.0	5.0	5.0	5.0	-
Total Information Technology FTEs	36.0	38.0	37.0	35.0	(2.0)

Budget Highlights

- All programs in the Information Technology department are internal service functions. All costs of operation are passed back to user departments based on the services provided.
- The Information Technology Department is supported by 35 full-time equivalent positions, a decrease of 2 full-time equivalent positions from the revised fiscal year 2025/26 budget. During fiscal year 2025/26 a Staff Assistant II was eliminated, and for fiscal year 2026/27 a Network Analyst is eliminated and a Systems Programmer is being reclassified and transferred to Public Works to provide support for the city's geographic information system (GIS).
- Operating expenditures include the budget for citywide telephone charges, computer lease costs, professional consulting, maintenance contract renewals, and subscription charges for software programming and infrastructure needs. These costs are estimated at \$8.65M for fiscal year 2026/27, which is 61% of the total IT Department budget. Operating expenditures decreased by 2% to align the budget request with prior expenditure activity.
- Debt costs account for financing of capital purchases of technology equipment. This totals \$238,630 for fiscal year 2026/27, a 58% decrease from the prior year.
- Transfers to support capital projects for system and infrastructure replacements and upgrades are budgeted at \$625,000 for fiscal year 2026/27. This is a 79% increase from the prior budget year, caused by one-time decrease in fiscal year 2025/26 project funding.
- There have been no other significant changes to the Information Technology programs in fiscal year 2026/27. The Department's budget reflects a 3% decrease from fiscal year 2025/26.

Library Organizational Structure



Library — 75.4 FTEs

Library Department Objective

The goal of the Clearwater Public Library System is to meet the informational, educational, recreational, and cultural needs and expectations of the citizens of the community by offering a wide array of library formats and materials, and a high level of service provided by well-trained and dedicated staff. In the prior fiscal year, the Library made available a collection of more than one million physical and electronic items across five locations and circulated well over one million total items to more than 70,000 active borrowers.

In furthering the City Council's Strategic Priority of Community Well-Being, the Library works to preserve community history and provide programming and events that reached more than 39,000 patrons throughout the last fiscal year. It also works to promote the City brand through economic development partnerships in the downtown area and maker space activities that reach a new segment of the community.

The following is a brief list and description of special services, collections and programs provided by the Library:

- Maintain, curate and provide access to the Christine Wigfall Morris African American Collection and the Wickman Nautical Collection.
- Maintain, preserve and provide access to the *Clearwater Sun newspaper*, photograph, and microfilm archives. Digitize materials of historic significance for online access for city departments and patrons.
- Offer a variety of volunteer opportunities, including active teen and adult volunteer programs.
- Provide a venue for local artists and artisans to display their work.
- Organize and host book discussion groups.
- Organize, promote and host quality programs for all ages.
- Present weekly story-times and other special events for youth and families.
- Promote literacy programs, including a dynamic Summer Reading Program, and provide space for literacy tutoring.
- Provide meeting and study space to more than 1,200 partners, community groups, and individuals and accommodate 230 city meetings.
- Provide temporary library service to tourists and other visitors to the area.
- Serve as a "Safe Place" and utilize Code Adam for youth.
- As a member library of the Pinellas Public Library Cooperative, supply library materials and services to Pinellas County residents.
- Support city management and other community stakeholders with reference services, meeting rooms, technology, training, and databases as a founding member of Clearwater Business Spark.
- Provide patrons with access to a novel collection of useful and engaging objects, including tools, scientific equipment, games and electronics.
- Provide children, teens, and adults with easy system-wide access to hands-on and virtual learning opportunities via the Studios@Main interactive maker spaces.
- Provide drive-through and curbside pickup options for patrons, allowing a quick and convenient way to access library services.

Summary of Services

Centralized Library

The Centralized Services division consists of Library Administration, Technical Services, and Library Information Technology, which support the entire library system. Following City Council's Strategic Priority of High Performing Government, services have been centralized to promote efficiency and cost savings, including the centralized scheduling of meeting spaces, collection development and processing; increased outsourcing for efficient processing of library materials; automated materials handling; library-specific information technology services; increased outsourcing of custodial services, system-wide staffing and the central oversight of all social media and marketing initiatives.

Main Library

The Main Library offers a mixture of traditional and innovative library services and programs provided from its downtown location, featuring a high-quality collection of books and other materials. The one-of-a-kind "Studios@Main" provides interactive spaces for STEAM (Science, Technology, Engineering, Art, and Math) learning, as well as small business services and local history resources. The Main Library is part of the city's Economic Development partnership, Clearwater Business SPARK, and is working to make the library a destination space in the downtown area alongside Coachman Park. The Main Library offers state-of-the-art technology that provides broadcasting capabilities in its large meeting room, video and sound recording, photography, graphic and web design, and 3D design and printing in its Innovation and Multimedia Studios. Dedicated private study rooms have been incorporated to allow for quiet study spaces, while meeting rooms are available for group use.

Countryside Branch Library

Since its construction in 2015, the Countryside Branch Library building has formed a synergistic partnership with the Countryside Recreation Center and Clearwater Community Park. This branch provides a mix of traditional and innovative library services, including a diverse collection of materials, group and individual study rooms, meeting spaces, a drive-up service window, and a Maker Studio. The library continues to strengthen partnerships with the adjacent recreation center and various community organizations.

East Community Library at St. Petersburg College

The Clearwater East Community Library opened on the campus of St. Petersburg College in 2018 as the county's third joint-use facility. Its services continue to reflect the needs of a diverse population with a particular emphasis on offering unique programs that benefit the Hispanic community. Programs such as Homework Help, the Language Exchange Café, English for Speakers of Other Languages, citizenship classes, and bilingual story times support literacy and learning for all ages. The Clearwater East Community Library collaborates with SPC to identify partnership opportunities for new programs and services that benefit both the community and its students.

North Greenwood Branch Library

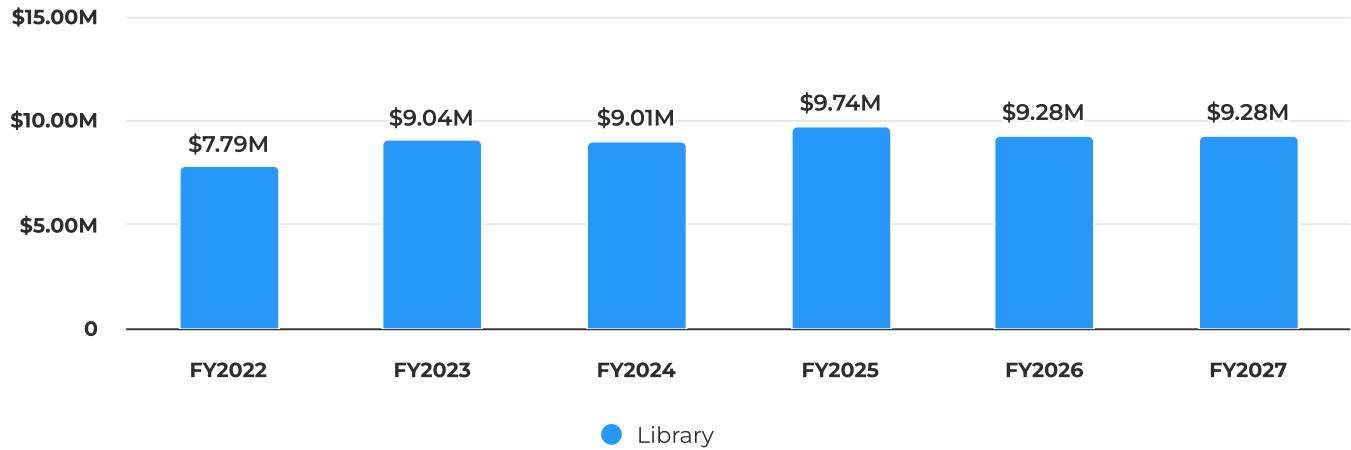
The North Greenwood Branch Library is a vital part of its community with more people walking to this library than any other Clearwater library location. Working with local partner organizations and those within the North Greenwood Recreation Center, the library provides a computer lab, meeting room space, and a youth area called the "Discovery Zone," which offers educational and entertaining activities for all ages. It is also home to the notable Christine Wigfall Morris African American Collection, a significant collection of African American literature and history, which features more than 3,900 items, including biographies, magazines, literature, music, and films.

Beach Branch Library

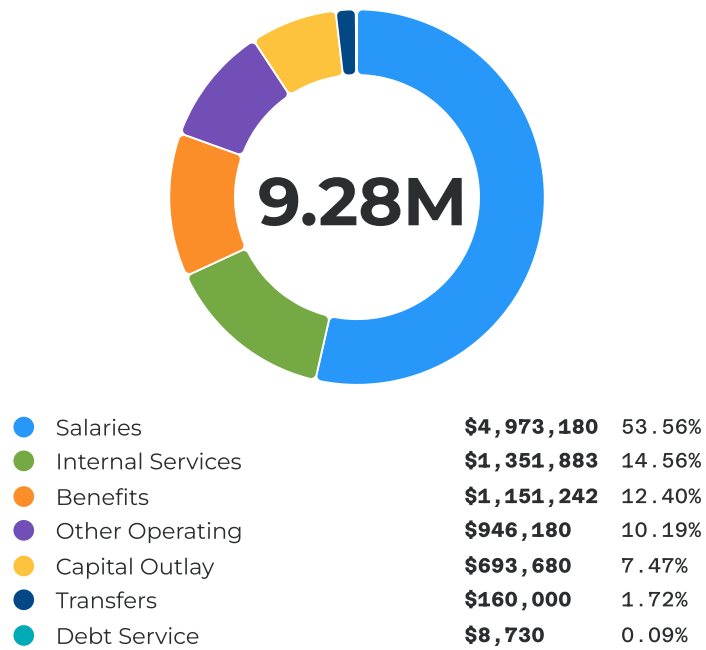
The Beach Branch Library, along with the Beach Recreation Center, were damaged during the 2024 hurricane season and has been closed since October 2024. City staff are working toward reopening in the spring of 2026.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$3,791,252	\$4,017,654	\$4,556,383	\$4,899,594	\$4,844,330	\$4,973,180	2.66%
Benefits	\$1,012,792	\$1,116,635	\$1,214,893	\$1,299,484	\$1,114,723	\$1,151,242	3.28%
Internal Services	\$1,374,080	\$1,539,505	\$1,596,896	\$1,873,375	\$1,462,533	\$1,351,883	-7.57%
Other Operating	\$822,914	\$947,232	\$840,930	\$873,891	\$994,870	\$946,180	-4.89%
Capital Outlay	\$681,476	\$681,510	\$689,134	\$682,492	\$693,680	\$693,680	-
Transfers	\$110,000	\$735,000	\$110,000	\$110,000	\$160,000	\$160,000	-
Debt Service	-	-	-	-	\$8,620	\$8,730	1.28%
Total Expenditures	\$7,792,513	\$9,037,536	\$9,008,237	\$9,738,835	\$9,278,756	\$9,284,895	0.07%

Expenditures by Cost Center

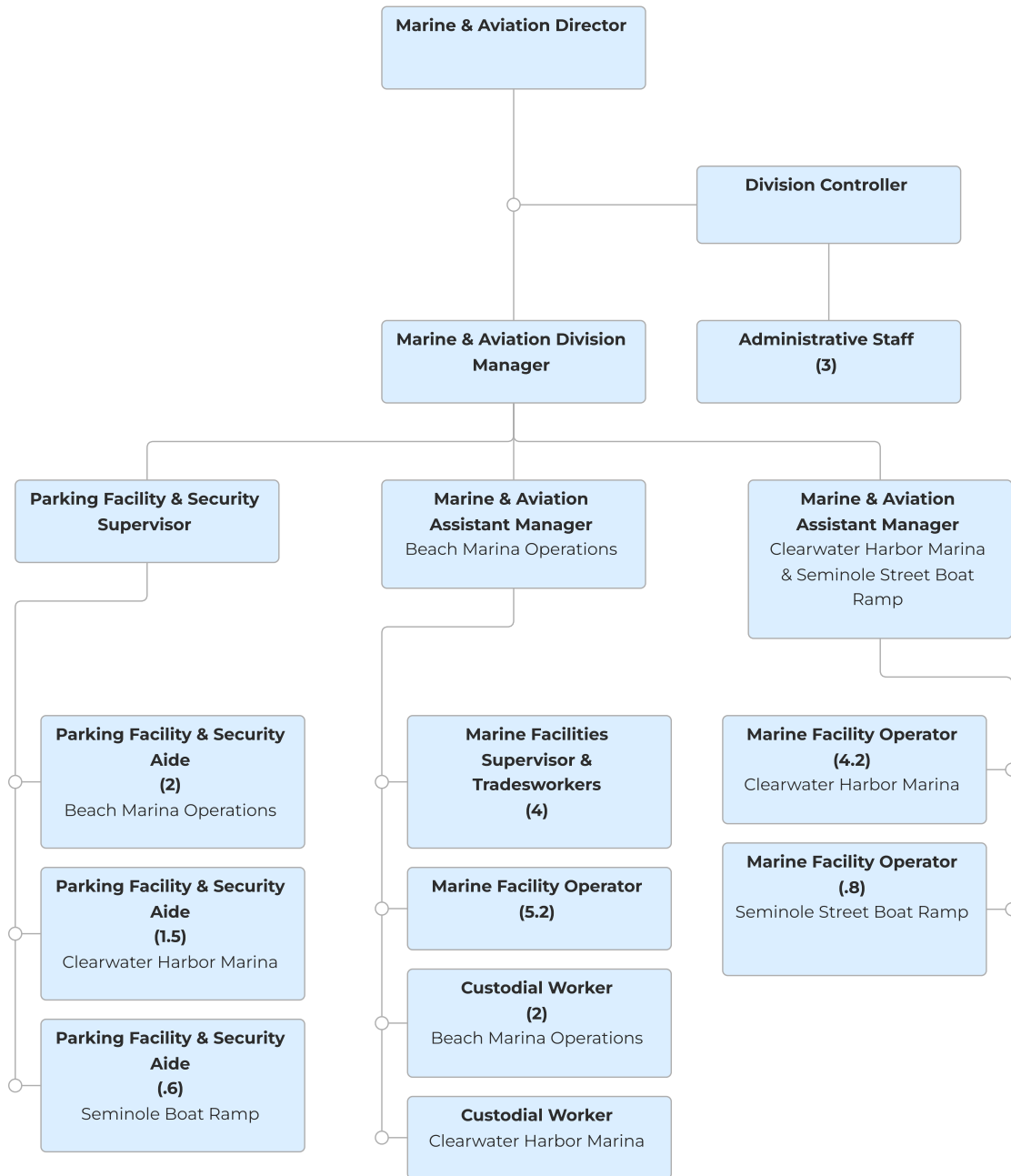
Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Centralized Library Services	\$2,977,161	\$3,851,217	\$3,247,200	\$3,429,393	\$3,093,668	\$2,964,899	-4.16%
Main Library	\$2,559,959	\$2,724,571	\$3,003,431	\$3,208,815	\$3,122,780	\$3,145,362	0.72%
Countryside Branch Library	\$995,970	\$1,061,984	\$1,197,899	\$1,274,651	\$1,207,330	\$1,279,384	5.97%
East Branch Library	\$895,938	\$942,841	\$987,053	\$1,219,424	\$1,207,169	\$1,242,676	2.94%
N Greenwood Branch Library	\$271,019	\$344,261	\$444,582	\$472,482	\$508,038	\$508,342	0.06%
Beach Branch Library	\$92,466	\$112,661	\$128,071	\$134,071	\$139,771	\$144,232	3.19%
Total Expenditures	\$7,792,513	\$9,037,536	\$9,008,237	\$9,738,835	\$9,278,756	\$9,284,895	0.07%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
Centralized Library Services	14.0	14.0	12.0	12.0	-
Main Library	32.0	31.0	26.9	26.9	-
Countryside Branch Library	14.9	14.9	13.5	13.5	-
East Branch Library	15.2	15.3	15.3	15.3	-
North Greenwood Branch Library	5.2	5.7	5.7	5.7	-
Beach Branch Library	2.0	2.0	2.0	2.0	-
Total Library FTEs	83.3	82.9	75.4	75.4	-

Budget Highlights

- The Library Department is supported by 75.4 full-time equivalent positions, the same staffing level as the 2025/26 budget.
- Operating costs include our operating share of the East Community Library at St. Petersburg College of \$126,000 for fiscal year 2026/27. Other operating costs include utilities for all branch locations, software/hardware support for library systems, and funding for library outreach programs. Total operating expenditures have decreased by 5% from the 2025/26 budget, mainly led by decreases to contractual services for technology.
- The budget for internal services includes charges for information technology, telecommunications, benefits, risk management, and shared costs for building and maintenance. This reflects a 7% decrease from fiscal year 2025/26.
- Capital items include the budget of \$693,680 to fund the purchase of books and materials. This is the same amount of funding as the current budget.
- Transfers to the Capital Fund are budgeted at \$160,000 to fund Library projects for replacement/upgrade of technology, and furniture and fixtures. Transfer funding for fiscal year 2026/27 is the same as the current budget.
- There have been no other significant changes in the Library department. The 2026/27 budget for this department reflects a slight increase in comparison to 2025/26.

Marine & Aviation Organizational Structure



Marine Fund — 19.2 FTEs

Airpark Fund — .2 FTEs

Clearwater Harbor Marina Fund — 9.5 FTEs

Seminole Street Boat Ramp (Parking Fund) — 1.4 FTEs

Total Marine & Aviation — 30.3 FTEs

Marine & Aviation Department Objective

The goal of the Marine & Aviation Department is to generate revenue while providing high-quality marine and aviation-related services to our citizens and customers. The department aims to achieve excellent customer satisfaction through a team of well-trained and dedicated staff.

In line with the City Council's Strategic Priority of High Performing Government, the department focuses on offering quality resources for both permanent and transient marina and airport tenants.

Summary of Services

Clearwater Executive Airport Operations

Clearwater Executive Airport is a single paved runway facility on a 47-acre site and is currently operating as a general aviation airport. A Fixed Base Operator (FBO) provides daytime management and customer service with flight service, aircraft rental, hangar and tie-down rental, maintenance, and flight training. The department converted the airport to an enterprise fund starting in fiscal year 2001, and it is currently economically self-sufficient. The Master Plan is continuously updated with the airport close to being fully utilized. A new terminal (FBO) building is currently under design, with construction scheduled to begin in the summer of 2026. In 2014, the runway and taxiway were extended to a total of 4,108 feet and an Automated Weather Observation Station was installed. A new FBO (FlyUSA) took over operations at the Airport in March 2023.

Beach Marina Operations

This program is responsible for the administration, operation and maintenance of the City-owned marina facility, with 189 commercial and recreational slips, including dock and piling replacement, waterway management of over 470 marine informational and regulatory signs and routine repairs for all equipment within the department. The Harbormaster's Office is responsible for the administration of all operations, which includes serving as property manager for all boat slip, land and building leases assigned to the department. It is also responsible for the fuel dock, which generates over \$4.5 million in revenue each year. The marina rebuild is currently underway, with phase 1 of the project completed in February 2026. Total project completion is estimated for August 2026.

Clearwater Harbor Marina

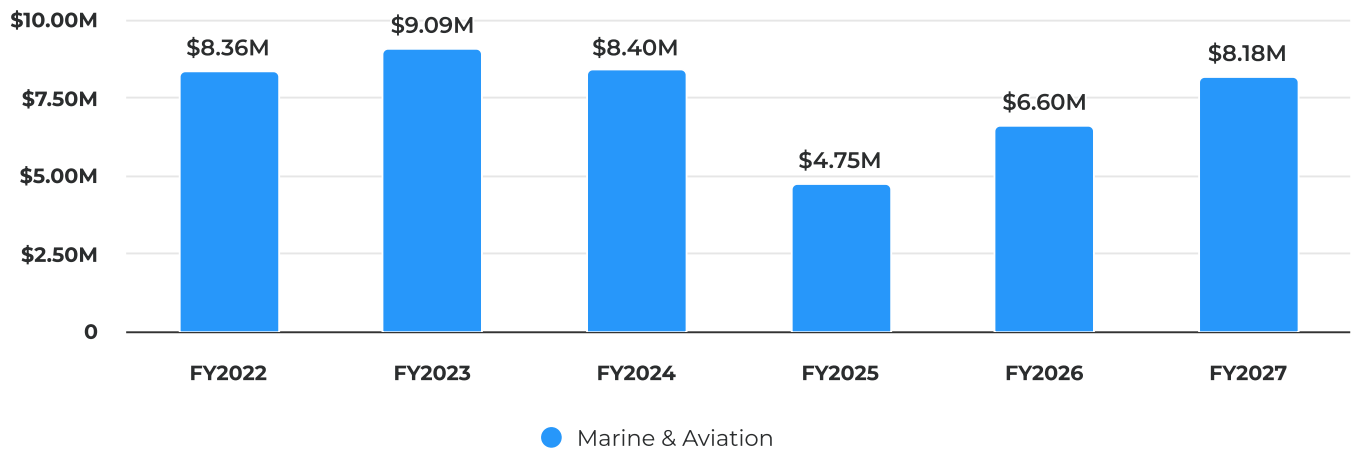
The Clearwater Harbor Marina is an ancillary facility to the main municipal marina on Clearwater Beach. This facility provides an additional 126 recreational boat slips within two floating concrete dock basins. It is located in the downtown Clearwater area at the foot of Coachman Park, between Drew and Cleveland Streets. This facility is operated as a stand-alone facility separate from the Clearwater Beach Marina with its own revenue and expense codes. The Harbormaster's Office is responsible for the management, maintenance, and administrative support of the facility.

Seminole Street Boat Ramp

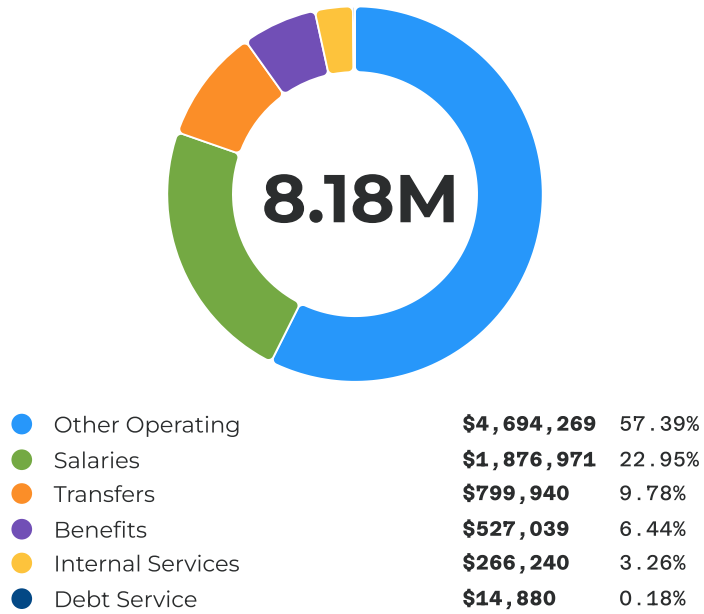
The Seminole Street Boat Ramp provides public waterway access to Clearwater Harbor via 8 launch ramps. There are also public green spaces available on site. Construction to add new restrooms was completed in 2021, and the City began renovation of the existing docks in 2025, with phases 1 and 2 complete. The Harbormaster's Office is responsible for the management, maintenance, and administrative support of the facility.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$1,217,786	\$1,433,342	\$1,629,137	\$1,732,312	\$1,840,065	\$1,876,971	2.01%
Benefits	\$355,919	\$471,913	\$487,190	\$505,883	\$496,483	\$527,039	6.15%
Internal Services	\$175,691	\$194,245	\$262,417	\$267,529	\$249,067	\$266,240	6.89%
Other Operating	\$4,728,773	\$4,442,092	\$4,068,961	\$1,409,014	\$2,777,730	\$4,694,269	69.00%
Capital Outlay	\$17,386	-	-	-	-	-	-
Transfers	\$1,863,521	\$2,553,014	\$1,949,775	\$834,910	\$1,219,680	\$799,940	-34.41%
Debt Service	-	-	\$731	\$593	\$14,770	\$14,880	0.74%
Total Expenditures	\$8,359,077	\$9,094,606	\$8,398,210	\$4,750,241	\$6,597,795	\$8,179,339	23.97%

Expenditures by Fund

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Aviation Fund	\$300,762	\$634,532	\$164,562	\$143,014	\$566,320	\$204,780	-63.84%
Marina Fund	\$6,965,275	\$7,156,877	\$6,863,271	\$3,239,704	\$4,634,830	\$6,291,360	35.74%
Clearwater Harbor Marina Fund	\$829,694	\$1,044,772	\$1,132,431	\$1,186,722	\$1,196,190	\$1,484,180	24.08%
Parking Fund	\$263,345	\$258,424	\$237,947	\$180,801	\$200,455	\$199,019	-0.72%
Total Expenditures	\$8,359,077	\$9,094,606	\$8,398,210	\$4,750,241	\$6,597,795	\$8,179,339	23.97%

Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Aviation Operations	\$300,762	\$634,532	\$164,562	\$143,014	\$566,320	\$204,780	-63.84%
Beach Marina Operations	\$6,965,275	\$7,156,877	\$6,863,271	\$3,239,704	\$4,634,830	\$6,291,360	35.74%
Clearwater Harbor Marina Ops	\$829,694	\$1,044,772	\$1,132,431	\$1,186,722	\$1,196,190	\$1,484,180	24.08%
Seminole Street Boat Ramp	\$263,345	\$258,424	\$237,947	\$180,801	\$200,455	\$199,019	-0.72%
Total Expenditures	\$8,359,077	\$9,094,606	\$8,398,210	\$4,750,241	\$6,597,795	\$8,179,339	23.97%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
Airpark Fund:					
Aviation Operations	0.3	0.2	0.2	0.2	-
Marine Fund:					
Beach Marina Operations	18.8	19.2	19.2	19.2	-
Clearwater Harbor Marina Fund:					
Clearwater Harbor Marina Operations	10.4	9.5	9.5	9.5	-
Parking Fund:					
Seminole Street Boat Ramp	0.8	1.4	1.4	1.4	-
Total Marine & Aviation FTEs	30.3	30.3	30.3	30.3	-

Budget Highlights

Marine Fund

- The Marine Fund is a self-supporting enterprise operation established to fund all operations, maintenance, and improvements necessary to maintain the City's marina at Clearwater Beach.
- The Marine Operations program is supported by 19.2 full-time equivalent positions, the same level of staffing as fiscal year 2025/26.
- Operating expenses include an administrative charge to reimburse the General Fund for a portion of the City's administrative functions. For fiscal year 2026/27, this expenditure is \$157,610, a 10% decrease from the 2025/26 budget.
- Inventory costs for fuel purchases are budgeted at \$3M for 2026/27. This is a 100% increase from the 2025/26 amended budget, which reflects the reopening of the beach marina.
- Budgeted transfers for 2026/27 include a payment in lieu of taxes in the amount of \$100,280 to the General Fund; this computation is based upon a rate of 5.5% of fiscal year 2024/25 gross revenues, a 73% decrease from the 2025/26 budget.
- Transfers to the Capital Improvement Fund are budgeted at \$115,000 to provide funding to maintain the infrastructure of the marina.
- There have been no other significant changes in the Clearwater Beach Marina operating budget. The budget for this program reflects a 36% increase from the 2025/26 amended budget which was reduced for closure due to construction.

Airpark Fund

- The Airpark Fund is a self-supporting enterprise fund established to fund all operations of the Clearwater Executive Airport as required in the approved operating agreement.
- The Airport Operations program is supported by 0.2 full-time equivalent positions, the same level of staffing as in fiscal year 2025/26. Staffing at the Airport represents a portion of management's time for oversight and administration of the operating contract with FlyUSA.
- Other operating expenditures include an administrative charge to reimburse the General Fund for a portion of the City's administrative functions. For fiscal year 2026/27, this expenditure is \$7,230, a 49% increase from 2025/26.
- Transfers to the Capital Improvement Fund of \$95,000 provide funding for Airport projects for fiscal years 2026/27. Transfers also include \$9,030 representing the payment in lieu of taxes to the General Fund; this computation is based upon a rate of 5.5% of fiscal year 2024/25 gross revenues and reflects a 27% decrease from the 2025/26 budget.
- There have been no other significant changes in the Airport Operations budget. The budget for this program reflects a decrease of 64% from the 2025/26 amended budget, mostly due to higher one-time transfers to capital improvement projects in the 2025/26 budget.

Clearwater Harbor Marina Fund

- The Clearwater Harbor Marina Fund is a self-supporting enterprise operation established to fund all operations, maintenance, and improvements necessary to maintain the Clearwater Harbor Marina operations.
- This program is supported by 9.5 full-time equivalent positions, the same level of staffing from fiscal year 2025/26.
- Other operating expenditures include an administrative charge to reimburse the General Fund for a portion of the City's administrative functions. For fiscal year 2026/27, this expenditure is \$42,540, a 2% increase from 2025/26.
- Transfers to the Capital Improvement Fund include funding for routine maintenance and a capital replacement fund. This is budgeted at \$375,000 in fiscal year 2026/27, a 114% increase from the 2025/26 budget due to increased need for maintenance at the marina. Transfers also include \$65,630 representing the payment in lieu of taxes to the General Fund; this computation is based upon a rate of 5.5% of fiscal year 2024/25 gross revenues. This is an increase of 17% over the 2025/26 budget.
- There have been no other significant changes to the Clearwater Harbor Marina budget. This program reflects an increase of 24% over the 2025/26 budget, mostly due to transfers to capital improvements in the 2026/27 budget.

Seminole Street Boat Ramp — Parking Fund

- The Seminole Street Boat Ramp cost center provides for all operating expenditures to operate the City's public boat ramp. Revenues from parking fees at the facility fund these expenditures.
- This program is supported by 1.4 full-time equivalent positions, the same level of staffing from fiscal year 2025/26.
- Operating expenditures include utilities costs, grounds maintenance contracts, operating and custodial supplies, and contractual fees for parking meters. For fiscal year 2026/27, these costs are estimated at \$71,135, a 2% increase from fiscal year 2025/26.
- A transfer to the Capital Improvement Fund to provide funding for routine maintenance and future capital improvements remains flat at \$40,000 for fiscal year 2026/27.
- There have been no other significant changes to this program. The budget for fiscal year 2026/27 reflects a slight decrease from fiscal year 2025/26.

Non-Departmental Operations

Summary of Services

Non-Department General Fund

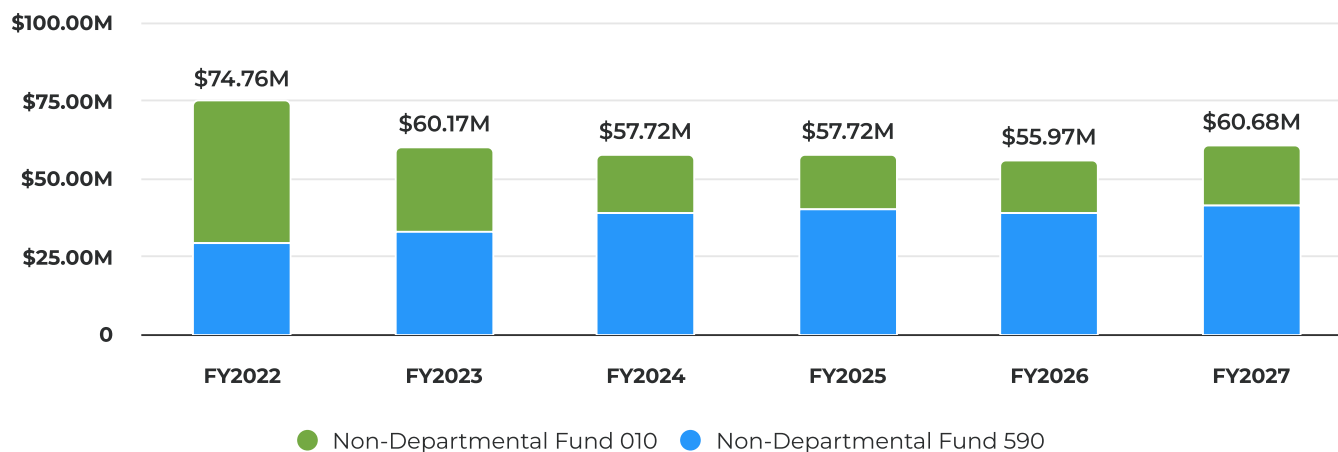
The Non-Departmental expenditures category provides budgetary funding and control for General Fund expenditures not attributable to any other specific department, but to the City as a whole. This primarily includes transfers to fund capital projects for general government operations and the transfer of City Tax Increment Financing (TIF) revenues to the Downtown and North Greenwood Community Redevelopment Agencies.

Non-Department Central Insurance Fund

This program accounts for health, liability, life insurance, and workers' compensation expenditures for all City employees that are accounted for in the City's Central Insurance Fund, which is an Internal Service Fund of the city.

Expenditure Summary

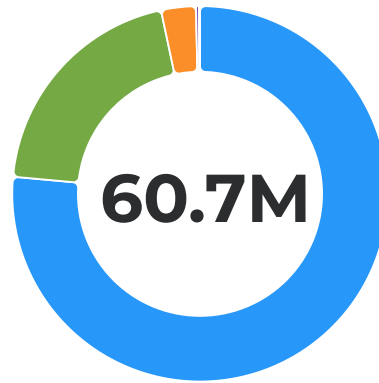
Historical Expenditures by Cost Center



Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Non-Departmental Fund 010	\$45,344,665	\$27,615,946	\$19,040,082	\$17,437,422	\$17,228,132	\$19,236,215	11.66%
Non-Departmental Fund 590	\$29,419,606	\$32,551,103	\$38,682,619	\$40,278,728	\$38,746,005	\$41,447,240	6.97%
Total Expenditures	\$74,764,271	\$60,167,049	\$57,722,701	\$57,716,151	\$55,974,137	\$60,683,455	8.41%

FY27 Expenditures by Category



Other Operating	\$46,398,779	76.46%
Transfers	\$12,258,096	20.20%
Debt Service	\$1,821,930	3.00%
Grants & Aids	\$150,000	0.25%
Internal Services	\$54,650	0.09%

Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Internal Services	-	-	-	-	-	\$54,650	-
Other Operating	\$31,457,258	\$35,607,898	\$42,597,683	\$44,036,750	\$43,223,761	\$46,398,779	7.35%
Capital Outlay	\$35,910	\$108,400	\$5,530	-	-	-	-
Grants & Aids	-	-	\$150,000	\$150,000	\$150,000	\$150,000	-
Transfers	\$43,271,103	\$24,450,750	\$14,969,488	\$13,529,401	\$10,778,446	\$12,258,096	13.73%
Debt Service	-	-	-	-	\$1,821,930	\$1,821,930	-
Total Expenditures	\$74,764,271	\$60,167,049	\$57,722,701	\$57,716,151	\$55,974,137	\$60,683,455	8.41%

Expenditures by Fund

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
General Fund	\$45,344,665	\$27,615,946	\$19,040,082	\$17,437,422	\$17,228,132	\$19,236,215	11.66%
Central Insurance Fund	\$29,419,606	\$32,551,103	\$38,682,619	\$40,278,728	\$38,746,005	\$41,447,240	6.97%
Total Expenditures	\$74,764,271	\$60,167,049	\$57,722,701	\$57,716,151	\$55,974,137	\$60,683,455	8.41%

Budget Highlights

General Fund

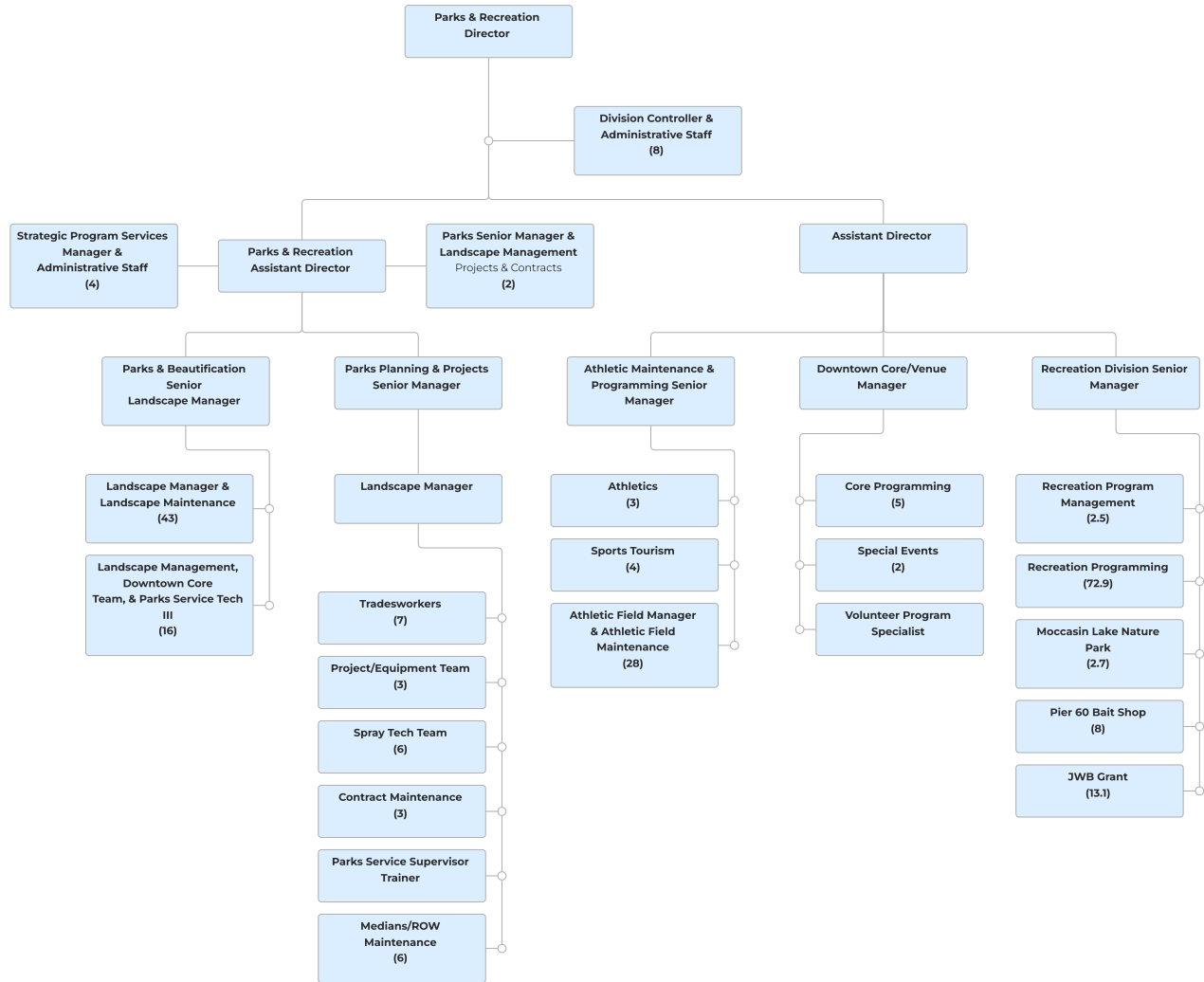
- The Non-Departmental program is used to budget for those items that are not directly associated with any one department or operating budget.
- Operating costs include \$4.56 million for general property and liability insurance for all General Fund programs. This is an 18% increase from the 2025/26 budget due to increased claims activity and insurance market increases.
- Debt service expenses are budgeted at \$1.82 million for the debt payments on Imagine Clearwater bonds.
- The budget for internal services includes a new charge for the shared costs for building and maintenance related to City Council Chambers in the new City Hall.
- Grants and Aids includes the budget for the Clearwater Ferry operating agreement.
- Interfund transfers for fiscal year 2026/27 include the tax increment (TIF) payment to the downtown Community Redevelopment Agency (CRA) budgeted at \$3.77 million, and the transfer of TIF revenue to the new North Greenwood CRA budgeted at \$668,004.
- Interfund transfers also include transfers to the Capital Improvement Fund, which is budgeted at \$7.63 million in fiscal year 2026/27 to fund ongoing maintenance projects at current general government facilities. This reflects a 20% increase from the fiscal year 2025/26 amended budget.

Central Insurance Fund

- The Central Insurance Fund Non-Departmental Program is an internal service operation primarily managed by the Finance and Human Resources Departments. All anticipated costs are charged to City Departments through interfund charges to the department operating budgets based upon a combination of personnel and performance indicators.
- Workers' compensation costs for administration and claims are estimated at \$1.93 million citywide for fiscal year 2025/26. Prior year activity is distributed across all operating funds based upon employee count and claims experience to fund this year's expense.
- Property and liability insurance costs for administration and claims are estimated at \$9.96 million citywide for fiscal year 2025/26. Prior year activity is distributed across all operating funds based upon employee count, vehicles, and claims experience to fund this year's expense.
- The budget for employee medical insurance is based upon the employee selection of employee only, employee plus one dependent, family coverage, etc., during the most recent annual benefit enrollment period.
- The total estimated cost for medical and life insurance paid by the City in fiscal years 2025/26 is budgeted at \$29.32 million. This includes an estimated 9.8% contract increase on medical insurance for fiscal year 2026/27. Both employee and retiree costs are included in this total, which is offset by revenues received in the Central Insurance Fund.
- Transfers to the Capital fund are budgeted at \$183,000 to fund AED replacements in all City facilities and the right-of-way tree management program.



Parks & Recreation Organizational Structure



Parks & Recreation (General Fund) — 237.1 FTEs

Parks & Recreation (Special Program Fund) — 13.1 FTEs

Total Parks & Recreation — 250.2 FTEs

Parks & Recreation Department Objective

The objective of the Parks & Recreation Department is to foster a healthy, vibrant, and livable community in which we achieve economic, social, and environmental sustainability through parks and recreation activities for the residents and visitors of the City of Clearwater. To achieve this objective, the department is divided into Administration, Recreation Programming, and Parks & Beautification.

The Parks & Recreation Department supports the City Council's Strategic Priorities of High Performing Government, Economic & Housing Opportunity, Community Well-Being, and Environmental Stewardship by providing supportive programs and recreational offerings that foster a healthy, vibrant, and livable community.

Summary of Services

Administration

The objective of the Administration Division is to provide support to all programs within the Parks & Recreation Department. This division is responsible for all administrative duties for the entire department, including management, accounting, budget, payroll, personnel, community engagement, contract management and grant management, as well as various special programs, including the Older Adult Program, Volunteers, and Special Events.

To further the City Council's Strategic Priority of Community Well-Being, the Administration Division promotes the City's brand by promoting the offerings of community amenities, fostering community engagement, and coordinating city community events. To further the City Council's Strategic Priority of High Performing Government, the Administration Division ensures efficiency through optimizing the use of employees, assets, and resources in Parks & Recreation and coordinating over 60 public-private partnerships to ensure effective delivery of services; quality through continuously measuring and improving performance; promotes financial responsibility by setting department priorities that align with the Strategic Plan, evaluating additional funding options, and ensuring responsible financial management.

Recreation Programming

The objective of the Recreation Programming division is to provide a diverse collection of recreational activities for the residents and visitors of Clearwater. Recreation Programming activities include the coordination of sports tourism activities, athletic leagues and tournaments, individual sports, aquatics, general recreation, social recreation, older adult activities, special events, environmental education, youth development, and citywide wellness at City facilities and recreation centers. A strong volunteer program, grants, sponsorship recruitment, donations, and the collection of user fees help to defray operating costs and enhance operations.

To further the City Council's Strategic Priority of Economic & Housing Opportunity, the Recreation Programming Division diversifies the economic base of the City by implementing the City's sports tourism initiative; promotes the City's brand by promoting the offerings of community amenities; fosters community engagement by implementing the City's efforts to support the Pinellas County Healthy Communities initiative, and produces community events. To further the City Council's Strategic Priority of High Performing Government, the Recreation Programming Division promotes efficiency by ensuring the optimal use of employees, assets, and resources and coordinates public-private partnerships to ensure effective delivery of services.

Parks & Beautification

The objective of the Parks & Beautification division is to provide general maintenance, enhancement, and development of City-owned properties. This includes functions such as routine grounds maintenance of properties; design and installation of landscape projects; installation, inspection and maintenance of irrigation systems; inspection and maintenance of all outdoor amenities such as playground equipment, fitness courses, basketball courts, tennis courts, signage, bleachers, and other site amenities; maintenance of athletic and sports complexes; and

Baycare Ballpark, the spring training home for the Philadelphia Phillies. In addition, this division coordinates the implementation of the capital improvement program.

To further the City Council's Strategic Priority of Economic & Housing Opportunity, the Parks and Beautification Division assists in diversifying the economic base by fulfilling Beach by Design by maintaining and enhancing beach infrastructure and supporting the City's sports tourism initiative through maintenance. To further the City Council's Strategic Priority of High Performing Government, the Parks & Beautification Division ensures efficiency by optimizing the use of employees, assets, and resources in the division. Parks & Beautification also furthers this strategic priority by coordinating public-private partnerships that provide effective delivery of services, while also proactively maintaining and reinvesting in the City's infrastructure to ensure a high level of quality.

Sailing Center Operations

The Clearwater Community Sailing Association Center on Sand Key takes advantage of the waterfront property owned by the City and fills a void in the area for an upscale sailing facility. The center opened in November 1991 and serves the sailing community of Clearwater and the surrounding areas. The center provides beginning and intermediate sailing classes, as well as the Sailability program, which provides sailing classes and regattas for those with physical challenges. The center also has watercolor classes, yoga classes, and a multipurpose room for events, meetings, receptions, and weddings. The facility is currently managed by a 501(c)(3) organization.

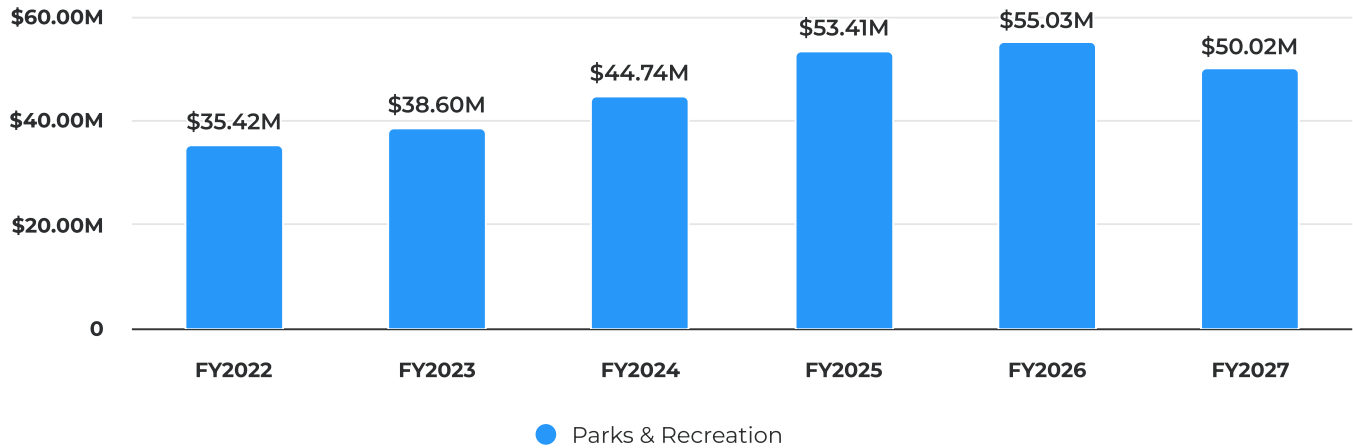
Pier 60 Operations

Pier 60 is a popular city-owned fishing and observation pier. The pier was rebuilt in 1994 at a cost of over \$2.2 million, with a bait house and six covered pavilions. It has a bait and gift shop, restrooms, and up-to-date tide and weather information. All wood railings on the pier were replaced with recycled plastic lumber as part of the pier renovation project in 2013. Renovations to the gift shop and covered shelters occurred in 2018, and again in 2024 due to hurricane damage. While fishing is a primary activity on the pier, other tourist attractions include sightseeing and the nightly "Sunsets at Pier 60" celebration featuring various artists and street performers.

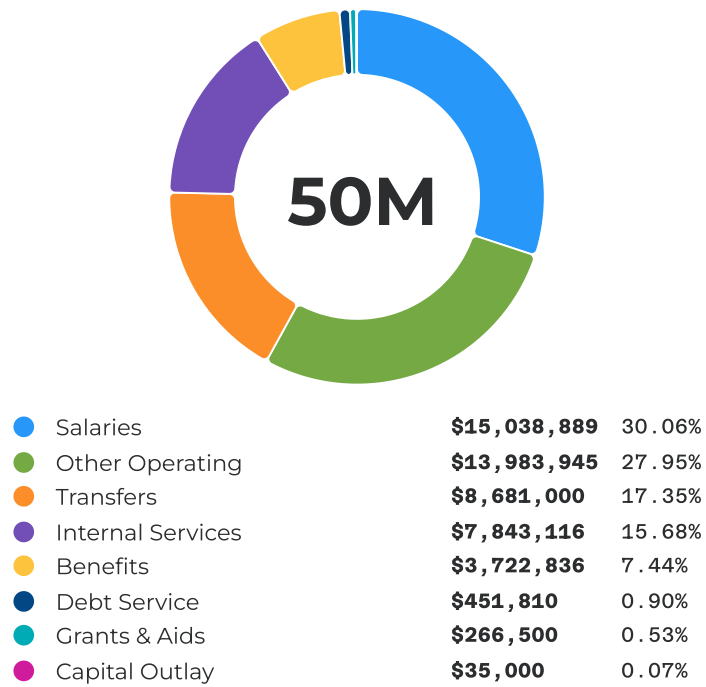
During the recent hurricanes in 2024, the pier sustained major damage. Although portions of the pier up to the "T" are operational, major repairs and renovations to the railing system and "T" portion of the pier are required.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$10,222,025	\$10,689,291	\$12,990,709	\$13,733,863	\$14,866,753	\$15,038,889	1.16%
Benefits	\$2,800,335	\$3,056,293	\$3,619,798	\$3,722,642	\$3,599,059	\$3,722,836	3.44%
Internal Services	\$5,230,272	\$4,916,016	\$5,723,107	\$6,124,261	\$6,701,951	\$7,843,116	17.03%
Other Operating	\$9,150,727	\$10,443,500	\$11,885,591	\$11,194,493	\$13,470,850	\$13,983,945	3.81%
Capital Outlay	\$1,380	\$1,334	\$64,120	\$46,891	\$35,000	\$35,000	-
Grants & Aids	\$519,044	\$521,233	\$530,423	\$537,097	\$792,900	\$266,500	-66.39%
Transfers	\$7,400,811	\$8,906,535	\$9,845,372	\$17,958,134	\$15,072,750	\$8,681,000	-42.41%
Debt Service	\$92,734	\$70,392	\$79,896	\$92,388	\$486,784	\$451,810	-7.18%
Total Expenditures	\$35,417,328	\$38,604,594	\$44,739,017	\$53,409,770	\$55,026,047	\$50,023,096	-9.09%

Expenditures by Division

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Pier 60 Operations	\$1,469,332	\$1,574,218	\$1,615,946	\$1,123,593	\$6,662,679	\$1,714,281	-74.27%
Sailing Center Operations	\$35,335	\$37,254	\$40,732	\$47,373	\$50,390	\$148,280	194.26%
Parks & Rec Admin & Events	\$3,942,868	\$4,237,165	\$5,751,162	\$5,902,537	\$6,473,439	\$6,345,485	-1.98%
Recreational Programs	\$11,226,432	\$14,198,655	\$13,253,861	\$20,901,353	\$13,373,679	\$12,992,808	-2.85%
Parks & Beautification	\$18,743,361	\$18,557,302	\$24,077,315	\$25,434,914	\$28,465,860	\$28,822,242	1.25%
Total Expenditures	\$35,417,328	\$38,604,594	\$44,739,017	\$53,409,770	\$55,026,047	\$50,023,096	-9.09%

Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Urban Forestry	\$1,050,797	\$115,110	\$1,881	\$1,318	-	-	-
Pier 60 Operations	\$1,469,332	\$1,574,218	\$1,615,946	\$1,123,593	\$6,662,679	\$1,714,281	-74.27%
Sailing Center Operations	\$35,335	\$37,254	\$40,732	\$47,373	\$50,390	\$148,280	194.26%
Parks & Rec Administration	\$2,251,541	\$2,260,717	\$3,482,565	\$3,421,340	\$3,410,677	\$3,394,456	-0.48%
Disaster Assistance - P&R	\$3,590	\$9,126	\$189,036	\$98,911	-	-	-
Special Events/Festivals	\$893,502	\$855,461	\$826,502	\$1,070,485	\$1,349,935	\$1,260,658	-6.61%
Recreation Programming Admin	\$1,691,562	\$2,063,600	\$2,451,802	\$2,132,053	\$2,533,324	\$2,636,334	4.07%
Volunteer Program	\$53,235	\$58,261	\$115,916	\$129,443	\$124,772	\$128,028	2.61%
Moccasin Lake Nature Park	\$169,552	\$240,702	\$381,025	\$264,818	\$339,165	\$350,659	3.39%
Office on Aging Well	\$8,308	\$10,688	\$14,280	\$19,902	\$299,381	\$288,589	-3.60%
Leased Facilities/Others	\$74,785	\$78,733	\$87,915	\$116,489	\$102,510	\$101,000	-1.47%
Morningside Rec Complex	\$885,704	\$990,343	\$1,092,294	\$1,383,231	\$1,357,680	\$1,140,819	-15.97%
The Long Center	\$4,561,395	\$5,668,443	\$2,947,945	\$10,025,113	\$2,250,487	\$2,440,583	8.45%
Norton Rec Complex	\$999,509	\$993,496	\$1,118,979	\$1,396,021	\$1,307,048	\$1,333,044	1.99%
N Greenwood Rec Aquatic Cmplx	\$829,628	\$970,198	\$1,049,248	\$1,052,171	\$1,095,338	\$1,086,094	-0.84%
Clearwater Beach Rec Center	\$492,864	\$566,926	\$504,126	\$476,868	\$592,001	\$536,377	-9.40%
Athletic Programming	\$481,774	\$1,351,552	\$1,788,719	\$2,016,193	\$1,598,630	\$1,153,228	-27.86%
Down Town Core Programming	-	\$90,178	\$530,282	\$657,316	\$765,576	\$754,060	-1.50%
Countryside Rec Center	\$675,447	\$751,912	\$847,647	\$906,934	\$902,042	\$929,874	3.09%
Sports Tourism	\$732,692	\$1,042,912	\$1,122,863	\$1,162,455	\$1,288,674	\$1,273,754	-1.16%
McMullen Tennis Complex	\$364,212	\$432,572	\$453,879	\$474,148	\$529,878	\$530,736	0.16%
Parks & Beautification Admin	\$3,843,179	\$3,068,451	\$5,159,860	\$6,220,059	\$7,277,907	\$6,195,430	-14.87%
Landscape Maintenance Admin	\$377,581	\$611,762	\$659,088	\$674,964	\$771,251	\$852,818	10.58%
Beach Landscape Team	\$1,758,317	\$1,722,791	\$2,036,661	\$2,045,538	\$2,224,372	\$3,258,353	46.48%
North Landscape Team	\$1,060,850	\$1,088,554	\$1,181,668	\$1,222,583	\$1,336,269	\$1,309,424	-2.01%
South Landscape Team	\$773,645	\$764,338	\$785,240	\$889,454	\$917,870	\$954,828	4.03%
Down Town Core Maintenance	\$383,513	\$1,194,418	\$2,179,633	\$2,133,471	\$2,387,851	\$2,419,168	1.31%
Landscape/Contracts Team	\$925,468	\$860,096	\$929,356	\$1,171,167	\$1,481,622	\$1,392,279	-6.03%
Irrigation & Spray Team	\$544,423	\$581,691	\$689,034	\$737,649	\$822,755	\$879,016	6.84%
Right of Way Landscape	-	\$232,124	\$604,890	\$670,280	\$866,835	\$770,365	-11.13%
Projects & Tradesworker Team	\$513,247	\$468,013	\$461,869	\$769,844	\$884,848	\$1,004,826	13.56%
Heavy Equipment Team	\$730,743	\$698,832	\$812,721	\$687,715	\$722,284	\$728,037	0.80%
Athletic Field Maint Admin	\$680,628	\$629,791	\$679,014	\$730,812	\$836,250	\$834,817	-0.17%
Turf Team	\$413,042	\$374,983	\$441,776	\$485,091	\$545,218	\$528,445	-3.08%
Jack Russell Stadium	-	-	-	\$176	-	-	-
Carpenter Team	\$953,308	\$946,542	\$899,826	\$859,750	\$968,439	\$949,760	-1.93%
Joe D Complex	\$33,908	\$23,901	\$45,121	\$185,167	\$174,268	\$195,792	12.35%
EC Moore Team	\$660,563	\$691,002	\$723,316	\$805,301	\$915,054	\$933,752	2.04%
Countryside Team	\$384,722	\$478,423	\$476,048	\$476,009	\$496,217	\$492,456	-0.76%
Sid Lickton Team	\$269,600	\$304,224	\$346,154	\$344,898	\$390,177	\$374,823	-3.94%
Spectrum Field	\$2,525,106	\$2,749,353	\$3,886,099	\$3,078,841	\$3,152,319	\$3,281,515	4.10%
Nortack/P Jones/JR Fields Team	\$431,483	\$470,834	\$471,682	\$588,754	\$548,994	\$667,959	21.67%
Maintenance Tradesworker Team	\$350,638	\$377,470	\$487,716	\$527,538	\$573,828	\$627,793	9.40%
Custodial Team	\$78,599	\$104,600	\$118,663	\$128,536	\$171,232	\$170,586	-0.38%
Total Expenditures	\$35,417,328	\$38,604,594	\$44,739,017	\$53,409,770	\$55,026,047	\$50,023,096	-9.09%

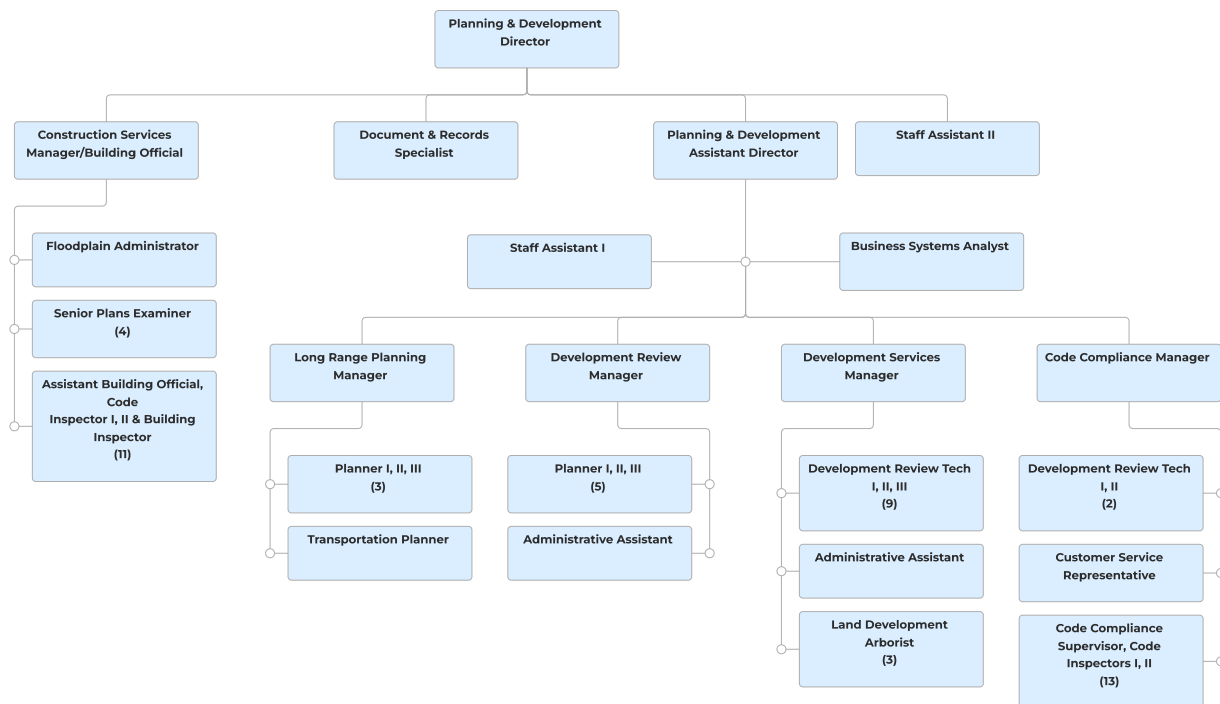
Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
General Fund:					
Administration	24.0	22.5	22.5	22.5	-
Recreation Programming	85.9	88.6	88.6	88.6	-
Parks & Beautification	119.0	118.0	118.0	118.0	-
Pier 60 Operations	8.2	8.0	8.0	8.0	-
Subtotal - General Fund	237.1	237.1	237.1	237.1	-
Special Program Fund:					
JWB Youth Programs	7.6	7.9	13.1	13.1	-
Total Parks & Recreation FTEs	244.7	245.0	250.2	250.2	-

Budget Highlights

- The General Fund operations of the Parks & Recreation Department are supported by 237.1 full-time equivalent positions, the same level of staffing as the 2025/26 amended budget.
- Operating expenditures include contributions to outside agencies and private organizations. For fiscal year 2026/27, this category has been reduced to \$6,500 for Clearwater for Youth sponsorships and \$260,000 for events. The budget for event-related cash contributions includes the following: \$110,000 for co-sponsored community events; and \$150,000 for high-impact events.
- Operating expenditures include contractors for landscape maintenance and tree trimming/pruning at City facilities and all parks and recreation sites; cleaning supplies and services at recreation centers and athletic facilities; park sign replacements; and funding for city events and tournament contractors. These expenses are estimated at \$3.74M.
- Operating expenditures also include \$4.93M for utilities costs at all Parks & Recreation locations; \$2.47M estimated for operating supplies; \$700,000 for inventory for resale items at the Pier 60 Bait House; and \$365,000 in expenditures to be reimbursed for large college sports tournaments. Total operating expenditures reflect an increase of 4% from fiscal year 2025/26.
- Internal service charges include the cost of support from fleet (garage services), building and maintenance, and information technology, risk management, and employee benefits. These costs reflect a net increase of 17% from fiscal year 2025/26 primarily due to increased costs in fleet maintenance.
- Debt service expenditures are estimated at \$451,810 for fiscal year 2026/27. This is for the short-term debt payments on additional vehicles and equipment, reflecting a 7% decrease from the prior year.
- Transfers include \$70,000 transferred to the special program fund for the annual contribution for City special events.
- Transfers to the Capital Improvement Fund are budgeted at \$8.61M in fiscal year 2026/27. This includes \$8.11M to fund ongoing repair and maintenance of Parks & Recreation facilities, and \$500,000 million for one-time capital projects for major facility renovations. This is a 42% decrease from the prior year.
- There are no other significant changes to Parks & Recreation General Fund programs; the budget for this department reflects a decrease of 9% from the amended 2025/26 budget.



Planning and Development Organizational Structure



Planning & Development - 66.0 FTEs

Planning and Development Department Objective

Planning and Development aligns with the City Council's vision of "a community that thrives from bay to beach" through working with our citizens and business community to plan, build, and maintain a vibrant, competitive, and livable Clearwater with an emphasis on professional customer service, education, and safety.

Summary of Services

Planning

The Planning program is organized into two operational divisions, Long Range Planning and Development Review.

Long Range Planning Division

The Long Range Planning Division creates and administers the City's long-range planning programs that establish the City's future goals and ensure consistency between these long-range goals and City policy and financial decisions. This program focuses on comprehensive planning, redevelopment planning, transportation planning, special area plans/projects and general research. The Division is also responsible for processing amendments to the Community Development Code and requests for annexation, future land use plan amendments, re-zonings, and development agreements.

The implementation of these services involves significant community engagement and coordination with other city departments and agencies, such as Forward Pinellas, Tampa Bay Regional Planning Council and the Department of Economic Opportunity. Long Range Planning also provides support to the city's many neighborhoods and is responsible for place-making initiatives.

Current Work Projects (Long Range Planning):

- Community Development Code Amendments
- Development of North Greenwood Site and Design Standards
- Implementation of Legislative Changes

Development Review Division

The Development Review Division is responsible for assisting residents, business owners, and design and construction professionals to comply with the Community Development Code. This is done through customer service at the zoning counter and through the review of development plans at three levels: building permit issuance, Development Review Committee (City staff), and Community Development Board (public hearing board). The Division reviews all applications for development approval, plats, subdivisions, lot divisions, building permits, fences, signs, temporary uses, etc. The Division is also responsible for the review and issuance of tree removal permits, tree protection during construction, landscaping, and site plan compliance after development plan approval, which involves onsite inspections.

Current Work Projects (Development Review):

- Processing applications for Flexible Standard Development, Flexible Development, Building and Sign Permits, and the Comprehensive Sign Program
- Business Process Study Implementation
- Permitting and Inspections for Land Clearing and Grubbing, and Tree Protection and Preservation

Construction Services

The Construction Services program is organized into two operational divisions, the Development Service Center and Construction Services. The program is responsible for customer service, permitting, building plan review and inspection services.

Development Service Center

The Development Service Center Division is responsible for all aspects of customer service related to the intake of paper and electronic permit applications and is the first point of contact with the Department. Staff support the main departmental lobby and phone line and assist customers with application requirements, route plans for review, perform limited zoning reviews, calculate fees and process payments. The Development Service Center also assists with the maintenance and retention of permitting records.

Construction Services

The Construction Services Division is responsible for building plan review and building inspection functions, including the administration of the locally adopted provisions of the International Property Maintenance Code.

The building plan review function involves the technical review of architectural and engineering plans for the construction of buildings and structures in accordance with the Florida Building Code. The building inspections function ensures that construction is in accordance with the Florida Building Code, which includes the building, electrical, plumbing and mechanical trades.

Enforcement of the International Property Maintenance Code focuses on unsafe building and housing conditions with the goal of protecting citizens and business owners by ensuring compliance with minimum safety and housing requirements. This function is important in enhancing neighborhoods by ensuring the quality of housing and commercial structures, eliminating blighting influences and sustaining property values.

Current Work Projects (Construction Services):

- Building Permit Intake, Plan Review, and Inspections
- Expansion of Floodplain Management Program
- Implementation of Building Milestone Inspections Program (SB 154 [2023])

Code Compliance

The Code Compliance program is tasked with the two functions of attaining compliance with various city codes and administering the City's Business Tax Receipt program.

Code Compliance

The division works to ensure that property owners maintain properties in compliance with community standards established in the Community Development Code and Code of Ordinances. The program is both complaint-driven and proactive and focuses on various aspects of property maintenance, such as overgrowth, peeling paint, mildew, debris, yard parking, graffiti, etc. and water use restrictions. Eliminating sign blight is also a priority with the goal of enforcing illegal, non-permitted signage as well as snipe/roadside signage. Neighborhood code sweeps are also incorporated into the program in neighborhoods that could benefit from more focused attention.

The division strives to achieve voluntary compliance in all program areas through education. Absent voluntary compliance, code inspectors initiate enforcement either through abatement, presentation of cases to the Municipal Code Enforcement Board or to Pinellas County's local ordinance violations (LOV) court.

Current Work Projects (Code Compliance):

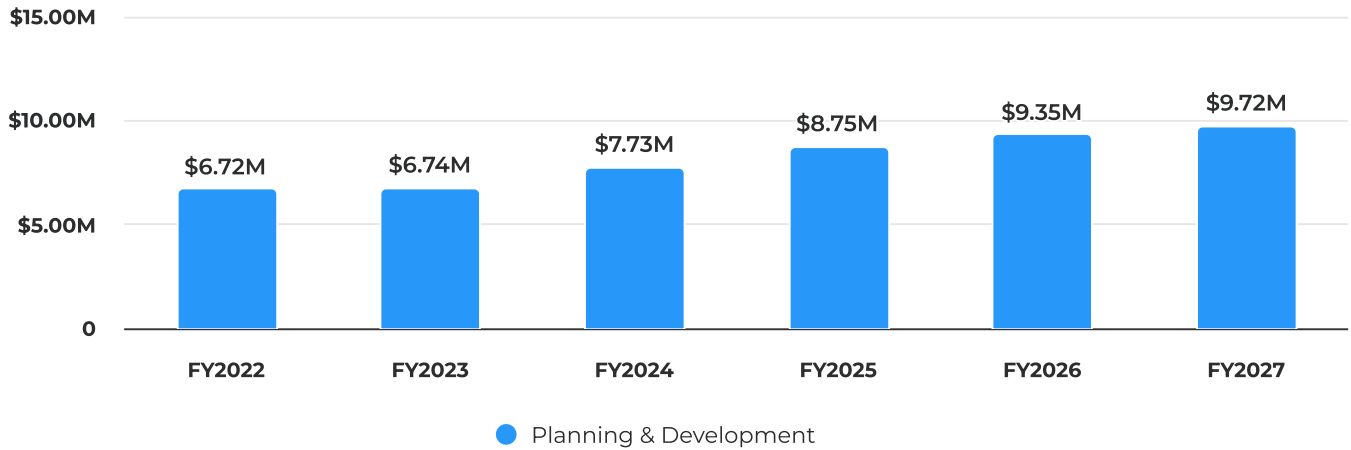
- Targeted Code Sweeps
- Implementation of the Special Magistrate Process for Code Enforcement Cases
- Continued Implementation of Short-Term Rental Identification and Enforcement
- Implementation of Short-Term Rental Registry for Nonresidential Zoning Districts

Business Tax Receipts

The division is responsible for the issuance of and enforcement of business tax receipts for businesses as provided for by Florida Statutes and required by city ordinance. Annually, there are approximately 10,000 business tax receipts and registrations within the city. In addition to annual renewal periods, the division conducts sweeps to locate and notify businesses of the need to obtain the proper business tax receipt. The city also has a residential rental compliance ordinance that requires licensing of residential rental units, including single-family residences.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$3,260,623	\$3,442,308	\$3,970,125	\$4,471,301	\$5,241,265	\$5,449,209	3.97%
Benefits	\$854,555	\$1,031,334	\$1,090,309	\$1,166,599	\$1,193,055	\$1,211,418	1.54%
Internal Services	\$1,101,479	\$1,136,003	\$1,469,250	\$1,598,637	\$1,494,221	\$1,355,595	-9.28%
Other Operating	\$1,161,418	\$847,548	\$1,005,066	\$1,316,877	\$1,163,412	\$1,442,175	23.96%
Capital Outlay	\$8,996	-	-	-	-	-	-
Transfers	\$324,209	\$275,000	\$200,000	\$200,000	\$250,000	\$250,000	-
Debt Service	\$4,439	\$3,329	-	-	\$8,850	\$8,970	1.36%
Total Expenditures	\$6,715,720	\$6,735,521	\$7,734,751	\$8,753,415	\$9,350,803	\$9,717,367	3.92%

Expenditures by Cost Center

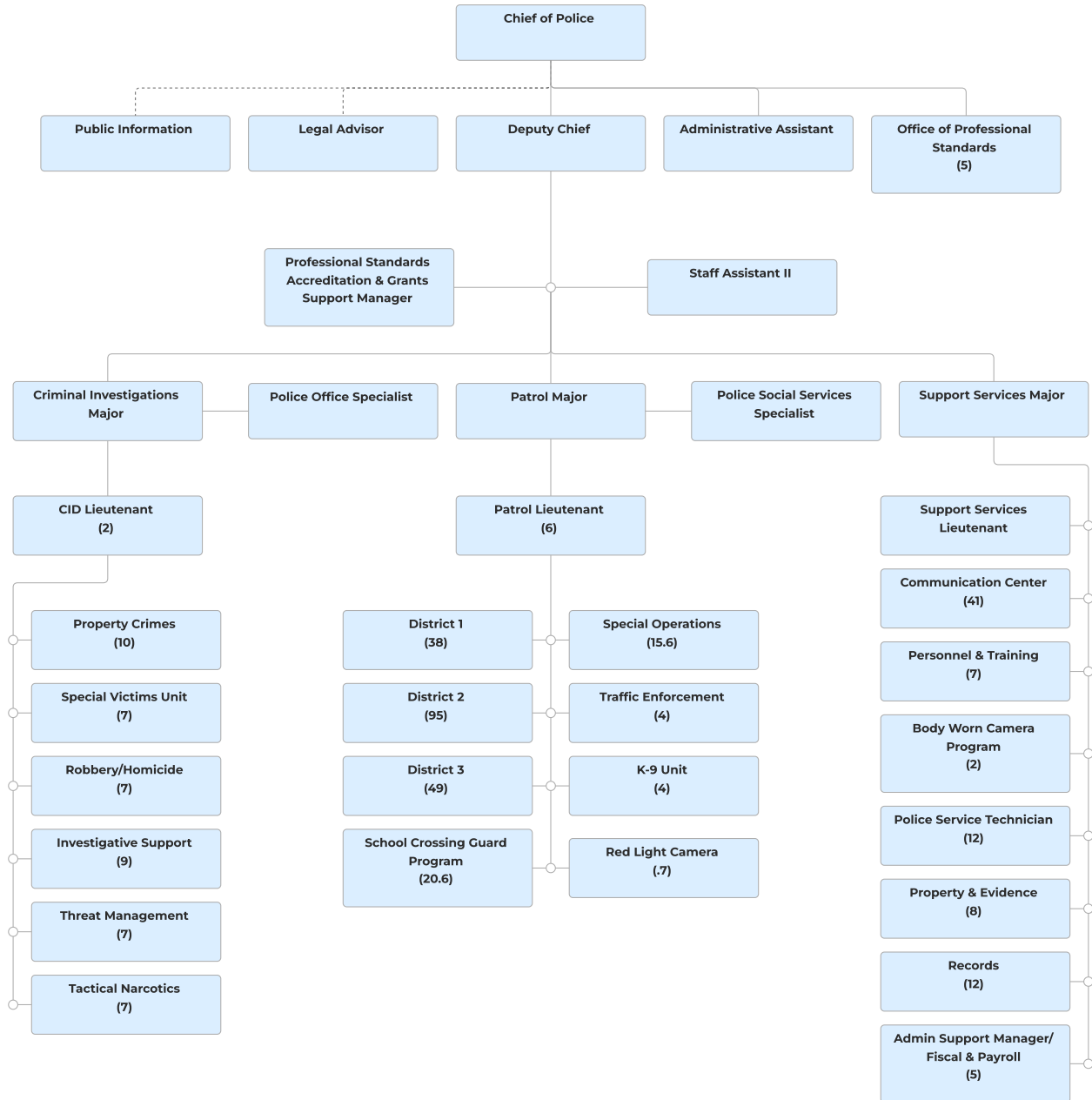
Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Planning	\$1,740,388	\$1,833,836	\$1,678,302	\$1,903,097	\$2,092,834	\$2,102,289	0.45%
Construction Services	\$3,758,199	\$3,580,811	\$4,320,071	\$5,028,768	\$5,334,378	\$5,737,492	7.56%
Code Compliance	\$1,217,133	\$1,320,874	\$1,736,378	\$1,821,550	\$1,923,591	\$1,877,586	-2.39%
Total Expenditures	\$6,715,720	\$6,735,521	\$7,734,751	\$8,753,415	\$9,350,803	\$9,717,367	3.92%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
Planning	15.6	14.6	14.3	14.3	-
Construction Services	32.1	33.1	33.8	33.8	-
Code Compliance	18.3	18.3	17.9	17.9	-
Total Planning & Development FTEs	66.0	66.0	66.0	66.0	-

Budget Highlights

- The Planning and Development Department is supported by 66 full-time equivalent positions, the same level of staffing as the 2025/26 budget.
- Operating expenditures include funding of \$747,500 for construction inspection services, \$272,000 for software maintenance agreements and Laserfiche conversion, \$160,000 for credit card processing fees, and \$55,000 for lot mowing and securing of vacant and/or overgrown properties throughout the City. These costs represent 86% of the department's operating expenditures.
- The budget for internal services includes charges for information technology, telecommunications, benefits, risk management, shared costs for building and maintenance, and fleet services. This reflects a 9% decrease from fiscal year 2025/26.
- Debt service costs, estimated at \$8,970, are for the short-term debt payments on additional vehicles added to the department in a prior year.
- Transfers for fiscal year 2026/27 include \$250,000 to the special program fund to provide for planning and feasibility studies planned over the next five years.
- There have been no other significant changes in Planning and Development. The budget for this department reflects a 4% increase from the 2025/26 budget.

Police Department Organizational Structure



Police (General Fund) - 384.9 FTEs

Police (Special Program Fund) - 8.1 FTEs

Total Police Department - 393.0 FTEs

Police Department Objective

The objective of the Police Department is to consistently provide effective, professional, and dependable law enforcement services to every citizen, visitor, and business within the City of Clearwater. The Police Department operates with a neighborhood policing philosophy that seeks to further the City Council's Strategic Priority of High Performing Government, which reinforces the City of Clearwater's standing as a safe community for our residents and visitors. The Police Department is accredited by the Commission for Florida Law Enforcement Accreditation (CFA). The Police Department responds to over 40,000 calls for service and continually prepares and trains for emergencies and disasters.

Summary of Services

Office of the Chief

The Office of the Chief is responsible for the overall administration and leadership of the police department, ensuring the department is aligned with the City Council's Strategic Objective of fostering safe and healthy communities in Clearwater through first-class public safety and emergency response services through the optimal use of department resources, continual measurement of quality of services, and fostering community engagement establishing a customer-centric organization.

Criminal Investigations

The Criminal Investigations Division is responsible for the supervision and follow-up of both criminal and non-criminal investigations. The personnel of the Criminal Investigations Division proactively seek to achieve the objective of reinforcing Clearwater's standing as a safe community through relentless follow-up, focused investigations, and partnerships with public and private organizations.

Patrol

The Patrol Division is the foundation of the department's community policing philosophy, as directed in the City Council's Strategic Priorities, through direct and focused interaction with neighborhood residents and the business community. The Patrol Division is tasked with the optimal deployment of uniform personnel to provide an efficient response to crime and quality of life issues. The Patrol Division creates and sustains public-private partnerships to address crime, quality of life issues and the fear of crime, while providing planning, logistics, and personnel support for community events.

Support Services

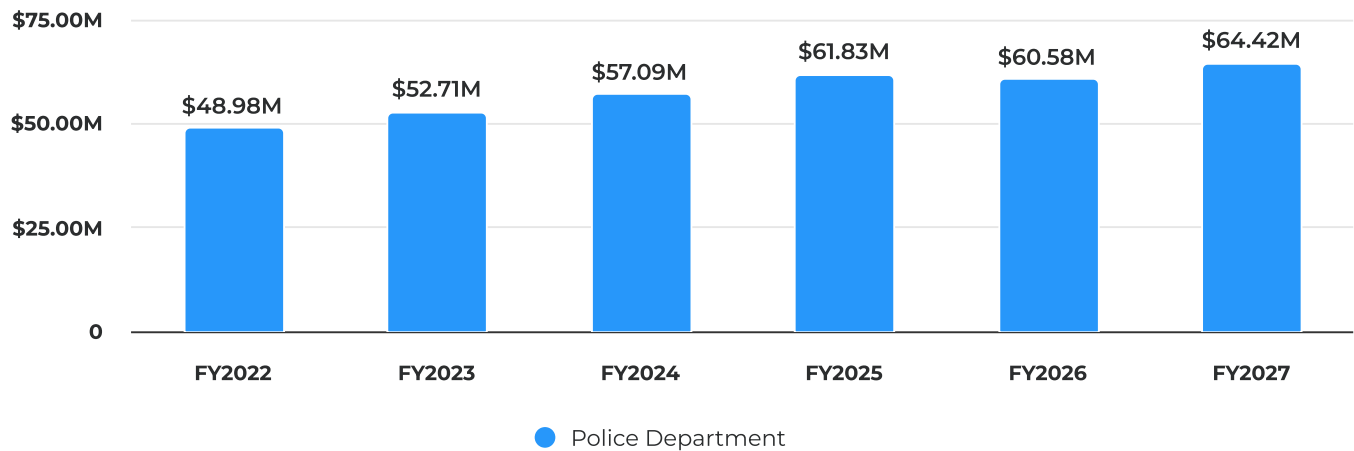
The Support Services Division is responsible for furthering the City Council's Strategic Priority of High Performing Government by providing the planning and oversight of the Police Department budget and infrastructure components. This Division oversees the support services provided to the other Police Department divisions tasked with achieving the City Council's Strategic Objective of fostering safe and healthy communities in Clearwater through first-class public safety and emergency response services.

Communications Section

The Communications Section is responsible for receiving emergency and non-emergency calls from citizens, prioritizing the calls, and subsequently dispatching personnel as needed. The section oversees the Computer Aided Dispatch system that allows for measures of department performance, and can operate a reliable, interoperable radio system that allows for an efficient response during a disaster or emergency.

Expenditure Summary

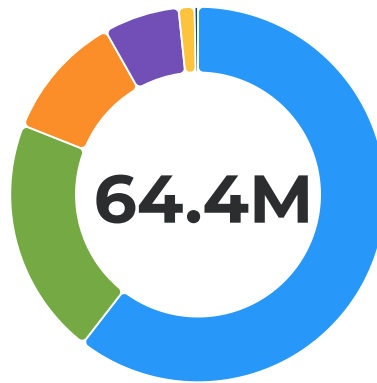
Historical Expenditures by Department



Expenditures by Division

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Office of the Chief of Police	\$1,312,696	\$1,283,855	\$1,365,605	\$1,504,904	\$1,588,583	\$1,817,250	14.39%
Criminal Investigations	\$7,344,019	\$8,032,750	\$8,008,300	\$8,014,248	\$7,745,394	\$8,242,929	6.42%
Patrol	\$26,435,773	\$28,283,299	\$30,801,869	\$35,620,855	\$33,834,340	\$37,975,371	12.24%
Police Support Services	\$10,500,003	\$10,398,332	\$10,895,586	\$12,005,908	\$12,776,517	\$11,572,539	-9.42%
Police Communications	\$3,385,278	\$4,716,026	\$6,019,746	\$4,682,404	\$4,637,354	\$4,813,990	3.81%
Total Expenditures	\$48,977,769	\$52,714,263	\$57,091,108	\$61,828,319	\$60,582,188	\$64,422,079	6.34%

FY27 Expenditures by Category



Salaries	\$38,969,456	60.49%
Benefits	\$13,214,558	20.51%
Internal Services	\$6,963,930	10.81%
Other Operating	\$4,204,065	6.53%
Transfers	\$882,000	1.37%
Debt Service	\$188,070	0.29%

Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$27,413,454	\$29,364,252	\$30,875,622	\$35,766,410	\$36,762,082	\$38,969,456	6.00%
Benefits	\$10,384,110	\$11,991,313	\$13,323,811	\$14,123,491	\$10,969,386	\$13,214,558	20.47%
Internal Services	\$6,378,583	\$7,403,543	\$8,804,413	\$7,659,833	\$7,022,045	\$6,963,930	-0.83%
Other Operating	\$3,193,351	\$3,391,879	\$3,597,178	\$3,411,551	\$3,909,610	\$4,204,065	7.53%
Capital Outlay	\$61,526	\$42,367	\$17,100	-	-	-	-
Transfers	\$1,381,564	\$447,900	\$461,240	\$849,020	\$1,741,000	\$882,000	-49.34%
Debt Service	\$165,181	\$73,008	\$11,743	\$18,014	\$178,065	\$188,070	5.62%
Total Expenditures	\$48,977,769	\$52,714,263	\$57,091,108	\$61,828,319	\$60,582,188	\$64,422,079	6.34%

Expenditures by Cost Center

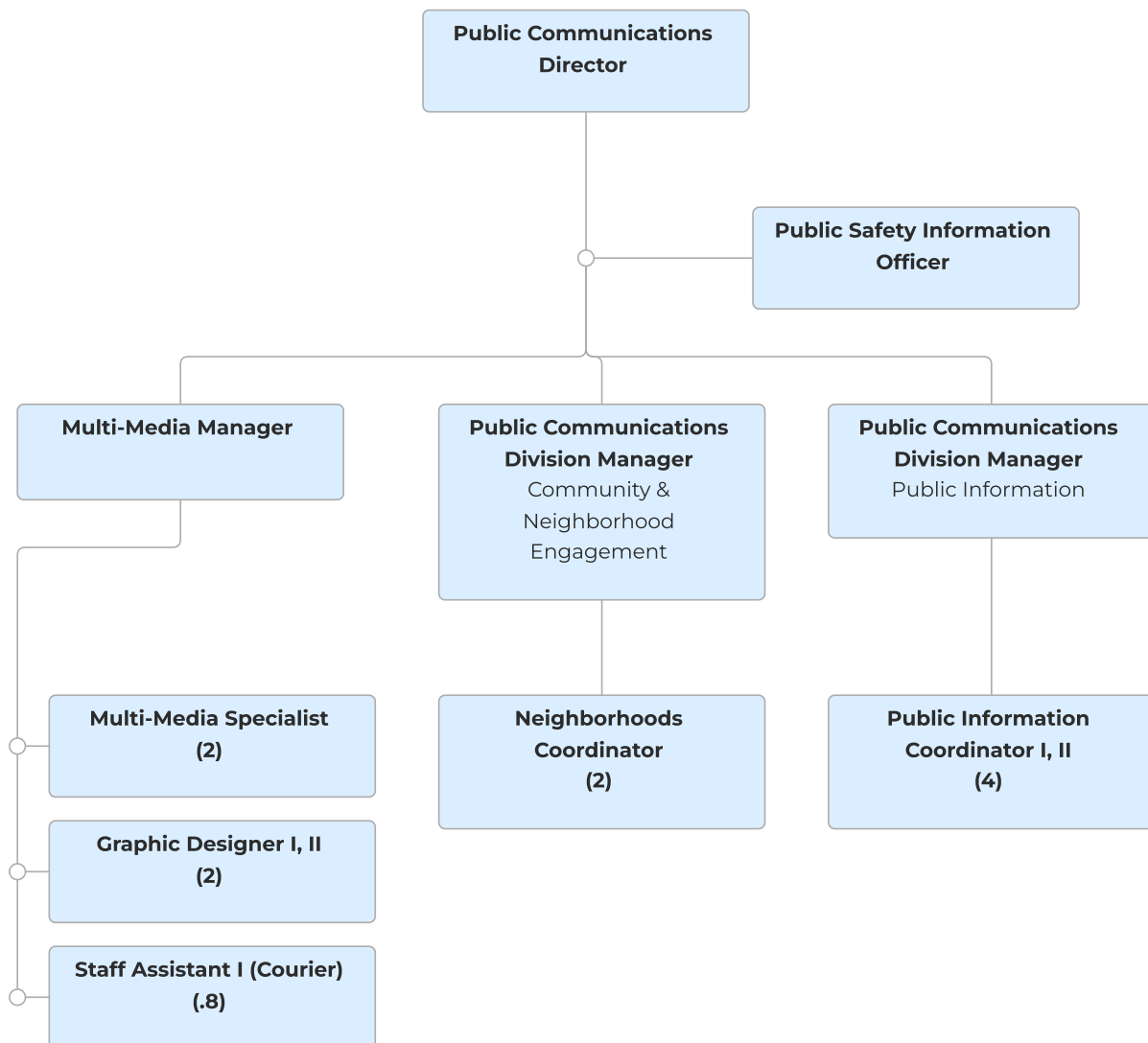
Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Chief of Police	\$756,728	\$750,364	\$718,437	\$797,928	\$756,838	\$904,023	19.45%
Office of Professional Stds	\$546,383	\$530,911	\$647,168	\$692,028	\$831,745	\$913,227	9.80%
Disaster Assistance - PD	\$9,585	\$2,580	-	\$14,948	-	-	-
Homicide Unit	\$901,085	\$1,030,222	\$859,778	\$1,053,976	\$1,062,401	\$1,019,033	-4.08%
Supervision	\$6,019,186	\$6,061,619	\$7,615,628	\$7,677,938	\$7,387,570	\$8,225,120	11.34%
Burglary/Theft Unit	\$699,459	\$796,949	\$884,000	\$1,575,305	\$1,585,607	\$1,451,064	-8.49%
Crimes Against Children & Fam	\$850,518	\$861,891	\$865,329	\$1,018,830	\$983,653	\$1,371,177	39.40%
Robbery Unit	\$790,407	\$1,005,296	\$912,473	\$357,287	-	-	-
Investigative Support Unit	\$346,367	\$445,135	\$565,849	\$664,161	\$667,208	\$852,263	27.74%
Intelligence Unit	\$834,835	\$1,043,325	\$919,713	\$1,050,414	\$1,119,382	\$1,102,971	-1.47%
Economic Crimes	\$899,401	\$800,804	\$722,269	-	-	-	-
Vice & Narcotics	\$1,167,861	\$1,201,488	\$1,203,789	\$1,231,931	\$1,313,983	\$1,360,719	3.56%
District II	\$8,281,913	\$8,893,964	\$9,917,103	\$11,938,411	\$11,548,693	\$12,685,259	9.84%
District I	\$3,737,242	\$4,697,981	\$4,648,941	\$5,466,269	\$5,233,776	\$5,950,916	13.70%
District III	\$6,150,504	\$6,198,329	\$6,507,855	\$7,615,281	\$6,754,550	\$7,800,535	15.49%
Traffic Enforcement Unit	\$825,047	\$896,963	\$674,354	\$677,190	\$577,053	\$960,899	66.52%
K-9 Unit	\$765,975	\$691,291	\$621,632	\$752,448	\$669,777	\$767,032	14.52%
Special Operations	\$751,738	\$857,721	\$1,002,690	\$1,549,192	\$1,534,672	\$1,476,988	-3.76%
Red Light Camera Program	\$207,367	\$208,453	\$201,991	\$129,081	\$230,819	\$238,694	3.41%
School Crossing Guard Program	\$550,886	\$624,619	\$686,775	\$877,387	\$910,590	\$955,630	4.95%
Support Services Admin	\$823,061	\$720,712	\$760,471	\$773,421	\$758,328	\$801,081	5.64%
Records	\$592,119	\$691,644	\$869,436	\$949,085	\$956,468	\$993,571	3.88%
Police Service Technicians	\$1,126,908	\$1,061,123	\$1,089,348	\$1,093,908	\$1,193,097	\$1,045,301	-12.39%
Body Worn Camera/Report Review	\$370,872	\$392,968	\$398,110	\$445,254	\$425,926	\$304,069	-28.61%
General Operations	\$5,931,354	\$5,736,880	\$5,826,305	\$6,857,493	\$7,554,006	\$6,179,093	-18.20%
Personnel & Training Units	\$1,040,180	\$1,129,126	\$1,163,771	\$1,073,070	\$1,044,381	\$1,399,572	34.01%
Fiscal & Payroll	\$278,741	\$256,197	\$286,109	\$299,742	\$304,795	\$313,656	2.91%
Property & Evidence Units	\$336,767	\$409,683	\$502,036	\$513,934	\$539,516	\$536,196	-0.62%
Dispatch	\$3,385,278	\$4,716,026	\$6,019,746	\$4,682,404	\$4,637,354	\$4,813,990	3.81%
Total Expenditures	\$48,977,769	\$52,714,263	\$57,091,108	\$61,828,319	\$60,582,188	\$64,422,079	6.34%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
General Fund:					
Office of the Chief	7.0	10.0	10.0	10.0	-
Criminal Investigations	59.0	52.0	51.0	51.0	-
Patrol	228.1	234.9	234.9	234.9	-
Support Services	52.3	52.3	48.0	48.0	-
Communications	41.8	41.0	41.0	41.0	-
Subtotal - General Fund	388.2	390.2	384.9	384.9	-
Special Program Fund:					
Police Outside Duty Clerk	1.5	1.5	1.5	1.5	-
SLEF - SRO Officers	6.6	6.6	6.6	6.6	-
Subtotal - Special Program Fund	8.1	8.1	8.1	8.1	-
Total Police FTEs	396.3	398.3	393.0	393.0	-

Budget Highlights

- The Police Department is supported by 393.0 full-time equivalent (FTEs) positions, the same level of staffing as fiscal year 2025/26.
- In the Patrol Division, 5.8 FTEs that are assigned to work as School Resource Officers are budgeted in the Special Program Fund. This program is funded by revenues from the Pinellas County School Board and a transfer from the General Fund. In addition, one Police Safety Officer (0.8 FTE) is assigned to Countryside Christian Academy (CCA) and accounted for in a special program funded by CCA.
- Funding for the Police Supplemental Pension plan of \$1.37M is included in the budget for fiscal year 2026/27. This is based upon the Government Finance Officers Association (GFOA) recommendation that our state funding for Police and Fire supplemental plans should be recorded as both revenues and expenditures for City employer contributions in the General Fund.
- As approved in the collective bargaining agreement (CBA), wages for the FOP and FOP Supervisors union employees are budgeted to include step advancement and a 3% general wage increase in the proposed 2026/27 budget. Personnel costs represent approximately 81% of the total Police Department operating budget.
- Other operating expenses include funding for contractual services estimated at \$516,000 for the Pinellas County Sheriff's Office contract, \$865,000 for tasers, evidence, video, and body camera system maintenance, \$188,720 for the red light camera contract, and \$375,000 for the Tri-Tech maintenance contract for the Communications Center.
- Internal service charges are estimated at \$6.96M for 2026/27, representing funding for information technology, telecommunications, fleet service charges, building and maintenance, and radio communications, risk management, and employee benefits. This is a 1% decrease from the prior year.
- Debt Service expenditures for the cost of additional patrol vehicles are estimated at \$188,070 for fiscal year 2026/27.
- The fiscal year 2026/27 budget includes interfund transfers to the special program fund of \$515,000 to provide funding for police recruitment, the mental health co-responder program and the School Resource Officer program. Transfers for police-related capital projects are budgeted at \$367,000 representing a decrease of 71% due to a one-time capital project funded in the prior year.
- There have been no other significant changes in Police Department programs. The budget for this department reflects an increase of 6% from the fiscal year 2025/26 amended budget primarily due to salary and benefit increases.

Public Communications Organizational Structure



Public Communications (General Fund) - 15.0 FTEs

Courier (Administrative Service Fund) - 0.8 FTEs

Total Public Communications - 15.8 FTEs

Public Communications Department Objective

The objective of the Public Communications Department is to elevate Clearwater's story, strengthen public trust and help residents understand, access and participate in local government. Through strategic storytelling, transparent communication and meaningful engagement opportunities, the department connects residents with city services, decisions and initiatives while highlighting Clearwater as a vibrant destination.

In support of the City Council's Strategic Priority of Community Well-Being, the department serves as the city's central resource for strategic communications, community engagement and multimedia services.

Summary of Services

Community & Neighborhood Engagement

The Community & Neighborhood Engagement Division strengthens relationships between the city and the community by expanding resident outreach, supporting the organization of public meetings and connecting people with city services and decision-making opportunities. The division works with residents, neighborhood groups, nonprofit organizations, businesses, churches, community partners and city departments to improve access to information.

The division leads resident engagement programs, including Citizens Academy, public meetings, Neighborhoods Day, community surveys and speaker requests. These programs help residents better understand city operations, interact with city staff and leadership, and participate more effectively in local government.

In the coming year, the division will implement the department's annual communications and engagement plan, implementing recommendations from the Bloomberg Harvard innovation team and creating more ways for residents to connect with the city, including pop-up engagement events and behind-the-scenes tours.

Courier Services

Courier Services is responsible for the collection, sorting and delivery of city mail between city offices. The service supports internal operations by ensuring timely and reliable delivery of interoffice mail, City Council correspondence and other official city materials.

Multimedia

The Multimedia Division manages Clearwater's government access television channel, online streaming services, video production, photography, graphic design and audiovisual support. The division broadcasts and livestreams City Council meetings, work sessions and decision-making boards to support transparency.

Multimedia staff produce videos, public service announcements, promotional content and photography for the city's website, social media channels, trainings, ceremonies and special events. The division's graphic designers create printed and digital materials, including brochures, flyers, posters, banners, signage, reports, presentations and other collateral, while coordinating with vendors to ensure materials meet city standards and departmental needs.

In the coming year, the division will expand visual storytelling through high-quality multimedia content, support the transition to the new City Hall, and continue delivering creative services that support city departments and reinforce Clearwater's brand.

Public Information

The Public Information Division coordinates citywide communication activities, including media relations, social media, marketing, employee communications, emergency communications and strategic communications consulting. The division writes and distributes media releases, develops printed and electronic materials, manages

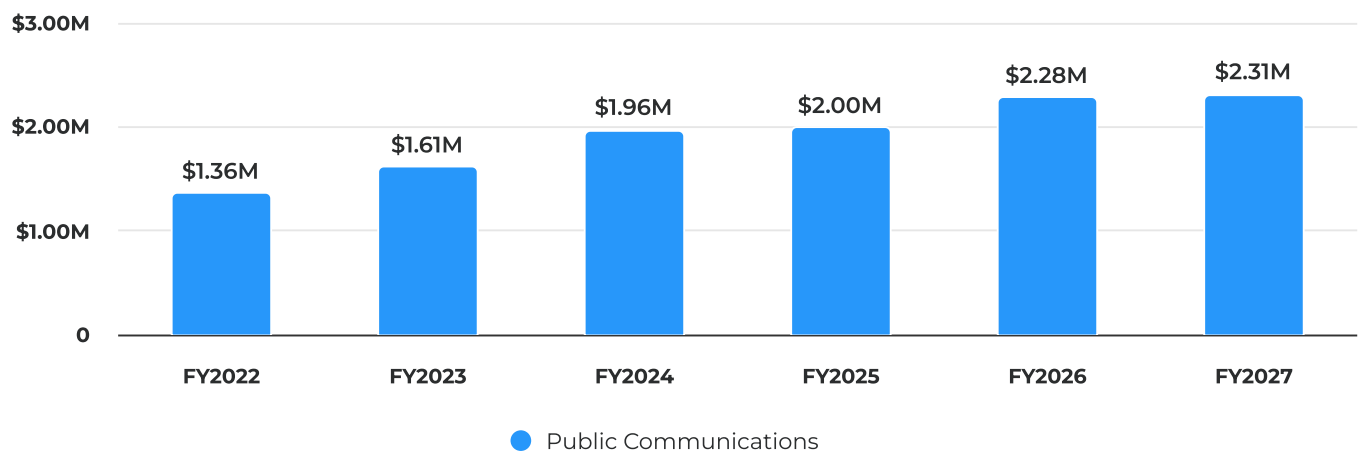
official city social media accounts, provides media relations guidance and training, and creates any public-facing messaging.

Public Information produces several recurring communication tools, including the monthly utility bill newsletter distributed to approximately 48,000 customers, messages from the city manager to employees, a quarterly employee newsletter and several electronic newsletters.

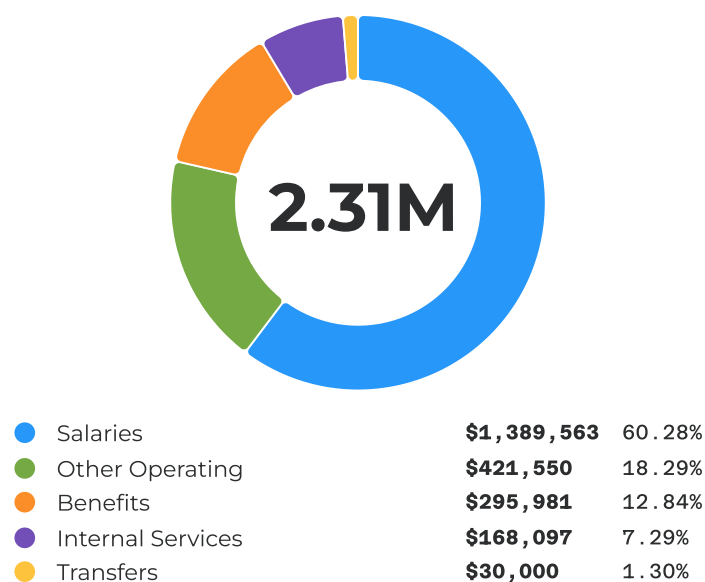
In the coming year, the division will implement the department's annual communications and engagement plan, expand targeted and data-informed communications, increase platform-specific digital content and continue partnering with Information Technology on website accessibility compliance ahead of the federal deadline.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$738,903	\$861,244	\$1,019,194	\$1,218,231	\$1,356,273	\$1,389,563	2.45%
Benefits	\$185,084	\$221,899	\$244,298	\$282,462	\$272,186	\$295,981	8.74%
Internal Services	\$118,848	\$152,421	\$148,523	\$167,112	\$134,085	\$168,097	25.37%
Other Operating	\$279,665	\$349,128	\$519,428	\$298,960	\$484,655	\$421,550	-13.02%
Capital Outlay	\$10,998	-	-	-	-	-	-
Transfers	\$25,000	\$25,000	\$30,000	\$30,000	\$30,000	\$30,000	-
Total Expenditures	\$1,358,498	\$1,609,692	\$1,961,443	\$1,996,765	\$2,277,199	\$2,305,191	1.23%

Expenditures by Fund

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
General Fund	\$1,167,278	\$1,454,118	\$1,790,770	\$1,842,767	\$2,122,555	\$2,136,424	0.65%
Admin Services Fund	\$191,220	\$155,574	\$170,672	\$153,998	\$154,644	\$168,767	9.13%
Total Expenditures	\$1,358,498	\$1,609,692	\$1,961,443	\$1,996,765	\$2,277,199	\$2,305,191	1.23%

Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Public Communications	\$1,167,278	\$1,454,118	\$1,790,770	\$1,698,428	\$1,780,440	\$1,793,854	0.75%
PC Courier Service	\$191,220	\$155,574	\$170,672	\$153,998	\$154,644	\$168,767	9.13%
Nbrhds & Community Engagement	-	-	-	\$144,339	\$342,115	\$342,570	0.13%
Total Expenditures	\$1,358,498	\$1,609,692	\$1,961,443	\$1,996,765	\$2,277,199	\$2,305,191	1.23%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
General Fund:					
Public Communications	12.0	15.0	15.0	15.0	-
Administrative Services Fund:					
Courier	0.8	0.8	0.8	0.8	-
Total Public Communications FTEs	12.8	15.8	15.8	15.8	-

Budget Highlights

General Fund — Public Communications and Neighborhoods and Community Engagement

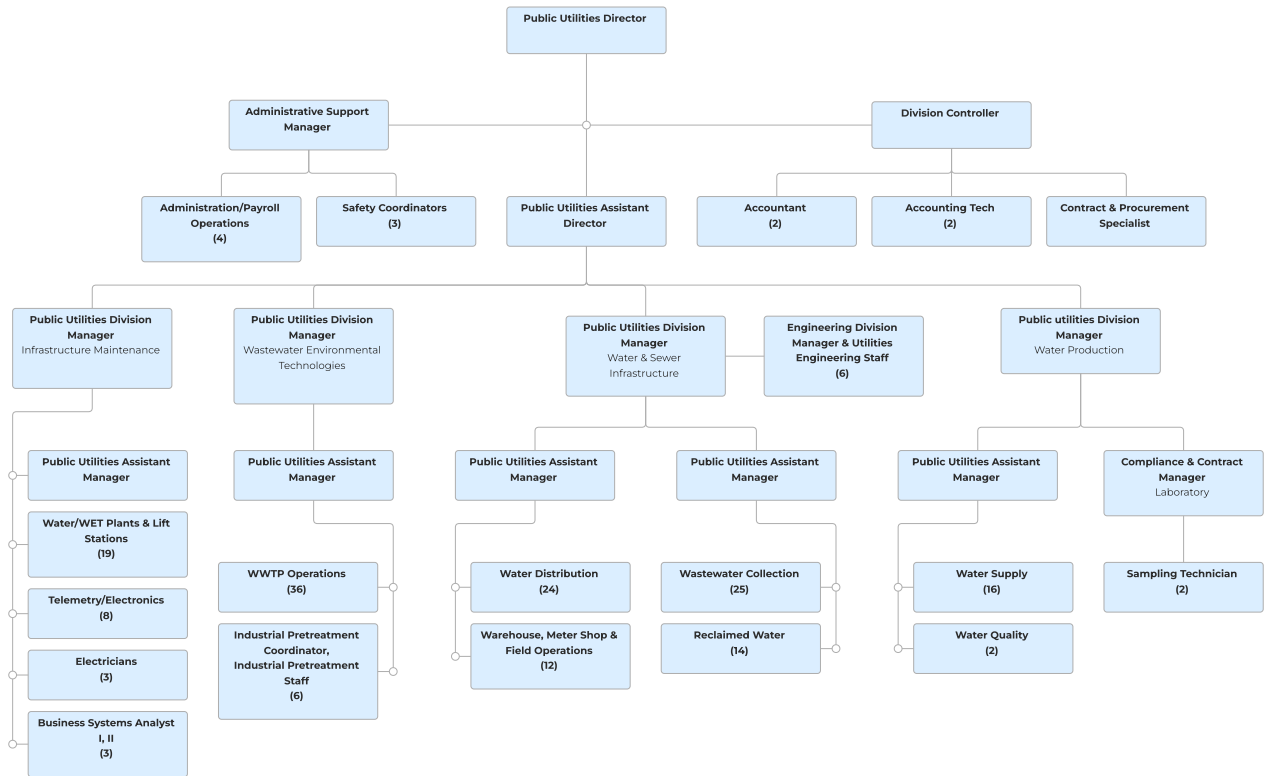
- The General Fund operation of the Public Communications Department is supported by 15 full-time equivalent positions, the same staffing level as fiscal year 2025/26.
- Operating costs for the Public Communications Department include \$7,000 for studio engineering, meeting and video support; \$55,250 for advertising, promotional, and printing services; \$150,000 to fund a public relations/marketing firm; and \$32,400 for neighborhood outreach programs.
- The budget for internal services includes charges for information technology, telecommunications, benefits, risk management, and shared costs for building and maintenance. This reflects a 26% increase from fiscal year 2025/26 due to recognizing shared building costs with the move into the new city hall.
- For fiscal year 2026/27, transfers to the capital fund include \$30,000 for the project established to fund studio equipment upgrades and/or replacements. This is the same amount as the fiscal year 2025/26 budget.
- There have been no other significant changes to the Public Communications budget. The budget for this program reflects an increase of less than 1% from the 2025/26 budget.

Administrative Services Fund — Courier

- The Courier program is an internal service department that provides internal mail delivery services to all City facilities. The cost of this operation is charged back to all departments based on the number of delivery stops, and actual postage charges billed from our postal mail service provider.
- The Courier program is supported by 0.8 full-time equivalent positions, the same level of staffing as the 2025/26 budget.
- Postage costs are budgeted at \$110,000 in this program, an increase of 10% from the 2025/26 budget due to anticipated increases in postage costs.
- The budget for this program reflects a 9% increase from fiscal year 2025/26 due to the increased budget for postage.



Public Utilities Department Organizational Structure



Water and Sewer Fund - 202.0 FTEs

Public Utilities Department Objective

Public Utilities is dedicated to providing high-quality water, wastewater, and reclaimed water services while protecting the public health and natural environment of our community through cost-effective management, operations and maintenance of our infrastructure, sustaining these essential services.

In furthering the City Council's Strategic Priority of High Performing Government, the Public Utilities Department operates and maintains the City's water wells and water treatment plants, water storage and distribution system, wastewater collection and transport systems, water reclamation facilities, reclaimed water system, enforces the City's industrial pretreatment ordinance as well as ensuring the City's compliance with the United States Environmental Agency (USEPA) and State of Florida's environmental regulations.

Summary of Services

Administration

The Administration program is responsible for the effective coordination of all water, wastewater, reclaimed water, administrative, planning, accounting, and management of staff, operations, maintenance, resources and infrastructure necessary to provide safe water and reliable service to the customers of the Public Utilities Department.

Wastewater Collection

The Wastewater Collection program provides for safe collection and transmission of wastewater through the City's underground sewer mains, collectors, and interceptor lines. The purpose of the Wastewater Collection program is to maintain the collection system in such a manner that protects public safety, health, and the environment.

Infrastructure Maintenance

The Infrastructure Maintenance program provides for the safe transmission and pumping of wastewater through the City's 78 wastewater lift stations and three reclaimed water pumping stations. This program also provides the installation and maintenance of all Public Utilities instrumentation and telemetry systems, maintenance of three water reclamation facilities, three water treatment plants, 44 potable water wells, and three city parks and recreation pool pumps and City fountain pumps. The purpose of the Infrastructure Maintenance program is to maintain the mechanical, electrical and electronic infrastructure in such a manner that protects public safety, health, and the environment. The Infrastructure Maintenance program consists of three subsections; Plants, Lift Stations and Electronics.

Wastewater Environmental Technologies

The Wastewater Environmental Technologies program provides daily treatment and disposal of wastewater meeting or exceeding federal and state water quality standards. The program consists of three water reclamation facilities including bio-solids residual management facilities. The Wastewater Environmental Technologies program supplies highly treated wastewater to the Reclaimed Water program.

Laboratory

The Laboratory program provides analysis and support services to Water, Wastewater Environmental Technologies, Reclaimed Water, and the Wastewater Collection programs.

Industrial Pretreatment

This program provides sampling, analysis, and support services to Water, Wastewater Environmental Technologies, Reclaimed Water, and Wastewater Collections programs. The Industrial Pretreatment program (IPP) is responsible for sampling, monitoring, and regulating City industrial users and enforcing the City's Industrial Pretreatment Ordinance and the dental amalgam program. The IPP group is also responsible for sampling and regulating the City's grease

management program in order to curtail the introduction of grease waste into the sanitary sewer and treatment facilities. Most recently, the IPP group has overseen the implementation of the dental amalgam program.

Water Distribution

The Water Distribution program provides for the safe transmission and distribution of the City's public potable water supply. Functions include the construction and maintenance of the system as well as direct customer-related activities, such as meter replacement, fire hydrant maintenance, and repair of water main breaks.

This cost center's budget is also used to account for all debt costs on the 2011, 2017, 2017B and 2020 outstanding Water & Sewer revenue bonds.

Water Supply

The Water Supply program is responsible for the monitoring, operation, and water treatment of the City's water supply facilities, which include two reverse osmosis water treatment plants, an additional water treatment facility, six water storage tanks, 44 wells, and five county inter-connections in order to provide the City with a safe and dependable water supply.

Reclaimed Water

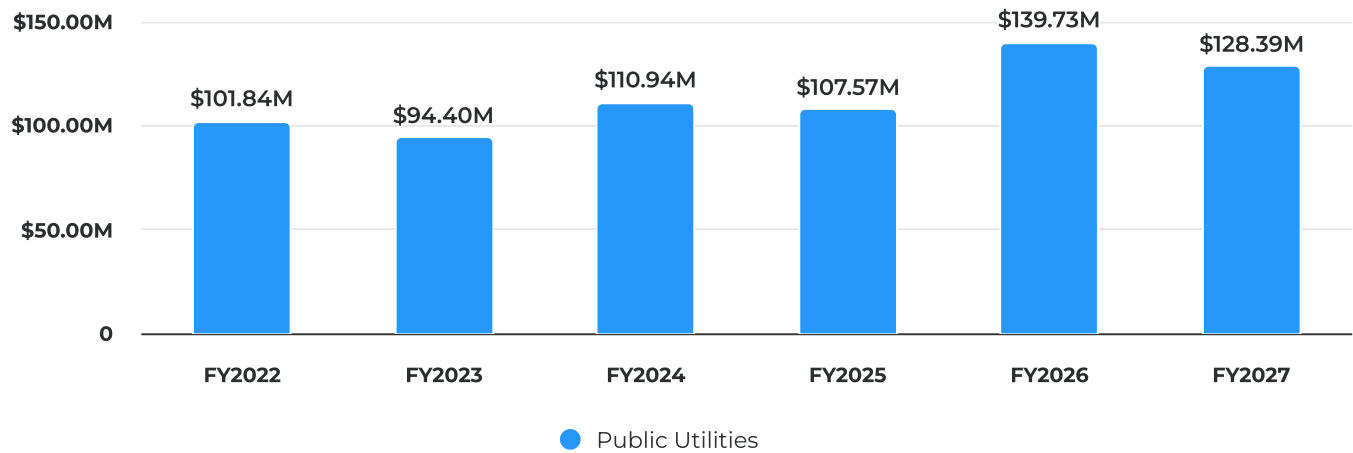
The Reclaimed Water program is responsible for the storage, pumping, transmission, and distribution of reclaimed water to residential and commercial customers. Functions include the maintenance of the system and direct customer-related activities. The beneficial use of reclaimed water helps conserve our drinking water resources.

Maintenance Facility

The Maintenance Facility provides for common area maintenance and utilities to upkeep the maintenance yard at 1650 N. Arcturas Avenue.

Expenditure Summary

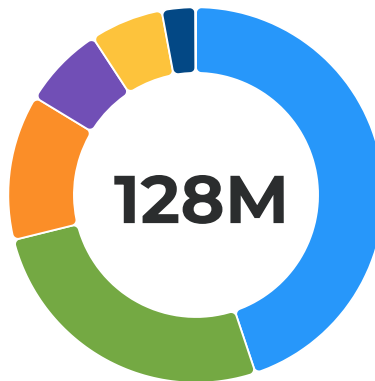
Historical Expenditures by Department



Expenditures by Fund

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
General Fund	\$392,473	\$421,565	\$444,894	\$499,369	\$469,430	\$444,440	-5.32%
Water & Sewer Utility Fund	\$101,449,292	\$93,982,792	\$110,495,745	\$107,072,780	\$139,259,190	\$127,944,390	-8.12%
Total Expenditures	\$101,841,765	\$94,404,356	\$110,940,639	\$107,572,149	\$139,728,620	\$128,388,830	-8.12%

FY27 Expenditures by Category



Transfers	\$57,595,260	44.86%
Other Operating	\$33,742,197	26.28%
Salaries	\$16,097,311	12.54%
Debt Service	\$9,100,218	7.09%
Internal Services	\$8,087,384	6.30%
Benefits	\$3,706,460	2.89%
Capital Outlay	\$60,000	0.05%

Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$9,487,461	\$10,922,625	\$13,224,928	\$14,599,960	\$15,600,608	\$16,097,311	3.18%
Benefits	\$2,491,779	\$2,924,730	\$3,289,143	\$3,522,777	\$3,577,302	\$3,706,460	3.61%
Internal Services	\$5,900,276	\$5,941,862	\$6,557,136	\$7,432,212	\$7,913,877	\$8,087,384	2.19%
Other Operating	\$26,737,223	\$29,890,673	\$31,754,549	\$32,656,592	\$35,369,735	\$33,742,197	-4.60%
Capital Outlay	\$33,605	\$56,019	\$40,213	\$25,806	\$60,000	\$60,000	-
Transfers	\$52,610,490	\$40,089,505	\$51,583,200	\$45,048,822	\$68,095,930	\$57,595,260	-15.42%
Debt Service	\$4,580,931	\$4,578,943	\$4,491,471	\$4,285,980	\$9,111,168	\$9,100,218	-0.12%
Total Expenditures	\$101,841,765	\$94,404,356	\$110,940,639	\$107,572,149	\$139,728,620	\$128,388,830	-8.12%

Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Arcturas Ave Complex	\$392,473	\$421,565	\$444,894	\$499,369	\$469,430	\$444,440	-5.32%
Public Utilities Engineering	\$32,959	\$585,392	\$1,244,509	\$1,269,215	\$1,743,865	\$1,598,305	-8.35%
Public Utilities Admin	\$1,948,167	\$2,355,362	\$2,573,554	\$2,707,532	\$2,816,964	\$2,849,560	1.16%
Wastewater Collection	\$15,305,009	\$13,262,608	\$25,611,123	\$24,493,859	\$31,872,836	\$34,139,408	7.11%
Public Utilities Maintenance	\$4,014,862	\$4,127,345	\$4,967,442	\$5,607,751	\$5,532,903	\$5,462,313	-1.28%
Lift Station Maintenance	\$3,655,938	\$3,761,087	\$3,714,709	\$4,888,636	\$5,774,236	\$10,946,305	89.57%
Wastewater Plants	\$317,320	\$509,852	\$517,997	\$433,971	\$505,620	\$476,949	-5.67%
Public Utilities Laboratory	\$514,817	\$555,146	\$582,850	\$525,203	\$594,666	\$515,278	-13.35%
Industrial Pretreatment	\$898,617	\$959,368	\$1,078,656	\$1,120,895	\$1,235,540	\$1,219,468	-1.30%
Marshall Street WRF	\$11,509,979	\$10,862,916	\$8,824,644	\$8,949,881	\$11,802,924	\$8,392,632	-28.89%
Northeast WRF	\$10,463,835	\$10,049,527	\$7,367,693	\$9,707,050	\$14,510,046	\$8,954,004	-38.29%
East WRF	\$5,693,022	\$5,078,627	\$5,387,208	\$8,040,944	\$9,519,483	\$5,331,200	-44.00%
Water Distribution	\$20,332,899	\$14,273,453	\$21,756,665	\$14,555,439	\$22,441,737	\$25,699,205	14.52%
Water Production	\$8,575,130	\$8,342,038	\$10,123,331	\$8,379,350	\$9,310,124	\$9,796,289	5.22%
Reclaimed Water	\$4,347,528	\$4,785,960	\$3,229,182	\$5,926,899	\$7,441,324	\$4,555,553	-38.78%
Water Production 1	\$3,410,033	\$6,076,985	\$7,945,172	\$3,101,288	\$5,523,970	\$3,659,939	-33.74%
Water Production 2	\$9,036,359	\$6,528,365	\$3,526,532	\$5,278,638	\$6,633,603	\$3,524,978	-46.86%
Water Production 3	\$1,392,818	\$1,868,761	\$2,044,478	\$2,086,229	\$1,999,349	\$823,004	-58.84%
Total Expenditures	\$101,841,765	\$94,404,356	\$110,940,639	\$107,572,149	\$139,728,620	\$128,388,830	-8.12%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
Public Utilities Administration	22.0	22.0	22.0	22.0	-
Wastewater Collection	25.0	25.0	25.0	25.0	-
Public Utilities Maintenance	32.0	35.0	35.0	35.0	-
WPC Plant Operations	38.0	38.0	38.0	38.0	-
WPC Laboratory	3.0	3.0	3.0	3.0	-
WPC Industrial Pretreatment	6.0	6.0	6.0	6.0	-
Water Distribution	37.0	38.0	38.0	38.0	-
Water Supply	20.0	20.0	20.0	20.0	-
Reclaimed Water	15.0	15.0	15.0	15.0	-
Total Public Utilities FTEs	198.0	202.0	202.0	202.0	-

Budget Highlights

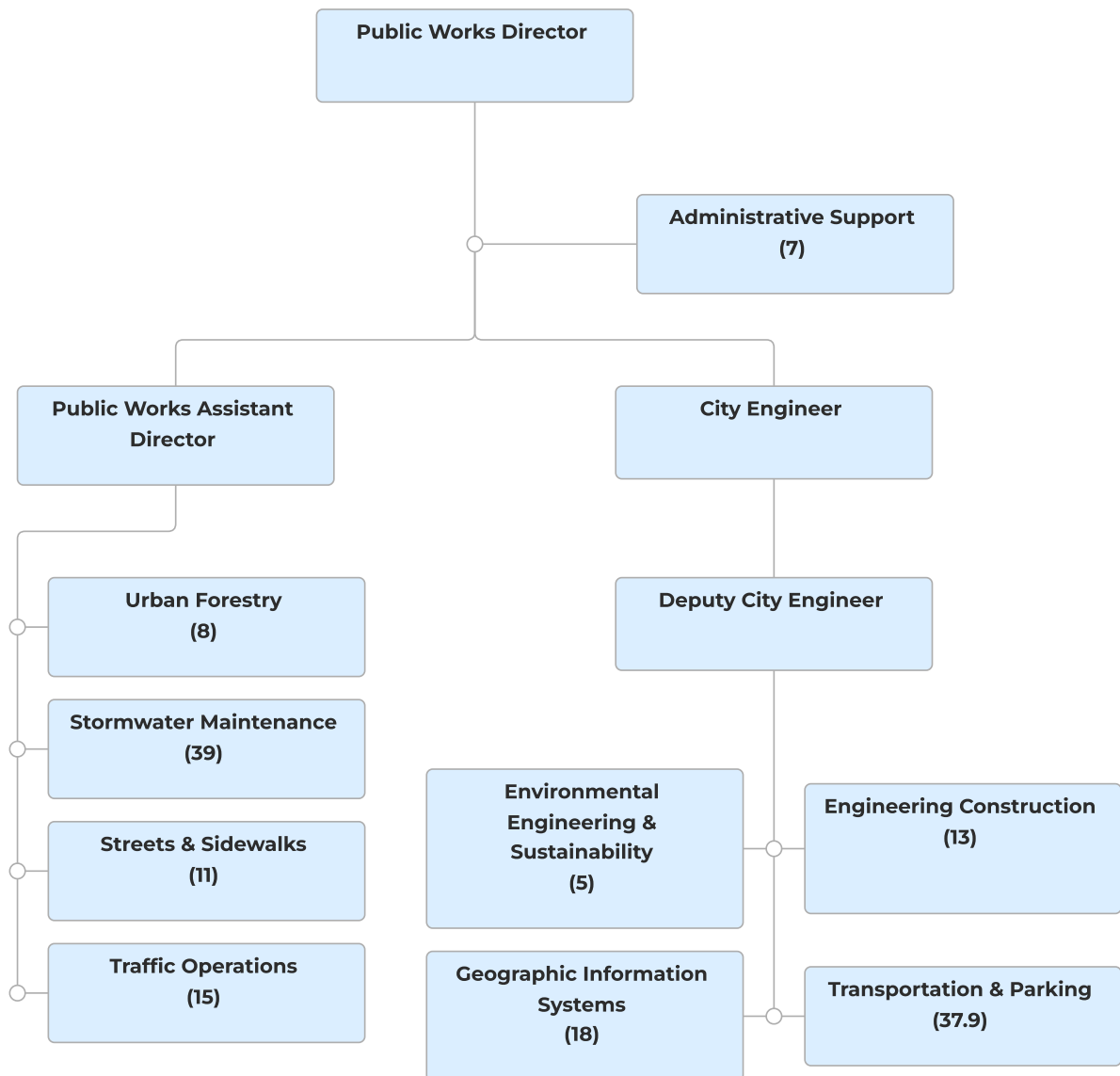
Water and Sewer Fund

- The Water and Sewer Fund is a self-supporting enterprise operation established to fund all operating, maintenance and improvements necessary to provide citywide water supply, water distribution, wastewater collection, wastewater treatment and reclaimed water programs.
- The Water and Sewer Fund, which includes all Public Utilities programs, is supported by 202 full-time equivalent (FTE) positions, the same level of staffing as fiscal year 2025/26.
- The Water and Sewer Fund reimburses the General Fund for specific services provided by General Fund programs. This is primarily to reimburse for the support of the administrative, environmental, and engineering programs. The total cost of this service is budgeted at \$838,430 for 2025/26, a 31% decrease from the 2025/26 budget.
- The Water and Sewer Fund reimburses the General Fund for administrative services such as the City Manager, City Attorney's Office, and City Clerk functions. The total cost of this service is anticipated at \$4.22M for fiscal year 2025/26, an increase of 4% from the 2025/26 budget.
- Total operating expenses are budgeted at \$33.64M, a 5% decrease from the prior year. Major costs in this category include \$8.27M for water purchases from Pinellas County, \$4.72M for utilities costs, \$3.98M for chemical purchases, \$1.6 million for sludge disposal, \$981K for various consulting needs and engineering project support, and \$533,070 for laboratory analysis.
- Internal service charges include funding for services from fleet (garage services), building and maintenance, radio communications, information technology, risk management, and employee benefits. Also included are charges from Utility Customer Service for billing and administering utilities customers, estimated at \$2.3M for 2026/27. Total internal service charges are \$7.75M, a 3% increase from the 2025/26 budget.
- Debt Service costs, which include debt on outstanding bonds and new vehicle and equipment purchases, total \$9.1M for fiscal year 2026/27.
- Per City Council policy, the Water and Sewer Fund makes a payment in lieu of taxes in the amount of \$6.12M to support the General Fund. The computation is based upon a rate of 5.5% of fiscal 2024/25 gross revenues. The 2026/27 contribution represents a 1.3% increase from the 2025/26 budget.
- Transfers to the Capital Improvement Funds to support projects to maintain and upgrade water and sewer utility infrastructure as planned in the current rate study are \$51.48 million for fiscal year 2026/27. This reflects a 28% increase from the 2025/26 budget.
- There are no other significant changes to the Water and Sewer Fund budget. The fiscal year 2025/26 budget reflects an 8% decrease from 2025/26.

General Fund — Maintenance Facility

- This General Fund cost center provides for common area maintenance and utilities to upkeep the facilities and maintenance yard at 1650 N. Arcturas Avenue. Costs are shared proportionately with the utility funds represented at the site.
- There are no significant changes in the budget for the Maintenance Facility. The 2026/27 budget reflects a 5% decrease from the fiscal year 2025/26 budget primarily related to adjusting the costs of utilities more inline with historical costs.

Public Works Organizational Structure



Public Works (General Fund) — 78.0 FTEs

Public Works (Stormwater) — 52.0 FTEs

Public Works (Parking) — 27.9 FTEs

Total Public Works — 157.9 FTEs

Public Works Department Objective

In support of the City Council's Strategic Priority of High Performing Government, the Public Works Department is responsible for project management of the design and construction phases of the City's Capital Improvement Program. The department is also responsible for traffic planning, design, and operations; the administration of the Parking System; protection of the City's interests in public right-of-way (ROW); maintenance of streets and sidewalks; implementation of annual infrastructure maintenance contracts; engineering review of residential and commercial land development; the operation and maintenance of the City's stormwater infrastructure; ensuring environmental compliance; and management of the City's GIS database.

Summary of Services

Public Works Administration

The objective of the Public Works Department is to centralize long-term and short-term management of city rights of way and city infrastructure within one department. The Public Works department serves as a key department during hurricane season preparations and response.

Right-of-Way: Streets & Sidewalks, Traffic Operations and Urban Forestry

The Right-of-Way Division is responsible for maintenance of the public right-of-way (ROW) and the City's tree canopy, ensuring assets within the right of way are maintained in good working order and the transportation systems they support are operating to an acceptable level. The Streets and Sidewalks section provides maintenance and repair of the City's 305 miles of paved streets, and the replacement and construction of sidewalks, curbs, and gutters, to ensure safe and well-maintained right-of-ways for the citizens and visitors of Clearwater. The Traffic Operations section fabricates, installs and maintains all traffic signal installations, pavement markings and traffic signs under the jurisdiction of the City.

Engineering: Stormwater Engineering & Capital Projects

The Engineering Division manages the design and construction phases of capital projects for all City departments. The Engineering Department oversees engineering, environmental, and architectural consultant contracts, landscape architecture, project bidding and construction contract awarding. The Construction Inspection section provides construction administration, project management and inspection services. The Stormwater section manages the planning, design, and development of stormwater studies for both capital and maintenance projects for flood protection and drainage, water quality, habitat restoration and erosion/sedimentation control.

Transportation & Parking Operations

The traffic section is responsible for the planning, design, and operation of the City's transportation network, including review of developments for impact on adjacent street systems, coordination of street lighting, and traffic studies. The section operates and maintains the Computerized Traffic Control System and oversees traffic operations crews under the jurisdiction of the City of Clearwater. The Clearwater Parking System is responsible for the administration, operation, maintenance, and revenue collection for all City-owned parking spaces located both on-street and in City parking garages. Services such as resident, downtown, and beach employee permit parking and Parkmobile programs are offered to enhance customer satisfaction. The Parking Enforcement team provides dedicated enforcement of parking both downtown and at the beach.

Stormwater Maintenance

The Stormwater Maintenance Division is responsible for the maintenance and repair of the City's stormwater pipes, ditches, storm manholes, catch basins, stormwater ponds, and all other drainage structures. This includes a proactive street sweeping program to intercept pollutants from entering the stormwater system.

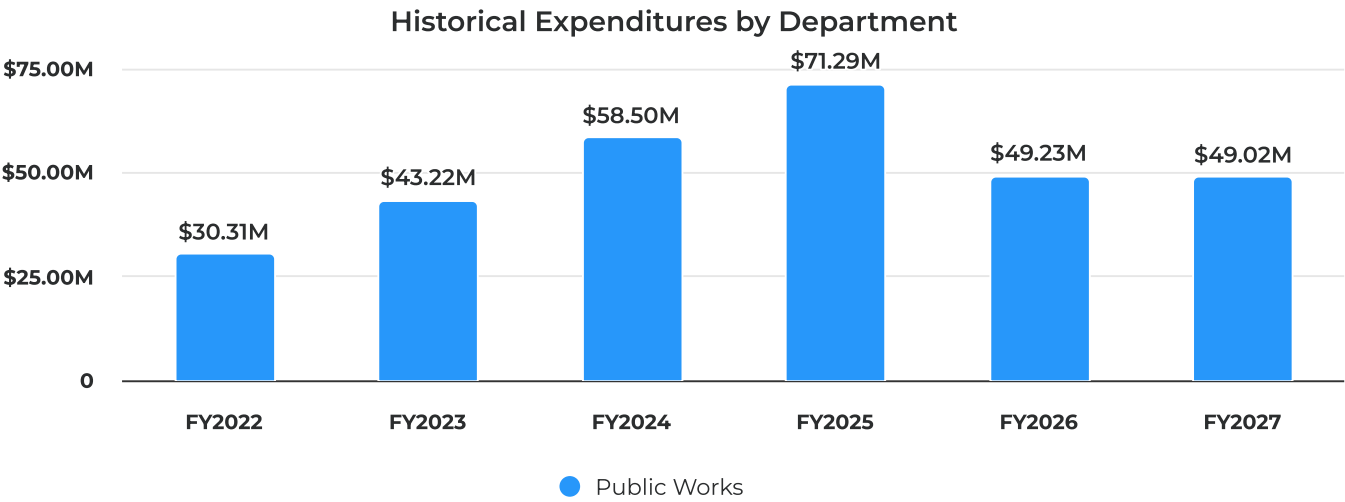
GIS, Asset Management, Real Estate & Surveying

The Geographic Technology Division provides citywide asset management support, project surveying, CAD, GIS and mapping services utilizing the latest technology. It also maintains the City's infrastructure database and Real Estate services, including easements and vacations.

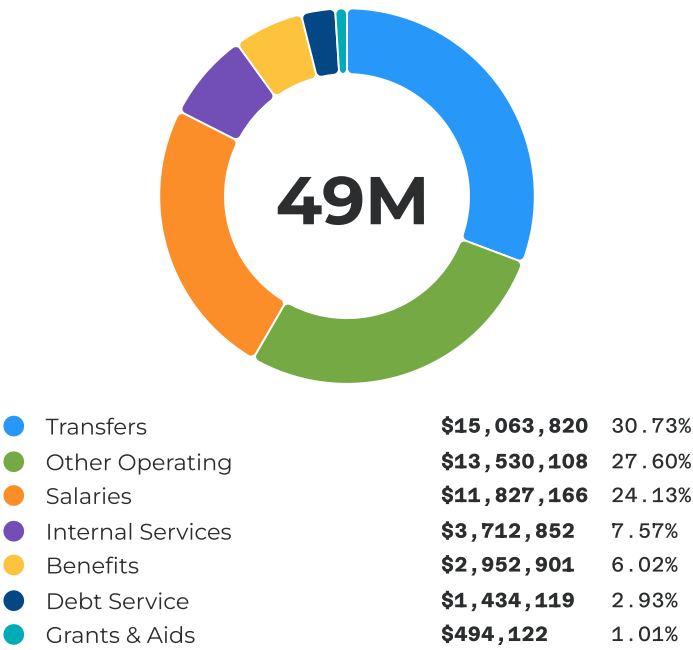
Environmental & Sustainability

The Environmental & Sustainability Division provides environmental support including MS4 permits, hazardous waste, brownfields, and inspections. Sustainability supports the city's resiliency plan and efforts, oversight of vulnerability assessment and various sustainability programs designed to bring return on investment while improving the environment.

Expenditure Summary



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$6,766,987	\$7,184,506	\$8,919,443	\$10,036,192	\$11,392,352	\$11,827,166	3.82%
Benefits	\$1,926,486	\$2,260,998	\$2,636,020	\$2,877,416	\$2,838,264	\$2,952,901	4.04%
Internal Services	\$3,176,225	\$3,276,499	\$3,352,490	\$3,402,671	\$3,680,188	\$3,712,852	0.89%
Other Operating	\$6,499,643	\$8,415,342	\$9,021,158	\$9,571,399	\$10,764,340	\$13,530,108	25.69%
Capital Outlay	-	\$20,898	\$10,853	-	-	-	-
Grants & Aids	\$391,115	\$378,912	\$413,152	\$428,362	\$494,122	\$494,122	-
Transfers	\$10,804,462	\$21,291,087	\$33,799,458	\$44,644,136	\$18,628,800	\$15,063,820	-19.14%
Debt Service	\$743,268	\$393,897	\$349,616	\$326,234	\$1,433,869	\$1,434,119	0.02%
Total Expenditures	\$30,308,184	\$43,222,140	\$58,502,191	\$71,286,410	\$49,231,935	\$49,015,088	-0.44%

Expenditures by Fund

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
General Fund	\$8,573,800	\$10,230,002	\$13,905,004	\$16,846,984	\$15,720,475	\$15,794,137	0.47%
Stormwater Utility Fund	\$14,534,405	\$15,142,619	\$23,294,527	\$20,223,641	\$24,539,510	\$23,918,570	-2.53%
Parking Fund	\$7,199,979	\$17,849,519	\$21,302,659	\$34,215,784	\$8,971,950	\$9,302,381	3.68%
Total Expenditures	\$30,308,184	\$43,222,140	\$58,502,191	\$71,286,410	\$49,231,935	\$49,015,088	-0.44%

Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Public Works Administration	\$9,030	\$951,030	\$2,046,863	\$2,668,768	-	-	-
Right of Way Maintenance	\$3,778	\$13,714	-	-	-	-	-
Urban Forestry	\$8,504	\$928,441	\$1,317,448	\$1,449,385	\$1,675,812	\$1,589,358	-5.16%
Civil Engineering	\$3,405,790	\$2,909,543	\$4,571,060	\$6,396,001	\$6,766,693	\$6,665,533	-1.49%
Sustainability	-	-	\$184,789	\$280,039	\$289,049	\$296,001	2.41%
Traffic Operations	\$4,246,564	\$4,467,048	\$4,690,525	\$5,057,675	\$5,577,931	\$5,905,995	5.88%
Parking System	\$6,150,083	\$16,481,474	\$19,773,585	\$32,776,768	\$7,186,801	\$7,549,634	5.05%
Parking Enforcement	\$1,049,896	\$1,368,045	\$1,529,074	\$1,439,017	\$1,785,149	\$1,752,747	-1.82%
Streets & Sidewalks	\$900,135	\$960,226	\$1,094,318	\$995,117	\$1,410,990	\$1,337,250	-5.23%
Stormwater Management	\$9,508,388	\$9,798,572	\$17,532,620	\$13,493,905	\$17,654,941	\$15,045,793	-14.78%
Stormwater Maintenance	\$5,026,017	\$5,344,047	\$5,761,908	\$6,729,736	\$6,884,569	\$8,872,777	28.88%
Total Expenditures	\$30,308,184	\$43,222,140	\$58,502,191	\$71,286,410	\$49,231,935	\$49,015,088	-0.44%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
General Fund:					
Administration/Engineering	31.0	34.0	34.0	36.0	2.0
Sustainability/Resiliency	2.0	2.0	2.0	2.0	-
Traffic Operations	21.0	22.0	22.0	22.0	-
Urban Forestry	8.0	7.0	7.0	7.0	-
Streets & Sidewalks	11.0	11.0	11.0	11.0	-
Subtotal - General Fund	73.0	76.0	76.0	78.0	2.0
Stormwater Fund:					
Stormwater Maintenance	41.0	41.0	41.0	41.0	-
Stormwater Management	10.0	11.0	11.0	11.0	-
Subtotal - Stormwater Fund	51.0	52.0	52.0	52.0	-
Parking Fund:					
Parking System	15.9	15.9	15.9	15.9	-
Parking Enforcement	12.0	12.0	12.0	12.0	-
Subtotal - Parking Fund	27.9	27.9	27.9	27.9	-
Total Public Works FTEs	151.9	155.9	155.9	157.9	2.0

Budget Highlights

General Fund — Engineering, Urban Forestry, Streets & Sidewalks, and Traffic Operations

- The Public Works General Fund operations are supported by 78 FTEs for fiscal year 2025/26, an increase of 2 full-time equivalent positions from the revised fiscal year 2025/26 budget. For fiscal year 2026/27 a position is transferred from Information Technology to support city-wide GIS functions, and a Business Systems Analyst is added to support the implementation and maintenance of the new asset management software.
- A significant portion of the Traffic Operations program's operating expense is budgeted for electrical costs for street lighting on City streets, estimated at \$2.73M for fiscal year 2026/27. This is a 1% increase from the 2025/26 budget.
- Operating expenditures include professional and contractual service funding of \$380,000 for tree trimming and pruning for urban forestry (for city right-of-ways), \$275,000 for engineering plan review and training, and \$105,000 to assist with traffic engineering.
- Internal Service charges include the cost for fleet (garage services), radio communications, building and maintenance, risk management, information technology, and employee benefits. These costs are budgeted at \$1.48M, a 6% decrease from the prior year, primarily due to decreases in fleet and information technology costs.
- Debt service expenditures are estimated at \$119,120 for fiscal year 2026/27. This is for the short-term debt payments on additional vehicles and equipment. This is approximately the same cost as the prior year.
- Transfers to the Capital Improvement Fund to support ongoing maintenance of streets and sidewalks, environmental, and miscellaneous engineering projects total \$833,050 for fiscal year 2025/26. Transfers to fund one-time major road construction projects are budgeted at \$1.18M. Total transfers of approximately \$2.01M reflect a 21% decrease from the prior year.
- There have been no other significant changes in Public Works General Fund programs. The budget for these programs reflects an increase of less than 1% from the 2025/26 budget.

Stormwater Fund

- The Stormwater Management and Stormwater Maintenance programs are funded by the Stormwater Utility Fund, which is a self-supporting enterprise operation, established to fund all Stormwater functions.
- Stormwater Fund operations are supported by 52 full-time equivalent positions, the same staffing level as the 2025/26 budget.
- Contractual and professional services are budgeted at \$2.08M in this fiscal year, a 262% increase from the 2025/26 budget. Budgeted expenses include funding for the scheduled rate study, water sampling, services to assist with the community rating system, GIS support, software support charges, Tampa Bay Estuary Program Fees, National Pollutant Discharge Elimination System (NPDES) permit water quality testing, and lake and pond maintenance. The large increase in these costs is due to the allocation of some stormwater routine maintenance activities for ditch mowing and maintenance to the operating budget, as opposed to expensing in ongoing Stormwater capital projects.
- The Stormwater Fund is charged an administrative charge by the General Fund, reimbursing the General Fund for the Stormwater Fund portion of City administrative functions, such as the City Manager, City Attorney's Office, and City Clerk functions. The Stormwater Fund's anticipated portion of this cost is \$862,870 in this fiscal year, a 44% increase from the 2025/26 budget. This charge increased due to the increased activity in the stormwater operating budget, which necessitates more oversight and administrative work by the other departments.
- The Stormwater Fund also reimburses the General Fund for specific services provided by General Fund programs. This is primarily the support of the administrative, environmental and engineering services for time and materials devoted to these functions. The Stormwater Fund's anticipated charge for these services is \$767,120 in this fiscal year, an increase of 9% from the 2025/26 budget.
- Internal service charges include funding for services from fleet (garage services), building and maintenance, radio communications, information technology, risk management, and employee benefits. Also included are

charges from Utility Customer Service for billing and administering utilities customers, estimated at \$484,800 for 2026/27. Total internal service charges are \$1.76M, a 12% increase from the 2025/26 budget.

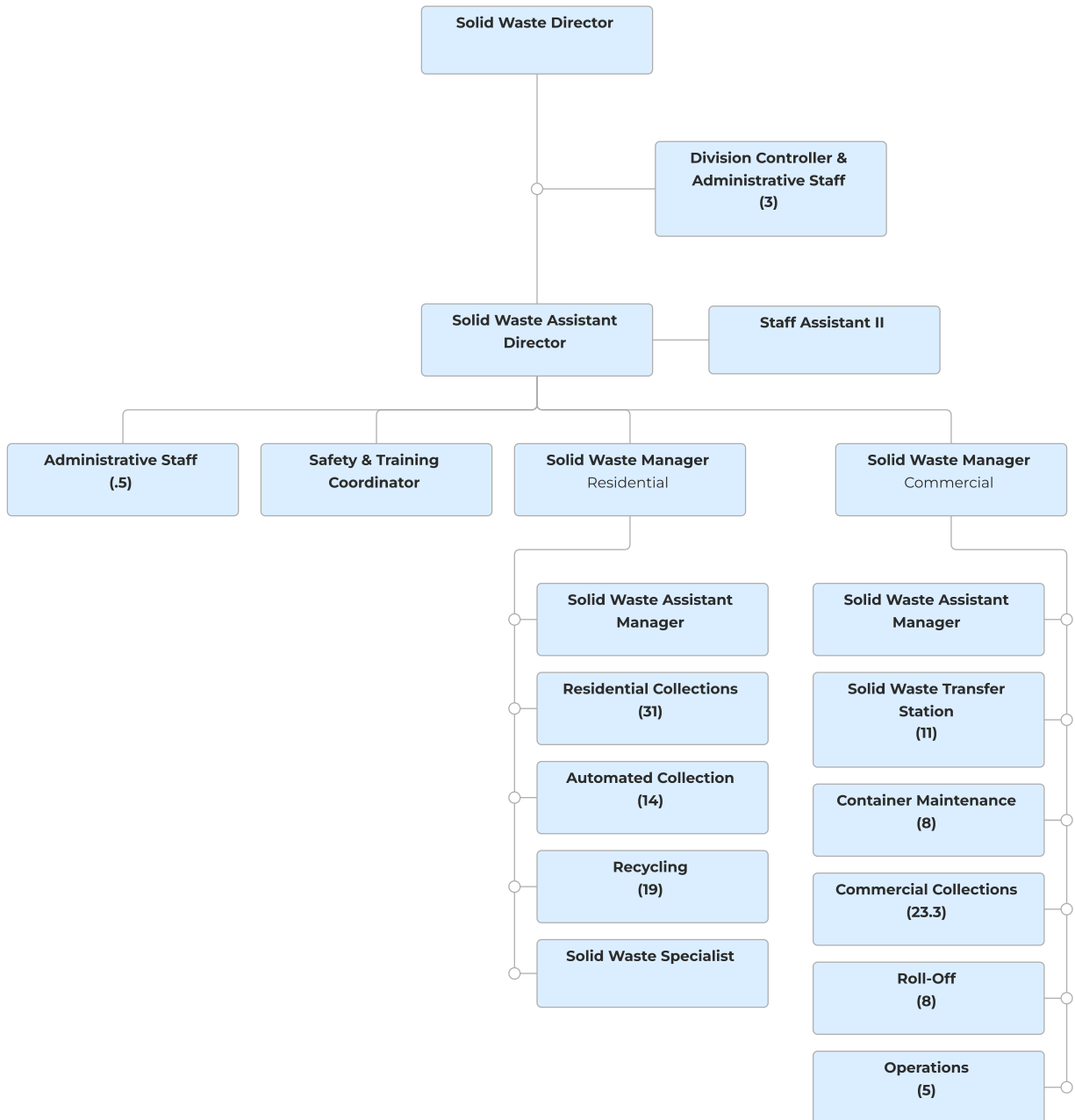
- Budgeted debt costs are approximately \$1.31M to fund outstanding bonds. This is the same amount as prior year's funding.
- Per City Council policy, the Stormwater Fund will make a payment in lieu of taxes in the amount of \$1.09M to support the General Fund. The computation is based on and reflects a rate of 5.5% of fiscal year 2024/25 gross revenues. The 2026/27 contribution is a 9% increase from the 2025/26 budget.
- Transfers to the Capital Improvement Fund to support Stormwater Fund projects as planned in the current rate study are \$10.42M for the 2026/27 budget year. This reflects a 22% decrease from the prior year's amended budget. This decrease coincides with the increase in maintenance costs being paid from the operating budget instead, as referenced earlier.
- There have been no other significant changes to the Stormwater Fund. The budget for this program reflects a decrease of 3% from the 2025/26 amended budget.

Parking Fund

- The Parking Fund programs in the Public Works Department are supported by 27.9 full-time equivalent positions, the same level of staffing as the 2025/26 budget.
- The Parking System reimburses the General Fund for specific services provided by General Fund programs. This is for the support of traffic field operation services, Parks and Recreation facility maintenance, daily beach raking, and increased services to assist with daily cleaning and trash pick-up on the beach. Also included is a charge to offset the costs of Police Officer positions added to provide enhanced oversight due to the increased development and tourism at Clearwater Beach. The Parking Fund charges for these services are \$2.52M for this fiscal year, a 30% increase from the 2025/26 budget.
- Operating expenses for parking operations include \$786,000 budgeted for parking system software, \$236,600 for software and contractual support for enforcement operations (citation processing), \$132,000 for association fees for the Station Square garage, \$52,000 for as-needed security services at garages, and \$410,000 for credit card processing fees.
- Grants and Aids funding for the Jolley Trolley service through PSTA is budgeted in the Parking Fund at a cost of \$484,122 for fiscal year 2026/27. The same level of funding as the amended 2025/26 budget.
- Internal service charges include funding for services from fleet (garage services), building and maintenance, radio communications, information technology, risk management, and employee benefits. These costs are budgeted at \$477,086, a 9% decrease from the prior year.
- Interfund transfers include \$500,000 to the General Fund representing parking fine revenue net of the cost of the Parking Enforcement program. This transfer helps to fund the school crossing guard program.
- Per City Council policy, the Parking Fund makes a payment in lieu of taxes in the amount of \$539,750 to support the General Fund. The computation is based upon a rate of 5.5% of fiscal year 2024/25 gross revenues. The 2026/27 contribution represents a 10% decrease from the 2025/26 budget.
- Transfers to the Capital Improvement Fund to support ongoing parking projects are budgeted at \$500,000 for fiscal year 2026/27.
- There have been no other significant changes to the Parking Fund programs in Public Works. The budget for this program reflects an increase of 4% from the prior year, mostly due to software price increases.



Solid Waste & Recycling Department Organizational Structure



Solid Waste Fund — 111.8 FTEs

Recycling Fund — 20.0 FTEs

Total Solid Waste and Recycling — 131.8 FTEs

Solid Waste and Recycling Department Objective

In furthering the City Council's Strategic Priority of High Performing Government, the objective of the Solid Waste and Recycling Department is to provide prompt, reliable solid waste and recycling services to the citizens of Clearwater within approved financial and staffing resources while maintaining the lowest feasible rates.

Summary of Services

Solid Waste — Administration

Solid Waste Administration provides direct supervision over the Solid Waste and Recycling system, which is divided into nine divisions: commercial refuse, residential refuse, roll-off dumpsters, administration, transfer station, container maintenance, residential recycling, multifamily recycling, and commercial recycling. The Administration Division provides planning, policy direction, operating guidance, personnel management, payroll services, budget development and review, customer service and complaint resolution, solid waste code enforcement, equipment and supply procurement, training, safety supervision, and coordination with Pinellas County Solid Waste Complex.

Solid Waste — Collection

The solid waste collection program is responsible for the collection and disposal of commercial refuse and residential refuse. Commercial refuse collection is divided into front-end loaded dumpsters and roll-off dumpsters. Residential refuse collection is divided into automated side-loaded trucks, rear-end loaded trucks, and grapple trucks.

Solid Waste — Transfer Station

The solid waste transfer station facility transfers refuse from the route collection trucks to the Pinellas County Solid Waste Complex. This maximizes the efficiency of the route trucks by allowing them to quickly unload and return to route collection. Tractor-trailer rigs are used to transfer the waste to the Pinellas County Solid Waste Complex. The tipping floor at the transfer station accommodates the emptying of route trucks, a wheel loader to top fill the tractor-trailer rigs, and a crane to tamp down each load to ensure an appropriate over-the-road weight for the outbound tractor-trailers. The scale house at the transfer station provides certified weights for all in-bound and out-bound solid waste trucks. The transfer station on average transfers 7,000 tons of refuse per month to the Pinellas County Solid Waste Complex.

Solid Waste — Container Maintenance

Container maintenance is responsible for black trash cans, blue recycling cans, dumpsters for front-end loaders, front-loaded dumpsters, roll-off dumpsters, compactors (including power units), and underground refuse containers. Additionally, container maintenance provides Broyhill containers, wire baskets for Clearwater Beach and small waste receptacles for the beach and Cleveland Street areas. Container maintenance issues containers to new customers, picks up containers upon termination of service, assists in customer service by running a 360-truck route to pull dumpsters from locations that are hard to reach by larger vehicles, and replaces or repairs damaged containers.

Recycling — Residential

The residential recycling program provides automated curbside collection of single-stream recyclables to single-family residences. The items that may be recycled by our residential customers include cardboard, newspapers, aluminum and steel cans, mixed paper, glass containers, and plastic bottles. Recyclables are processed through our recycling processing facility before being hauled to the third-party recycling vendor.

Recycling — Multi-Family

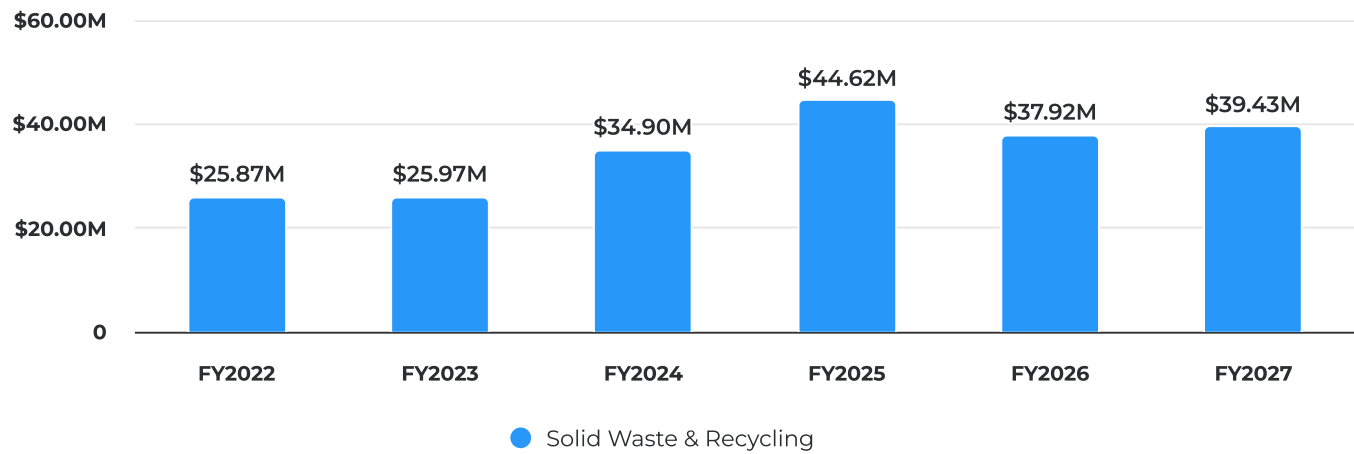
The multi-family recycling program provides recycling service to apartments and condominiums of five living units or larger. Recycling services are provided by using dumpsters, clusters of semi-automated carts, or a combination of both configured into drop-off centers. The multifamily program is designed to collect single-stream recyclables, including cardboard, newspaper, aluminum and steel cans, mixed paper, glass containers and plastic bottles.

Recycling — Commercial

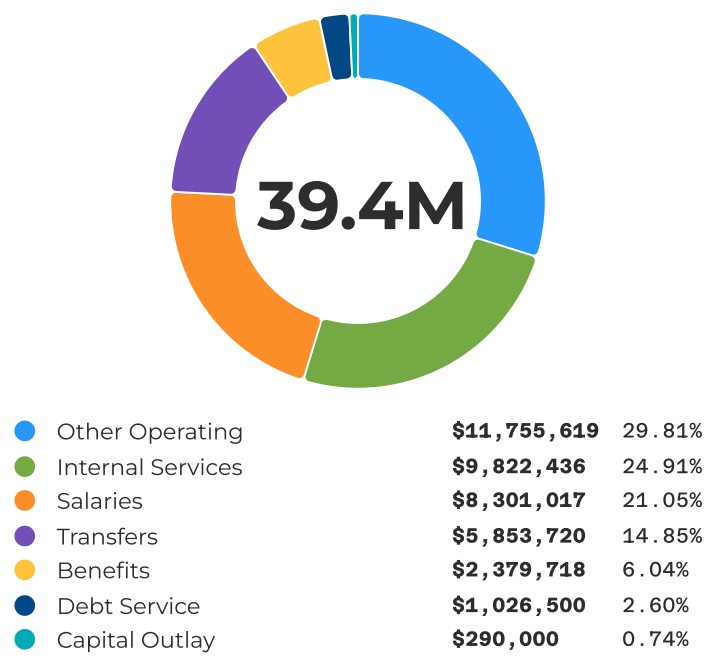
The commercial recycling program is designed to provide our commercial customers with the appropriate recycling services. The commercial program operates cardboard and single-stream collection routes, in addition to the recycling processing facility, which is responsible for weighing, loading, and transporting recyclables to our third-party recycling vendor. They are also responsible for the recycling drop-off center (located at 1701 N. Hercules Ave.) which accepts cardboard, single-stream recyclables, and household cooking oil by appointment only.

Expenditure Summary

Historical Expenditures by Department



FY27 Expenditures by Category



Expenditures by Category

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Salaries	\$6,275,889	\$6,624,750	\$7,269,378	\$7,910,960	\$8,017,493	\$8,301,017	3.54%
Benefits	\$1,852,189	\$2,042,795	\$2,176,870	\$2,304,856	\$2,276,696	\$2,379,718	4.53%
Internal Services	\$6,443,009	\$6,287,644	\$6,610,506	\$6,875,459	\$9,031,816	\$9,822,436	8.75%
Other Operating	\$7,299,890	\$8,834,350	\$9,373,043	\$22,253,779	\$11,555,535	\$11,755,619	1.73%
Capital Outlay	\$218,388	-	\$433,767	\$115,339	\$275,000	\$290,000	5.45%
Transfers	\$3,710,901	\$2,074,340	\$8,920,320	\$5,063,530	\$5,933,500	\$5,853,720	-1.34%
Debt Service	\$71,877	\$103,917	\$114,458	\$97,303	\$826,400	\$1,026,500	24.21%
Total Expenditures	\$25,872,143	\$25,967,795	\$34,898,342	\$44,621,226	\$37,916,440	\$39,429,010	3.99%

Expenditures by Cost Center

Category	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Actual	FY 2026 Amended	FY 2027 Proposed	% Change
Recycling - Residential	\$1,274,684	\$1,315,166	\$1,236,824	\$1,184,063	\$1,263,562	\$1,283,092	1.55%
Recycling - Multifamily	\$384,847	\$384,038	\$348,834	\$346,536	\$366,939	\$403,197	9.88%
Recycling - Commercial	\$2,428,772	\$1,933,845	\$2,107,823	\$2,235,900	\$2,934,555	\$2,832,031	-3.49%
Solid Waste Collection-Res	\$8,703,493	\$8,901,757	\$9,242,431	\$10,131,079	\$11,060,500	\$12,044,250	8.89%
Solid Waste Collection-Comm	\$5,963,476	\$6,628,086	\$6,869,655	\$7,375,725	\$8,718,127	\$8,918,241	2.30%
Solid Waste Transfer Station	\$2,174,984	\$1,980,784	\$2,307,781	\$2,174,791	\$2,589,551	\$2,682,349	3.58%
Solid Waste Container Maint	\$989,280	\$813,426	\$864,250	\$910,540	\$941,116	\$923,242	-1.90%
Solid Waste Administration	\$1,070,248	\$1,156,580	\$8,229,676	\$16,623,623	\$5,903,176	\$6,152,291	4.22%
Solid Waste Collection-Rolloff	\$2,882,359	\$2,854,114	\$3,691,067	\$3,638,969	\$4,138,914	\$4,190,317	1.24%
Total Expenditures	\$25,872,143	\$25,967,795	\$34,898,342	\$44,621,226	\$37,916,440	\$39,429,010	3.99%

Full-Time Equivalent Positions	FY 2024 Amended	FY 2025 Amended	FY 2026 Amended	FY2027 Proposed	FY2027 vs FY2026 Increase/(Decrease)
Solid Waste Fund:					
Administration	8.0	12.0	12.0	12.0	-
Collection	84.8	79.8	79.8	79.8	-
Transfer	11.0	12.0	12.0	12.0	-
Container Maintenance	8.0	8.0	8.0	8.0	-
Subtotal - Solid Waste Fund	111.8	111.8	111.8	111.8	-
Recycling Fund:					
Residential	9.0	9.0	9.0	9.0	-
Multi-Family	3.0	3.0	3.0	3.0	-
Commercial	8.0	8.0	8.0	8.0	-
Subtotal - Recycling Fund	20.0	20.0	20.0	20.0	-
Total Solid Waste & Recycling FTEs	131.8	131.8	131.8	131.8	-

Budget Highlights

- The Solid Waste Fund is a self-supporting enterprise operation established to fund all operations, maintenance, and improvements necessary to maintain the City's Solid Waste and Recycling programs.
- The Solid Waste and Recycling Fund is supported by 131.8 full-time equivalent positions, the same level of staffing as the 2025/26 budget.
- The Solid Waste and Recycling Fund is charged an administrative service charge reimbursing the General Fund for their portion of City administrative functions, such as the City Manager, Legal, Finance, and City Clerk functions. In fiscal year 2026/27, this reimbursement is estimated to be approximately \$1.35M, a 9% increase from the 2025/26 budget.
- Operating expenditures include a budget of \$6.35M for dump fees, and \$1.2M for Single Stream Recycling Processing. This represents 64% of operating expenditures for Solid Waste and Recycling operations.
- Internal service charges include funding for services from fleet (garage services), building and maintenance, radio communications, information technology, risk management, and employee benefits. Also included are charges from Utility Customer Service for billing and administering utilities customers, estimated at \$824,160 for 2026/27. Total internal service charges are \$9.82M, a 9% increase from the 2025/26 budget due to the increased fleet charges for the Solid Waste & Recycling vehicles.
- Debt costs represent estimated payments which total \$1.03M for additional vehicles and equipment purchased, as well as the annual payment for the internal loan for construction of the transfer station.
- Per City Council policy, the Solid Waste and Recycling Fund makes a payment in lieu of taxes in the amount of \$1.95M to support the General Fund. The computation is based upon a rate of 5.5% of fiscal 2024/25 gross revenues. The 2026/27 contribution represents an increase of 10% from the 2025/26 budget.
- Transfers to the Capital Improvement Fund to support capital projects are budgeted at \$3.9M for fiscal year 2025/26, a 6% decrease from the prior year. Of this total, \$3.5 million is budgeted to fund construction costs of rebuilding the Solid Waste complex, and \$400,000 is budgeted for the ongoing maintenance of the Solid Waste & Recycling Facilities.
- There are no other significant changes to the Solid Waste and Recycling operations in fiscal year 2026/27. The budget reflects a 4% increase from the 2025/26 amended budget, which was primarily fueled by increased fleet maintenance and repair charges to keep the complicated vehicle operation running smoothly.



Administration of the Capital Budgeting Process

In accordance with Clearwater's financial management ordinance, the six-year Capital Improvement Program has been reviewed and updated for the fiscal year 2026/27 budget. The purpose of the Capital Improvement Program is to plan and better manage the City's approach to growth, infrastructure, and development. The City of Clearwater continues the use of a formal Capital Improvement Program as a mechanism to implement the capital requirements of the City Comprehensive Plan, providing means to review and maintain the City's infrastructure.

Policies and Procedures

Capital Projects are utilized to account for resources used in the acquisition, construction, and care of capital facilities and assets. The City Council adopts only the first fiscal year, 2026/27, of the six-year Capital Improvement Program as the Capital Improvement Budget. The appropriation of annual transfers to the Capital Improvement Fund is included in the budget of the specific source fund. Individual project budgets for the Capital Improvement Program are approved on a project-by-project basis and do not lapse at year-end.

Authorization

The City of Clearwater Code of Ordinances, Chapter 2 (Section 2.516), sets forth the requirements for a Capital Improvement Program and Budget.

Responsibility

It is the responsibility of the department director charged with the delivery of specific City services to anticipate the need for capital improvement expenditures in advance of project initiation. This enables the development of a long-range financial plan to fund these needs. Furthermore, it is the responsibility of the department director to ensure the long-range capital objectives align and are consistent with the City of Clearwater's vision, Long-Range Comprehensive Plan, and Strategic Plan.

Basis for Capital Revenue and Expenditures Estimates

To ensure the accuracy, feasibility, and fiscal responsibility of capital projects, user departments evaluate project scope and cost estimates through a collaborative process that includes internal engineering staff and, when necessary, supplementary support from qualified external firms. This evaluation process is tailored to the specific project funding requests to appropriately identify the scope, design, and cost forecasting.

The six-year Capital Improvement Plan includes all projects from City Council-approved rate studies for the Stormwater, Water & Sewer, Gas, and Solid Waste and Recycling utility funds, and extends into a ten-year horizon to identify sustainable financing strategies. It also forecasts funding requirements for General Fund-supported projects such as facilities, public safety, parks, and projects that support infrastructure for other enterprise funds, ensuring long-term alignment with City priorities and the exploration of diverse funding sources.

Penny for Pinellas Projects

The City has an ordinance requirement to hold a special hearing on Penny for Pinellas-funded projects annually, prior to the adoption of the capital improvement budget, and at any time there is a proposed change to Penny for Pinellas project funding of \$500,000 or more. The City's most recent annual public hearing was held on September 3, 2025, and a revised plan was approved formally at that meeting. Changes proposed to the Penny for Pinellas project plan for the proposed fiscal year 2026/27 budget will be detailed in the project highlight section.

The proposed plan includes approximately \$19.6M of Penny for Pinellas funding in fiscal year 2027, with a total of \$58.45M through fiscal year 2030.

Capital Improvement Summary and Project Highlights

Capital Improvement Program Summary

For fiscal year 2026/27, the capital improvement program includes funding which totals \$190,540,900 to support all planned projects. This capital plan also includes project funding needs for the five years ending in fiscal year 2031/32 for a six-year total of \$2,371,726,410.

Project Highlights

This section highlights projects that are appearing for the first time in the six-year Capital Improvement Plan. It also denotes noteworthy budget or scope changes, and proposed changes to the Penny for Pinellas project list.

- **Fire Radio Replacement:** This new project funds the replacement of the Fire Department's radio inventory to ensure reliable emergency communications at a total project cost of \$989,000. Funding of \$828,000 from the General Fund is budgeted across fiscal years 2026/27 through 2028/29, and \$161,000 in County Fire Reimbursements is budgeted in fiscal year 2028/29.
- **Joe DiMaggio Artificial Turf Field:** This new project funds the installation of the first artificial turf field at the Joe D. Sports Complex. The total project cost is estimated at \$1,300,000, fully funded by the General Fund in fiscal years 2027/28 through 2028/29.
- **Stevenson Creek Park:** This new project provides for the removal, demolition, and redevelopment of Stevenson Creek Park, currently home to the Clearwater Shuffleboard Club. The total project cost is estimated at \$1,500,000, fully funded by the General Fund phased over fiscal years 2026/27 through 2028/29.
- **East Clearwater Resiliency:** This new project reduces storm surge and tidal flooding along the Bayshore corridor by improving the roadway profile, drainage, utilities, and related infrastructure at a total project cost of \$1,090,000 funded by \$490,000 from the General Fund and \$600,000 from the Stormwater Fund in fiscal years 2026/27 through FY2027/28.
- **Automated Meter Reading:** This new project implements automated meter reading technology by replacing meters and upgrading communication and data management systems. Total project costs are estimated at \$7,600,000, funded by \$6,300,000 in water revenue in fiscal years 2026/27 through 2031/32 and \$1,300,000 in sewer impact fees in fiscal year 2026/27.
- **Water Reclamation Facility Consolidation:** This new project consolidates the City's wastewater treatment at the Northeast Water Reclamation Facility (WRF) by rerouting flows, expanding the facility, and building the required lift station and force main. The total project costs are estimated at \$900,000,000, funded by \$449,910,000 in sewer revenue and \$450,090,000 from future bond issues over fiscal years 2026/27 through 2031/32.
- **Wellfield Improvements:** This new project upgrades potable water wellfields through well rehabilitation, pump replacement, and electrical, control, and site improvements, with a total cost estimated at \$36,967,250 funded by \$20,421,300 in water revenue and \$16,545,950 from future bond issues over fiscal years 2026/27 through 2031/32.
- **Eliminate Surface Water Discharges:** This new project was created in the amended fiscal year 2025/26 budget to consolidate funding from historical R&R projects into one project to account for these costs. Total project funding, budgeted at \$163,943,000, is funded by future bond issues over fiscal years 2027/28 through 2030/31.
- **Lift Station Point Repairs & Improvements:** This new project was created in the amended fiscal year 2025/26 budget to consolidate funding from historical R&R projects into one project to account for these costs. Total project funding, budgeted at \$110,000,000, is funded by \$71,980,310 in sewer revenue and \$38,019,690 in future bond issues over fiscal years 2026/27 through 2031/32.
- **Sewer Point Repairs & Improvements:** This new project was created in the amended fiscal year 2025/26 budget to consolidate funding from historical R&R projects into one project to account for these costs. Total project funding, budgeted at \$201,050,000, is funded by \$181,083,930 in sewer revenue and \$19,966,070 in future bond issues over fiscal years 2026/27 through 2031/32.
- **WRF Maintenance & Repair:** This new project was created in the amended fiscal year 2025/26 budget to consolidate funding from historical R&R projects into one project to account for these costs. Total project funding, budgeted at \$23,000,000, is funded by sewer revenue over fiscal years 2026/27 through 2031/32.

- **Water/RCW/Well Repair & Improvements:** This new project was created in the amended fiscal year 2025/26 budget to consolidate funding from historical R&R projects into one project to account for these costs. Total project funding, budgeted at \$168,955,460, is funded by \$27,980,310 in sewer revenue, \$106,700,000 in water revenue and \$34,275,150 in future bond issues over fiscal years 2026/27 through 2031/32.

There are no changes proposed to Penny for Pinellas projects in the six-year capital Plan

Definitions and Criteria for Capital Projects

Capital Improvement Project: A property acquisition, major construction undertaking, or significant improvement to an existing facility or property, with a minimum useful life of at least three years and a cost exceeding \$25,000.

Capital Improvement Program: A comprehensive schedule of approved capital improvement projects, by priority. The program shall be for a six-year period, the first year of which shall be adopted as the next fiscal year's capital budget. The program shall be revised annually and projected for an additional year to allow for changed conditions and circumstances. Each fiscal year, the capital improvement program shall be submitted to the City Council for approval.

Capital Improvement Budget: The capital budget covers those approved projects contained in the first year of the six-year capital improvement program. The approved Capital Improvement Budget establishes the total dollar cost of each project and the funding source. Any change that increases the cost of a project or changes the funding source must be approved by an amendment through the City Council.

Comprehensive Plan: A comprehensive plan is a policy document that shapes decisions regarding a city's future growth and development over a 20-year period. It serves as a visionary roadmap, guiding choices to achieve that vision and measuring progress towards these goals. Adopted by the City Council through an ordinance, this plan influences the city's land development regulations, public programs, and capital improvement projects. By giving voice to community aspirations, it offers a clear, memorable vision that reflects broad community input.

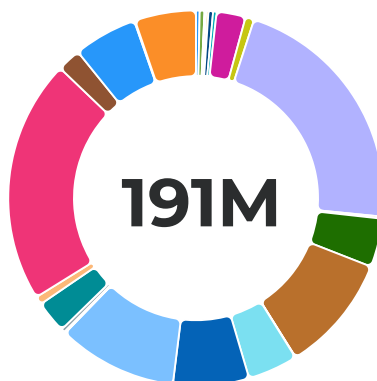
In our six-year Capital Improvement Plan, each department is responsible for aligning their project to the objectives in the Comprehensive Plan. The approved Comprehensive Plan is available on the City of Clearwater's website, under the [Clearwater Comprehensive Plan 2045](#) section.

Ongoing Projects: Ongoing projects do not automatically lose the previous year's budgeted amount, but are cumulative in nature, i.e., the previous fiscal year's remaining balance is added to the new year's approved budgeted amount.

Future Bond Issue: Some projects may identify a funding source as "Future Bond Issue." These projects have been identified as needed, but currently there is no funding source available. It is anticipated that a future bond issuance will provide funding for these projects.

Capital One Year Plan

FY27 Total Funding Requested by Source



Reimbursements from FlyUSA	\$600,000	0.31%
Administrative Services Fund	\$775,000	0.41%
Airpark Fund	\$95,000	0.05%
Central Insurance Fund	\$183,000	0.10%
Clearwater Harbor Marina	\$375,000	0.20%
County Fire Reimbursements	\$746,820	0.39%
FDOT Grant	\$600,000	0.31%
FL Department Environmental Regulation Grant	\$4,750,000	2.49%
Fuel Tax	\$1,427,150	0.75%
Future Bond Issue	\$41,090,000	21.56%
Garage Fund	\$325,000	0.17%
Gas Fund	\$7,975,000	4.19%
General Fund	\$19,337,450	10.15%
General Services Fund	\$80,000	0.04%
Grant	\$8,204,900	4.31%
Infrastructure Sales Tax/Penny	\$12,460,000	6.54%
Lease Purchase Proceeds	\$19,592,640	10.28%
Marina Fund	\$115,000	0.06%
Multi-Modal Impact	\$140,000	0.07%
Parking Fund	\$583,000	0.31%
Road Millage	\$5,287,210	2.77%
Sewer Impact Fees	\$1,350,000	0.71%
Sewer Revenue	\$39,960,000	20.97%
Solid Waste Fund	\$3,900,000	2.05%
Stormwater Fund	\$10,418,730	5.47%
Water Impact Fees	\$160,000	0.08%
Water Revenue	\$10,010,000	5.25%

Capital Improvement 6-Year Plan - by Expenditure Type

Airports

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
G2604 Airport Fencing Replacement	\$300,000	\$2,700,000	\$0	\$0	\$0	\$0	\$3,000,000
G2401 Airport Hangars - New	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000
94817 Airport Maintenance & Repair	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$210,000
G31xx Airport Vehicle Replacement	\$0	\$0	\$0	\$0	\$60,000	\$0	\$60,000
G2307 Aviation Operations Center	\$760,000	\$0	\$0	\$0	\$0	\$0	\$760,000
G2602 Master Plan & ALP Update	\$10,000	\$10,000	\$170,000	\$0	\$0	\$0	\$190,000
G2605 Renovation of Aircraft Hangars	\$50,000	\$50,000	\$50,000	\$50,000	\$1,050,000	\$0	\$1,250,000
Total Airports	\$2,355,000	\$2,795,000	\$255,000	\$85,000	\$1,145,000	\$35,000	\$6,670,000

Culture and Recreation

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M2401 Amphitheater Repair & Improvements	\$806,000	\$806,000	\$806,000	\$806,000	\$806,000	\$806,000	\$4,836,000
A2501 Arts & Cultural Affairs Fund	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$210,000
C2001 Athletic Fields & Facility Renovations/Improvements	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$6,000,000
M2207 Athletic Fields R&R	\$500,000	\$942,500	\$994,000	\$1,045,000	\$750,000	\$1,000,000	\$5,231,500
M2208 Beach Walk/Pier 60 Park R&R	\$800,000	\$800,000	\$800,000	\$1,000,000	\$2,000,000	\$750,000	\$6,150,000
93272 Bicycle Paths-Bridges	\$250,000	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,650,000
M2204 Carpenter & Baycare R&R	\$2,000,000	\$2,500,000	\$3,000,000	\$3,000,000	\$3,500,000	\$3,500,000	\$17,500,000
93410 Clearwater Harbor Marina Facility Maintenance R&R	\$75,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$575,000
C1906	\$1,300,000	\$1,100,000	\$1,100,000	\$1,100,000	\$100,000	\$100,000	\$4,800,000



Project by Expenditure Type

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Clearwater Harbor Marina Replace & Upgrade M2502	\$800,000	\$800,000	\$800,000	\$600,000	\$700,000	\$800,000	\$4,500,000
Coachman Park Improvements C28xx	\$0	\$700,000	\$0	\$0	\$0	\$0	\$700,000
Downtown Harbor Marina Ferry Dock C2510	\$7,750,000	\$0	\$0	\$0	\$0	\$0	\$7,750,000
E.C. Moore Renovation 93420	\$15,000	\$15,000	\$35,000	\$35,000	\$35,000	\$35,000	\$170,000
Fuel System R&R M1902	\$100,000	\$175,000	\$100,000	\$100,000	\$100,000	\$100,000	\$675,000
Marine Facility Maint & Dock R & R C28xx	\$0	\$700,000	\$2,100,000	\$0	\$0	\$0	\$2,800,000
McMullen Tennis Renovation 93618	\$0	\$55,000	\$125,000	\$75,000	\$125,000	\$100,000	\$480,000
Misc Parks & Rec Contract Services C2209	\$100,000	\$400,000	\$350,000	\$350,000	\$0	\$0	\$1,200,000
Neighborhood Park Renovations M2206	\$1,545,000	\$1,845,000	\$1,934,000	\$1,970,000	\$2,020,000	\$2,020,000	\$11,334,000
Parks & Beautification R&R M2505	\$100,000	\$100,000	\$100,000	\$100,000	\$125,000	\$250,000	\$775,000
Pier 60 R & R C2406	\$200,000	\$200,000	\$200,000	\$250,000	\$250,000	\$250,000	\$1,350,000
Pour-in-place Playground Safety Program M2205	\$960,000	\$1,350,000	\$1,300,000	\$1,350,000	\$1,400,000	\$1,450,000	\$7,810,000
Recreation Center R&R M2504	\$100,000	\$100,000	\$100,000	\$100,000	\$125,000	\$150,000	\$675,000
Sailing Center R&R C2505	\$0	\$0	\$0	\$500,000	\$600,000	\$600,000	\$1,700,000
Sports Lighting Retrofit C2704	\$500,000	\$500,000	\$500,000	\$0	\$0	\$0	\$1,500,000
Stevenson Creek Park C27xx	\$1,800,000	\$0	\$0	\$0	\$0	\$0	\$1,800,000
Woodgate Park Renovation							
Total Culture and Recreation	\$25,736,000	\$13,623,500	\$14,979,000	\$13,016,000	\$13,271,000	\$12,546,000	\$93,171,500

Fire Protection & Rescue Services

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
91257 Auto External Defibrillator Program	\$33,000	\$33,000	\$33,000	\$33,000	\$33,000	\$33,000	\$198,000



Project by Expenditure Type

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
ENGF200002 Beach Guard Administration Building	\$28,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$178,000
ENGF190002 Beach Guard Towers	\$15,000	\$15,000	\$75,000	\$80,000	\$82,500	\$152,500	\$420,000
C2509 FD Aerial Tiller Replacement	\$0	\$942,750	\$1,187,220	\$2,100,000	\$0	\$0	\$4,229,970
91218 Fire Engine Replacement	\$0	\$1,054,350	\$1,128,300	\$1,198,200	\$2,676,000	\$2,700,000	\$8,756,850
M2507 Fire Equipment Replacement	\$178,660	\$229,530	\$230,400	\$280,400	\$280,400	\$280,400	\$1,479,790
C2702 Fire Radio Replacement	\$276,000	\$276,000	\$437,000	\$0	\$0	\$0	\$989,000
C2410 Fire Squad Unit Replace	\$1,714,460	\$0	\$0	\$0	\$0	\$0	\$1,714,460
M2506 Fire Station Alerting System	\$0	\$120,000	\$120,000	\$120,000	\$120,000	\$0	\$480,000
M2005 Fire Training Tower	\$40,000	\$40,000	\$45,000	\$45,000	\$45,000	\$45,000	\$260,000
L2601 Replace & Upgrade Airpacks	\$0	\$0	\$0	\$0	\$300,000	\$0	\$300,000
91236 Rescue Vehicle	\$550,000	\$450,000	\$500,000	\$0	\$250,000	\$500,000	\$2,250,000
Total Fire Protection & Rescue Services	\$2,835,120	\$3,190,630	\$3,785,920	\$3,886,600	\$3,816,900	\$3,740,900	\$21,256,070

Flood Protection/Stormwater Management

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
ENST240001 North Beach Pump Stations	\$3,250,000	\$11,500,000	\$16,000,000	\$9,500,000	\$8,500,000	\$6,324,460	\$55,074,460
M2609 Stormwater System Improvements	\$4,159,000	\$9,450,000	\$7,800,000	\$7,800,000	\$7,820,000	\$7,800,000	\$44,829,000
Total Flood Protection/Stormwater Management	\$7,409,000	\$20,950,000	\$23,800,000	\$17,300,000	\$16,320,000	\$14,124,460	\$99,903,460

Gas Utility Services

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M2702 Capacity and Infrastructure Upgrade	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
96386 Expanded Energy Conservation	\$350,000	\$350,000	\$350,000	\$350,000	\$250,000	\$250,000	\$1,900,000
96389	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000



Project by Expenditure Type

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Future IMS Software and Hardware							
M2402	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Gas - Capital Equipment							
M2705	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$30,000,000
Gas Main Extensions and Distributions							
M2701	\$2,000,000	\$4,000,000	\$3,500,000	\$500,000	\$500,000	\$500,000	\$11,000,000
Gas Meter Change Out							
M2703	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Line Relocation							
M2704	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Operations and Support Facilities							
M1904	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Pinellas Building & Equipment R&R							
Total Gas Utility Services	\$7,975,000	\$9,975,000	\$9,475,000	\$6,475,000	\$6,375,000	\$6,375,000	\$46,650,000

Libraries

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
93534	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$510,000
Library FF & E Repair and Replacement Project							
94861	\$75,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$325,000
Library Technology							
Total Libraries	\$160,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$835,000

Other General Government

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
94857	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
Accela Permitting & Code Enforcement Upgrade							
C2006	\$150,000	\$200,000	\$200,000	\$200,000	\$250,000	\$0	\$1,000,000
ADA Transition Plan							
GSBM180001	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
Air Conditioning Replacement – Citywide							
GSBM180008	\$300,000	\$500,000	\$500,000	\$600,000	\$700,000	\$700,000	\$3,300,000
Building Systems							
94883	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000
Business Process Review & Implementation							
94829	\$150,000	\$100,000	\$100,000	\$50,000	\$50,000	\$150,000	\$600,000
CIS Upgrades							
C2007	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000



Project by Expenditure Type

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Citywide Audio/Video Solutions							
94873	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000
Citywide Cameras System							
94729	\$300,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,550,000
Citywide Connectivity Infrastructure							
GSBM180007	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$800,000
Elevator Refurbish & Modernization							
C2412	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$475,000
Enterprise Asset Management							
94828	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
Financial System Upgrades							
GSFL180001	\$100,000	\$75,000	\$75,000	\$75,000	\$75,000	\$175,000	\$575,000
Fleet Facility Repair & Replacement							
GSBM180002	\$600,000	\$600,000	\$600,000	\$500,000	\$500,000	\$500,000	\$3,300,000
Flooring for Facilities							
GSBM180012	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$13,200,000
General Facility Building Renovation							
GSBM180010	\$80,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$330,000
General Services R&R							
GSBM180011	\$0	\$50,000	\$100,000	\$100,000	\$150,000	\$15,000	\$415,000
Generator Maintenance							
94736	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
Geographic Information System							
94880	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
Granicus Agenda Management System							
L1907/M1911	\$50,000	\$50,000	\$100,000	\$100,000	\$150,000	\$50,000	\$500,000
IT Disaster Recovery							
GSBM180006	\$200,000	\$200,000	\$100,000	\$100,000	\$100,000	\$100,000	\$800,000
Light Replacement & Repair							
L2301	\$3,000,000	\$1,274,000	\$1,338,000	\$1,405,000	\$1,475,000	\$1,549,000	\$10,041,000
Motorized Equip Purchase - L/P							
94233	\$175,000	\$184,000	\$193,000	\$203,000	\$213,000	\$224,000	\$1,192,000
Motorized Equip Replace - Cash							
L1910	\$15,000,000	\$15,750,000	\$16,538,000	\$17,364,000	\$18,233,000	\$19,144,000	\$102,029,000
Motorized Equip Replace - L/P							
L1908/M1912	\$175,000	\$200,000	\$250,000	\$250,000	\$250,000	\$150,000	\$1,275,000
Network Infrastructure & Server R & R							



Project by Expenditure Type

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
GSBM180009 New A/C System Chiller	\$0	\$50,000	\$100,000	\$100,000	\$200,000	\$200,000	\$650,000
M2010 P25 Radio Equipment & Infrastructure	\$50,000	\$53,000	\$56,000	\$59,000	\$62,000	\$65,000	\$345,000
GSBM180004 Painting of Facilities	\$500,000	\$350,000	\$300,000	\$300,000	\$300,000	\$300,000	\$2,050,000
GSBM180003 Roof Repair and Replacements	\$2,000,000	\$1,000,000	\$1,000,000	\$700,000	\$500,000	\$500,000	\$5,700,000
M2201 Studio/Production Equip R&R	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$180,000
M2613 Sustainability Reinvestment Fund	\$10,300	\$10,610	\$10,930	\$11,250	\$11,590	\$11,940	\$66,620
Total Other General Government	\$25,820,300	\$24,226,610	\$25,340,930	\$25,897,250	\$26,999,590	\$27,288,940	\$155,573,620

Other Physical Environment

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M2610 Citywide Shorelines & Seawalls	\$2,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$4,500,000
C2705 Coopers Point	\$654,900	\$300,000	\$0	\$0	\$0	\$0	\$954,900
93422 Dredging of City Waterways	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
ENGF180011 Environmental Assessment & Cleanup	\$0	\$72,100	\$74,260	\$76,490	\$78,790	\$81,150	\$382,790
M2002 Environmental Park Remediation & Protection	\$50,000	\$50,000	\$50,000	\$75,000	\$75,000	\$100,000	\$400,000
C28xx Joe DiMaggio Artificial Turf Field	\$0	\$100,000	\$1,200,000	\$0	\$0	\$0	\$1,300,000
C2407 Nash Street	\$0	\$2,026,180	\$0	\$0	\$0	\$0	\$2,026,180
C2408 Osceola Ave Streetscape/Utility Replacement	\$1,160,000	\$0	\$0	\$0	\$0	\$0	\$1,160,000
C2214 Public Works Complex	\$9,600,000	\$5,000,000	\$10,652,830	\$2,429,750	\$2,829,750	\$1,579,050	\$32,091,380
M2006 Right-of-Way Tree Mngmt Program	\$300,000	\$330,000	\$363,000	\$417,460	\$480,080	\$552,100	\$2,442,640



Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Total Other Physical Environment	\$13,964,900	\$8,578,280	\$13,040,090	\$3,698,700	\$4,163,620	\$3,012,300	\$46,457,890

Other Transportation

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
ENGF180003 Miscellaneous Engineering	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
ENGF180004 Survey Equip Replacement	\$110,000	\$75,000	\$50,000	\$64,000	\$50,000	\$0	\$349,000
93415 Waterway Maintenance	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Total Other Transportation	\$460,000	\$425,000	\$400,000	\$414,000	\$400,000	\$350,000	\$2,449,000

Parking Facilities

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
ENPK250001 Beach Marina Parking Garage	\$15,000,000	\$25,000,000	\$0	\$0	\$0	\$0	\$40,000,000
ENPK180003 Parking Garages	\$300,000	\$209,520	\$225,210	\$241,060	\$257,090	\$273,310	\$1,506,190
M2612 Parking Lot Improvements	\$200,000	\$419,000	\$264,500	\$234,130	\$238,900	\$243,820	\$1,600,350
M2102 Seminole Boat Launch Maintenance	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$240,000
Total Parking Facilities	\$15,540,000	\$25,668,520	\$529,710	\$515,190	\$535,990	\$557,130	\$43,346,540

Police Protection

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
C2701 PD District 1 Dock Replacement	\$100,000	\$1,826,050	\$0	\$0	\$0	\$0	\$1,926,050
M2705 Police Boat R&R	\$60,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$135,000
P1802 Police Equipment	\$132,000	\$132,000	\$132,000	\$132,000	\$132,000	\$132,000	\$792,000
P1902 Police Information Systems	\$50,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$225,000
M2501 Police Training Range	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
94238 Police Vehicles	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$0	\$800,000
Total Police Protection	\$567,000	\$2,233,050	\$407,000	\$407,000	\$207,000	\$207,000	\$4,028,050



Road and Street Facilities

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
ENRD180002 Bridge Maintenance & Improvements	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$7,180,500
C2703 East Clearwater Resiliency	\$545,000	\$545,000	\$0	\$0	\$0	\$0	\$1,090,000
C2102 Fort Harrison Reconstruction	\$13,196,470	\$9,196,470	\$3,196,470	\$10,699,780	\$8,392,270	\$7,892,270	\$52,573,730
C29xx Old Clearwater Bay	\$0	\$0	\$4,948,640	\$8,348,640	\$0	\$0	\$13,297,280
ENRD250001 Quiet Zone Compliance	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
ENRD180004 Streets & Sidewalks	\$4,892,220	\$5,338,880	\$5,491,550	\$6,098,800	\$6,260,760	\$6,260,760	\$34,342,970
M2611 Traffic Safety, Intersections & Signals	\$1,178,140	\$1,215,390	\$2,815,390	\$765,390	\$765,390	\$765,390	\$7,505,090
Total Road and Street Facilities	\$21,408,580	\$17,492,490	\$17,648,800	\$27,109,360	\$16,615,170	\$16,115,170	\$116,389,570

Solid Waste Services

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M2301 Facility R&R	\$400,000	\$400,000	\$400,000	\$400,000	\$500,000	\$500,000	\$2,600,000
C2302 Rebuild Solid Waste Admin Complex	\$3,500,000	\$3,000,000	\$4,000,000	\$2,000,000	\$0	\$0	\$12,500,000
Total Solid Waste Services	\$3,900,000	\$3,400,000	\$4,400,000	\$2,400,000	\$500,000	\$500,000	\$15,100,000

Water-Sewer Services

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M27xx Automated Meter Reading	\$2,600,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$7,600,000
M1907 East Plant R&R	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
M2606 Eliminate Surface Water Discharges	\$0	\$26,650,000	\$40,143,000	\$47,150,000	\$50,000,000	\$0	\$163,943,000
C2004 Lift Station	\$0	\$80,000	\$55,000	\$55,000	\$0	\$0	\$190,000
M2604 Lift Station Point Repairs & Improvements	\$12,500,000	\$14,500,000	\$16,500,000	\$16,500,000	\$17,500,000	\$32,500,000	\$110,000,000
M1905 Marshall Street Plant R&R	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
96215	\$2,250,000	\$2,250,000	\$2,450,000	\$0	\$0	\$2,250,000	\$9,200,000



Project by Expenditure Type

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
North East Plant Upgrades/Improvements							
M1906	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
Northeast Plant R&R							
96767	\$1,000,000	\$6,950,500	\$6,950,500	\$12,697,000	\$7,039,000	\$8,700,000	\$43,337,000
R.O. Plant at Reservoir #2 Upgrades & Improvements							
96764	\$0	\$0	\$504,000	\$6,662,000	\$11,180,000	\$4,997,000	\$23,343,000
R.O. Plant Reservoir # 1 Upgrades & Improvements							
96739	\$1,000,000	\$3,000,000	\$0	\$0	\$0	\$0	\$4,000,000
Reclaimed Water Distribution							
M1908	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Reverse Osmosis #1 R&R							
M1909	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Reverse Osmosis #2 R&R							
96630	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Sanitary Sewer Extensions							
96212	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000	\$13,500,000
Sanitary Sewer Upgrades/Improvements							
M2608	\$26,550,000	\$30,000,000	\$32,000,000	\$35,500,000	\$37,000,000	\$40,000,000	\$201,050,000
Sewer Point Repair & Improvements							
96744	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$960,000
System Expansion							
M2103	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
Utilities Building & Maintenance							
M27XX	\$4,000,000	\$135,200,000	\$185,200,000	\$185,200,000	\$195,200,000	\$195,200,000	\$900,000,000
Water Reclamation Facility Consolidation							
M1910	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Water Treatment Plant #3 R&R							
M2603	\$6,900,000	\$34,000,000	\$31,043,000	\$35,537,310	\$22,800,000	\$38,675,150	\$168,955,460
Water/RCW/Well Repair & Improvements							
M27XX	\$100,000	\$617,250	\$5,755,000	\$10,412,500	\$10,642,500	\$9,440,000	\$36,967,250
Wellfield Improvements							
M2605	\$1,000,000	\$2,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$23,000,000
WRF Maintenance & Repair Program							
Total Water-Sewer Services	\$62,410,000	\$261,007,750	\$331,360,500	\$360,473,810	\$362,121,500	\$342,522,150	\$1,719,895,710



Grand Total

	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Grand Total	\$190,540,900	\$393,700,830	\$445,556,950	\$461,812,910	\$452,605,770	\$427,509,050	\$2,371,726,410

Capital Improvement 6-Year Plan - by Funding Source

Reimbursements from FlyUSA

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
G2401 Airport Hangars - New	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
Total Reimbursements from FlyUSA	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000

Administrative Services Fund

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
94857 Accela Permitting & Code Enforcement Upgrade	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
94883 Business Process Review & Implementation	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000
94829 CIS Upgrades	\$150,000	\$100,000	\$100,000	\$50,000	\$50,000	\$150,000	\$600,000
C2007 Citywide Audio/Video Solutions	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000
94873 Citywide Cameras System	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000
94729 Citywide Connectivity Infrastructure	\$300,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,550,000
94828 Financial System Upgrades	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
94736 Geographic Information System	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
94880 Granicus Agenda Management System	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
L1907/M1911 IT Disaster Recovery	\$25,000	\$25,000	\$50,000	\$50,000	\$75,000	\$25,000	\$250,000
L1908/M1912 Network Infrastructure & Server R & R	\$125,000	\$150,000	\$200,000	\$200,000	\$200,000	\$100,000	\$975,000
Total Administrative Services Fund	\$775,000	\$875,000	\$1,100,000	\$1,050,000	\$1,075,000	\$700,000	\$5,575,000

Airpark Fund

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
94817	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$210,000



Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Airport Maintenance & Repair							
G31xx	\$0	\$0	\$0	\$0	\$12,000	\$0	\$12,000
Airport Vehicle Replacement							
G2602	\$10,000	\$10,000	\$10,000	\$0	\$0	\$0	\$30,000
Master Plan & ALP Update							
G2605	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$250,000
Renovation of Aircraft Hangars							
Total Airpark Fund	\$95,000	\$95,000	\$95,000	\$85,000	\$97,000	\$35,000	\$502,000

Central Insurance Fund

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
91257	\$33,000	\$33,000	\$33,000	\$33,000	\$33,000	\$33,000	\$198,000
Auto External Defibrillator Program							
M2006	\$150,000	\$165,000	\$181,500	\$208,730	\$240,040	\$276,050	\$1,221,320
Right-of-Way Tree Mngmt Program							
Total Central Insurance Fund	\$183,000	\$198,000	\$214,500	\$241,730	\$273,040	\$309,050	\$1,419,320

Clearwater Harbor Marina

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
93410	\$75,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$575,000
Clearwater Harbor Marina Facility Maintenance R&R							
C1906	\$300,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$800,000
Clearwater Harbor Marina Replace & Upgrade							
C28xx	\$0	\$140,000	\$0	\$0	\$0	\$0	\$140,000
Downtown Harbor Marina Ferry Dock							
Total Clearwater Harbor Marina	\$375,000	\$340,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,515,000

County Fire Reimbursements

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
C2509	\$0	\$0	\$244,470	\$241,500	\$0	\$0	\$485,970
FD Aerial Tiller Replacement							
91218	\$0	\$130,000	\$130,000	\$120,000	\$280,000	\$290,000	\$950,000
Fire Engine Replacement							
C2702	\$0	\$0	\$161,000	\$0	\$0	\$0	\$161,000
Fire Radio Replacement							
C2410	\$196,820	\$0	\$0	\$0	\$0	\$0	\$196,820



Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Fire Squad Unit Replace							
91236	\$550,000	\$450,000	\$500,000	\$0	\$250,000	\$500,000	\$2,250,000
Rescue Vehicle							
Total County Fire Reimbursements	\$746,820	\$580,000	\$1,035,470	\$361,500	\$530,000	\$790,000	\$4,043,790

FDOT Grant

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
G2604	\$0	\$2,400,000	\$0	\$0	\$0	\$0	\$2,400,000
Airport Fencing Replacement							
G2401	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
Airport Hangars - New							
G31xx	\$0	\$0	\$0	\$0	\$48,000	\$0	\$48,000
Airport Vehicle Replacement							
G2602	\$0	\$0	\$160,000	\$0	\$0	\$0	\$160,000
Master Plan & ALP Update							
G2605	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$1,000,000
Renovation of Aircraft Hangars							
Total FDOT Grant	\$600,000	\$2,400,000	\$160,000	\$0	\$1,048,000	\$0	\$4,208,000

FL Department Environmental Regulation Grant

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M2610	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Citywide Shorelines & Seawalls							
ENST240001	\$3,250,000	\$3,500,000	\$3,500,000	\$0	\$0	\$0	\$10,250,000
North Beach Pump Stations							
Total FL Department Environmental Regulation Grant	\$4,750,000	\$3,500,000	\$3,500,000	\$0	\$0	\$0	\$11,750,000

Fuel Tax

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
ENRD180002	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$7,180,500
Bridge Maintenance & Improvements							
M2611	\$230,400	\$230,400	\$230,400	\$230,400	\$230,400	\$230,400	\$1,382,400
Traffic Safety, Intersections & Signals							
Total Fuel Tax	\$1,427,150	\$1,427,150	\$1,427,150	\$1,427,150	\$1,427,150	\$1,427,150	\$8,562,900



Future Bond Issue

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
ENPK250001 Beach Marina Parking Garage	\$15,000,000	\$25,000,000	\$0	\$0	\$0	\$0	\$40,000,000
M2606 Eliminate Surface Water Discharges	\$0	\$26,650,000	\$40,143,000	\$47,150,000	\$50,000,000	\$0	\$163,943,000
C2102 Fort Harrison Reconstruction	\$10,000,000	\$6,000,000	\$0	\$7,503,310	\$5,195,800	\$4,695,800	\$33,394,910
M2604 Lift Station Point Repairs & Improvements	\$3,500,000	\$14,500,000	\$2,257,000	\$2,762,690	\$0	\$15,000,000	\$38,019,690
C2407 Nash Street	\$0	\$2,026,180	\$0	\$0	\$0	\$0	\$2,026,180
96215 North East Plant Upgrades/Improve ments	\$2,250,000	\$2,250,000	\$0	\$0	\$0	\$2,250,000	\$6,750,000
C29xx Old Clearwater Bay	\$0	\$0	\$0	\$3,400,000	\$0	\$0	\$3,400,000
C2214 Public Works Complex	\$4,000,000	\$0	\$0	\$2,429,750	\$2,429,750	\$1,179,050	\$10,038,550
96767 R.O. Plant at Reservoir #2 Upgrades & Improvements	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
96739 Reclaimed Water Distribution	\$1,000,000	\$3,000,000	\$0	\$0	\$0	\$0	\$4,000,000
96212 Sanitary Sewer Upgrades/Improve ments	\$2,250,000	\$2,250,000	\$0	\$0	\$0	\$2,250,000	\$6,750,000
M2608 Sewer Point Repair & Improvements	\$0	\$19,966,070	\$0	\$0	\$0	\$0	\$19,966,070
M27XX Water Reclamation Facility Consolidation	\$2,090,000	\$67,600,000	\$92,600,000	\$92,600,000	\$97,600,000	\$97,600,000	\$450,090,000
M2603 Water/RCW/Well Repair & Improvements	\$0	\$17,000,000	\$0	\$0	\$0	\$17,275,150	\$34,275,150
M27XX Wellfield Improvements	\$0	\$617,250	\$0	\$4,154,250	\$4,774,450	\$7,000,000	\$16,545,950
Total Future Bond Issue	\$41,090,000	\$186,859,500	\$135,000,000	\$160,000,000	\$160,000,000	\$147,250,000	\$830,199,500

Garage Fund

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
GSFL180001	\$100,000	\$75,000	\$75,000	\$75,000	\$75,000	\$175,000	\$575,000



Project by Funding Source

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Fleet Facility Repair & Replacement							
94233	\$175,000	\$184,000	\$193,000	\$203,000	\$213,000	\$224,000	\$1,192,000
Motorized Equip Replace - Cash							
M2010	\$50,000	\$53,000	\$56,000	\$59,000	\$62,000	\$65,000	\$345,000
P25 Radio Equipment & Infrastructure							
Total Garage Fund	\$325,000	\$312,000	\$324,000	\$337,000	\$350,000	\$464,000	\$2,112,000

Gas Fund

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M2702	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
Capacity and Infrastructure Upgrade							
96386	\$350,000	\$350,000	\$350,000	\$350,000	\$250,000	\$250,000	\$1,900,000
Expanded Energy Conservation							
96389	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
Future IMS Software and Hardware							
M2402	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Gas - Capital Equipment							
M2705	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$30,000,000
Gas Main Extensions and Distributions							
M2701	\$2,000,000	\$4,000,000	\$3,500,000	\$500,000	\$500,000	\$500,000	\$11,000,000
Gas Meter Change Out							
M2703	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Line Relocation							
M2704	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Operations and Support Facilities							
M1904	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Pinellas Building & Equipment R&R							
Total Gas Fund	\$7,975,000	\$9,975,000	\$9,475,000	\$6,475,000	\$6,375,000	\$6,375,000	\$46,650,000

General Fund

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
C2006	\$150,000	\$200,000	\$200,000	\$200,000	\$250,000	\$0	\$1,000,000
ADA Transition Plan							
GSBM180001	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
Air Conditioning Replacement – Citywide							
G2604	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$600,000
Airport Fencing Replacement							
M2401	\$806,000	\$806,000	\$806,000	\$806,000	\$806,000	\$806,000	\$4,836,000



Project by Funding Source

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Amphitheater Repair & Improvements A2501	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$210,000
Arts & Cultural Affairs Fund M2207	\$500,000	\$942,500	\$994,000	\$1,045,000	\$750,000	\$1,000,000	\$5,231,500
Athletic Fields R&R M2208	\$800,000	\$800,000	\$800,000	\$1,000,000	\$2,000,000	\$750,000	\$6,150,000
Beach Walk/Pier 60 Park R&R 93272	\$250,000	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,650,000
Bicycle Paths- Bridges GSBM180008	\$300,000	\$500,000	\$500,000	\$600,000	\$700,000	\$700,000	\$3,300,000
Building Systems M2204	\$2,000,000	\$2,500,000	\$3,000,000	\$3,000,000	\$3,500,000	\$3,500,000	\$17,500,000
Carpenter & Baycare R&R M2610	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,400,000
Citywide Shorelines & Seawalls M2502	\$800,000	\$800,000	\$800,000	\$600,000	\$700,000	\$800,000	\$4,500,000
Coachman Park Improvements 93422	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Dredging of City Waterways C2510	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E.C. Moore Renovation C2703	\$245,000	\$245,000	\$0	\$0	\$0	\$0	\$490,000
East Clearwater Resiliency GSBM180007	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$800,000
Elevator Refurbish & Modernization C2412	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$475,000
Enterprise Asset Management ENGF180011	\$0	\$72,100	\$74,260	\$76,490	\$78,790	\$81,150	\$382,790
Environmental Assessment & Cleanup M2002	\$50,000	\$50,000	\$50,000	\$75,000	\$75,000	\$100,000	\$400,000
Environmental Park Remediation & Protection M2507	\$178,660	\$229,530	\$230,400	\$280,400	\$280,400	\$280,400	\$1,479,790
Fire Equipment Replacement C2702	\$276,000	\$276,000	\$276,000	\$0	\$0	\$0	\$828,000
Fire Radio Replacement M2506	\$0	\$120,000	\$120,000	\$120,000	\$120,000	\$0	\$480,000
Fire Station Alerting System M2005	\$40,000	\$40,000	\$45,000	\$45,000	\$45,000	\$45,000	\$260,000
Fire Training Tower GSBM180002	\$600,000	\$600,000	\$600,000	\$500,000	\$500,000	\$500,000	\$3,300,000



Project by Funding Source

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Flooring for Facilities							
C2102	\$536,740	\$536,740	\$536,740	\$536,740	\$536,740	\$536,740	\$3,220,440
Fort Harrison Reconstruction							
GSBM180012	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$13,200,000
General Facility Building Renovation							
GSBM180011	\$0	\$50,000	\$100,000	\$100,000	\$150,000	\$15,000	\$415,000
Generator Maintenance							
C28xx	\$0	\$100,000	\$1,200,000	\$0	\$0	\$0	\$1,300,000
Joe DiMaggio Artificial Turf Field							
93534	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$510,000
Library FF & E Repair and Replacement Project							
94861	\$75,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$325,000
Library Technology							
C2004	\$0	\$80,000	\$55,000	\$55,000	\$0	\$0	\$190,000
Lift Station							
GSBM180006	\$200,000	\$200,000	\$100,000	\$100,000	\$100,000	\$100,000	\$800,000
Light Replacement & Repair							
93618	\$0	\$55,000	\$125,000	\$75,000	\$125,000	\$100,000	\$480,000
Misc Parks & Rec Contract Services							
ENGFI80003	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Miscellaneous Engineering							
GSBM180009	\$0	\$50,000	\$100,000	\$100,000	\$200,000	\$200,000	\$650,000
New A/C System Chiller							
C29xx	\$0	\$0	\$426,610	\$426,610	\$0	\$0	\$853,220
Old Clearwater Bay							
GSBM180004	\$500,000	\$350,000	\$300,000	\$300,000	\$300,000	\$300,000	\$2,050,000
Painting of Facilities							
M2206	\$1,545,000	\$1,845,000	\$1,934,000	\$1,970,000	\$2,020,000	\$2,020,000	\$11,334,000
Parks & Beautification R&R							
C2701	\$100,000	\$1,826,050	\$0	\$0	\$0	\$0	\$1,926,050
PD District 1 Dock Replacement							
M2505	\$100,000	\$100,000	\$100,000	\$100,000	\$125,000	\$250,000	\$775,000
Pier 60 R & R							
M2705	\$60,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$135,000
Police Boat R&R							
P1802	\$132,000	\$132,000	\$132,000	\$132,000	\$132,000	\$132,000	\$792,000
Police Equipment							
P1902	\$50,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$225,000
Police Information Systems							
M2501	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
Police Training Range							
C2406	\$200,000	\$200,000	\$200,000	\$250,000	\$250,000	\$250,000	\$1,350,000



Project by Funding Source

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Pour-in-place Playground Safety Program							
C2214	\$0	\$1,000,000	\$200,000	\$0	\$100,000	\$100,000	\$1,400,000
Public Works Complex							
ENRD250001	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Quiet Zone Compliance							
M2205	\$960,000	\$1,350,000	\$1,300,000	\$1,350,000	\$1,400,000	\$1,450,000	\$7,810,000
Recreation Center R&R							
L2601	\$0	\$0	\$0	\$0	\$300,000	\$0	\$300,000
Replace & Upgrade Airpacks							
M2006	\$150,000	\$165,000	\$181,500	\$208,730	\$240,040	\$276,050	\$1,221,320
Right-of-Way Tree Mngmt Program							
GSBM180003	\$2,000,000	\$1,000,000	\$1,000,000	\$700,000	\$500,000	\$500,000	\$5,700,000
Roof Repair and Replacements							
M2504	\$100,000	\$100,000	\$100,000	\$100,000	\$125,000	\$150,000	\$675,000
Sailing Center R&R							
C2505	\$0	\$0	\$0	\$500,000	\$600,000	\$600,000	\$1,700,000
Sports Lighting Retrofit							
C2704	\$500,000	\$500,000	\$500,000	\$0	\$0	\$0	\$1,500,000
Stevenson Creek Park							
ENRD180004	\$0	\$250,000	\$250,000	\$700,000	\$700,000	\$700,000	\$2,600,000
Streets & Sidewalks							
M2201	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$180,000
Studio/Production Equip R&R							
ENGFI80004	\$110,000	\$75,000	\$50,000	\$50,000	\$50,000	\$0	\$335,000
Survey Equip Replacement							
M2613	\$10,300	\$10,610	\$10,930	\$11,250	\$11,590	\$11,940	\$66,620
Sustainability Reinvestment Fund							
M2611	\$412,750	\$450,000	\$2,050,000	\$0	\$0	\$0	\$2,912,750
Traffic Safety, Intersections & Signals							
93415	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Waterway Maintenance							
Total General Fund	\$19,337,450	\$23,431,530	\$24,122,440	\$20,788,220	\$22,445,560	\$20,929,280	\$131,054,480

General Services Fund

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
GSBM180010	\$80,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$330,000
General Services R&R							
Total General Services Fund	\$80,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$330,000



Grant

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
C2705 Coopers Point	\$454,900	\$0	\$0	\$0	\$0	\$0	\$454,900
C28xx Downtown Harbor Marina Ferry Dock	\$0	\$560,000	\$0	\$0	\$0	\$0	\$560,000
C2510 E.C. Moore Renovation	\$7,750,000	\$0	\$0	\$0	\$0	\$0	\$7,750,000
Total Grant	\$8,204,900	\$560,000	\$0	\$0	\$0	\$0	\$8,764,900

Infrastructure Sales Tax/Penny

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
C2001 Athletic Fields & Facility Renovations/Improvements	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$6,000,000
G2307 Aviation Operations Center	\$760,000	\$0	\$0	\$0	\$0	\$0	\$760,000
C1906 Clearwater Harbor Marina Replace & Upgrade	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$4,000,000
C2510 E.C. Moore Renovation	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C2509 FD Aerial Tiller Replacement	\$0	\$942,750	\$942,750	\$0	\$0	\$0	\$1,885,500
91218 Fire Engine Replacement	\$0	\$924,350	\$998,300	\$1,078,200	\$0	\$0	\$3,000,850
C28xx McMullen Tennis Renovation	\$0	\$700,000	\$2,100,000	\$0	\$0	\$0	\$2,800,000
C2209 Neighborhood Park Renovations	\$100,000	\$400,000	\$350,000	\$350,000	\$0	\$0	\$1,200,000
94238 Police Vehicles	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$0	\$800,000
C2214 Public Works Complex	\$2,600,000	\$0	\$5,100,000	\$0	\$0	\$0	\$7,700,000
C27xx Woodgate Park Renovation	\$1,800,000	\$0	\$0	\$0	\$0	\$0	\$1,800,000
Total Infrastructure Sales Tax/Penny	\$12,460,000	\$4,167,100	\$10,691,050	\$2,628,200	\$0	\$0	\$29,946,350

Lease Purchase Proceeds

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
C2509	\$0	\$0	\$0	\$1,858,500	\$0	\$0	\$1,858,500



Project by Funding Source

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
FD Aerial Tiller Replacement							
91218	\$0	\$0	\$0	\$0	\$2,396,000	\$2,410,000	\$4,806,000
Fire Engine Replacement							
C2410	\$1,517,640	\$0	\$0	\$0	\$0	\$0	\$1,517,640
Fire Squad Unit Replace							
L1907/M1911	\$25,000	\$25,000	\$50,000	\$50,000	\$75,000	\$25,000	\$250,000
IT Disaster Recovery							
L2301	\$3,000,000	\$1,274,000	\$1,338,000	\$1,405,000	\$1,475,000	\$1,549,000	\$10,041,000
Motorized Equip Purchase - L/P							
L1910	\$15,000,000	\$15,750,000	\$16,538,000	\$17,364,000	\$18,233,000	\$19,144,000	\$102,029,000
Motorized Equip Replace - L/P							
L1908/M1912	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Network Infrastructure & Server R & R							
Total Lease	\$19,592,640	\$17,099,000	\$17,976,000	\$20,727,500	\$22,229,000	\$23,178,000	\$120,802,140
Purchase Proceeds							

Marina Fund

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
93420	\$15,000	\$15,000	\$35,000	\$35,000	\$35,000	\$35,000	\$170,000
Fuel System R&R							
M1902	\$100,000	\$175,000	\$100,000	\$100,000	\$100,000	\$100,000	\$675,000
Marine Facility Maint & Dock R & R							
Total Marina Fund	\$115,000	\$190,000	\$135,000	\$135,000	\$135,000	\$135,000	\$845,000

Multi-Modal Impact

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
ENRD180004	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$540,000
Streets & Sidewalks							
M2611	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Traffic Safety, Intersections & Signals							
Total Multi-Modal Impact	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$140,000	\$840,000

Parking Fund

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
ENGF200002	\$28,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$178,000
Beach Guard Administration Building							
ENGF190002	\$15,000	\$15,000	\$75,000	\$80,000	\$82,500	\$152,500	\$420,000
Beach Guard Towers							
ENPK180003	\$300,000	\$209,520	\$225,210	\$241,060	\$257,090	\$273,310	\$1,506,190
Parking Garages							
M2612	\$200,000	\$419,000	\$264,500	\$234,130	\$238,900	\$243,820	\$1,600,350



Project by Funding Source

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Parking Lot Improvements							
M2102	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$240,000
Seminole Boat Launch Maintenance							
Total Parking Fund	\$583,000	\$713,520	\$634,710	\$625,190	\$648,490	\$739,630	\$3,944,540

Road Millage

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
ENRD180004	\$4,802,220	\$4,998,880	\$5,151,550	\$5,308,800	\$5,470,760	\$5,470,760	\$31,202,970
Streets & Sidewalks							
M2611	\$484,990	\$484,990	\$484,990	\$484,990	\$484,990	\$484,990	\$2,909,940
Traffic Safety, Intersections & Signals							
Total Road Millage	\$5,287,210	\$5,483,870	\$5,636,540	\$5,793,790	\$5,955,750	\$5,955,750	\$34,112,910

Sewer Impact Fees

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M27xx	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$1,300,000
Automated Meter Reading							
96630	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Sanitary Sewer Extensions							
Total Sewer Impact Fees	\$1,350,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$1,600,000

Sewer Revenue

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M1907	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
East Plant R&R							
M2604	\$9,000,000	\$0	\$14,243,000	\$13,737,310	\$17,500,000	\$17,500,000	\$71,980,310
Lift Station Point Repairs & Improvements							
M1905	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
Marshall Street Plant R&R							
96215	\$0	\$0	\$2,450,000	\$0	\$0	\$0	\$2,450,000
North East Plant Upgrades/Improvements							
M1906	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
Northeast Plant R&R							
C29xx	\$0	\$0	\$1,808,860	\$1,808,860	\$0	\$0	\$3,617,720
Old Clearwater Bay							
96212	\$0	\$0	\$2,250,000	\$2,250,000	\$2,250,000	\$0	\$6,750,000
Sanitary Sewer Upgrades/Improvements							
M2608	\$26,550,000	\$10,033,930	\$32,000,000	\$35,500,000	\$37,000,000	\$40,000,000	\$181,083,930



Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Sewer Point Repair & Improvements							
M2103	\$0	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
Utilities Building & Maintenance							
M27XX	\$1,910,000	\$67,600,000	\$92,600,000	\$92,600,000	\$97,600,000	\$97,600,000	\$449,910,000
Water Reclamation Facility Consolidation							
M2603	\$0	\$0	\$14,243,000	\$13,737,310	\$0	\$0	\$27,980,310
Water/RCW/Well Repair & Improvements							
M2605	\$1,000,000	\$2,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$23,000,000
WRF Maintenance & Repair Program							
Total Sewer Revenue	\$39,960,000	\$81,258,930	\$166,219,860	\$166,258,480	\$160,975,000	\$161,725,000	\$776,397,270

Solid Waste Fund

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M2301	\$400,000	\$400,000	\$400,000	\$400,000	\$500,000	\$500,000	\$2,600,000
Facility R&R							
C2302	\$3,500,000	\$3,000,000	\$4,000,000	\$2,000,000	\$0	\$0	\$12,500,000
Rebuild Solid Waste Admin Complex							
Total Solid Waste Fund	\$3,900,000	\$3,400,000	\$4,400,000	\$2,400,000	\$500,000	\$500,000	\$15,100,000

Stormwater Fund

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M2610	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
Citywide Shorelines & Seawalls							
C2705	\$200,000	\$300,000	\$0	\$0	\$0	\$0	\$500,000
Coopers Point							
C2703	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$600,000
East Clearwater Resiliency							
C2102	\$2,659,730	\$2,659,730	\$2,659,730	\$2,659,730	\$2,659,730	\$2,659,730	\$15,958,380
Fort Harrison Reconstruction							
ENST240001	\$0	\$8,000,000	\$12,500,000	\$9,500,000	\$8,500,000	\$6,324,460	\$44,824,460
North Beach Pump Stations							
C29xx	\$0	\$0	\$1,424,970	\$1,424,970	\$0	\$0	\$2,849,940
Old Clearwater Bay							
C2214	\$3,000,000	\$4,000,000	\$0	\$0	\$300,000	\$300,000	\$7,600,000
Public Works Complex							
M2609	\$4,159,000	\$9,450,000	\$7,800,000	\$7,800,000	\$7,820,000	\$7,800,000	\$44,829,000
Stormwater System Improvements							
ENGFI80004	\$0	\$0	\$0	\$14,000	\$0	\$0	\$14,000
Survey Equip Replacement							



Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Total Stormwater Fund	\$10,418,730	\$24,809,730	\$24,484,700	\$21,498,700	\$19,379,730	\$17,184,190	\$117,775,780

Water Impact Fees

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
96744 System Expansion	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$960,000
Total Water Impact Fees	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$960,000

Water Revenue

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M27xx Automated Meter Reading	\$1,300,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$6,300,000
C2407 Nash Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C29xx Old Clearwater Bay	\$0	\$0	\$1,288,200	\$1,288,200	\$0	\$0	\$2,576,400
C2408 Osceola Ave Streetscape/Utility Replacement	\$1,160,000	\$0	\$0	\$0	\$0	\$0	\$1,160,000
C2214 Public Works Complex	\$0	\$0	\$5,352,830	\$0	\$0	\$0	\$5,352,830
96767 R.O. Plant at Reservoir #2 Upgrades & Improvements	\$0	\$6,950,500	\$6,950,500	\$12,697,000	\$7,039,000	\$8,700,000	\$42,337,000
96764 R.O. Plant Reservoir #1 Upgrades & Improvements	\$0	\$0	\$504,000	\$6,662,000	\$11,180,000	\$4,997,000	\$23,343,000
M1908 Reverse Osmosis #1 R&R	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
M1909 Reverse Osmosis #2 R&R	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
M2103 Utilities Building & Maintenance	\$0	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
M1910 Water Treatment Plant #3 R&R	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
M2603 Water/RCW/Well Repair & Improvements	\$6,900,000	\$17,000,000	\$16,800,000	\$21,800,000	\$22,800,000	\$21,400,000	\$106,700,000
M27XX Wellfield Improvements	\$100,000	\$0	\$5,755,000	\$6,258,250	\$5,868,050	\$2,440,000	\$20,421,300
Total Water Revenue	\$10,010,000	\$25,625,500	\$38,325,530	\$50,380,450	\$48,562,050	\$39,212,000	\$212,115,530

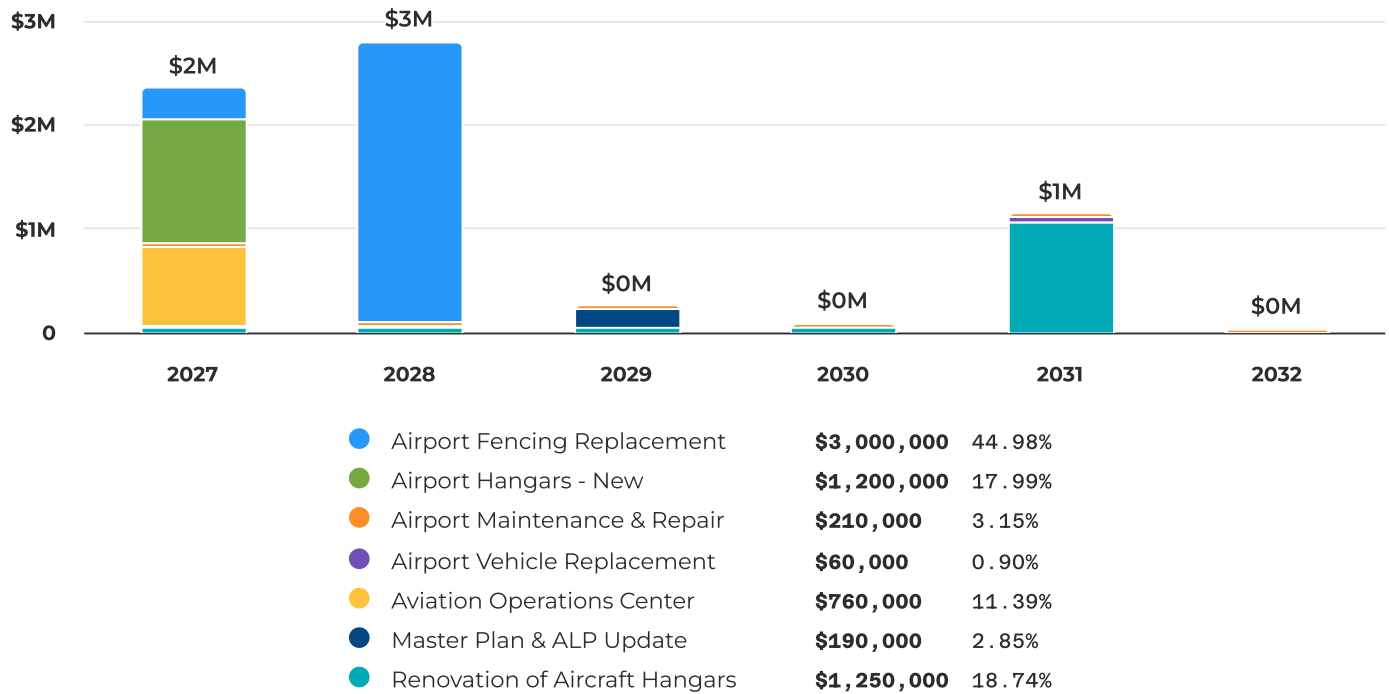


Grand Total

	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Grand Total	\$190,540,900	\$393,700,830	\$445,556,950	\$461,812,910	\$452,605,770	\$427,509,050	\$2,371,726,410

Airports

FY27 - FY32 Airports Projects



Summary of Requests

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
G2604 Airport Fencing Replacement	\$300,000	\$2,700,000	\$0	\$0	\$0	\$0	\$3,000,000
G2401 Airport Hangars - New	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000
94817 Airport Maintenance & Repair	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$210,000
G31xx Airport Vehicle Replacement	\$0	\$0	\$0	\$0	\$60,000	\$0	\$60,000
G2307 Aviation Operations Center	\$760,000	\$0	\$0	\$0	\$0	\$0	\$760,000
G2602 Master Plan & ALP Update	\$10,000	\$10,000	\$170,000	\$0	\$0	\$0	\$190,000
G2605 Renovation of Aircraft Hangars	\$50,000	\$50,000	\$50,000	\$50,000	\$1,050,000	\$0	\$1,250,000
Total Summary of Requests	\$2,355,000	\$2,795,000	\$255,000	\$85,000	\$1,145,000	\$35,000	\$6,670,000

Airport Fencing Replacement

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	G2604

Project Location

1000 North Hercules Avenue



Description

This project will remove overgrown vegetation and replace approximately 15,000 feet of security fencing around Clearwater Executive Airport at 10000 N Hercules Ave, as outlined in the Master Plan. Funded in part by the Florida Department of Transportation (FDOT), the new fencing will improve safety, reduce city costs, and help protect local wildlife from entering hazardous areas.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): M 3.1 and M 3.1.1](#)

Operating Budget Impact

Operating costs include those associated with Marine & Aviation staff assisting with project management and Florida Department of Transportation (FDOT) reimbursement.

Funding Sources

FY2027 Budget

\$300K

Total Budget (all years)

\$3M

Project Total

\$3M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
FDOT Grant	\$0	\$2,400,000	\$0	\$0	\$0	\$0	\$2,400,000
General Fund	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$600,000
Total	\$300,000	\$2,700,000	\$0	\$0	\$0	\$0	\$3,000,000

Airport Hangars - New

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	G2401

Project Location

1000 North Hercules Avenue



Description

This project includes the design, permitting, and construction of new commercial hangars, along with a supporting apron and taxi lanes, as outlined in the Airport Master Plan. The updated facilities will expand operational capacity and generate new revenue for the Airport.

Environmentally friendly materials and building practices will be considered during construction. Florida Department of Transportation (FDOT) funding, combined with reimbursements from the current airpark operator, will fully offset City costs.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): M 3.1 and M 3.1.1](#)

Operating Budget Impact

Operating costs include those associated with M&A staff assisting with project management and FDOT/FlyUSA reimbursement.

Funding Sources

FY2027 Budget

\$1.2M

Total Budget (all years)

\$1.2M

Project Total

\$1.2M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Reimbursements from FlyUSA	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
FDOT Grant	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
Total	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000

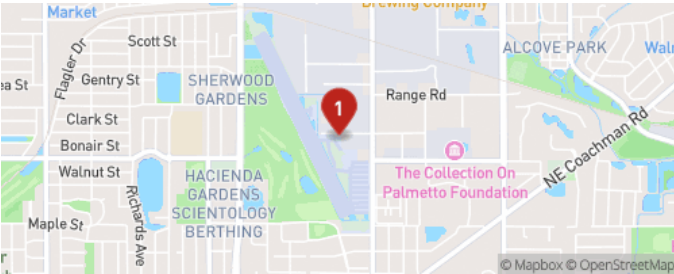
Airport Maintenance & Repair

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	94817

Project Location

1000 North Hercules Avenue



Description

This project allocates funding for ongoing maintenance, repairs, and operational upkeep at Clearwater Executive Airport to ensure safe, efficient, and reliable aviation services.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)
[Clearwater Comprehensive Plan Objective\(s\): M 3.1 and M 3.1.6](#)

Operating Budget Impact
Operating costs include labor for repairs provided by Marine and Aviation staff.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$35K	\$210K	\$210K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Airpark Fund	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$210,000
Total	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$210,000



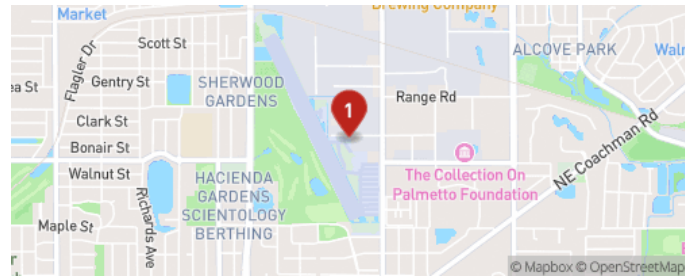
Airport Vehicle Replacement

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	G31xx

Project Location

1000 North Hercules Avenue



Description

This project provides funding for the plan to replace the truck used at the Airport. The current vehicle will be 11 years old in FY '31. The department will be investigating the use of EV/Hybrid/current tech at the time. Florida Department of Transportation (FDOT) to provide 80% funding and Airpark Fund Reserves to provide 20%.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): M. 3.1 and M 3.1.1](#)

Operating Budget Impact

Operating costs include Marine & Aviation staff salary for managing the project and submitting reimbursements from Florida Department of Transportation (FDOT).

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$60K

Project Total

\$60K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Airpark Fund	\$0	\$0	\$0	\$0	\$12,000	\$0	\$12,000
FDOT Grant	\$0	\$0	\$0	\$0	\$48,000	\$0	\$48,000
Total	\$0	\$0	\$0	\$0	\$60,000	\$0	\$60,000

Aviation Operations Center

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	G2307

Project Location

1000 North Hercules Avenue



Description

This project will provide shared funding for the design and construction of a new operations center and pavement of the Airport parking lot, taking the place of the temporary portable building put in place in 2005 and the existing parking area. This will include all phases of planning and construction with the assistance of the City Engineering department and in partnership with the current Airport Operator, FlyUSA.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): M 3.1 and M 3.1.1](#)

Operating Budget Impact

Operating costs include those associated with Marine and Aviation staff assisting with project management and Florida Department of Transportation (FDOT)/FlyUSA reimbursement.

Funding Sources

FY2027 Budget

\$760K

Total Budget (all years)

\$760K

Project Total

\$760K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Infrastructure Sales Tax/Penny	\$760,000	\$0	\$0	\$0	\$0	\$0	\$760,000
Total	\$760,000	\$0	\$0	\$0	\$0	\$0	\$760,000

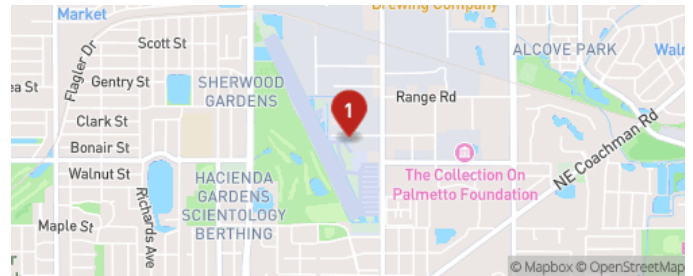
Master Plan & ALP Update

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	G2602

Project Location

1000 North Hercules Avenue



Description

This project funds an update to the Airport Master Plan and Airport Layout Plan (ALP) following recent capital improvements, including a new terminal building, expanded parking lot, and new corporate hangars. The update ensures future development aligns with Federal Aviation Administration (FAA) and Florida Department of Transportation (FDOT) planning standards.

Funding is provided through the FDOT Joint Automated Capital Improvement Program, with 80% from FDOT and 20% from Airpark Fund reserves.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\) M 3.1](#)

Operating Budget Impact

Operating costs include those associated with Marine and Aviation staff assisting with project management and FDOT reimbursement.

Funding Sources

FY2027 Budget

\$10K

Total Budget (all years)

\$190K

Project Total

\$190K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Airpark Fund	\$10,000	\$10,000	\$10,000	\$0	\$0	\$0	\$30,000
FDOT Grant	\$0	\$0	\$160,000	\$0	\$0	\$0	\$160,000
Total	\$10,000	\$10,000	\$170,000	\$0	\$0	\$0	\$190,000

Renovation of Aircraft Hangars

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	G2605

Project Location

1000 North Hercules Avenue



Description

This project funds the reconditioning and repair of existing airport infrastructure, including painting of T-hangars and corporate hangars, hangar door refurbishment, and roof structure repairs, among other facility improvements. Work will enhance safety, extend asset life, and maintain operational standards.

Funding is provided through the Florida Department of Transportation(FDOT) Joint Automated Capital Improvement Program, with FDOT covering 80% and Airpark Fund Reserves contributing 20%.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): M 3.1 and M 3.1.1](#)

Operating Budget Impact

Operating costs include those associated with Marine and Aviation staff assisting with project management and FDOT/FlyUSA reimbursement.

Funding Sources

FY2027 Budget

\$50K

Total Budget (all years)

\$1.25M

Project Total

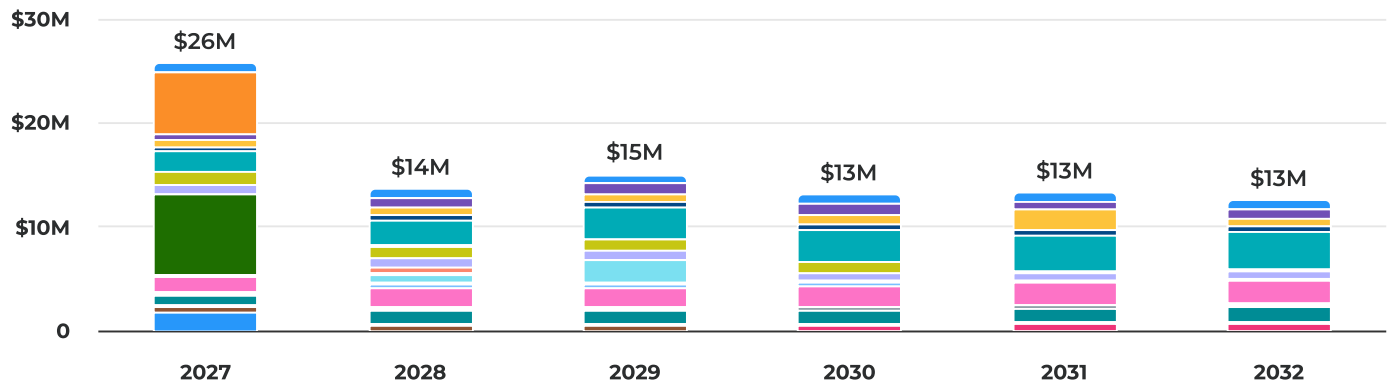
\$1.25M

Detailed Breakdown

Category	FY2027 Requested	FY2028 Requested	FY2029 Requested	FY2030 Requested	FY2031 Requested	FY2032 Requested	Total
Airpark Fund	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$250,000
FDOT Grant	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$1,000,000
Total	\$50,000	\$50,000	\$50,000	\$50,000	\$1,050,000	\$0	\$1,250,000

Culture and Recreation

FY27 - FY32 Culture and Recreation Projects



Amphitheater Repair & Improvements	\$4,836,000	5.19%
Arts & Cultural Affairs Fund	\$210,000	0.23%
Athletic Fields & Facility Renovations/Improvements	\$6,000,000	6.44%
Athletic Fields R&R	\$5,231,500	5.61%
Beach Walk/Pier 60 Park R&R	\$6,150,000	6.60%
Bicycle Paths-Bridges	\$2,650,000	2.84%
Carpenter & Baycare R&R	\$17,500,000	18.78%
Clearwater Harbor Marina Facility Maintenance R&R	\$575,000	0.62%
Clearwater Harbor Marina Replace & Upgrade	\$4,800,000	5.15%
Coachman Park Improvements	\$4,500,000	4.83%
Downtown Harbor Marina Ferry Dock	\$700,000	0.75%
E.C. Moore Renovation	\$7,750,000	8.32%
Fuel System R&R	\$170,000	0.18%
Marine Facility Maint & Dock R & R	\$675,000	0.72%
McMullen Tennis Renovation	\$2,800,000	3.01%
Misc Parks & Rec Contract Services	\$480,000	0.52%
Neighborhood Park Renovations	\$1,200,000	1.29%
Parks & Beautification R&R	\$11,334,000	12.16%
Pier 60 R & R	\$775,000	0.83%
Pour-in-place Playground Safety Program	\$1,350,000	1.45%
Recreation Center R&R	\$7,810,000	8.38%
Sailing Center R&R	\$675,000	0.72%
Sports Lighting Retrofit	\$1,700,000	1.82%
Stevenson Creek Park	\$1,500,000	1.61%
Woodgate Park Renovation	\$1,800,000	1.93%

Summary of Requests

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M2401 Amphitheater Repair & Improvements	\$806,000	\$806,000	\$806,000	\$806,000	\$806,000	\$806,000	\$4,836,000
A2501 Arts & Cultural Affairs Fund	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$210,000
C2001 Athletic Fields & Facility Renovations/Improvements	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$6,000,000
M2207 Athletic Fields R&R	\$500,000	\$942,500	\$994,000	\$1,045,000	\$750,000	\$1,000,000	\$5,231,500
M2208 Beach Walk/Pier 60 Park R&R	\$800,000	\$800,000	\$800,000	\$1,000,000	\$2,000,000	\$750,000	\$6,150,000
93272 Bicycle Paths- Bridges	\$250,000	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,650,000
M2204 Carpenter & Baycare R&R	\$2,000,000	\$2,500,000	\$3,000,000	\$3,000,000	\$3,500,000	\$3,500,000	\$17,500,000
93410 Clearwater Harbor Marina Facility Maintenance R&R	\$75,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$575,000
C1906 Clearwater Harbor Marina Replace & Upgrade	\$1,300,000	\$1,100,000	\$1,100,000	\$1,100,000	\$100,000	\$100,000	\$4,800,000
M2502 Coachman Park Improvements	\$800,000	\$800,000	\$800,000	\$600,000	\$700,000	\$800,000	\$4,500,000
C28xx Downtown Harbor Marina Ferry Dock	\$0	\$700,000	\$0	\$0	\$0	\$0	\$700,000
C2510 E.C. Moore Renovation	\$7,750,000	\$0	\$0	\$0	\$0	\$0	\$7,750,000
93420 Fuel System R&R	\$15,000	\$15,000	\$35,000	\$35,000	\$35,000	\$35,000	\$170,000
M1902 Marine Facility Maint & Dock R & R	\$100,000	\$175,000	\$100,000	\$100,000	\$100,000	\$100,000	\$675,000
C28xx McMullen Tennis Renovation	\$0	\$700,000	\$2,100,000	\$0	\$0	\$0	\$2,800,000
93618 Misc Parks & Rec Contract Services	\$0	\$55,000	\$125,000	\$75,000	\$125,000	\$100,000	\$480,000
C2209 Neighborhood Park Renovations	\$100,000	\$400,000	\$350,000	\$350,000	\$0	\$0	\$1,200,000
M2206 Parks & Beautification R&R	\$1,545,000	\$1,845,000	\$1,934,000	\$1,970,000	\$2,020,000	\$2,020,000	\$11,334,000
M2505 Pier 60 R & R	\$100,000	\$100,000	\$100,000	\$100,000	\$125,000	\$250,000	\$775,000



Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
C2406 Pour-in-place Playground Safety Program	\$200,000	\$200,000	\$200,000	\$250,000	\$250,000	\$250,000	\$1,350,000
M2205 Recreation Center R&R	\$960,000	\$1,350,000	\$1,300,000	\$1,350,000	\$1,400,000	\$1,450,000	\$7,810,000
M2504 Sailing Center R&R	\$100,000	\$100,000	\$100,000	\$100,000	\$125,000	\$150,000	\$675,000
C2505 Sports Lighting Retrofit	\$0	\$0	\$0	\$500,000	\$600,000	\$600,000	\$1,700,000
C2704 Stevenson Creek Park	\$500,000	\$500,000	\$500,000	\$0	\$0	\$0	\$1,500,000
C27xx Woodgate Park Renovation	\$1,800,000	\$0	\$0	\$0	\$0	\$0	\$1,800,000
Total Summary of Requests	\$25,736,000	\$13,623,500	\$14,979,000	\$13,016,000	\$13,271,000	\$12,546,000	\$93,171,500

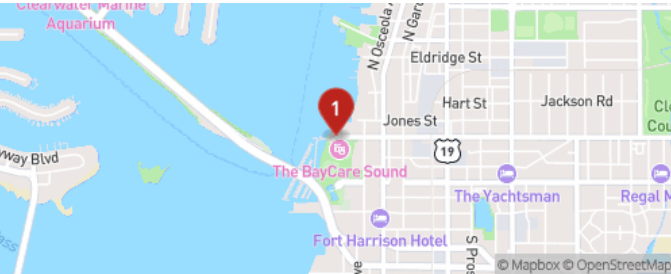
Amphitheater Repair & Improvements

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	M2401

Project Location

255 Drew Street



Description

This project establishes a dedicated fund to support continuous maintenance and improvements to the City-owned amphitheater, The BayCare Sound, located at Coachman Park. The fund ensures the venue remains in optimal condition for public use and event programming.

A portion of the funding is offset by revenues recognized in the General Fund, generated from ticket sales for events managed by Ruth Eckerd Hall, the amphitheater’s contracted operator.

Details

City of Clearwater Strategic Plan

Priority: Environmental Stewardship, High Performing Government, Community Well-Being

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 3.2 and QP 5.10.1](#)

Operating Budget Impact

This project is not expected to create new operating costs for the City. Regular repairs and improvements help maintain the amphitheater in good condition and prevent more costly maintenance needs in the future.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$806K	\$4.84M	\$4.84M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$806,000	\$806,000	\$806,000	\$806,000	\$806,000	\$806,000	\$4,836,000
Total	\$806,000	\$806,000	\$806,000	\$806,000	\$806,000	\$806,000	\$4,836,000



Arts & Cultural Affairs Fund

Overview

Department	City Manager
Type	Capital Improvement
Project Number	A2501

Description

This project was established to fund the comprehensive support, development, and maintenance of artistic and cultural initiatives that enrich community life and foster cultural engagement throughout the City of Clearwater.

It includes support for public art initiatives, such as the creation and installation of art projects—including murals, sculptures, installations, and other forms of artistic expression—in public spaces. The fund also supports the ongoing care, restoration, and conservation of existing public artworks to preserve their integrity and aesthetic value.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): QP 7](#)

Operating Budget Impact

This fund does not add new ongoing costs for the City. It uses existing, planned resources, so it has little to no effect on the day-to-day operating budget.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$35K	\$210K	\$210K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$210,000
Total	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$210,000



Athletic Fields & Facility Renovations/Improvements

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	C2001

Description

This project provides funding for critical renovations and refurbishment of the BayCare Ballpark and Carpenter Complex as negotiated in an agreement between the Philadelphia Phillies, Pinellas County and the City of Clearwater.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1, PPP 2.1, and PPP 3.2](#)

Operating Budget Impact

Any changes to operating costs will depend on the final scope of renovations and are still being evaluated.

Funding Sources

FY2027 Budget

\$6M

Total Budget (all years)

\$6M

Project Total

\$6M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Infrastructure Sales Tax/Penny	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$6,000,000
Total	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$6,000,000

Athletic Fields R&R

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	M2207

Description

This project will provide for the repair, renovation, and replacement of various capital items associated with all the outdoor athletic facilities, which include tennis courts, handball courts, basketball courts, baseball fields, softball fields, multipurpose fields, etc. These repairs and replacements may include lighting systems, fencing, resurfacing of courts, re-sodding of fields, scoreboards, dugouts, bleacher systems, basketball, soccer, and football goals, etc. Athletic facilities identified for potential upgrades include Ross Norton Ball Fields, Frank Tack Park, Countryside Sports Complex, Joe DiMaggio Sports Complex, Sid Lickton Complex, and the E.C. Moore Complex. These improvements aim to enhance the quality and capacity of Clearwater's athletic infrastructure for local use and regional sporting events.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1, PPP 2.1, and PPP 3.2](#)

Operating Budget Impact

This R&R project will not require additional operating resources. The work focuses on repairing and replacing existing athletic facility components, which helps maintain current service levels without increasing ongoing operating costs.

Funding Sources

FY2027 Budget

\$500K

Total Budget (all years)

\$5.23M

Project Total

\$5.23M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$500,000	\$942,500	\$994,000	\$1,045,000	\$750,000	\$1,000,000	\$5,231,500
Total	\$500,000	\$942,500	\$994,000	\$1,045,000	\$750,000	\$1,000,000	\$5,231,500



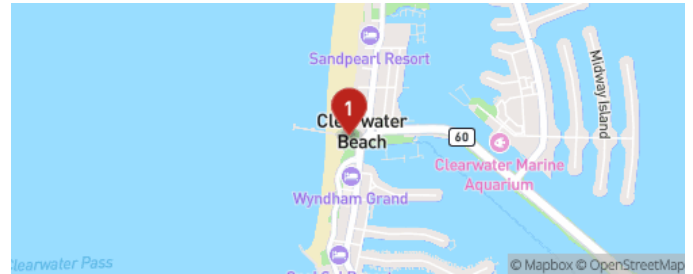
Beach Walk/Pier 60 Park R&R

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	M2208

Project Location

1 Causeway Boulevard



Description

This project provides for the annual repairs and renovations needed to keep Pier 60 Park as well as the entire Beach Walk areas as an attractive and inviting beach experience for citizens and visitors to Clearwater Beach. This supports the ongoing effort to keep Clearwater Beach a premier destination for our residents and visitors. Some of the items that are repaired or renovated include seating walls, site furniture, ground renovations, irrigation repairs, fencing, pressure washing, sealing of concrete, showers, special site amenities, etc. This project also covers repairs to facilities on the beach, including Pier 60 Concession Stand restrooms, Barefoot Beach House restrooms, South Beach restrooms, Mandalay Park restrooms and Pier 60 Park amenities and structures.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1, PPP 2.1, PPP 3.2, and QP 5.10.1](#)

Operating Budget Impact

This R&R project will not increase the current operating budget. The work focuses on repairing and maintaining existing Beach Walk and Pier 60 Park infrastructure, allowing the City to continue current maintenance levels without adding new ongoing costs.

Funding Sources

FY2027 Budget

\$800K

Total Budget (all years)

\$6.15M

Project Total

\$6.15M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$800,000	\$800,000	\$800,000	\$1,000,000	\$2,000,000	\$750,000	\$6,150,000
Total	\$800,000	\$800,000	\$800,000	\$1,000,000	\$2,000,000	\$750,000	\$6,150,000



Bicycle Paths-Bridges

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	93272

Description

This project provides for the construction and renovation of recreation trails and trail heads throughout the city for walking, jogging, inline skating, bicycling, and equestrian uses. It may include, but is not limited to, projects such as segments of the Ream Wilson Trail, Bayshore Drive Trail, Courtney Campbell Causeway Trail, trails within park boundaries, and transportation connector trails.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1, PPP 2.1, and PPP 3.2](#)

Operating Budget Impact

This project is primarily an R&R effort and is not expected to increase operating costs. The work focuses on repairing and renovating existing trails and trail heads, allowing the City to maintain current service levels without adding new ongoing expenses.

Funding Sources

FY2027 Budget

\$250K

Total Budget (all years)

\$2.65M

Project Total

\$2.65M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$250,000	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,650,000
Total	\$250,000	\$400,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,650,000



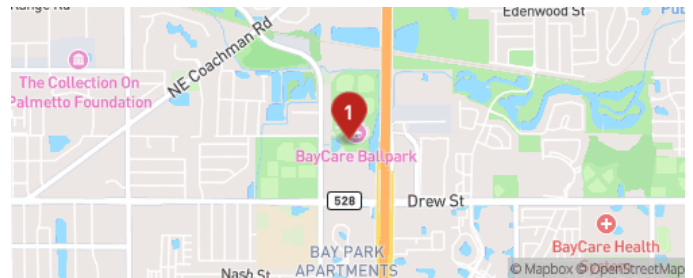
Carpenter & Baycare R&R

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	M2204

Project Location

601 Old Coachman Road



Description

This project involves a series of planned repairs and enhancements to the BayCare Ballpark and Carpenter Field Complex, as outlined in the agreement between the City of Clearwater and the Phillies. The aim is to keep and maintain both facilities to major-league baseball standards. The project partly implements the suggestions from the 2015 Capital Improvement (Reserve) Study for the Ballpark. Over the next six years, potential improvements could encompass waterproofing, sound system fixes, berm repair or replacement, various structural repairs, field regrading and sodding, fencing, irrigation, scoreboard and lighting replacements, HVAC system upgrades, restroom renovations, plumbing system replacements, painting and refurbishment of the training facilities and fields at Carpenter Complex.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 3.2 and QP 5.10.1](#)

Operating Budget Impact

This R&R project is not expected to add operating costs unless new structures or amenities are introduced at BayCare Ballpark or the Carpenter Complex. Any operating impacts related to future additions will be evaluated when those projects are proposed.

Funding Sources

FY2027 Budget

\$2M

Total Budget (all years)

\$17.5M

Project Total

\$17.5M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$2,000,000	\$2,500,000	\$3,000,000	\$3,000,000	\$3,500,000	\$3,500,000	\$17,500,000
Total	\$2,000,000	\$2,500,000	\$3,000,000	\$3,000,000	\$3,500,000	\$3,500,000	\$17,500,000



Clearwater Harbor Marina Facility Maintenance R&R

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	93410

Project Location

14 Drew Street



Description

This project provides funding for the continuous repair and/or replacement of electrical systems, water systems, fire protection equipment, and structural components of the Clearwater Harbor Marina, Dock Master's office, and Lift Station 83 infrastructure. Both City Marinas are certified Clean Marina (CM) by the Florida Department of Environmental Protection (FDEP).

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): QP 3.1 and QP 3.1.1](#)

Operating Budget Impact

Operating costs include labor for repairs and project planning provided by Marine and Aviation staff.

Funding Sources

FY2027 Budget

\$75K

Total Budget (all years)

\$575K

Project Total

\$575K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Clearwater Harbor Marina	\$75,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$575,000
Total	\$75,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$575,000



Clearwater Harbor Marina Replace & Upgrade

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	C1906

Project Location

14 Drew Street



Description

This project provides funding for the replacement/upgrade of major dock components (piles, wave attenuators, gangways, finger piles, and the like) as the marina facility ages beyond the original 10-year warranty period (2010-2020). New, environmentally safe marina technologies will be considered when replacement opportunities present themselves.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1, PPP 2.1, and PPP 3.2](#)

Operating Budget Impact

Operating costs include labor for repairs provided by Marine and Aviation staff.

Funding Sources

FY2027 Budget

\$1.3M

Total Budget (all years)

\$4.8M

Project Total

\$4.8M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Clearwater Harbor Marina	\$300,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$800,000
Infrastructure Sales Tax/Penny	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$0	\$0	\$4,000,000
Total	\$1,300,000	\$1,100,000	\$1,100,000	\$1,100,000	\$100,000	\$100,000	\$4,800,000



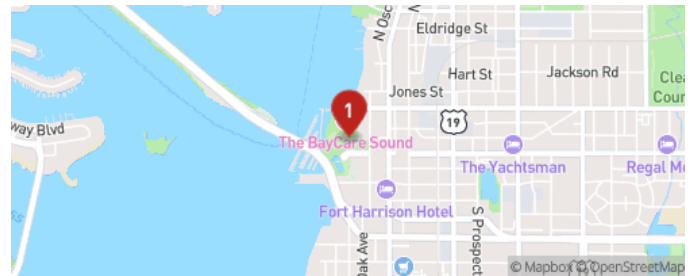
Coachman Park Improvements

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	M2502

Project Location

300 Cleveland Street



Description

This project provides additional features and/or enhancements that are recommended at Coachman Park for both visitors and staff areas. Ongoing funding will provide for repair and replacement needs at Coachman Park. This may include, but is not limited to, park amenities, landscaping, shade structures, pedestrian trails, boardwalk, bathroom facilities, splash pad and playground.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship,
Community Well-Being

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1, PPP 2.1, and PPP 3.2](#)

Operating Budget Impact

This R&R project will not increase the current operating budget needed to maintain Coachman Park. If new features — such as additional restrooms or shade structures — are added in future phases, those items would require additional annual maintenance costs estimated at \$12,000 to \$18,000. No additional staff would be needed.

Funding Sources

FY2027 Budget

\$800K

Total Budget (all years)

\$4.5M

Project Total

\$4.5M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$800,000	\$800,000	\$800,000	\$600,000	\$700,000	\$800,000	\$4,500,000
Total	\$800,000	\$800,000	\$800,000	\$600,000	\$700,000	\$800,000	\$4,500,000

Downtown Harbor Marina Ferry Dock

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	C28xx

Description

The Clearwater Harbor Marina Dedicated Ferry Landing project provides for the design, permitting, and construction of a purpose-built ferry docking facility to support waterborne transit service and strengthen multimodal connectivity between Downtown Clearwater, Clearwater Beach, and regional destinations. The project establishes a dedicated landing to improve passenger safety, ADA accessibility, operational efficiency, and separation of ferry operations from recreational marina activities. This facility will reduce vessel conflicts, enhance resiliency and emergency access capabilities, and support continued economic development within the downtown waterfront district. Funding will be supported through a combination of City capital investment and external sources, including partnerships and grant opportunities through PSTA and FDOT.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): QP 3.1 and QP 3.1.1](#)

Operating Budget Impact

The operating impact of this project will be Marine and Aviation department labor associated with project and grant management. After completion of the project, there may be labor costs associated with repairs and maintenance of the Ferry Landing, with repair materials likely covered through existing resources.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$700K

Project Total

\$700K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Clearwater Harbor Marina	\$0	\$140,000	\$0	\$0	\$0	\$0	\$140,000
Grant	\$0	\$560,000	\$0	\$0	\$0	\$0	\$560,000
Total	\$0	\$700,000	\$0	\$0	\$0	\$0	\$700,000



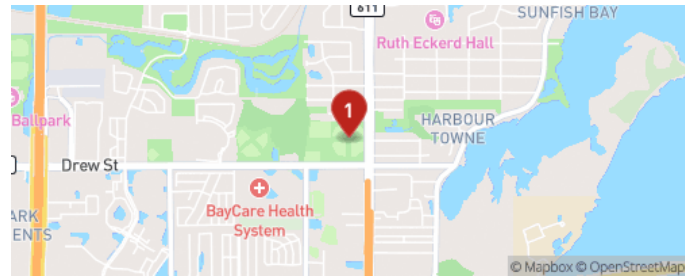
E.C. Moore Renovation

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	C2510

Project Location

3050 Drew Street



Description

This project will provide for the renovation of the EC Moore Complex fields 1 through 4 and the EC Moore Soccer Fields East and West. It will include the construction of a new multipurpose two-story building which will include press box, meeting rooms, restrooms, concession space, office, etc.; renovations to the dugout areas and bullpens; expanded fan seating; site work and improvements to parking and new lighting for the softball fields. Soccer Fields East and West will be regraded and expanded to be on one-level playing surface, replacing fencing, lighting, and soccer amenities. Improved parking and site work for the entire complex will benefit both soccer and softball programs.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1, PPP 2.1, and PPP 3.2](#)

Operating Budget Impact

No additional operating costs are anticipated. Existing staff and operating resources are already in place to support this facility, and the planned renovations do not require increases to current staffing or maintenance budgets.

Funding Sources

FY2027 Budget

\$7.75M

Total Budget (all years)

\$7.75M

Project Total

\$7.75M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grant	\$7,750,000	\$0	\$0	\$0	\$0	\$0	\$7,750,000
Infrastructure Sales Tax/Penny	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$7,750,000	\$0	\$0	\$0	\$0	\$0	\$7,750,000



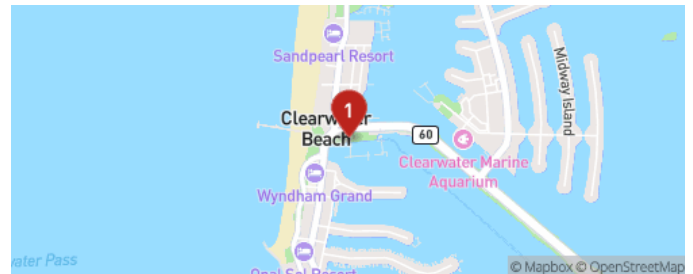
Fuel System R&R

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	93420

Project Location

25 Causeway Boulevard



Description

The project provides for continuous repair and/or replacement of fuel lines, dispensers, Point of sale (POS) software, and underground storage tanks (including adherence to Florida Department of Environmental (FDEP regulations) at the Beach Marina, utilizing contractors to continue to maintain the city-owned and state-regulated marina fuel system. Keeping this regulated facility in compliance is necessary to avoid potential leaks or discharges into the environment. Keeping our waterways safe from fuel-related issues is necessary for maintaining public health.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): QP 3.1 and QP 3.1.1](#)

Operating Budget Impact

Operating costs include labor for repairs and planning provided by M&A staff.

Funding Sources

FY2027 Budget

\$15K

Total Budget (all years)

\$170K

Project Total

\$170K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Marina Fund	\$15,000	\$15,000	\$35,000	\$35,000	\$35,000	\$35,000	\$170,000
Total	\$15,000	\$15,000	\$35,000	\$35,000	\$35,000	\$35,000	\$170,000

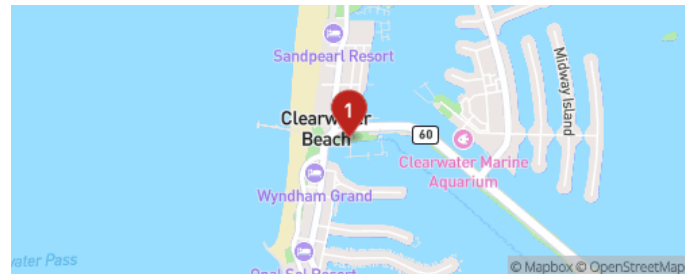
Marine Facility Maint & Dock R & R

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	M1902

Project Location

25 Causeway Boulevard



Description

This project provides for the continuous repair and/or replacement of Beach Marina facilities, including the Beach Marina Building, and the newly revitalized docks and associated infrastructure. This will cover the marine services section and equipment needed to maintain the city-owned marinas in usable condition. This will include the shared maintenance of the marina vessels and those periods of time when vessels are out of the water for major work.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): QP 3.1 and QP 3.1.1](#)

Operating Budget Impact

Operating costs include labor for repairs provided by Marine and Aviation staff.

Funding Sources

FY2027 Budget

\$100K

Total Budget (all years)

\$675K

Project Total

\$675K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Marina Fund	\$100,000	\$175,000	\$100,000	\$100,000	\$100,000	\$100,000	\$675,000
Total	\$100,000	\$175,000	\$100,000	\$100,000	\$100,000	\$100,000	\$675,000

McMullen Tennis Renovation

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	C28xx

Project Location

1000 Edenville Avenue



Description

This project plans for the replacement of the existing clubhouse building to accommodate not only tennis and pickleball play, but also be used by the general public. The new building may include office space, a meeting room, a restroom and possibly a small merchandising and refreshment space. In addition to the new clubhouse, there will also be a conversion of some of the hard tennis courts into pickleball courts.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1 and PPP 3.2](#)

Operating Budget Impact

None as operating budgets are already in place to manage these improvements.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$2.8M

Project Total

\$2.8M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Infrastructure Sales Tax/Penny	\$0	\$700,000	\$2,100,000	\$0	\$0	\$0	\$2,800,000
Total	\$0	\$700,000	\$2,100,000	\$0	\$0	\$0	\$2,800,000

Misc Parks & Rec Contract Services

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	93618

Description

This is a capital improvement project to provide professional services, which include architects, engineers, and other professional consultants, so that preliminary work can be completed before committing additional resources, including major capital projects. Without this preliminary work, it would be difficult to get accurate estimates for council approval or for grant applications.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1, PPP 2.1, and PPP 3.2](#)

Operating Budget Impact

No additional operating costs are anticipated. This project funds preliminary professional services—such as architectural, engineering, and consulting work—which can be supported within existing operating resources.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$480K

Project Total

\$480K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$0	\$55,000	\$125,000	\$75,000	\$125,000	\$100,000	\$480,000
Total	\$0	\$55,000	\$125,000	\$75,000	\$125,000	\$100,000	\$480,000



Neighborhood Park Renovations

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	C2209

Description

This project is aimed at renovating and enhancing various local parks within the city. At present, the city oversees and maintains more than 100 parks, ranging from small one-acre spaces to larger community parks. Many of these parks require refurbishment and repair due to prolonged public use. While the city continues to maintain these parks to ensure they are safe for use, a fund has been set up specifically for necessary capital improvements and renovations. Parks such as Bay Park on Sand Key, Forest Run Park, Soule Road Park, among others, all have diverse needs. Furthermore, there are several parks with minimal or no facilities, and this project will enable the city to address these deficiencies.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1, PPP 2.1, and PPP 3.2](#)

Operating Budget Impact

No additional operating costs are anticipated. Renovations and improvements will be made to existing neighborhood parks, and ongoing maintenance needs can be supported with current staffing and operating resources.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$100K	\$1.2M	\$1.2M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Infrastructure Sales Tax/Penny	\$100,000	\$400,000	\$350,000	\$350,000	\$0	\$0	\$1,200,000
Total	\$100,000	\$400,000	\$350,000	\$350,000	\$0	\$0	\$1,200,000



Parks & Beautification R&R

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	M2206

Description

This project will provide for the repair, renovation, and replacement of various capital items that are found within the entire park system of 110 parks, with a primary focus on the 25 neighborhood parks. This includes the resurfacing of parking lots and bicycle paths; the repair and replacement of boardwalks, docks and viewing platforms in various parks and beach access points; repair and replacement of sidewalks and concrete pads; repair and replacement of playgrounds, fitness courts, and various park amenities. Park amenities include items such as identification and rules signage, lighting, park benches, trash receptacles, water fountains, grills, picnic tables, etc.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1, PPP 2.1, and PPP 3.2](#)

Operating Budget Impact

This R&R project will not require additional operating costs. Repairs and replacements are focused on existing park infrastructure, and ongoing maintenance can be supported with current staffing and operating resources.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$1.55M	\$11.3M	\$11.3M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$1,545,000	\$1,845,000	\$1,934,000	\$1,970,000	\$2,020,000	\$2,020,000	\$11,334,000
Total	\$1,545,000	\$1,845,000	\$1,934,000	\$1,970,000	\$2,020,000	\$2,020,000	\$11,334,000



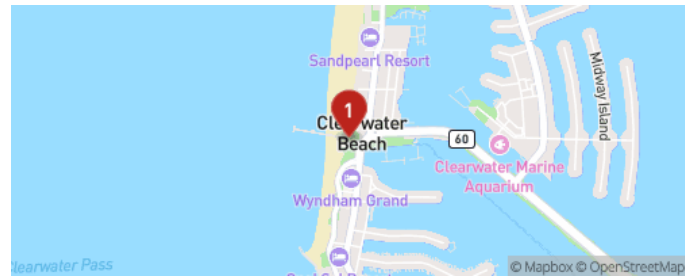
Pier 60 R & R

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	M2505

Project Location

1 Causeway Boulevard



Description

This project will provide funding to repair and renovate Pier 60 due to the major damage caused by recent hurricanes, including the "T" structure as well as railing and shade structures on the Pier. Beyond that, this project will provide for the minor repairs and replacement of capital items associated with Pier 60 and Pier 60 Bait House. Items will include all pier structural repairs, deck repairs, shade structures and Bait House repairs due to storms or natural wear and tear.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective: QP 3.1, QP 3.3, PPP 1.1, and PPP 3.2](#)

Operating Budget Impact

No additional operating costs are anticipated. Repairs and replacements—such as new railing and structural improvements will help reduce ongoing maintenance needs and can be supported with existing operating resources.

Funding Sources

FY2027 Budget

\$100K

Total Budget (all years)

\$775K

Project Total

\$775K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$125,000	\$250,000	\$775,000
Total	\$100,000	\$100,000	\$100,000	\$100,000	\$125,000	\$250,000	\$775,000

Pour-in-place Playground Safety Program

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	C2406

Description

This project entails a multi-year retrofit program to replace fiber mulch with a more durable, easy-to-maintain, and cleaner pour-in-place rubber material for children's playground surfaces. The increasing difficulty and cost (up by about 50%) of procuring safe wood fiber products for playground surfaces has led to the recommendation of a phased conversion of all playground surfaces to artificial ones. The pour-in-place surface, which can last up to 20 years without replacement, offers a stark contrast to the current need to replenish mulch twice a year in all 26 existing playgrounds to maintain safe fall surfaces.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1 and PPP 3.2](#)

Operating Budget Impact

This project is expected to reduce operating costs by approximately \$4,000 per playground per year. The pour-in-place surface eliminates the need for biannual mulch replacement and reduces routine maintenance, resulting in long-term savings once installed.

Funding Sources

FY2027 Budget

\$200K

Total Budget (all years)

\$1.35M

Project Total

\$1.35M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$200,000	\$200,000	\$200,000	\$250,000	\$250,000	\$250,000	\$1,350,000
Total	\$200,000	\$200,000	\$200,000	\$250,000	\$250,000	\$250,000	\$1,350,000

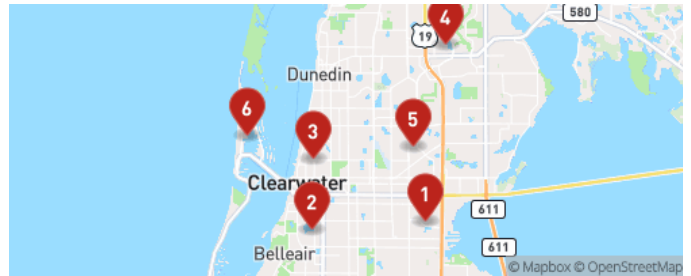


Recreation Center R&R

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	M2205

Project Location



Description

This project will provide for the repair of infrastructure and the replacement of various capital items at the city's six recreation centers that are not covered by the building and maintenance department. Some of the various repairs and replacements needed may include furnishings, exercise and fitness equipment, gymnasium flooring and lighting systems, swimming pool infrastructure, and play equipment; security systems; divider curtains, etc.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1, PPP 2.1, and PPP 3.2](#)

Operating Budget Impact

This R&R project will not require additional operating resources beyond what is already budgeted for the City's recreation centers. In some cases, the repairs and replacements may reduce ongoing maintenance costs.

Funding Sources

FY2027 Budget

\$960K

Total Budget (all years)

\$7.81M

Project Total

\$7.81M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$960,000	\$1,350,000	\$1,300,000	\$1,350,000	\$1,400,000	\$1,450,000	\$7,810,000
Total	\$960,000	\$1,350,000	\$1,300,000	\$1,350,000	\$1,400,000	\$1,450,000	\$7,810,000

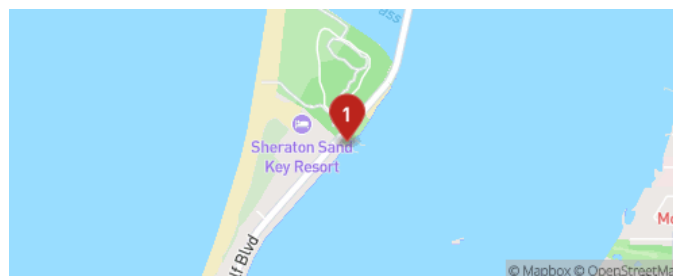
Sailing Center R&R

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	M2504

Project Location

7 Causeway Boulevard



Description

This project will provide for the repairs and replacement of capital items associated with the Clearwater Community Sailing Center. The Clearwater Community Sailing Association, Inc. is responsible for the normal day-to-day routine maintenance of the facility. Items to be covered by this project will include major repairs to the facility, replacement of fencing, repair of launch pads, floating docks, lighting etc.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective: QP 3.1, PPP 1.1, and PPP 3.2](#)

Operating Budget Impact

No additional operating costs are anticipated. Major repairs and capital replacements funded through this project can be supported with existing operating resources, as day-to-day maintenance is already handled by the Clearwater Community Sailing Association.

Funding Sources

FY2027 Budget

\$100K

Total Budget (all years)

\$675K

Project Total

\$675K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$125,000	\$150,000	\$675,000
Total	\$100,000	\$100,000	\$100,000	\$100,000	\$125,000	\$150,000	\$675,000

Sports Lighting Retrofit

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	C2505

Description

This project will provide for a multi-year retrofit program to upgrade outdated lighting systems, some as old as 35 years, with state-of-the-art LED technology. This transition has been proven to decrease energy consumption, reduce maintenance expenses, and prolong the lifespan of the lighting systems. The proposal outlines a systematic approach to replacing lights annually, prioritizing facilities with the highest electricity usage.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1 and PPP 3.2](#)

Operating Budget Impact

This project is expected to generate savings in the operating utilities budget. Upgrading outdated lighting systems to energy-efficient LED technology reduces electricity consumption and lowers long-term maintenance costs.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$1.7M

Project Total

\$1.7M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$0	\$0	\$0	\$500,000	\$600,000	\$600,000	\$1,700,000
Total	\$0	\$0	\$0	\$500,000	\$600,000	\$600,000	\$1,700,000



Stevenson Creek Park

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	C2704

Description

This project will provide for the removal, demolition and redevelopment of property known as Stevenson Creek Park, home of the Clearwater Shuffleboard Club. This property underwent severe damage during the past several hurricanes and has necessitated the removal of both the Lawn Bowls and Shuffleboard buildings as well as some of the outdoor canopies. This project will complete the removal of all the Lawn Bowl Club shade shelters and courts as well as the uncovered shuffleboard courts, to be converted to green space and a public park area. Future phases may include park amenities, landscaping, trees, irrigation, picnic areas, sidewalks as well as a kayak/canoe launch facility.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship,
Community Well-Being

City of Clearwater Comprehensive Plan Objective(s)

Comprehensive Plan:I, 1, 1.5.2 A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service.

Operating Budget Impact

This project will result in a slight increase in annual operating costs of approximately \$7,500 for utilities and maintenance associated with the expanded park amenities. Existing staff will maintain the redeveloped park area, and no additional personnel are required.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$500K	\$1.5M	\$1.5M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$500,000	\$500,000	\$500,000	\$0	\$0	\$0	\$1,500,000
Total	\$500,000	\$500,000	\$500,000	\$0	\$0	\$0	\$1,500,000



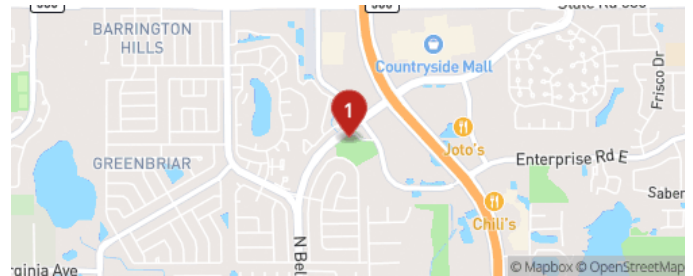
Woodgate Park Renovation

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	C27xx

Project Location

2495 Countryside Boulevard



Description

This project will provide for the renovations of Woodgate Park, which was constructed in 1975. Some of the renovations may include enhanced parking facilities, new playground, renovated picnic shelter and restrooms, additional park and play amenities, sidewalks, irrigation, landscaping and exercise equipment. If funds are available, improvement to the open playfield may be included.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1 and PPP 3.2](#)

Operating Budget Impact

No additional operating costs are anticipated.

Funding Sources

FY2027 Budget

\$1.8M

Total Budget (all years)

\$1.8M

Project Total

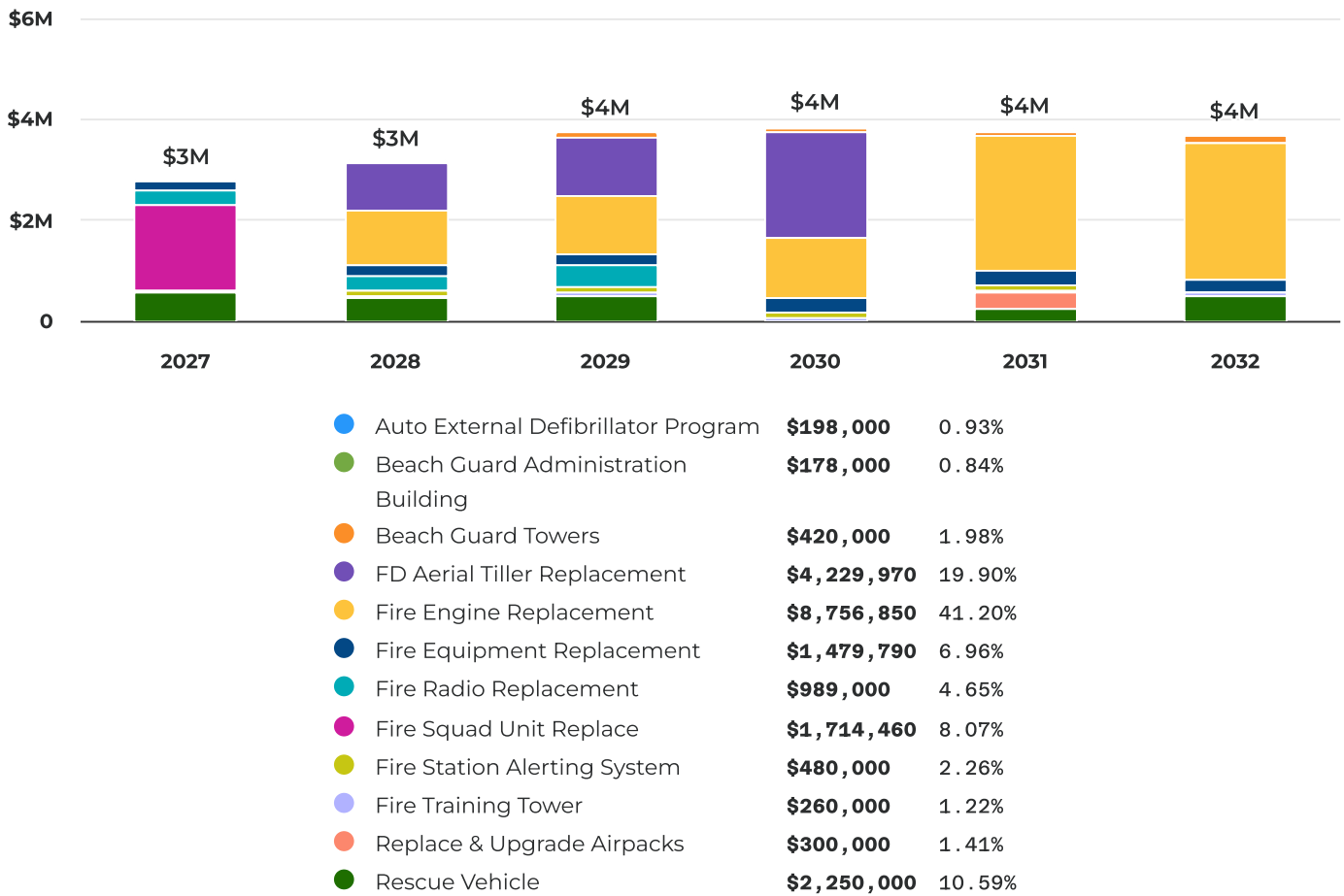
\$1.8M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Infrastructure Sales Tax/Penny	\$1,800,000	\$0	\$0	\$0	\$0	\$0	\$1,800,000
Total	\$1,800,000	\$0	\$0	\$0	\$0	\$0	\$1,800,000

Fire Protection & Rescue Services

FY27 - FY32 Fire Protection & Rescue Services Projects



Summary of Requests

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
91257 Auto External Defibrillator Program	\$33,000	\$33,000	\$33,000	\$33,000	\$33,000	\$33,000	\$198,000
ENG200002 Beach Guard Administration Building	\$28,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$178,000
ENG190002 Beach Guard Towers	\$15,000	\$15,000	\$75,000	\$80,000	\$82,500	\$152,500	\$420,000
C2509 FD Aerial Tiller Replacement	\$0	\$942,750	\$1,187,220	\$2,100,000	\$0	\$0	\$4,229,970
91218 Fire Engine Replacement	\$0	\$1,054,350	\$1,128,300	\$1,198,200	\$2,676,000	\$2,700,000	\$8,756,850
M2507	\$178,660	\$229,530	\$230,400	\$280,400	\$280,400	\$280,400	\$1,479,790



Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Fire Equipment Replacement C2702	\$276,000	\$276,000	\$437,000	\$0	\$0	\$0	\$989,000
Fire Radio Replacement C2410	\$1,714,460	\$0	\$0	\$0	\$0	\$0	\$1,714,460
Fire Squad Unit Replace M2506	\$0	\$120,000	\$120,000	\$120,000	\$120,000	\$0	\$480,000
Fire Station Alerting System M2005	\$40,000	\$40,000	\$45,000	\$45,000	\$45,000	\$45,000	\$260,000
Fire Training Tower Replace & Upgrade Airpacks L2601	\$0	\$0	\$0	\$0	\$300,000	\$0	\$300,000
Rescue Vehicle 91236	\$550,000	\$450,000	\$500,000	\$0	\$250,000	\$500,000	\$2,250,000
Total Summary of Requests	\$2,835,120	\$3,190,630	\$3,785,920	\$3,886,600	\$3,816,900	\$3,740,900	\$21,256,070



Auto External Defibrillator Program

Overview

Department	Fire Department
Type	Capital Improvement
Project Number	91257

Description

This project funds the purchase and replacement of auto external defibrillator (AED) units. The Fire Department oversees over 60 biphasic Lifepak AED devices currently in key city facilities such as City Hall, MSB, libraries, police and fire department facilities, and on emergency vehicles and apparatus. This piece of equipment is a critical link in the 'chain of survival' for a person experiencing a cardiac event.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective: SS 8.1 and SS 8.2](#)

Operating Budget Impact

Purchasing and replacing automated external defibrillators(AED), creates meaningful budget impacts due to their lifecycle, compliance, and maintenance requirements. Purchasing new AED equipment will replace older equipment and reduce future higher maintenance and repairs, improve reliability, reduce risk of device failure, and reduce potential liability and legal costs. Failure to maintain the equipment can lead to litigation, increased insurance premiums and potential regulatory penalties.

Funding Sources

FY2027 Budget

\$33K

Total Budget (all years)

\$198K

Project Total

\$198K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Central Insurance Fund	\$33,000	\$33,000	\$33,000	\$33,000	\$33,000	\$33,000	\$198,000
Total	\$33,000	\$33,000	\$33,000	\$33,000	\$33,000	\$33,000	\$198,000



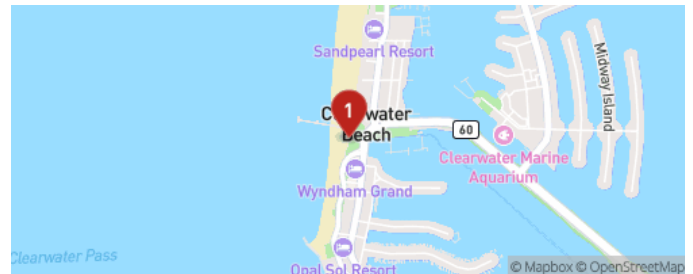
Beach Guard Administration Building

Overview

Department	Fire Department
Type	Capital Improvement
Project Number	ENGF200002

Project Location

180 South Gulfview Boulevard



Description

This project provides for the repair, replacement, and maintenance of the Beach Guard Administration Building. This building is the administration building for all the Beach Lifeguard operations, including daily briefings, training, and equipment storage.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective: SS 8 and SS 8.3.3](#)

Operating Budget Impact

Maintaining administrative buildings has significant ongoing operating and long-term capital financial impacts. Proactive maintenance of the building will reduce legal exposure, insurance claims, and regulatory fines. Failure to maintain the building may increase slip and fall claims, liability and legal exposure and workers' compensation claims.

Funding Sources

FY2027 Budget

\$28K

Total Budget (all years)

\$178K

Project Total

\$178K

Detailed Breakdown

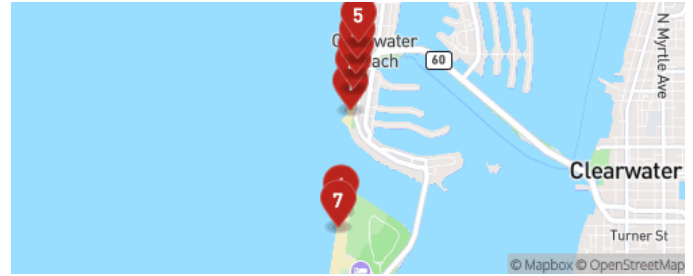
Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Parking Fund	\$28,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$178,000
Total	\$28,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$178,000

Beach Guard Towers

Overview

Department	Fire Department
Type	Capital Improvement
Project Number	ENGFI90002

Project Location



Description

This project provides funding for the repair and replacement of the guard towers and structures on Clearwater Beach. There are currently seven towers used by the beach guards to provide staffing 365 days a year.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective: SS 8 and SS 8.2.3](#)

Operating Budget Impact

Repairing and replacing lifeguard towers at the beach has meaningful capital, operating, risk, and lifecycle financial impacts. Maintenance cycles are shorter and costs can escalate if deferred because these structures are exposed to harsh coastal environments (salt, wind, sand, storms). Well-maintained towers reduce collapse risk, improve staff safety, reduce public injury claims. Failure to repair and replace the towers increases workers' compensation claims, increases liability and legal exposure and potentially raises insurance premiums.

Funding Sources

FY2027 Budget

\$15K

Total Budget (all years)

\$420K

Project Total

\$420K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Parking Fund	\$15,000	\$15,000	\$75,000	\$80,000	\$82,500	\$152,500	\$420,000
Total	\$15,000	\$15,000	\$75,000	\$80,000	\$82,500	\$152,500	\$420,000

FD Aerial Tiller Replacement

Overview

Department	Fire Department
Type	Capital Improvement
Project Number	C2509

Description

This project will provide funding for the purchase and equipping of a replacement aerial unit for one of the existing 2006 vehicles in FY 2029/30. The last 2006 tiller truck fulfills the need as a reserve unit. Future funding will be needed for this project item as the current frontline units reach the scheduled replacement timelines. At this current time, there are no fire truck manufacturers that make an eco-friendly unit in the form of a tiller truck. As manufacturers continue to validate larger-profile vehicles in an Eco-friendly package, this funding will need to be adjusted to facilitate this. Funding is reimbursed by the county at the projected annual amount as per the Fire Agreement. The current funding reimbursement is based on the 88.52% incorporated and 11.48% unincorporated split.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 8.2 and SS 8.2.4](#)

Operating Budget Impact

Purchasing new aerial tiller trucks has a significant financial impact because they are the most expensive pieces of fire equipment a department owns. Replacing aerial tiller trucks will reduce major repair costs, especially hydraulic/aerial repairs, and reduce maintenance and repairs. Newer purchased trucks often provide warranty coverage, additionally. After 15 years, an aerial tiller truck's maintenance costs often rise sharply.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$4.23M

Project Total

\$4.23M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
County Fire Reimbursements	\$0	\$0	\$244,470	\$241,500	\$0	\$0	\$485,970
Infrastructure Sales Tax/Penny	\$0	\$942,750	\$942,750	\$0	\$0	\$0	\$1,885,500
Lease Purchase Proceeds	\$0	\$0	\$0	\$1,858,500	\$0	\$0	\$1,858,500
Total	\$0	\$942,750	\$1,187,220	\$2,100,000	\$0	\$0	\$4,229,970



Fire Engine Replacement

Overview

Department	Fire Department
Type	Capital Improvement
Project Number	91218

Description

This project provides for the replacement of one of the eight front-line fire engines each year, on average, as they reach the end of their service life as front-line units. Engines removed from front-line service may move to their service fleet, and an older reserve unit may be retired. Maintaining up-to-date response vehicles along with required equipment allows the department to maintain its level of service to the community and provide for the safety of our personnel. At this current time, several truck manufacturers are working on eco-friendly units in the form of engines. As manufacturers continue to validate larger-profile vehicles in an eco-friendly package, this funding will need to be adjusted to facilitate this. Funding is reimbursed by the county at the projected annual amount as per the Fire Agreement. The current funding reimbursement is based on the 88.52% incorporated and 11.48% unincorporated split.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 8.2 and SS 8.2.4](#)

Operating Budget Impact

Replacing fire engines will reduce future maintenance and repair costs for the first 5-7 years and provide better fuel efficiency. Replacement of older fire trucks can reduce maintenance volatility and emergency repair spikes, which will improve budget stability.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$8.76M

Project Total

\$8.76M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
County Fire Reimbursements	\$0	\$130,000	\$130,000	\$120,000	\$280,000	\$290,000	\$950,000
Infrastructure Sales Tax/Penny	\$0	\$924,350	\$998,300	\$1,078,200	\$0	\$0	\$3,000,850
Lease Purchase Proceeds	\$0	\$0	\$0	\$0	\$2,396,000	\$2,410,000	\$4,806,000
Total	\$0	\$1,054,350	\$1,128,300	\$1,198,200	\$2,676,000	\$2,700,000	\$8,756,850



Fire Equipment Replacement

Overview

Department	Fire Department
Type	Capital Improvement
Project Number	M2507

Description

This project will provide funding for the replacement and/or upgrade of equipment used by the Clearwater Fire Department. This includes replacement of Personal Protective Equipment (PPE), Thermal Imaging Cameras, Fire Hoses, and Extrication Tools to keep current with National Fire Protection Agency (NFPA) recommendations. Funding for this equipment is partially reimbursed by the county, since the equipment also serves the unincorporated area of the Clearwater Fire District.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 8.1 and SS 8.2](#)

Operating Budget Impact

Purchasing new fire equipment such as extrication tools, thermal imaging cameras, fire hoses, and personal protective equipment (PPE) has both immediate budget impacts and long-term financial implications. New fire equipment improves firefighter safety and reduces injury risk, lowers worker's compensation exposure, reduces liability claims, and ensures NFPA compliance. Failure to maintain equipment increases injury claims, raises insurance costs, and increases legal exposure.

Funding Sources

FY2027 Budget

\$179K

Total Budget (all years)

\$1.48M

Project Total

\$1.48M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$178,660	\$229,530	\$230,400	\$280,400	\$280,400	\$280,400	\$1,479,790
Total	\$178,660	\$229,530	\$230,400	\$280,400	\$280,400	\$280,400	\$1,479,790

Fire Radio Replacement

Overview

Department	Fire Department
Type	Capital Improvement
Project Number	C2702

Description

This project is for the purchase and replacement of the Fire Department's current inventory of radios, part of the communication system for all emergency and non-emergency calls. Upgrading our portable radio inventory is a critical safety necessity. Our current fleet of Motorola radios went into service in the spring of 2018. The average lifespan of the Motorola APX radio is five to seven years, and our radios are approaching eight years. The portable radio is the lifeline for our firefighters when operating in immediate danger to life and health conditions. The radios are exposed to heat, as well as physical abuse due to the demands of the job. Investing in new equipment improves our operational safety.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 8.1 and SS 8.2](#)

Operating Budget Impact

Purchasing 170 new radios and related equipment will improve reliability and reduce maintenance and repair costs short-term as the purchase typically includes warranty coverage. New radios will reduce outage risks and lower liability coverage. Failure to maintain the equipment can increase liability and legal exposure and potentially raise insurance costs.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$276K	\$989K	\$989K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
County Fire Reimbursements	\$0	\$0	\$161,000	\$0	\$0	\$0	\$161,000
General Fund	\$276,000	\$276,000	\$276,000	\$0	\$0	\$0	\$828,000
Total	\$276,000	\$276,000	\$437,000	\$0	\$0	\$0	\$989,000



Fire Squad Unit Replace

Overview

Department	Fire Department
Type	Capital Improvement
Project Number	C2410

Description

This project provides funding for the purchase of a Heavy-Duty Unit (SQUAD) replacing Squad 51, which is nearing the end of its useful life. The Squad is a basic life support unit used primarily for vehicle extrication, support of marine operations, technical rescues, and fire ground support (rapid intervention team, breathing air refill stations, safety lighting for night operations). This project will also provide funding for the purchase of the equipment package necessary for operations. We will continue to monitor manufacturers as they validate larger-profile vehicles in an eco-friendly package. Funding is reimbursed by the county at the annual projected amount as per the agreement to fund unincorporated coverage.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 8.2 and SS 8.2.4](#)

Operating Budget Impact

Purchasing new heavy rescue/squad fire trucks has a meaningful operating impact, short-term and long-term, because these units are highly specialized, equipment intensive, and expensive to maintain as they age. Short-term, the new truck will reduce maintenance and repair costs and have fewer breakdowns. Long-term, the new truck will reduce higher technology-related costs and reduce insurance premiums to cover the trucks.

Funding Sources

FY2027 Budget

\$1.71M

Total Budget (all years)

\$1.71M

Project Total

\$1.71M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
County Fire Reimbursements	\$196,820	\$0	\$0	\$0	\$0	\$0	\$196,820
Lease Purchase Proceeds	\$1,517,640	\$0	\$0	\$0	\$0	\$0	\$1,517,640
Total	\$1,714,460	\$0	\$0	\$0	\$0	\$0	\$1,714,460

Fire Station Alerting System

Overview

Department	Fire Department
Type	Capital Improvement
Project Number	M2506

Description

Each of our 8 fire stations currently has a Fire Station Alerting System in place that has exceeded their life cycle. We need to fund the replacement of the Fire Station Alerting System at each location with the plan of replacing one a year until they are all updated. The Fire Station Alerting System integrates into existing dispatch systems and stations to automate manual tasks. This allows dispatchers to rapidly get the alert and relevant information out and allows first responders to focus on getting the wheels rolling. The Fire Station Alerting System can interface with multiple CAD systems, CAD vendors and dispatch centers, allowing you to alert other agency stations and vice versa. This will improve our response time to ensure resources are available when needed.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)
[Clearwater Comprehensive Plan Objective\(s\): SS 8.2 and SS 8.2.4](#)

Operating Budget Impact

Updating a fire station MACH alert system (station alerting/dispatch notification system) has both capital and operating financial implications. While it is not as costly as apparatus replacement, it is mission-critical infrastructure. The fire station alerting system requires annual software licensing and maintenance/service agreements, but the average cost is 15% of the system cost each year. Upgrading the system will reduce repair costs and volatility, provides warranty coverage, reduces sleep disruption injuries (workers' compensation), lowers liability and legal risks, and stabilizes long-term maintenance spending.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$0	\$480K	\$480K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$0	\$120,000	\$120,000	\$120,000	\$120,000	\$0	\$480,000
Total	\$0	\$120,000	\$120,000	\$120,000	\$120,000	\$0	\$480,000



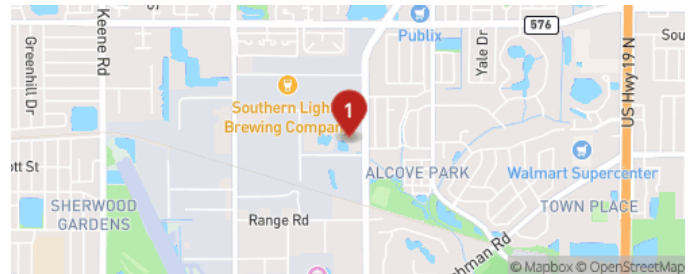
Fire Training Tower

Overview

Department	Fire Department
Type	Capital Improvement
Project Number	M2005

Project Location

1716 North Belcher Road



Description

This project provides funding for the repair, maintenance, and updates to Training Tower B. Training Tower B is the primary training site for the City of Clearwater Fire Department and is used weekly. Tower B was evaluated due to structural concerns with the “Live Burn Rooms”. The “Live Burn Rooms” were the only place in the city where firefighters could train using real fire scenarios. Tower B is 12 years old and requires significant repair and upgrades to make it fully functional. Due to the burn rooms causing structural concerns, the rooms will be repaired for non-fire training, and conex rooms will be added to the training tower for live fire training. The conex options are cheaper and safer than making the old live-burn rooms inside the tower capable of live-burning again.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 8 and SS 8.2.3](#)

Operating Budget Impact

Upgrading a fire training tower can have significant short-term capital costs but important long-term financial and operational benefits. Modern upgrades often lower expenses by reducing structural repair frequency, improving energy efficiency, lowering maintenance labor, reducing equipment failures, and improving durability of burn rooms. Another benefit of the fire training tower is that it reduces training paid to external vendors by having our own structure, whether for recruiting schools or current firefighters for additional training. Upgraded towers improve firefighter safety, reduce injury risk, reduce worker's compensation exposure and lower liability risks. Failure to upgrade the training tower can increase insurance premiums and legal/liability exposure.

Funding Sources

FY2027 Budget

\$40K

Total Budget (all years)

\$260K

Project Total

\$260K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$40,000	\$40,000	\$45,000	\$45,000	\$45,000	\$45,000	\$260,000
Total	\$40,000	\$40,000	\$45,000	\$45,000	\$45,000	\$45,000	\$260,000

Replace & Upgrade Airpacks

Overview

Department	Fire Department
Type	Capital Improvement
Project Number	L2601

Description

This project provides for the replacement of worn or damaged breathing apparatuses needed for front-line units. This project also provides funding for future purchases of upgrade kits for changes to the National Fire Protection Association's (NFPA) standards. Department gear was replaced in fiscal year 2016 to meet the most recent NFPA safety requirements. Funding is reimbursed by the county at the projected annual amount as per the Fire Agreement. The current funding reimbursement is based on the 88.52% incorporated and 11.48% unincorporated split.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective: SS 8.1](#)

Operating Budget Impact

Purchasing 110 replacement air packs and related accessories will reduce maintenance and repair costs for the previously used air packs that are worn out and don't operate to their full potential. The new purchase provides a warranty for length of ownership of equipment and will also reduce repair costs for the newly purchased air packs. This purchase will reduce medical costs as these are vital for the firefighter's health during calls in oxygen-deficient areas. The purchase also includes new/upgraded compressors at Station 51 and Logistics, which replaces older compressors. The new compressors will reduce maintenance and repair costs and provide quicker fill-ups, allowing staff to focus on higher priority items and tasks.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$300K

Project Total

\$300K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$0	\$0	\$0	\$0	\$300,000	\$0	\$300,000
Total	\$0	\$0	\$0	\$0	\$300,000	\$0	\$300,000



Rescue Vehicle

Overview

Department	Fire Department
Type	Capital Improvement
Project Number	91236

Description

This project provides for the scheduled replacement of fire and EMS first response vehicles. Clearwater Fire and Rescue provides EMS services on behalf of Pinellas County, and the current contract allows for replacing one (1) county-funded unit each year. At this current time, several manufacturers are working on eco-friendly units in the form of ambulances and rescues. As manufacturers continue to validate larger-profile vehicles in an eco-friendly package, this funding will need to be adjusted to facilitate this.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective: SS 8.2 and SS 8.2.4](#)

Operating Budget Impact

Purchasing rescue vehicles has short-term and long-term benefits. Short-term, the rescue vehicles provide lower repair and parts costs and improved fuel efficiency. Long-term, the rescue vehicles provide newer technology with specialized maintenance training and reduce insurance premiums. These purchases will allow for operating costs to stabilize and become more predictable.

Funding Sources

FY2027 Budget

\$550K

Total Budget (all years)

\$2.25M

Project Total

\$2.25M

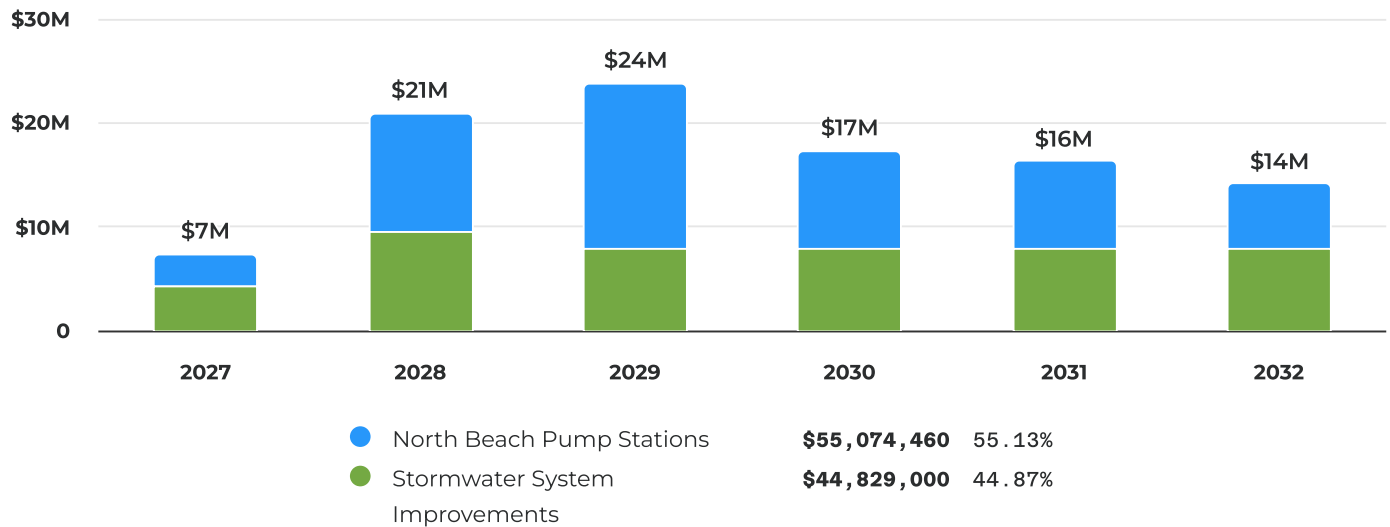
Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
County Fire Reimbursements	\$550,000	\$450,000	\$500,000	\$0	\$250,000	\$500,000	\$2,250,000
Total	\$550,000	\$450,000	\$500,000	\$0	\$250,000	\$500,000	\$2,250,000



Flood Protection/Stormwater Management

FY27 - FY32 Flood Protection/Stormwater Management Projects



Summary of Requests

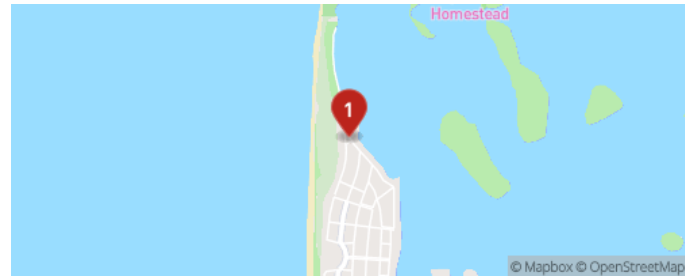
Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
ENST240001 North Beach Pump Stations	\$3,250,000	\$11,500,000	\$16,000,000	\$9,500,000	\$8,500,000	\$6,324,460	\$55,074,460
M2609 Stormwater System Improvements	\$4,159,000	\$9,450,000	\$7,800,000	\$7,800,000	\$7,820,000	\$7,800,000	\$44,829,000
Total Summary of Requests	\$7,409,000	\$20,950,000	\$23,800,000	\$17,300,000	\$16,320,000	\$14,124,460	\$99,903,460

North Beach Pump Stations

Overview

Department	Public Works
Type	Capital Improvement
Project Number	ENST240001

Project Location



Description

North Beach is located along the western limits of the City. North Beach is vulnerable to flooding due to its proximity to the water body and low-lying elevations. Increasing storm intensities and tidal surge events have increased flooding issues in many shoreline communities throughout Florida. The City has tasked Chen Moore and Associates (CMA) to perform a stormwater study to identify stormwater improvements for the following basins: Bruce Avenue, Carlouel Drive, Laurel Street, Gardenia Street, Verbena Street and Mango Street. These six basin limits were previously modeled in the 2022 North Beach Stormwater Master Plan. CMA has been tasked to use this model to identify and size recommended pump station improvements for these six basins. Additional work will include raising and replacing seawalls, raising road elevations, and upsizing pipe sizes and stormwater infrastructure, and the largest basin pipe upgrades are anticipated in FY 2028 and FY 2029.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective: SS 4.2 and SS 4.5](#)

Operating Budget Impact

Once the new pump stations and stormwater improvements are built, the City will see an increase in operating costs. These costs will come from running the pumps and performing routine maintenance to keep the system working properly. The exact amount will be determined as the project design is finalized.

Funding Sources

FY2027 Budget

\$3.25M

Total Budget (all years)

\$55.1M

Project Total

\$55.1M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
FL Department Environmental Regulation Grant	\$3,250,000	\$3,500,000	\$3,500,000	\$0	\$0	\$0	\$10,250,000
Stormwater Fund	\$0	\$8,000,000	\$12,500,000	\$9,500,000	\$8,500,000	\$6,324,460	\$44,824,460
Total	\$3,250,000	\$11,500,000	\$16,000,000	\$9,500,000	\$8,500,000	\$6,324,460	\$55,074,460



Stormwater System Improvements

Overview

Department	Public Works
Type	Capital Improvement
Project Number	M2609

Description

This project provides for the implementation of water quality and quantity projects within the City's watersheds. The main objectives of projects in this watershed basins include the abatement of structure and street flooding, improvement of water quality, improvement and optimization of stormwater infrastructure and compliance with mandated operation, maintenance and reporting requirements. In addition, this project funds the repair, replacement, and restoration of stormwater conveyance infrastructure components which will include the lining or replacement of existing infrastructure to maximize lifespan and system conveyance efficiency. It also includes large dredging projects.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 4.4 and SS 4.5](#)

Operating Budget Impact

Operating costs should stay about the same. Improving the pipes can help cut down on emergency repairs, while regular maintenance continues as usual.

Funding Sources

FY2027 Budget

\$4.16M

Total Budget (all years)

\$44.8M

Project Total

\$44.8M

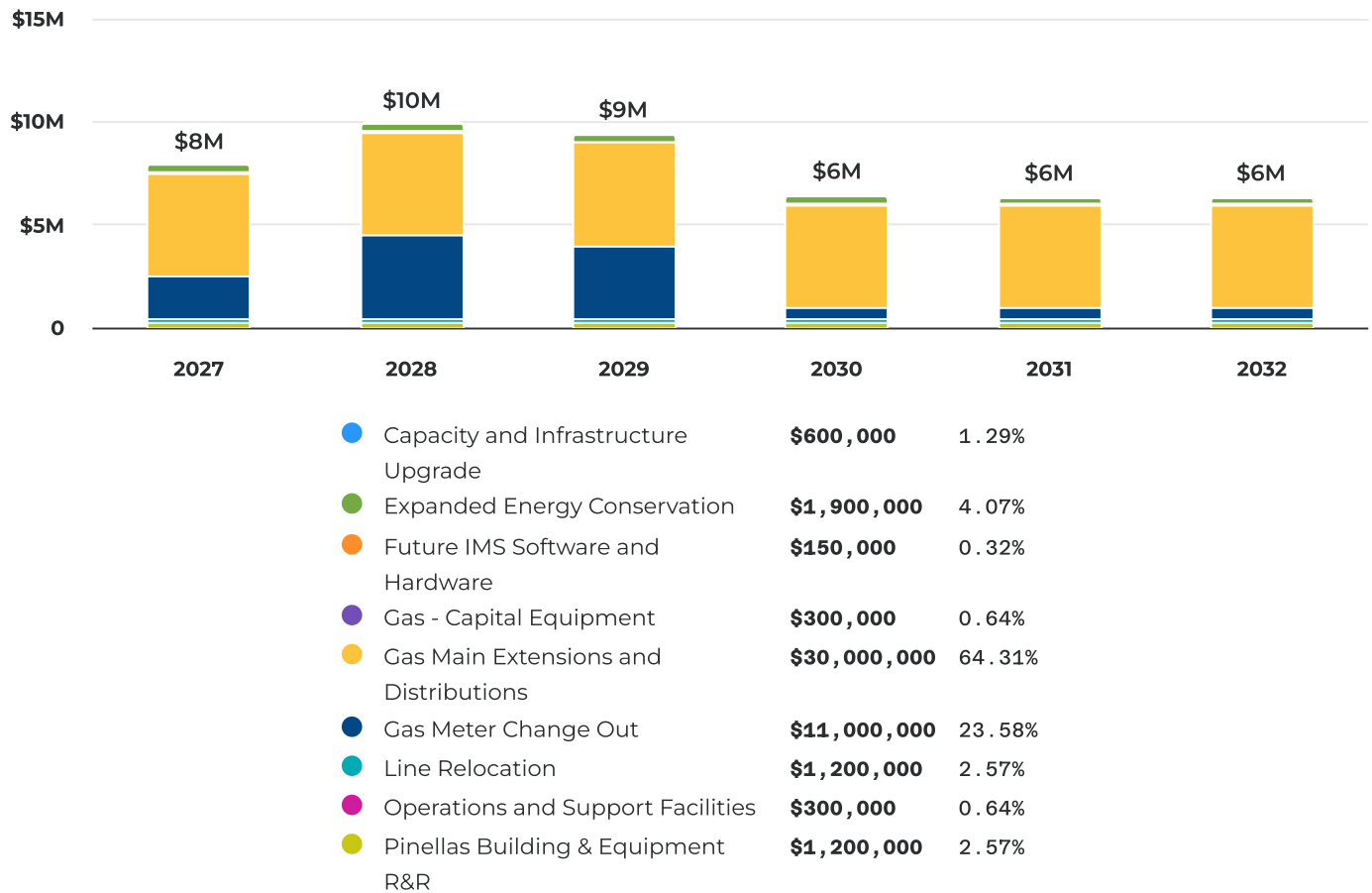
Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Stormwater Fund	\$4,159,000	\$9,450,000	\$7,800,000	\$7,800,000	\$7,820,000	\$7,800,000	\$44,829,000
Total	\$4,159,000	\$9,450,000	\$7,800,000	\$7,800,000	\$7,820,000	\$7,800,000	\$44,829,000



Gas Utility Services

FY27 - FY32 Gas Utility Services Projects



Summary of Requests

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M2702 Capacity and Infrastructure Upgrade	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
96386 Expanded Energy Conservation	\$350,000	\$350,000	\$350,000	\$350,000	\$250,000	\$250,000	\$1,900,000
96389 Future IMS Software and Hardware	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
M2402 Gas - Capital Equipment	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
M2705 Gas Main Extensions and Distributions	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$30,000,000
M2701	\$2,000,000	\$4,000,000	\$3,500,000	\$500,000	\$500,000	\$500,000	\$11,000,000

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Gas Meter Change Out							
M2703	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Line Relocation							
M2704	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Operations and Support Facilities							
M1904	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Pinellas Building & Equipment R&R							
Total Summary of Requests	\$7,975,000	\$9,975,000	\$9,475,000	\$6,475,000	\$6,375,000	\$6,375,000	\$46,650,000

Capacity and Infrastructure Upgrade

Overview

Department	Gas System
Type	Capital Improvement
Project Number	M2702

Description

This capital project provides funding for targeted infrastructure improvements within the gas distribution system to enhance reliability, increase system capacity, and mitigate operational bottlenecks. The scope includes installation of reinforced main segments, creation of system back feeds to improve network redundancy, upsizing of undersized distribution mains, regulator station modifications, and related appurtenances.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)
[Comprehensive Plan Objective: SS 6.2.3](#)

Operating Budget Impact

Upgrades completed under this project add long-term value to the gas system and are capitalized in accordance with applicable accounting standards. The improvements ensure continued safe, reliable, and sustainable delivery of natural gas service while positioning the system to accommodate future expansion and regulatory requirements.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$100K	\$600K	\$600K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Gas Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
Total	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000



Expanded Energy Conservation

Overview

Department	Gas System
Type	Capital Improvement
Project Number	96386

Description

This project funds marketing and gas line extensions that don't meet the rate ordinance payback criteria. It includes the System-wide Neighborhood Expansion Program for gas main installation, the Residential Super Save Program for energy-efficient appliance rebates, the Commercial Conversion Program for electric/propane to gas conversion costs, and the Natural Gas Vehicle (NGV) Program for vehicle conversion or NGV purchase costs.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 6.3.3 and 6.3.4](#)

Operating Budget Impact

These programs represent intentional growth-oriented investments rather than short-term payback projects. From a revenue perspective, they are structured to increase customer count, throughout, and long-term margin contribution, thereby supporting sustainable revenue expansion, improved asset utilization, and enhanced system-wide financial performance.

Funding Sources

FY2027 Budget

\$350K

Total Budget (all years)

\$1.9M

Project Total

\$1.9M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Gas Fund	\$350,000	\$350,000	\$350,000	\$350,000	\$250,000	\$250,000	\$1,900,000
Total	\$350,000	\$350,000	\$350,000	\$350,000	\$250,000	\$250,000	\$1,900,000



Future IMS Software and Hardware

Overview

Department	Gas System
Type	Capital Improvement
Project Number	96389

Description

This project provides funding for the purchase, configuration, and utilization of mobile technology to enhance our field processes, specifically for employees to interface with existing city software applications and computer databases while working in the field. Funding for this project will come from available gas system revenues.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 6.2.3](#)

Operating Budget Impact

This investment represents a modernization initiative aimed at increasing operational efficiency and reducing redundant administrative processes. Mobile access to work orders, asset records, customer data, inventory systems, and inspection documentation reduces manual data entry, minimizes paper-based workflows, and decreases return-to-office time. Over time, this is expected to lower labor inefficiencies, reduce fuel and vehicle utilization associated with duplicate trips, and limit administrative rework.

Funding Sources

FY2027 Budget

\$25K

Total Budget (all years)

\$150K

Project Total

\$150K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Gas Fund	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
Total	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000



Gas - Capital Equipment

Overview

Department	Gas System
Type	Capital Improvement
Project Number	M2402

Description

This capital project provides funding for the acquisition, replacement, and major maintenance of non-motorized operational equipment, such as tapping equipment, shoring systems, and standalone well pumps, provided such assets meet established capitalization thresholds and are not maintained by the Fleet.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

Operating Budget Impact

From an operational standpoint, maintaining up-to-date equipment enhances efficiency, safety, and productivity. Reliable equipment reduces downtime, minimizes repair costs associated with aging assets, and supports compliance with operational and safety standards. While this category does not directly generate incremental revenue, it protects revenue-producing activities by ensuring that field and support teams have the tools required to perform installations, maintenance, inspections, and emergency response functions effectively.

Funding Sources

FY2027 Budget

\$50K

Total Budget (all years)

\$300K

Project Total

\$300K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Gas Fund	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Total	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000

Gas Main Extensions and Distributions

Overview

Department	Gas System
Type	Capital Improvement
Project Number	M2705

Description

This project provides funding for the extension of new gas mains and service lines, as well as the replacement of existing mains and services, throughout Pinellas and Pasco Counties. In Pinellas County, the project includes two subaqueous gas crossings at Clearwater Beach, the conversion of low-pressure to high-pressure distribution on North Clearwater Beach, and the replacement of aging steel gas mains. In Pasco County, the project supports new main and service installations and the capital replacement of obsolete cast iron and galvanized mains.

Collectively, these improvements will enhance system capacity, strengthen infrastructure integrity, and improve the overall reliability and performance of the CGS distribution piping system.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective: SS 6, SS 6.3.2, and SS 6.2.3.](#)

Operating Budget Impact

The project strengthens system integrity while promoting sustainable revenue generation and improved operating cost-effectiveness through proactive infrastructure investment.

Funding Sources

FY2027 Budget

\$5M

Total Budget (all years)

\$30M

Project Total

\$30M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Gas Fund	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$30,000,000
Total	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$30,000,000



Gas Meter Change Out

Overview

Department	Gas System
Type	Capital Improvement
Project Number	M2701

Description

This project provides funding for the purchase of gas meters, regulators, and associated components to support meter replacements in Pinellas and Pasco Counties. These change-outs ensure accurate measurement of gas consumption, protect revenue integrity, and maintain regulatory compliance. Routine meter replacements also help reduce methane emissions and support the long-term sustainability of the distribution system. In addition, the project funds the phased replacement of existing meters with Advanced Metering Infrastructure (AMI) technology. The implementation of AMI enhances billing accuracy, improves operational efficiency, strengthens system monitoring capabilities, and provides more reliable consumption data.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective: SS 6.2.2](#)

Operating Budget Impact

The replacement and modernization of meters represents a strategic capital investment with measurable budgetary and revenue benefits. Updated meters improve read accuracy, reduce estimation variances, and minimize billing corrections, thereby enhancing revenue integrity and cash flow stability.

Funding Sources

FY2027 Budget

\$2M

Total Budget (all years)

\$11M

Project Total

\$11M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Gas Fund	\$2,000,000	\$4,000,000	\$3,500,000	\$500,000	\$500,000	\$500,000	\$11,000,000
Total	\$2,000,000	\$4,000,000	\$3,500,000	\$500,000	\$500,000	\$500,000	\$11,000,000



Line Relocation

Overview

Department	Gas System
Type	Capital Improvement
Project Number	M2703

Description

This is a continuing capital improvement project to relocate and upgrade gas mains in coordination with roadway construction activities in Pinellas County and Pasco County. The scope of work includes the relocation of existing gas mains and infrastructure improvements necessary to accommodate roadway widening, reconstruction, and related transportation projects. These improvements increase the overall value and useful life of the Gas System and are therefore capitalized in accordance with applicable accounting standards. Project objectives include: Maintaining safe and accessible infrastructure for ongoing inspection, maintenance, and emergency response activities. Enhancing system reliability and capacity to serve both existing and new customers. Reducing methane emissions and improving public safety by minimizing third-party line strikes and potential damage to existing facilities. This ongoing effort supports long-term system integrity, regulatory compliance, and the continued safe and reliable delivery of natural gas services within both counties.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective: SS 6.2.2](#)

Operating Budget Impact

The line relocation can reduce long-term operational risk by replacing aging or conflict-prone infrastructure, thereby decreasing leak exposure, emergency response costs, and unaccounted-for gas losses. Modernized alignments may also improve system pressure reliability and capacity, supporting future customer growth and revenue expansion.

Funding Sources

FY2027 Budget

\$200K

Total Budget (all years)

\$1.2M

Project Total

\$1.2M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Gas Fund	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Total	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000



Operations and Support Facilities

Overview

Department	Gas System
Type	Capital Improvement
Project Number	M2704

Description

This capital funding category supports the ongoing maintenance and enhancement of Gas System operations and support facilities to ensure they remain fully functional, efficient, and compliant. It also provides for the development and delivery of employee training programs, ensuring staff are properly equipped with the knowledge and skills necessary to maintain safe, reliable, and effective operations.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 6.2.3](#)

Operating Budget Impact

Operations and Support Facilities and Training Funding represent foundational investments that safeguard infrastructure, promote regulatory compliance, enhance employee capability, and ensure the long-term operational integrity and sustainability of the Gas System

Funding Sources

FY2027 Budget

\$50K

Total Budget (all years)

\$300K

Project Total

\$300K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Gas Fund	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Total	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000

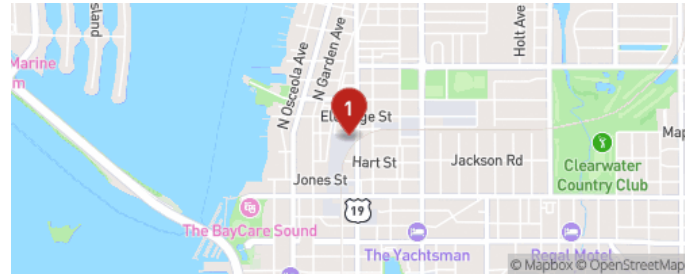
Pinellas Building & Equipment R&R

Overview

Department	Gas System
Type	Capital Improvement
Project Number	M1904

Project Location

777 Maple Street



Description

This capital project provides funding for improvements, renovations, and infrastructure upgrades to the Gas System's Pinellas operations facility. Project activities include structural, mechanical, electrical, and safety system upgrades, as well as site and facility enhancements necessary to support ongoing operational, administrative, and field functions. Building renovations may include interior and exterior improvements, code compliance updates, and modernization of existing infrastructure to ensure the facility remains safe, efficient, and aligned with current operational requirements.

This consolidated approach streamlines capital planning and ensures all facility-related improvements are captured within a single, comprehensive project framework.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 6.2.3](#)

Operating Budget Impact

This project is expected to have a neutral to moderately favorable impact on the operating budget. Facility and system upgrades will reduce maintenance and repair costs, improve efficiency and reliability, and lower the risk of unplanned outages and compliance issues. While no direct revenue is generated, the project supports and protects ongoing operations. Any incremental maintenance costs for upgraded systems are expected to be offset by reduced downtime and fewer reactive repairs.

Funding Sources

FY2027 Budget

\$200K

Total Budget (all years)

\$1.2M

Project Total

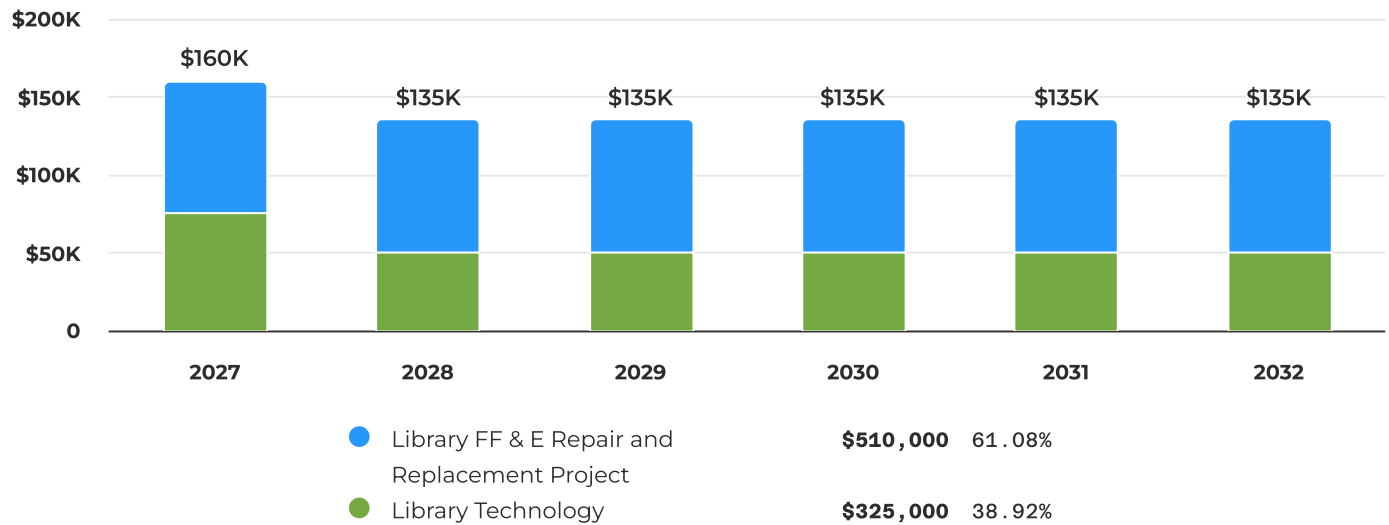
\$1.2M

Detailed Breakdown

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
	<i>Requested</i>	<i>Requested</i>	<i>Requested</i>	<i>Requested</i>	<i>Requested</i>	<i>Requested</i>	
Gas Fund	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Total	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000

Libraries

FY27 - FY32 Libraries Projects



Summary of Requests

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
93534 Library FF & E Repair and Replacement Project	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$510,000
94861 Library Technology	\$75,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$325,000
Total Summary of Requests	\$160,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$835,000

Library FF & E Repair and Replacement Project

Overview

Department	Library
Type	Capital Improvement
Project Number	93534

Project Location

2465 Drew Street



Description

The funding for this project provides for system-wide library technology upgrades and replacements, including software and hardware, the replacement of furniture, fixtures, and other equipment, and space modifications. Technological equipment needs to be repaired or replaced when it is obsolete. Due to the library's high volume of visitors annually, library furniture and fixtures will require replacement to keep the facilities appealing, functioning, and safe.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Superior Public Service

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 10.2.1 and SS 10.2.2](#)

Operating Budget Impact

Keeping library technology, furniture, and equipment in good condition helps daily operations run smoothly and ensures spaces remain safe and comfortable for visitors. Replacing worn or outdated items reduces maintenance issues and supports staff in providing consistent service. The funding increase reflects the need to update aging materials and cover rising costs.

Funding Sources

FY2027 Budget

\$85K

Total Budget (all years)

\$510K

Project Total

\$510K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$510,000
Total	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$510,000



Library Technology

Overview

Department	Library
Type	Capital Improvement
Project Number	94861

Project Location

905 North Martin Luther King Jr Avenue



Description

The funding for this ongoing CIP project provides for the maintenance and upgrade of Radio Frequency Identification (RFID) technology at all City of Clearwater library locations. This technology allows libraries to perform many repetitive tasks more efficiently. Numerous library materials can be checked in and out with one workflow, and materials sorting machines check in materials quickly and reduce the amount of staff handling. Self-check machines meet community demand for a self-service option. In addition, this increased efficiency allows staff to continue to provide excellent customer service and gives them the ability to perform other functions. The system also provides the most effective security system currently available. The increase in funding is a result of updating equipment that is outdated and cost increases for technology equipment.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Superior Public Service

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 10.2.2](#)

Operating Budget Impact

The updated system will speed up how materials are handled and reduce the amount of manual work required, giving staff more time to assist visitors. Keeping the equipment current also helps prevent service interruptions and maintains strong security. The increase in funding is due to replacing older equipment and rising technology costs.

Funding Sources

FY2027 Budget

\$75K

Total Budget (all years)

\$325K

Project Total

\$325K

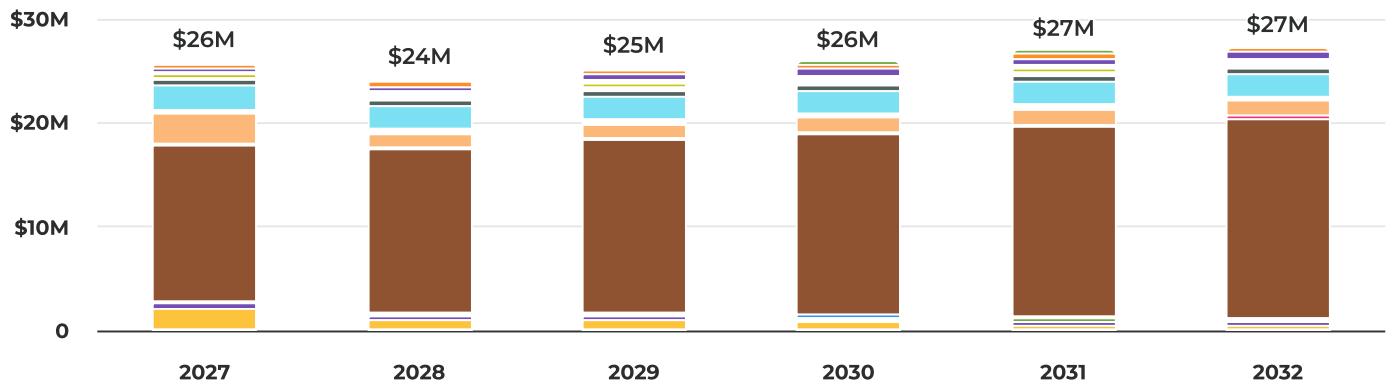
Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$75,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$325,000
Total	\$75,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$325,000



Other General Government

FY27 - FY32 Other General Government Projects



● Accela Permitting & Code Enforcement Upgrade	\$250,000	0.16%
● ADA Transition Plan	\$1,000,000	0.64%
● Air Conditioning Replacement – Citywide	\$3,000,000	1.93%
● Building Systems	\$3,300,000	2.12%
● Business Process Review & Implementation	\$400,000	0.26%
● CIS Upgrades	\$600,000	0.39%
● Citywide Audio/Video Solutions	\$400,000	0.26%
● Citywide Cameras System	\$400,000	0.26%
● Citywide Connectivity Infrastructure	\$1,550,000	1.00%
● Elevator Refurbish & Modernization	\$800,000	0.51%
● Enterprise Asset Management	\$475,000	0.31%
● Financial System Upgrades	\$250,000	0.16%
● Fleet Facility Repair & Replacement	\$575,000	0.37%
● Flooring for Facilities	\$3,300,000	2.12%
● General Facility Building Renovation	\$13,200,000	8.48%
● General Services R&R	\$330,000	0.21%
● Generator Maintenance	\$415,000	0.27%
● Geographic Information System	\$250,000	0.16%
● Granicus Agenda Management System	\$250,000	0.16%
● IT Disaster Recovery	\$500,000	0.32%
● Light Replacement & Repair	\$800,000	0.51%
● Motorized Equip Purchase - L/P	\$10,041,000	6.45%
● Motorized Equip Replace - Cash	\$1,192,000	0.77%
● Motorized Equip Replace - L/P	\$102,029,000	65.58%

● Network Infrastructure & Server R & R	\$1,275,000	0.82%
● New A/C System Chiller	\$650,000	0.42%
● P25 Radio Equipment & Infrastructure	\$345,000	0.22%
● Painting of Facilities	\$2,050,000	1.32%
● Roof Repair and Replacements	\$5,700,000	3.66%
● Studio/Production Equip R&R	\$180,000	0.12%
● Sustainability Reinvestment Fund	\$66,620	0.04%

Summary of Requests

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
94857 Accela Permitting & Code Enforcement Upgrade	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
C2006 ADA Transition Plan	\$150,000	\$200,000	\$200,000	\$200,000	\$250,000	\$0	\$1,000,000
GSBM180001 Air Conditioning Replacement – Citywide	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
GSBM180008 Building Systems	\$300,000	\$500,000	\$500,000	\$600,000	\$700,000	\$700,000	\$3,300,000
94883 Business Process Review & Implementation	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000
94829 CIS Upgrades	\$150,000	\$100,000	\$100,000	\$50,000	\$50,000	\$150,000	\$600,000
C2007 Citywide Audio/Video Solutions	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000
94873 Citywide Cameras System	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000
94729 Citywide Connectivity Infrastructure	\$300,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,550,000
GSBM180007 Elevator Refurbish & Modernization	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$800,000
C2412 Enterprise Asset Management	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$475,000
94828 Financial System Upgrades	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
GSFL180001 Fleet Facility Repair & Replacement	\$100,000	\$75,000	\$75,000	\$75,000	\$75,000	\$175,000	\$575,000
GSBM180002 Flooring for Facilities	\$600,000	\$600,000	\$600,000	\$500,000	\$500,000	\$500,000	\$3,300,000

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
GSBM180012 General Facility Building Renovation	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$13,200,000
GSBM180010 General Services R&R	\$80,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$330,000
GSBM180011 Generator Maintenance	\$0	\$50,000	\$100,000	\$100,000	\$150,000	\$15,000	\$415,000
94736 Geographic Information System	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
94880 Granicus Agenda Management System	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
L1907/M1911 IT Disaster Recovery	\$50,000	\$50,000	\$100,000	\$100,000	\$150,000	\$50,000	\$500,000
GSBM180006 Light Replacement & Repair	\$200,000	\$200,000	\$100,000	\$100,000	\$100,000	\$100,000	\$800,000
L2301 Motorized Equip Purchase - L/P	\$3,000,000	\$1,274,000	\$1,338,000	\$1,405,000	\$1,475,000	\$1,549,000	\$10,041,000
94233 Motorized Equip Replace - Cash	\$175,000	\$184,000	\$193,000	\$203,000	\$213,000	\$224,000	\$1,192,000
L1910 Motorized Equip Replace - L/P	\$15,000,000	\$15,750,000	\$16,538,000	\$17,364,000	\$18,233,000	\$19,144,000	\$102,029,000
L1908/M1912 Network Infrastructure & Server R & R	\$175,000	\$200,000	\$250,000	\$250,000	\$250,000	\$150,000	\$1,275,000
GSBM180009 New A/C System Chiller	\$0	\$50,000	\$100,000	\$100,000	\$200,000	\$200,000	\$650,000
M2010 P25 Radio Equipment & Infrastructure	\$50,000	\$53,000	\$56,000	\$59,000	\$62,000	\$65,000	\$345,000
GSBM180004 Painting of Facilities	\$500,000	\$350,000	\$300,000	\$300,000	\$300,000	\$300,000	\$2,050,000
GSBM180003 Roof Repair and Replacements	\$2,000,000	\$1,000,000	\$1,000,000	\$700,000	\$500,000	\$500,000	\$5,700,000
M2201 Studio/Production Equip R&R	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$180,000
M2613 Sustainability Reinvestment Fund	\$10,300	\$10,610	\$10,930	\$11,250	\$11,590	\$11,940	\$66,620
Total Summary of Requests	\$25,820,300	\$24,226,610	\$25,340,930	\$25,897,250	\$26,999,590	\$27,288,940	\$155,573,620

Accela Permitting & Code Enforcement Upgrade

Overview

Department	Information Technology
Type	Capital Improvement
Project Number	94857

Description

Maintenance of all hardware, software and data systems maintenance and repair, including changes in system providers, for the city's land management system, permitting, and code enforcement solutions.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship,
Community Well-Being

Operating Budget Impact

The projects provide funding for maintenance of hardware, software and professional services which support critical systems, safeguard the city from unplanned outages, and provide resources to keep systems up-to-date and secure.

Funding Sources

FY2027 Budget

\$25K

Total Budget (all years)

\$250K

Project Total

\$250K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Administrative Services Fund	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
Total	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000



ADA Transition Plan

Overview

Department	Human Resources
Type	Capital Improvement
Project Number	C2006

Description

This project helps the City carry out its Greenprint plan by making our buildings, services, and communication tools more accessible and fully compliant with ADA standards. After completing a citywide accessibility review in 2023, we created a multi-year plan to fix the issues that were identified and make it easier for everyone to use city facilities and programs. These improvements strengthen our local economy, support sustainability efforts, and improve the quality of life by ensuring that people with disabilities can take part in work, business opportunities, energy saving programs, and tourism. The project also supports Strategic Plan Objective 1.2 by helping the City manage its public infrastructure in a more organized and long-term way.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): QP 5.5, QP 5.5.1, QP 5.5.2, M 1.2.2, and M 1.2.3](#)

Operating Budget Impact

This project is not expected to create significant ongoing operating costs. Any future maintenance or support needs related to accessibility improvements can be addressed through the City's normal budgeting process as they arise. No major long-term increases to the operating budget are anticipated at this time.

Funding Sources

FY2027 Budget

\$150K

Total Budget (all years)

\$1M

Project Total

\$1M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$150,000	\$200,000	\$200,000	\$200,000	\$250,000	\$0	\$1,000,000
Total	\$150,000	\$200,000	\$200,000	\$200,000	\$250,000	\$0	\$1,000,000



Air Conditioning Replacement – Citywide

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	GSBM180001

Description

This ongoing project funds the replacement of air conditioning systems in general government buildings that have reached end-of-life due to age, deterioration, or declining energy performance. The work ensures reliable climate control, reduces energy consumption, and supports operational continuity.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.2, SS 11.2.1, and SS 11.2.3](#)

Operating Budget Impact

This project has no ongoing operating budget impact. All work is renewal and replacement of existing HVAC systems, and costs are expensed as routine maintenance rather than creating new operational obligations. Replacing aging units may also reduce energy consumption and maintenance calls over time.

Funding Sources

FY2027 Budget

\$500K

Total Budget (all years)

\$3M

Project Total

\$3M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
Total	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000



Building Systems

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	GSBM180008

Description

This ongoing project provides funding for upgrades and improvements to interior and exterior building components at general government facilities. Typical work includes restroom renovations, counter and desk replacements, cabinetry, break room improvements, and other repairs needed due to regular wear and tear. These upgrades maintain safe, functional, and service-ready environments for staff and the public.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.2, SS 11.2.1, and SS 11.2.3](#)

Operating Budget Impact

This project has no ongoing operating budget impact. Improvements replace worn building components without expanding facility size or adding new systems that require additional operational resources. Updated materials and fixtures may reduce maintenance needs over time.

Funding Sources

FY2027 Budget

\$300K

Total Budget (all years)

\$3.3M

Project Total

\$3.3M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$300,000	\$500,000	\$500,000	\$600,000	\$700,000	\$700,000	\$3,300,000
Total	\$300,000	\$500,000	\$500,000	\$600,000	\$700,000	\$700,000	\$3,300,000



Business Process Review & Implementation

Overview

Department	Information Technology
Type	Capital Improvement
Project Number	94883

Description

Consulting and professional services, hardware and software systems for the review and/or improvement of business and service operations not provided by an enterprise fund.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

Operating Budget Impact

This project provides funding for the review and assessment of critical business functions to ensure efficiency and effectiveness, including performance audits, resiliency assessments and fraud prevention.

Funding Sources

FY2027 Budget

\$25K

Total Budget (all years)

\$400K

Project Total

\$400K

Detailed Breakdown

Category	FY2027 Requested	FY2028 Requested	FY2029 Requested	FY2030 Requested	FY2031 Requested	FY2032 Requested	Total
Administrative Services Fund	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000
Total	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000

CIS Upgrades

Overview

Department	Information Technology
Type	Capital Improvement
Project Number	94829

Description

Implementation, maintenance of all hardware, software and data systems maintenance and repair, including changes in system providers, for the city's utility billing and customer information system.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

Operating Budget Impact

The projects provide funding for maintenance of hardware, software and professional services which support critical systems, safeguard the city from unplanned outages, and provide resources to keep systems up-to-date and secure.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$150K	\$600K	\$600K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Administrative Services Fund	\$150,000	\$100,000	\$100,000	\$50,000	\$50,000	\$150,000	\$600,000
Total	\$150,000	\$100,000	\$100,000	\$50,000	\$50,000	\$150,000	\$600,000

Citywide Audio/Video Solutions

Overview

Department	Information Technology
Type	Capital Improvement
Project Number	C2007

Description

Installation, modification, repair, replacement, and maintenance of AV solutions in shared conference rooms or special purpose facilities (i.e. EOC, etc.).

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

Operating Budget Impact

The projects provide funding for maintenance of hardware, software and professional services which support critical infrastructure, backup systems and security safeguards to protect city operations from unplanned outages and ensure that sensitive and protected operational and customer-related information remains secure.

Funding Sources

FY2027 Budget

\$25K

Total Budget (all years)

\$400K

Project Total

\$400K

Detailed Breakdown

Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
	<i>Requested</i>	<i>Requested</i>	<i>Requested</i>	<i>Requested</i>	<i>Requested</i>	<i>Requested</i>	
Administrative Services Fund	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000
Total	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000



Citywide Cameras System

Overview

Department	Information Technology
Type	Capital Improvement
Project Number	94873

Description

Installation, modification, repair, replacement, and maintenance of camera infrastructure (approximately 1200 camera installations). Does not include vehicle-mounted or body-worn camera systems.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

Operating Budget Impact

The projects provide funding for maintenance of hardware, software and professional services which support critical infrastructure, backup systems and security safeguards to protect city operations from unplanned outages and ensure that sensitive and protected operational and customer-related information remains secure.

Funding Sources

FY2027 Budget

\$25K

Total Budget (all years)

\$400K

Project Total

\$400K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Administrative Services Fund	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000
Total	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$25,000	\$400,000

Citywide Connectivity Infrastructure

Overview

Department	Information Technology
Type	Capital Improvement
Project Number	94729

Description

Installation, modification and maintenance of fiber optic infrastructure for data, communications and traffic ITS services.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

Operating Budget Impact

The projects provide funding for maintenance of hardware, software and professional services which support critical infrastructure, backup systems and security safeguards to protect city operations from unplanned outages and ensure that sensitive and protected operational and customer-related information remains secure.

Funding Sources

FY2027 Budget

\$300K

Total Budget (all years)

\$1.55M

Project Total

\$1.55M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Administrative Services Fund	\$300,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,550,000
Total	\$300,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,550,000

Elevator Refurbish & Modernization

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	GSBM180007

Description

This ongoing project funds the refurbishment and modernization of elevator equipment in general government facilities. Improvements include upgrades to mechanical components, controls, safety systems, and accessibility features. These enhancements improve reliability, reduce downtime, and ensure safe, compliant vertical transportation for staff and the public.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.2, SS 11.2.1, and SS 11.2.3](#)

Operating Budget Impact

This project has no ongoing operating budget impact. Elevator modernization replaces aging components within existing systems and does not increase operational staffing or service needs. Upgraded equipment may reduce repair calls, improve reliability, and extend the useful life of the elevators.

Funding Sources

FY2027 Budget

\$50K

Total Budget (all years)

\$800K

Project Total

\$800K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$800,000
Total	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$800,000



Enterprise Asset Management

Overview

Department	Information Technology
Type	Capital Improvement
Project Number	C2412

Description

Implementation and maintenance of all hardware, software and data systems maintenance and repair, including changes in system providers, for the city's asset management system.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

Operating Budget Impact

The projects provide funding for maintenance of hardware, software and professional services which support critical systems, safeguard the city from unplanned outages, and provide resources to keep systems up-to-date and secure.

Funding Sources

FY2027 Budget

\$25K

Total Budget (all years)

\$475K

Project Total

\$475K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$475,000
Total	\$25,000	\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$475,000

Financial System Upgrades

Overview

Department	Information Technology
Type	Capital Improvement
Project Number	94828

Description

Implementation and maintenance of all hardware, software and data systems maintenance and repair, including changes in system providers, for the city's financial systems.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

Operating Budget Impact

The projects provide funding for maintenance of hardware, software and professional services which support critical systems, safeguard the city from unplanned outages, and provide resources to keep systems up-to-date and secure.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$25K	\$250K	\$250K

Detailed Breakdown

Category	FY2027 Requested	FY2028 Requested	FY2029 Requested	FY2030 Requested	FY2031 Requested	FY2032 Requested	Total
Administrative Services Fund	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
Total	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000



Fleet Facility Repair & Replacement

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	GSFL180001

Project Location

1900 Grand Avenue



Description

This ongoing project funds repairs and replacements at the Fleet Maintenance facility to address aging building components, improve safety, and maintain operational readiness. Typical work includes structural repairs, lighting and electrical upgrades, bay improvements, ventilation enhancements, and other facility needs to be required to support efficient vehicle maintenance operations for City departments.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.2 and SS 11.2.1](#)

Operating Budget Impact

This project has no ongoing operating budget impact. Repairs and replacements maintain existing facility infrastructure and do not introduce new operational costs. Improvements may reduce maintenance frequency, improve safety, and support more efficient fleet operations.

Funding Sources

FY2027 Budget

\$100K

Total Budget (all years)

\$575K

Project Total

\$575K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Garage Fund	\$100,000	\$75,000	\$75,000	\$75,000	\$75,000	\$175,000	\$575,000
Total	\$100,000	\$75,000	\$75,000	\$75,000	\$75,000	\$175,000	\$575,000

Flooring for Facilities

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	GSBM180002

Description

This ongoing project funds the scheduled replacement of worn or damaged flooring in general government buildings. These improvements address safety concerns, prevent trip hazards, and maintain clean, functional public spaces that support daily operations.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.2, SS 11.2.1, and SS 11.2.3](#)

Operating Budget Impact

This project has no ongoing operating budget impact. Flooring replacements restore existing surfaces without adding new space or maintenance requirements. Updated flooring may reduce custodial needs and safety risks associated with deteriorated materials.

Funding Sources

FY2027 Budget

\$600K

Total Budget (all years)

\$3.3M

Project Total

\$3.3M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$600,000	\$600,000	\$600,000	\$500,000	\$500,000	\$500,000	\$3,300,000
Total	\$600,000	\$600,000	\$600,000	\$500,000	\$500,000	\$500,000	\$3,300,000



General Facility Building Renovation

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	GSBM180012

Description

This ongoing project provides funding for interior renovations and improvements at general government facilities. Typical work includes restroom upgrades, security enhancements, office re-configurations, and other repairs needed to address wear, improve functionality, and support safe, efficient operations. These renovations maintain service ready environments for staff and the public without expanding facility size or adding new operational obligations.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.2 and SS 11.2.1](#)

Operating Budget Impact

This project has no ongoing operating budget impact. Renovations update existing interior spaces and security features without increasing facility size or staffing needs. Modernized systems and materials may reduce maintenance frequency and improve operational efficiency.

Funding Sources

FY2027 Budget

\$2.2M

Total Budget (all years)

\$13.2M

Project Total

\$13.2M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$13,200,000
Total	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000	\$13,200,000



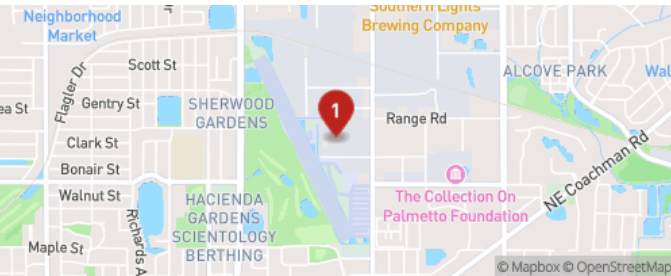
General Services R&R

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	GSBM180010

Project Location

1900 Grand Avenue



Description

This ongoing project funds repairs and replacements at the General Services facility located at 1900 Grand Avenue. Work includes building, grounds, and infrastructure improvements needed to address aging conditions, maintain safe and functional workspaces, and support daily operational activities for multiple City divisions.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)
[Clearwater Comprehensive Plan Objective\(s\): SS 11.2 and SS 11.2.1](#)

Operating Budget Impact

This project has no ongoing operating budget impact. Repairs and replacements maintain existing facility infrastructure and do not introduce new operational costs. Improvements may reduce maintenance frequency, extend asset life, and support more efficient daily operations.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$80K	\$330K	\$330K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Services Fund	\$80,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$330,000
Total	\$80,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$330,000



Generator Maintenance

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	GSBM180011

Description

This ongoing project provides funding for new transfer switches and docking stations to support emergency generator hookups. Docking stations reduce connection time, improve safety during emergency operations, and support load bank testing. All stationary generators used for emergency standby should be equipped with docking stations to ensure reliable and efficient power continuity during outages.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.2, SS 11.2.2, and SS 11.2.3](#)

Operating Budget Impact

This project has no ongoing operating budget impact. Upgrades to generators, transfer switches, and docking stations maintain existing emergency power systems and do not add new operational requirements. Enhanced equipment may reduce service time during outages and lower maintenance frequency.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$415K

Project Total

\$415K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$0	\$50,000	\$100,000	\$100,000	\$150,000	\$15,000	\$415,000
Total	\$0	\$50,000	\$100,000	\$100,000	\$150,000	\$15,000	\$415,000



Geographic Information System

Overview

Department	Information Technology
Type	Capital Improvement
Project Number	94736

Description

Maintenance of GIS systems, hardware, software and data enhancements (remote sensing, 3D imaging, etc.) for non-enterprise asset groups.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

Operating Budget Impact

The projects provide funding for maintenance of hardware, software and professional services which support critical systems, safeguard the city from unplanned outages, and provide resources to keep systems up-to-date and secure.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$25K	\$250K	\$250K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Administrative Services Fund	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
Total	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000

Granicus Agenda Management System

Overview

Department	Information Technology
Type	Capital Improvement
Project Number	94880

Description

Maintenance of all hardware, software and data systems maintenance and repair, including changes in system providers, for the city's agenda and minutes management, and video streaming services for official board meetings.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

Operating Budget Impact

The projects provide funding for maintenance of hardware, software and professional services which support critical systems, safeguard the city from unplanned outages, and provide resources to keep systems up-to-date and secure.

Funding Sources

FY2027 Budget

\$25K

Total Budget (all years)

\$250K

Project Total

\$250K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Administrative Services Fund	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000
Total	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$25,000	\$250,000



IT Disaster Recovery

Overview

Department	Information Technology
Type	Capital Improvement
Project Number	L1907/M1911

Description

Installation, modification and maintenance of technology infrastructure, as well as professional services, to maintain city operations (i.e., finance, customer service, asset management, GIS, payroll, etc.) at the Station 48 EOC facility and data center. The project will include the purchase of backup equipment to store data, running systems from a remote location, and establishing necessary connectivity.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship,
Community Well-Being

Operating Budget Impact

The projects provide funding for maintenance of hardware, software and professional services which support critical infrastructure, backup systems and security safeguards to protect city operations from unplanned outages and ensure that sensitive and protected operational and customer-related information remains secure. Annual debt service expenditures estimated at \$40,000 are budgeted in the Information Technology operating budget.

Funding Sources

FY2027 Budget

\$50K

Total Budget (all years)

\$500K

Project Total

\$500K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Administrative Services Fund	\$25,000	\$25,000	\$50,000	\$50,000	\$75,000	\$25,000	\$250,000
Lease Purchase Proceeds	\$25,000	\$25,000	\$50,000	\$50,000	\$75,000	\$25,000	\$250,000
Total	\$50,000	\$50,000	\$100,000	\$100,000	\$150,000	\$50,000	\$500,000



Light Replacement & Repair

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	GSBM180006

Description

This ongoing project funds the phased lamping, replacement, and repair of lighting systems, including fixtures, poles, service panels, and wiring, at general government facilities. The program supports the City's transition to LED lighting, reducing energy consumption, improving visibility, and enhancing safety for staff and the public.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.2, SS 11.2.1, and SS 11.2.3](#)

Operating Budget Impact

This project has no ongoing operating budget impact. Lighting replacements maintain existing systems and support the City's transition to LED technology, which may reduce electricity usage and maintenance frequency.

Funding Sources

FY2027 Budget

\$200K

Total Budget (all years)

\$800K

Project Total

\$800K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$200,000	\$200,000	\$100,000	\$100,000	\$100,000	\$100,000	\$800,000
Total	\$200,000	\$200,000	\$100,000	\$100,000	\$100,000	\$100,000	\$800,000



Motorized Equip Purchase - L/P

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	L2301

Description

This project provides funding for the purchase of additional motorized vehicles and equipment needed to support new FTEs, new programs, or expanded operational requirements approved through the annual budget process. These purchases represent growth in the City's fleet rather than replacement of existing units. Future year estimates are based on an anticipated 5% annual increase and are rounded to the nearest thousand for budgeting consistency.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.2.2](#)

Operating Budget Impact

Annual debt service payments are budgeted within the user departments based on bank financing or internal loan arrangements. User department budgets also include the associated fuel and maintenance expenses for the new equipment. Because this project adds new vehicles and equipment to the fleet, it increases operating costs proportionally to the number and type of units purchased.

Funding Sources

FY2027 Budget

\$3M

Total Budget (all years)

\$10M

Project Total

\$10M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Lease Purchase Proceeds	\$3,000,000	\$1,274,000	\$1,338,000	\$1,405,000	\$1,475,000	\$1,549,000	\$10,041,000
Total	\$3,000,000	\$1,274,000	\$1,338,000	\$1,405,000	\$1,475,000	\$1,549,000	\$10,041,000



Motorized Equip Replace - Cash

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	94233

Description

This project provides funding for the replacement of motorized vehicles and equipment costing less than \$25,000 per vendor per transaction. The equipment supports all City departments and is essential for daily operational activities across the organization. Future year estimates are based on an anticipated 5% annual increase and are rounded to the nearest thousand for budgeting consistency.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.2.2](#)

Operating Budget Impact

This project has no ongoing operating budget impact. All purchases replace existing equipment and do not add new operational obligations. Replacing aging units may reduce maintenance frequency, improve reliability, and support more efficient service delivery across departments.

Funding Sources

FY2027 Budget

\$175K

Total Budget (all years)

\$1.19M

Project Total

\$1.19M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Garage Fund	\$175,000	\$184,000	\$193,000	\$203,000	\$213,000	\$224,000	\$1,192,000
Total	\$175,000	\$184,000	\$193,000	\$203,000	\$213,000	\$224,000	\$1,192,000



Motorized Equip Replace - L/P

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	L1910

Description

This project provides funding for the replacement of motorized vehicles and equipment costing \$25,000 or more per vendor per transaction. The equipment supports all City departments and is essential for daily operational activities across the organization. Future year estimates are based on an anticipated 5% annual increase and are rounded to the nearest thousand for budgeting consistency.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.2.2](#)

Operating Budget Impact

Annual debt service payments associated with this project are budgeted by the Garage Fund and reflect either bank financing or internal loan repayment. These costs are already incorporated into the Fleet Internal Service Fund rate structure and do not create new operating impacts beyond scheduled debt service.

Funding Sources

FY2027 Budget

\$15M

Total Budget (all years)

\$102M

Project Total

\$102M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Lease Purchase Proceeds	\$15,000,000	\$15,750,000	\$16,538,000	\$17,364,000	\$18,233,000	\$19,144,000	\$102,029,000
Total	\$15,000,000	\$15,750,000	\$16,538,000	\$17,364,000	\$18,233,000	\$19,144,000	\$102,029,000



Network Infrastructure & Server R & R

Overview

Department	Information Technology
Type	Capital Improvement
Project Number	L1908/M1912

Description

Installation, modification and maintenance of hardware and software for provision of network switching, servers, data storage, data backup systems, and network security of the city's data network operations.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship,
Community Well-Being

Operating Budget Impact

The projects provide funding for maintenance of hardware, software and professional services which support critical infrastructure, backup systems and security safeguards to protect city operations from unplanned outages and ensure that sensitive and protected operational and customer-related information remains secure. Annual debt service expenditures estimated at \$200,000 are budgeted in the Information Technology operating budget.

Funding Sources

FY2027 Budget

\$175K

Total Budget (all years)

\$1.28M

Project Total

\$1.28M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Administrative Services Fund	\$125,000	\$150,000	\$200,000	\$200,000	\$200,000	\$100,000	\$975,000
Lease Purchase Proceeds	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Total	\$175,000	\$200,000	\$250,000	\$250,000	\$250,000	\$150,000	\$1,275,000



New A/C System Chiller

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	GSBM180009

Description

This ongoing project funds the replacement of air conditioning and chiller systems at general government facilities. These upgrades address aging, inefficient, or failing equipment and ensure reliable cooling performance, improved energy efficiency, and stable building operations. Replacing end-of-life systems reduces the risk of outages, protects building interiors, and supports uninterrupted service delivery.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.2, SS 11.2.1, and SS 11.2.3](#)

Operating Budget Impact

This project has no ongoing operating budget impact. Chiller replacements maintain existing cooling capacity and do not create new operational obligations. Newer systems may reduce energy consumption, lower maintenance frequency, and improve overall system reliability.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$0	\$650K	\$650K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$0	\$50,000	\$100,000	\$100,000	\$200,000	\$200,000	\$650,000
Total	\$0	\$50,000	\$100,000	\$100,000	\$200,000	\$200,000	\$650,000

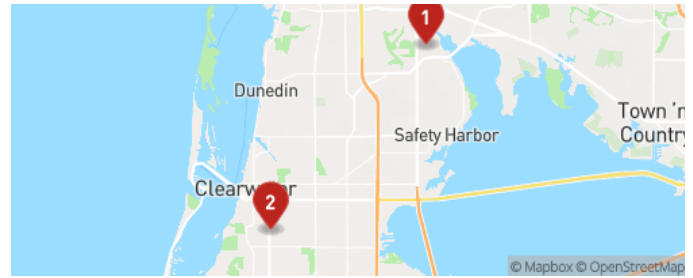


P25 Radio Equipment & Infrastructure

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	M2010

Project Location



Description

This project provides funding for P25 system infrastructure and equipment needs. Infrastructure includes radio towers and bidirectional amplifier (BDA) systems that improve in-building and wide area radio coverage to support first responder safety. Equipment includes portable and mobile radios that are P25 capable, along with associated accessories and options such as chargers, spare batteries, belt clips, and other mission-critical components. These investments ensure reliable, interoperable communications across all City departments.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.1.1 and SS 11.1.2](#)

Operating Budget Impact

Routine maintenance, repairs, and consumable parts associated with the P25 radio system are funded through departmental operating budgets and are not included in this capital project. These operating expenses cover wear-and-tear items and ongoing system support that do not extend the useful life of the capital asset.

Capital expenditures under this project include radio towers, Bi-Directional Amplifiers (BDAs), portable and mobile radios, and other major system components that enhance system capability or extend asset life. These capital investments do not create new ongoing operating costs beyond the maintenance and consumable expenses already budgeted by user departments.

Funding Sources

FY2027 Budget

\$50K

Total Budget (all years)

\$345K

Project Total

\$345K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Garage Fund	\$50,000	\$53,000	\$56,000	\$59,000	\$62,000	\$65,000	\$345,000
Total	\$50,000	\$53,000	\$56,000	\$59,000	\$62,000	\$65,000	\$345,000

Painting of Facilities

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	GSBM180004

Description

This ongoing project provides funding for scheduled painting and waterproofing of general government buildings. These improvements protect building exteriors and interiors from moisture intrusion, extend the life of building materials, and maintain clean, safe, and functional public spaces.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.2, SS 11.2.1, and SS 11.2.3](#)

Operating Budget Impact

This project has no ongoing operating budget impact. Painting and waterproofing preserve existing building surfaces and reduce long-term maintenance needs by preventing deterioration and moisture intrusion.

Funding Sources

FY2027 Budget

\$500K

Total Budget (all years)

\$2.05M

Project Total

\$2.05M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$500,000	\$350,000	\$300,000	\$300,000	\$300,000	\$300,000	\$2,050,000
Total	\$500,000	\$350,000	\$300,000	\$300,000	\$300,000	\$300,000	\$2,050,000



Roof Repair and Replacements

Overview

Department	General Support Services
Type	Capital Improvement
Project Number	GSBM180003

Description

This ongoing project funds roof repairs and replacements at general government facilities to address aging materials, leaks, and structural deterioration. Where feasible, roofs are prepared for future solar installations to support long-term energy efficiency and resilience.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 11.2, SS 11.2.1, and SS 11.2.3](#)

Operating Budget Impact

This project has no ongoing operating budget impact. Roof replacements maintain existing facilities and do not introduce new operational costs. New roofing systems may reduce leak-related repairs, prevent interior damage, and improve building efficiency.

Funding Sources

FY2027 Budget

\$2M

Total Budget (all years)

\$5.7M

Project Total

\$5.7M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$2,000,000	\$1,000,000	\$1,000,000	\$700,000	\$500,000	\$500,000	\$5,700,000
Total	\$2,000,000	\$1,000,000	\$1,000,000	\$700,000	\$500,000	\$500,000	\$5,700,000



Studio/Production Equip R&R

Overview

Department	Public Communications
Type	Capital Improvement
Project Number	M2201

Description

This project provides funding for the repair and replacement of equipment used for the production of both live and produced video and television programming.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

Operating Budget Impact

Because this project replaces older studio and production equipment, repair and maintenance costs are expected to go down. The new equipment is not expected to add new ongoing operating costs.

Funding Sources

FY2027 Budget

\$30K

Total Budget (all years)

\$180K

Project Total

\$180K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$180,000
Total	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$180,000



Sustainability Reinvestment Fund

Overview

Department	Public Works
Type	Capital Improvement
Project Number	M2613

Description

This project provides funding for the implementation of Greenprint, the city's sustainability plan. It will fund supporting plans and studies that make implementation possible, such as funding pilot programs, which, if successful, will be assigned to a department for full implementation. It is not intended to fund sustainability elements in new building projects, as those should be included in each capital budget request.

Need Updated Scope

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

Clearwater Comprehensive Plan Objective(s): M 2, PPP 1, PPP 3, CCM 1, CCM 2, CCM 3, CCM 4, CCM 6, SS 1, SS 2, SS 4, SS 5, SS 6.4, and PI 2

Operating Budget Impact

Some projects may require additional operating resources, such as software subscriptions, materials, or program support, while others may not. Specific operating needs will be identified as individual initiatives are developed and assigned to departments for implementation.

Funding Sources

FY2027 Budget

\$10.3K

Total Budget (all years)

\$66.6K

Project Total

\$66.6K

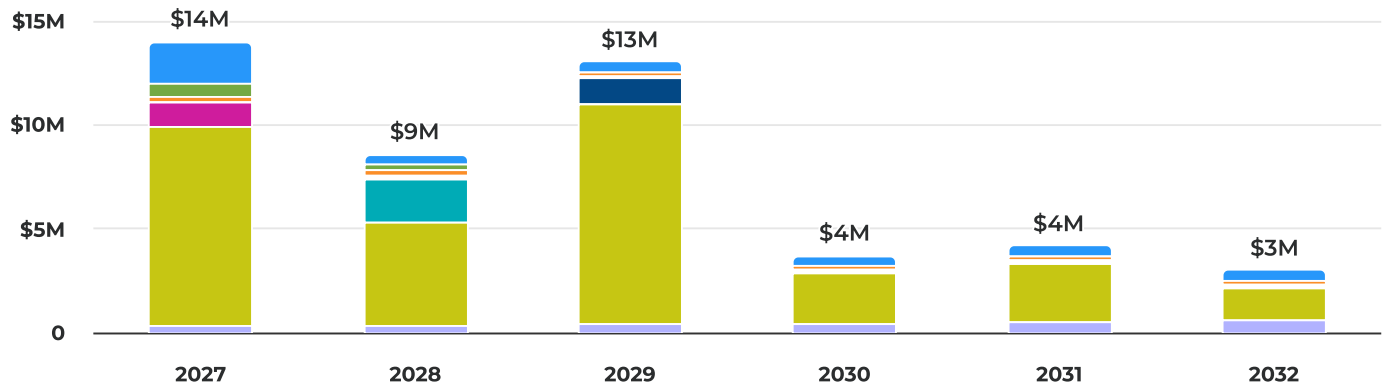
Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$10,300	\$10,610	\$10,930	\$11,250	\$11,590	\$11,940	\$66,620
Total	\$10,300	\$10,610	\$10,930	\$11,250	\$11,590	\$11,940	\$66,620



Other Physical Environment

FY27 - FY32 Other Physical Environment Projects



Citywide Shorelines & Seawalls	\$4,500,000	9.69%
Coopers Point	\$954,900	2.06%
Dredging of City Waterways	\$1,200,000	2.58%
Environmental Assessment & Cleanup	\$382,790	0.82%
Environmental Park Remediation & Protection	\$400,000	0.86%
Joe DiMaggio Artificial Turf Field	\$1,300,000	2.80%
Nash Street	\$2,026,180	4.36%
Osceola Ave Streetscape/Utility Replacement	\$1,160,000	2.50%
Public Works Complex	\$32,091,380	69.08%
Right-of-Way Tree Mngmt Program	\$2,442,640	5.26%

Summary of Requests

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M2610 Citywide Shorelines & Seawalls	\$2,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$4,500,000
C2705 Coopers Point	\$654,900	\$300,000	\$0	\$0	\$0	\$0	\$954,900
93422 Dredging of City Waterways	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
ENGF180011 Environmental Assessment & Cleanup	\$0	\$72,100	\$74,260	\$76,490	\$78,790	\$81,150	\$382,790
M2002 Environmental Park Remediation & Protection	\$50,000	\$50,000	\$50,000	\$75,000	\$75,000	\$100,000	\$400,000
C28xx	\$0	\$100,000	\$1,200,000	\$0	\$0	\$0	\$1,300,000

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Joe DiMaggio Artificial Turf Field							
C2407	\$0	\$2,026,180	\$0	\$0	\$0	\$0	\$2,026,180
Nash Street							
C2408	\$1,160,000	\$0	\$0	\$0	\$0	\$0	\$1,160,000
Osceola Ave Streetscape/Utility Replacement							
C2214	\$9,600,000	\$5,000,000	\$10,652,830	\$2,429,750	\$2,829,750	\$1,579,050	\$32,091,380
Public Works Complex							
M2006	\$300,000	\$330,000	\$363,000	\$417,460	\$480,080	\$552,100	\$2,442,640
Right-of-Way Tree Mngmt Program							
Total Summary of Requests	\$13,964,900	\$8,578,280	\$13,040,090	\$3,698,700	\$4,163,620	\$3,012,300	\$46,457,890

Citywide Shorelines & Seawalls

Overview

Department	Public Works
Type	Capital Improvement
Project Number	M2610

Description

This project strengthens and enhances seawalls and shoreline protection systems throughout the city (e.g., Pierce St., Mandalay Channel) to improve long-term coastal resiliency. These upgrades help protect public and private property from erosion, storm surge and rising water levels while reducing the risk of structural failure. The project also supports ongoing analysis and design improvements to ensure shoreline infrastructure can adapt to future conditions. Many seawalls will be raised to meet current city standards.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

Clearwater Comprehensive Plan Objective(s): QP 3.1, QP 8.1, QP 8.2, PPP 3.1, PPP 3.2, CCM 1.1, CCM 1.2, CCM 1.3, CCM 1.5, CCM 2.2, CCM 2.3, CCM 2.7, CCM 4.1, CCM 4.2, SS 4.5, PI 2.2, PI 5.1, and PI 7.1

Operating Budget Impact

Once repairs and upgrades are completed, ongoing maintenance costs are expected to decrease. Improved seawall and dock infrastructure will reduce the frequency and extent of future maintenance needs, and existing operating resources will support routine upkeep.

Funding Sources

FY2027 Budget

\$2M

Total Budget (all years)

\$4.5M

Project Total

\$4.5M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
FL Department Environmental Regulation Grant	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
General Fund	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,400,000
Stormwater Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
Total	\$2,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$4,500,000

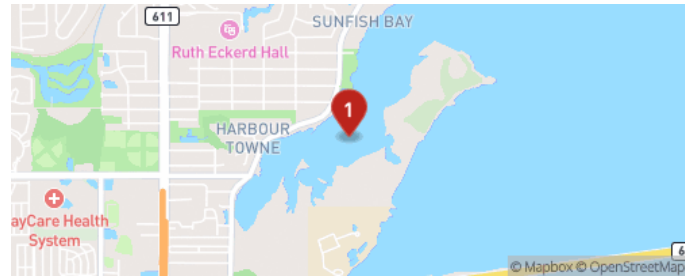


Coopers Point

Overview

Department	Public Works
Type	Capital Improvement
Project Number	C2705

Project Location



Description

This project is for the design and construction of water quality, nutrient reduction, and habitat improvements in and around Cooper's Point. Project specifics include dredging of Cooper's Bayou and mosquito ditches, creating an opening in the causeway, creating additional habitat for seagrass and oysters, and installation of sediment removal boxes. Future funding could provide recreation opportunities. Design funding is provided by the Stormwater Fund. Construction funding is anticipated to include grants, including the Restore Act, partnerships with local, state, and federal organizations and the Stormwater Fund.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

Clearwater Comprehensive Plan Objective(s): QP 3.1, QP 8.1, PPP 1.1, PPP 2.2, PPP 3.1, PPP 3.2, CCM 1.1, CCM 1.2, CCM 1.3, CCM 1.5, CCM 4.1, CCM 4.2, SS 4.3, SS 4.5, PI 2.2, PI 5.1, and PI 7.1

Operating Budget Impact

Ongoing habitat maintenance, like invasive species removal, will be required and will create some operating budget impact.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$655K	\$955K	\$955K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Grant	\$454,900	\$0	\$0	\$0	\$0	\$0	\$454,900
Stormwater Fund	\$200,000	\$300,000	\$0	\$0	\$0	\$0	\$500,000
Total	\$654,900	\$300,000	\$0	\$0	\$0	\$0	\$954,900

Dredging of City Waterways

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	93422

Description

The project provides for periodic dredging of sediments throughout city-controlled waterways and city-owned submerged lands, as deemed necessary. Maintaining properly dredged waterways helps prevent boating accidents, which improves the health and safety of our water.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): CCM 2.7, CCM 2.7.1, QP 3.1, QP 3.1.1, and QP 3.1.2](#)

Operating Budget Impact

Operating costs include labor for repairs and project planning provided by Marine and aviation staff.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$200K	\$1.2M	\$1.2M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Total	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000



Environmental Assessment & Cleanup

Overview

Department	Public Works
Type	Capital Improvement
Project Number	ENGF180011

Description

This project was established to provide funding for the assessment and remediation of contaminated sites owned or acquired by the city. This project is intended to meet the current state requirements set forth in Chapter 62 of the Florida Administrative Code, requiring the city to meet mandatory target clean-up levels. This requires mandatory target clean-up levels at sites where contamination could affect a potable water supply or could pose a health or safety risk to the public. This program also reduces the potential risk of off-site contamination of private property and the potential for third-party liability claims against the City.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): QP 2.1, QP 3.2, QP 5.3, CCM 4.1, CCM 4.2, PI 5.1, and PI 7.1](#)

Operating Budget Impact

This project is expected to have no to minimal operating budget impact.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$383K

Project Total

\$383K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$0	\$72,100	\$74,260	\$76,490	\$78,790	\$81,150	\$382,790
Total	\$0	\$72,100	\$74,260	\$76,490	\$78,790	\$81,150	\$382,790



Environmental Park Remediation & Protection

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	M2002

Description

This project will provide for ongoing funding to protect the natural resources of the many undeveloped parks and naturally sensitive lands within the park delivery system. Funding will be used for the protection of parks through fencing, signage, eradication of invasive plant species and studies to preserve park areas. Funds may also be used to make improvements and renovations to existing natural park lands.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): PPP 1.1, PPP 2.1, and PPP 3.2](#)

Operating Budget Impact

No additional operating costs are anticipated. The work focuses on protecting and maintaining existing natural areas, which can be supported by current staff and operating resources.

Funding Sources

FY2027 Budget

\$50K

Total Budget (all years)

\$400K

Project Total

\$400K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$50,000	\$50,000	\$50,000	\$75,000	\$75,000	\$100,000	\$400,000
Total	\$50,000	\$50,000	\$50,000	\$75,000	\$75,000	\$100,000	\$400,000



Joe DiMaggio Artificial Turf Field

Overview

Department	Parks & Recreation
Type	Capital Improvement
Project Number	C28xx

Description

This project will provide for the first artificial multipurpose turf field in the City of Clearwater. An artificial turf field is being proposed for the Joe DiMaggio Sports Complex, either at the Art Capogna Field or the lower field to be determined by consultants as to the best location. Due to the shortage of multipurpose fields in Clearwater and the heavy play on the existing fields, it is difficult to keep the grass fields in safe playing condition and thus limiting the use of the fields by the public. By having a turf field, we can not only expand the use of the multipurpose field year round, but increase revenue through rentals while reducing maintenance costs associated with grass fields.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective: PPP 1.1 and QP 5.10.1](#)

Operating Budget Impact

This project is expected to reduce operating costs by eliminating irrigation, mowing, sod replacement, and chemical treatments required for natural grass fields. Artificial turf does require routine maintenance, but at a significantly lower level than grass. More detailed savings estimates will be provided during budget hearings.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$1.3M

Project Total

\$1.3M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$0	\$100,000	\$1,200,000	\$0	\$0	\$0	\$1,300,000
Total	\$0	\$100,000	\$1,200,000	\$0	\$0	\$0	\$1,300,000



Nash Street

Overview

Department	Public Works
Type	Capital Improvement
Project Number	C2407

Project Location

Nash Street



Description

This project provides funding for the design and reconstruction of stormwater, roadway reconstruction, expansion and/or replacement of sidewalk infrastructure, sanitary sewer gravity main reconstruction, potable water main reconstruction, reclaimed water main reconstruction and right-of-way restoration. The project encompasses Nash, Marywood, Shelley, Chaucer, Whitman and Fernwood Avenue. This neighborhood has limited sidewalk connectivity. A major component of the City's Greenprint plan is to construct multiple transportation options for pedestrians. This project proposes new sidewalks throughout the entire neighborhood.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 1.3, SS 2.3, SS 3.1, SS 4.2, and M 1.1](#)

Operating Budget Impact

This project is expected to have no ongoing operating budget impact, or only minimal impact, if any.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$2.03M

Project Total

\$2.03M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Future Bond Issue	\$0	\$2,026,180	\$0	\$0	\$0	\$0	\$2,026,180
Water Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$2,026,180	\$0	\$0	\$0	\$0	\$2,026,180

Osceola Ave Streetscape/Utility Replacement

Overview

Department	Public Works
Type	Capital Improvement
Project Number	C2408

Project Location

Osceola Avenue



Description

Subsurface utility infrastructure replacement/upgrade to accommodate new Imagine Clearwater Bluff Development Properties and significant streetscape changes to better accommodate pedestrian traffic in the area during large events in the adjacent Coachman Park, improving the experience of visitors to Downtown Clearwater while increasing pedestrian safety during large events. Additionally, the project accommodates for the further addition of on-street parking to support proposed street-level retail and event parking.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 1.2.4, SS 3.3.1, M 1.3.5, and M 2.1.6](#)

Operating Budget Impact

This project requires limited maintenance and is expected to have minimal operating budget impact.

Funding Sources

FY2027 Budget

\$1.16M

Total Budget (all years)

\$1.16M

Project Total

\$1.16M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Water Revenue	\$1,160,000	\$0	\$0	\$0	\$0	\$0	\$1,160,000
Total	\$1,160,000	\$0	\$0	\$0	\$0	\$0	\$1,160,000

Public Works Complex

Overview

Department	Public Works
Type	Capital Improvement
Project Number	C2214

Project Location

1650 North Arcturas Avenue



Description

This project provides for the redevelopment of the city's Public Works Complex (PWC), located at 1650 No. Arcturas Avenue. Facilities within the complex are dated and are not expected to withstand hurricane-force winds. PWC will play a critical role in disaster recovery efforts on behalf of Clearwater citizens. Redevelopment of the PWC includes the demolition of nearly all existing buildings and the new construction of hardened structures to accommodate utilities, stormwater, streets and sidewalks, traffic, urban forestry, surveys, and storage for information technology. New construction will follow Greenprint guidelines and be designed to reduce energy demand, evaluate the feasibility of solar installation, and utilize recycled materials where appropriate.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): CCM 2.1, CCM 2.3, CCM 4.2, CCM 4.3, and SS 9.3](#)

Operating Budget Impact

Operating costs will increase due to the maintenance, utilities, and facility management needs of the new Public Works Complex.

Funding Sources

FY2027 Budget

\$9.6M

Total Budget (all years)

\$32.1M

Project Total

\$32.1M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Future Bond Issue	\$4,000,000	\$0	\$0	\$2,429,750	\$2,429,750	\$1,179,050	\$10,038,550
General Fund	\$0	\$1,000,000	\$200,000	\$0	\$100,000	\$100,000	\$1,400,000
Infrastructure Sales Tax/Penny	\$2,600,000	\$0	\$5,100,000	\$0	\$0	\$0	\$7,700,000
Stormwater Fund	\$3,000,000	\$4,000,000	\$0	\$0	\$300,000	\$300,000	\$7,600,000
Water Revenue	\$0	\$0	\$5,352,830	\$0	\$0	\$0	\$5,352,830
Total	\$9,600,000	\$5,000,000	\$10,652,830	\$2,429,750	\$2,829,750	\$1,579,050	\$32,091,380

Right-of-Way Tree Mngmt Program

Overview

Department	Public Works
Type	Capital Improvement
Project Number	M2006

Description

This project proactively addresses hardwood tree preservation through tree pruning and removal of diseased trees from the City Right of Way as determined by City Staff and/or indicated in the annual tree survey. Tree surveys will be conducted every year in one of the five (5) districts in the city. This project protects residents and natural resources by trimming healthy trees and removing trees that are hazardous to the public. The use of survey data helps create policies and procedures for managing urban green space.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\)](#): QP 5.6.1, QP 5.6.2, QP 5.7.1, QP 5.7.2, and CCM 1.3.1

Operating Budget Impact

This program may increase operating costs as the City performs annual tree surveys and ongoing pruning and removal work to keep trees healthy and public areas safe.

Funding Sources

FY2027 Budget

\$300K

Total Budget (all years)

\$2.44M

Project Total

\$2.44M

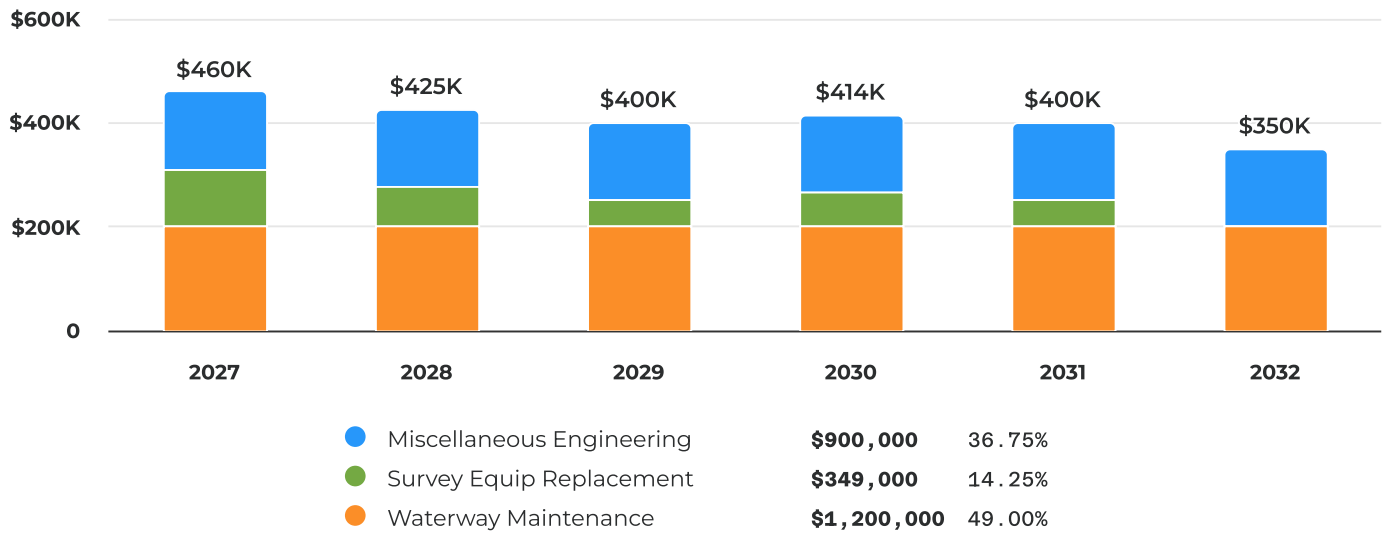
Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Central Insurance Fund	\$150,000	\$165,000	\$181,500	\$208,730	\$240,040	\$276,050	\$1,221,320
General Fund	\$150,000	\$165,000	\$181,500	\$208,730	\$240,040	\$276,050	\$1,221,320
Total	\$300,000	\$330,000	\$363,000	\$417,460	\$480,080	\$552,100	\$2,442,640



Other Transportation

FY27 - FY32 Other Transportation Projects



Summary of Requests

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
ENGF180003 Miscellaneous Engineering	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
ENGF180004 Survey Equip Replacement	\$110,000	\$75,000	\$50,000	\$64,000	\$50,000	\$0	\$349,000
93415 Waterway Maintenance	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Total Summary of Requests	\$460,000	\$425,000	\$400,000	\$414,000	\$400,000	\$350,000	\$2,449,000

Miscellaneous Engineering

Overview

Department	Public Works
Type	Capital Improvement
Project Number	ENGF180003

Description

To provide funding for various contractual services related to transit infrastructure, stormwater management, right-of-way, landscaping, environmental, internal real-estate functions, and unplanned requests from other departments.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan: SS 2.2.2, and SS 2.3.1](#)

Operating Budget Impact

No additional operating costs are anticipated. The contractual services supported by this project can be managed within existing operating resources.

Funding Sources

FY2027 Budget

\$150K

Total Budget (all years)

\$900K

Project Total

\$900K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Total	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000



Survey Equip Replacement

Overview

Department	Public Works
Type	Capital Improvement
Project Number	ENGF180004

Description

This project is intended to accumulate funding over time for the replacement of current equipment and purchases of new technology as it becomes available. This would include drones for inspection and mapping along, LiDAR (Light Detection and Ranging) capabilities, and new field measuring devices such as tilt compensation poles, digital levels, etc.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

Funding Sources

FY2027 Budget

\$110K

Total Budget (all years)

\$349K

Project Total

\$349K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$110,000	\$75,000	\$50,000	\$50,000	\$50,000	\$0	\$335,000
Stormwater Fund	\$0	\$0	\$0	\$14,000	\$0	\$0	\$14,000
Total	\$110,000	\$75,000	\$50,000	\$64,000	\$50,000	\$0	\$349,000

Waterway Maintenance

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	93415

Description

This project provides for the continuous repair or replacement of aging city-owned aids to navigation and information signage; the removal of at-risk or derelict vessels; and menaces or hazards to navigation. This also includes the procurement of piling, sign material to fabricate buoys and sinkers, and utilizing the Marine Service section and equipment to maintain city-owned waterways in a usable and safe condition. This funding also includes the shared repair and replacement of city-owned vessels and public docking facilities, including the Seminole Street Boat Ramp and the like.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): CCM 2.7, CCM 2.7.1, QP 3.1, QP 3.1.1, and QP 3.1.2](#)

Operating Budget Impact

Operating costs include labor for repairs and planning provided by Marine and Aviation staff.

Funding Sources

FY2027 Budget

\$200K

Total Budget (all years)

\$1.2M

Project Total

\$1.2M

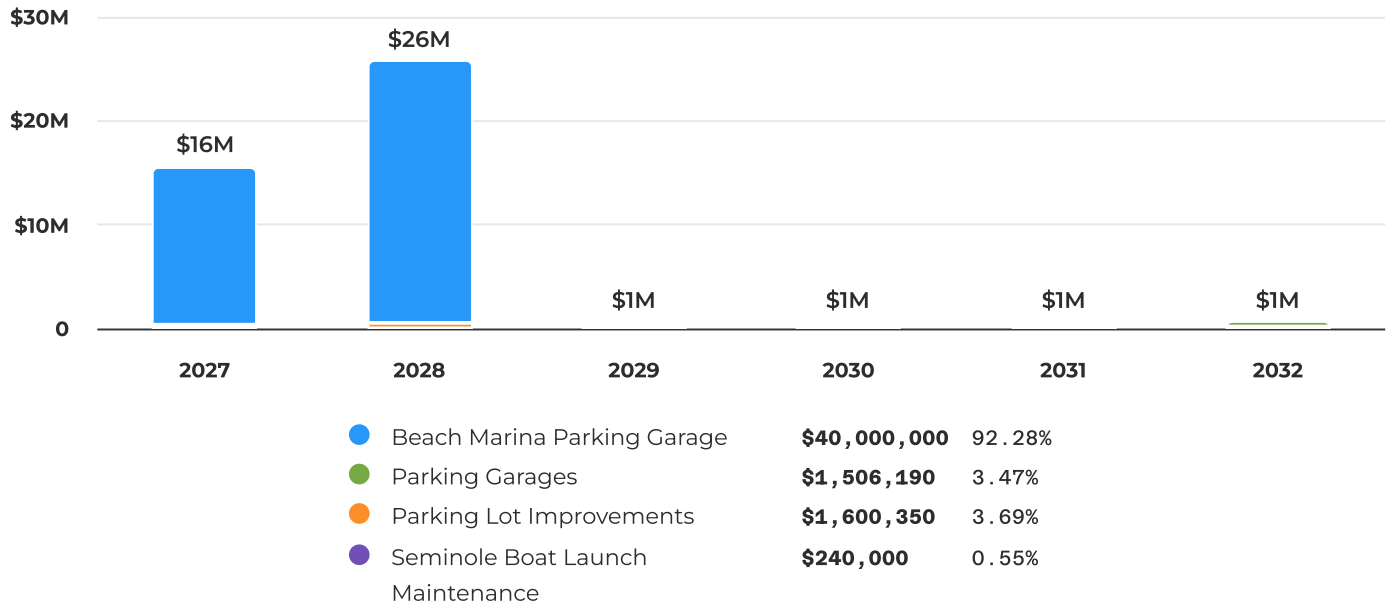
Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Total	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000



Parking Facilities

FY27 - FY32 Parking Facilities Projects



Summary of Requests

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
ENPK250001 Beach Marina Parking Garage	\$15,000,000	\$25,000,000	\$0	\$0	\$0	\$0	\$40,000,000
ENPK180003 Parking Garages	\$300,000	\$209,520	\$225,210	\$241,060	\$257,090	\$273,310	\$1,506,190
M2612 Parking Lot Improvements	\$200,000	\$419,000	\$264,500	\$234,130	\$238,900	\$243,820	\$1,600,350
M2102 Seminole Boat Launch Maintenance	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$240,000
Total Summary of Requests	\$15,540,000	\$25,668,520	\$529,710	\$515,190	\$535,990	\$557,130	\$43,346,540

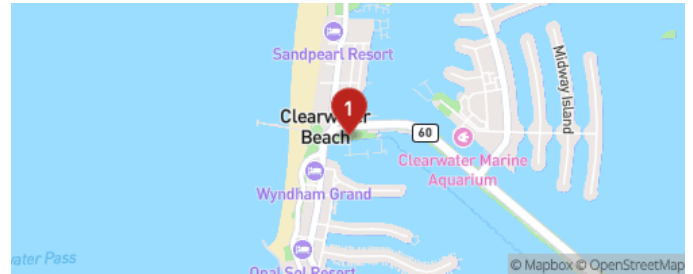
Beach Marina Parking Garage

Overview

Department	Public Works
Type	Capital Improvement
Project Number	ENPK250001

Project Location

25 Causeway Boulevard



Description

This project seeks to build a new parking garage at the Clearwater Beach Marina. The marina is being renovated, and the work will result in the loss of parking spaces. This lot was identified by Beach by Design as a potential location for a new parking garage to help handle the increasing demand for public parking. The project will first determine the correct size for this garage to properly handle the current parking demand from the marina and the associated businesses. New construction in this area would include electric vehicle charging stations and solar capabilities.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

Clearwater Comprehensive Plan Objective(s): M 1.1.18, QP 3.1.1, and QP 3.2.7

Operating Budget Impact

The addition of a new parking garage will introduce ongoing operating expenses related to facility maintenance, utilities, security, and equipment upkeep.

Funding Sources

FY2027 Budget

\$15M

Total Budget (all years)

\$40M

Project Total

\$40M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Future Bond Issue	\$15,000,000	\$25,000,000	\$0	\$0	\$0	\$0	\$40,000,000
Total	\$15,000,000	\$25,000,000	\$0	\$0	\$0	\$0	\$40,000,000

Parking Garages

Overview

Department	Public Works
Type	Capital Improvement
Project Number	ENPK180003

Description

This project seeks to build a new parking garage at the Clearwater Beach Marina. The marina is being renovated, and the work will result in the loss of parking spaces. This lot was identified by Beach by Design as a potential location for a new parking garage to help handle the increasing demand for public parking. The project will first determine the correct size for this garage to properly handle the current parking demand from the marina and the associated businesses. New construction in this area would include electric vehicle charging stations and solar capabilities.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): QP 3.2.7 and QP 5.5.2](#)

Operating Budget Impact

Operating costs may increase as new lighting, safety features, and EV chargers are maintained. Final impacts will be determined as upgrades are completed.

Funding Sources

FY2027 Budget

\$300K

Total Budget (all years)

\$1.51M

Project Total

\$1.51M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Parking Fund	\$300,000	\$209,520	\$225,210	\$241,060	\$257,090	\$273,310	\$1,506,190
Total	\$300,000	\$209,520	\$225,210	\$241,060	\$257,090	\$273,310	\$1,506,190



Parking Lot Improvements

Overview

Department	Public Works
Type	Capital Improvement
Project Number	M2612

Description

The project provides for improvements, both functional and aesthetic, to all parking system lots and on-street parking spaces. Parking facility locations will begin with the beach lots and expand to include all parking system lots and on-street parking. Improvements include items such as brick pavers, parking kiosks, parking revenue control equipment and sign upgrades. Also included is the construction of temporary lots, as needed, and sustainability upgrades such as efficient LED lighting and electric vehicle charging stations on various City lots.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): QP 3.2.7, M 1.1.3, M 1.5.2, M 1.6.4, and M 2.3.7](#)

Operating Budget Impact

Operating costs may rise as new lighting, parking equipment, and EV chargers are maintained. Final impacts will be known once upgrades are finished.

Funding Sources

FY2027 Budget

\$200K

Total Budget (all years)

\$1.6M

Project Total

\$1.6M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Parking Fund	\$200,000	\$419,000	\$264,500	\$234,130	\$238,900	\$243,820	\$1,600,350
Total	\$200,000	\$419,000	\$264,500	\$234,130	\$238,900	\$243,820	\$1,600,350



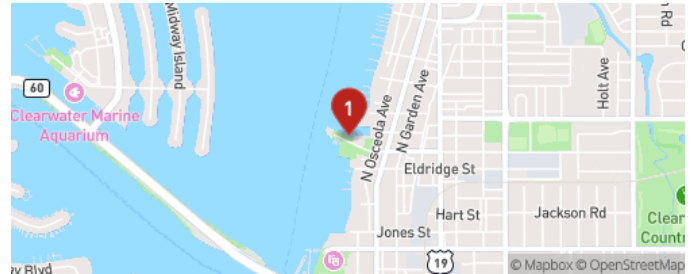
Seminole Boat Launch Maintenance

Overview

Department	Marine & Aviation
Type	Capital Improvement
Project Number	M2102

Project Location

198 Seminole Street



Description

This is a continuous maintenance program to maintain the city's infrastructure and keep the Seminole Boat Launch Area in good repair. Funding is also established for future upgrades and replacements, which should provide opportunities to utilize environmentally friendly materials.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): QP 3.1 and QP 3.1.2](#)

Operating Budget Impact

Operating costs include labor for repairs provided by Marine and Aviation staff.

Funding Sources

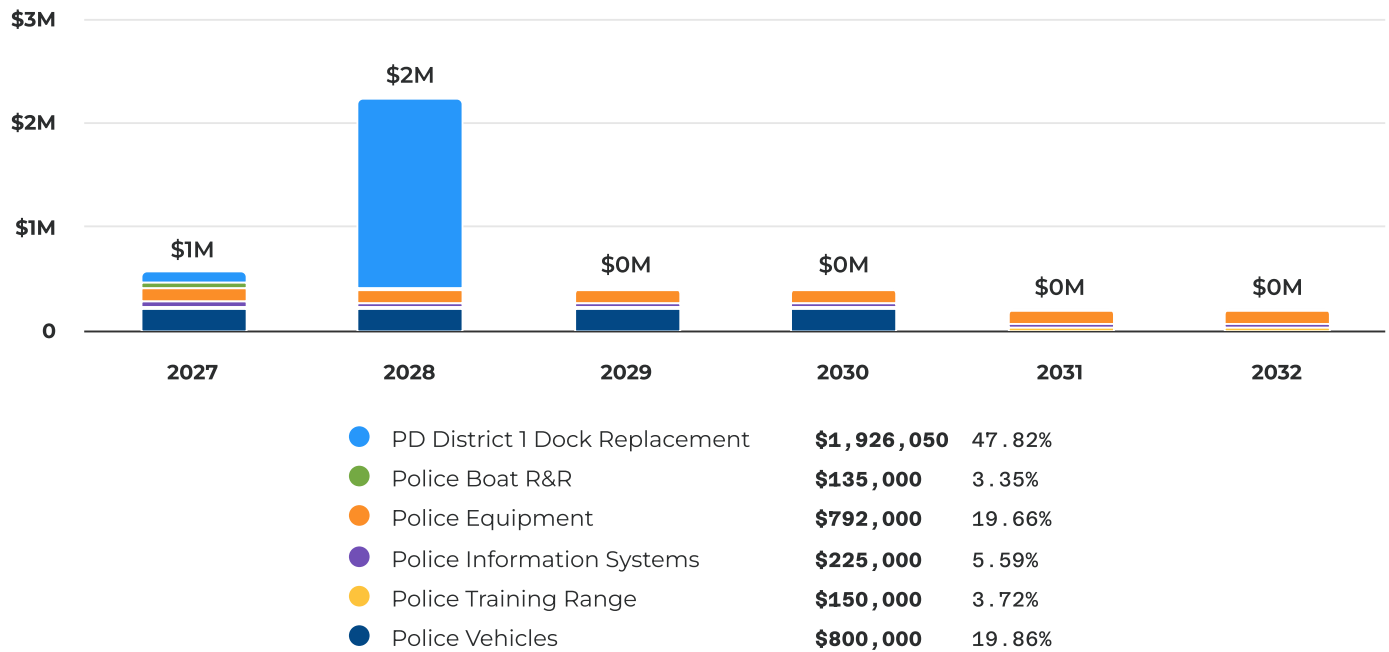
FY2027 Budget	Total Budget (all years)	Project Total
\$40K	\$240K	\$240K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Parking Fund	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$240,000
Total	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$240,000

Police Protection

FY27 - FY32 Police Protection Projects



Summary of Requests

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
C2701	\$100,000	\$1,826,050	\$0	\$0	\$0	\$0	\$1,926,050
PD District 1 Dock Replacement							
M2705	\$60,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$135,000
Police Boat R&R							
P1802	\$132,000	\$132,000	\$132,000	\$132,000	\$132,000	\$132,000	\$792,000
Police Equipment							
P1902	\$50,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$225,000
Police Information Systems							
M2501	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
Police Training Range							
94238	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$0	\$800,000
Police Vehicles							
Total Summary of Requests	\$567,000	\$2,233,050	\$407,000	\$407,000	\$207,000	\$207,000	\$4,028,050

PD District 1 Dock Replacement

Overview

Department	Police Department
Type	Capital Improvement
Project Number	C2701

Project Location

700 Bayway Boulevard



Description

This project provides the funding for the replacement of the District 1 (Beach) Police Substation boat dock that was damaged beyond repair due to the hurricanes that occurred in 2024.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)
[Comprehensive Plan Objective: SS 7.1 and SS 7.1.2](#)

Operating Budget Impact

This project helps fund needed updates and maintenance for the District 1 station, reducing building expenses from the operating budget.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$100K	\$1.93M	\$1.93M

Detailed Breakdown

Category	FY2027 Requested	FY2028 Requested	FY2029 Requested	FY2030 Requested	FY2031 Requested	FY2032 Requested	Total
General Fund	\$100,000	\$1,826,050	\$0	\$0	\$0	\$0	\$1,926,050
Total	\$100,000	\$1,826,050	\$0	\$0	\$0	\$0	\$1,926,050



Police Boat R&R

Overview

Department	Police Department
Type	Capital Improvement
Project Number	M2705

Project Location

700 Bayway Boulevard



Description

This project provides funding to keep the Police Department's marine patrol boat in safe and reliable condition. It covers major repairs and the scheduled motor replacement in FY 2025/26. Additional funding in future years will support planning for replacing the boat when it reaches the end of its service life.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)
[Comprehensive Plan Objective: SS 8.1](#)

Operating Budget Impact

This project is not expected to add new operating costs. Keeping the police boat in good working condition helps avoid costly emergency repairs and supports reliable marine patrol services.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$60K	\$135K	\$135K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$60,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$135,000
Total	\$60,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$135,000

Police Equipment

Overview

Department	Police Department
Type	Capital Improvement
Project Number	P1802

Description

This project provides funding for the complete outfitting of sworn personnel with the equipment needed to perform their functions (bullet-proof vests, guns, holsters, etc.). As the equipment reaches its life expectancy with the department, this provides funding to replace those items with newer, more effective equipment.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)
[Comprehensive Plan Objective: SS 8.2](#)

Operating Budget Impact

This project provides funding for a variety of needed police equipment, which reduces equipment expenses from the operating budget.

Funding Sources

FY2027 Budget

\$132K

Total Budget (all years)

\$792K

Project Total

\$792K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$132,000	\$132,000	\$132,000	\$132,000	\$132,000	\$132,000	\$792,000
Total	\$132,000	\$132,000	\$132,000	\$132,000	\$132,000	\$132,000	\$792,000

Police Information Systems

Overview

Department	Police Department
Type	Capital Improvement
Project Number	P1902

Description

Funds associated with the initial purchase and upgrade of the Police Department maintained technology, including digital evidence management and storage, computer-aided dispatch systems, record management systems, and other technology supporting the department's law enforcement mission and practices.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)
[Comprehensive Plan Objective: SS 8.1](#)

Operating Budget Impact

This project provides funding for maintenance of hardware, software, and upgrades that support critical police IT infrastructure and reduces operating budget expenses.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$50K	\$225K	\$225K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$50,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$225,000
Total	\$50,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$225,000

Police Training Range

Overview

Department	Police Department
Type	Capital Improvement
Project Number	M2501

Project Location

2851 McMullen Booth Road



Description

This project provides funding for maintenance and upgrades of the police training range which, due to its unique nature, is not maintained by city maintenance crews. Projects planned in fiscal years 2025 and 2026 include replacing the target system and expanding concrete for better access and continuity.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government

City of Clearwater Comprehensive Plan Objective(s)
[Comprehensive Plan Objective: SS 7.1](#)

Operating Budget Impact

This project funds training range maintenance and upgrades, which reduces operating budget expenses.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$25K	\$150K	\$150K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
Total	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000



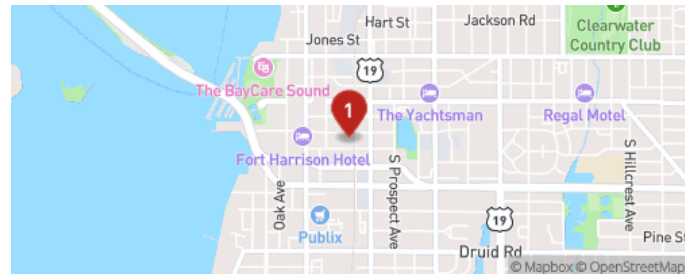
Police Vehicles

Overview

Department	Police Department
Type	Capital Improvement
Project Number	94238

Project Location

645 Pierce Street



Description

The project provides for the replacement of police vehicles and such equipment necessary to outfit the vehicle for its official use, or equipment that has a life expectancy of at least five years. This project supplements the annual cost of vehicle replacement by the Police Department (General Fund) by utilizing Penny for Pinellas funds allowable on public safety vehicle and equipment purchases.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective: SS 11.2.2](#)

Operating Budget Impact

This project provides funding for vehicle replacement. Newer vehicles have improved technology and fuel efficiency, which reduces maintenance costs.

Funding Sources

FY2027 Budget

\$200K

Total Budget (all years)

\$800K

Project Total

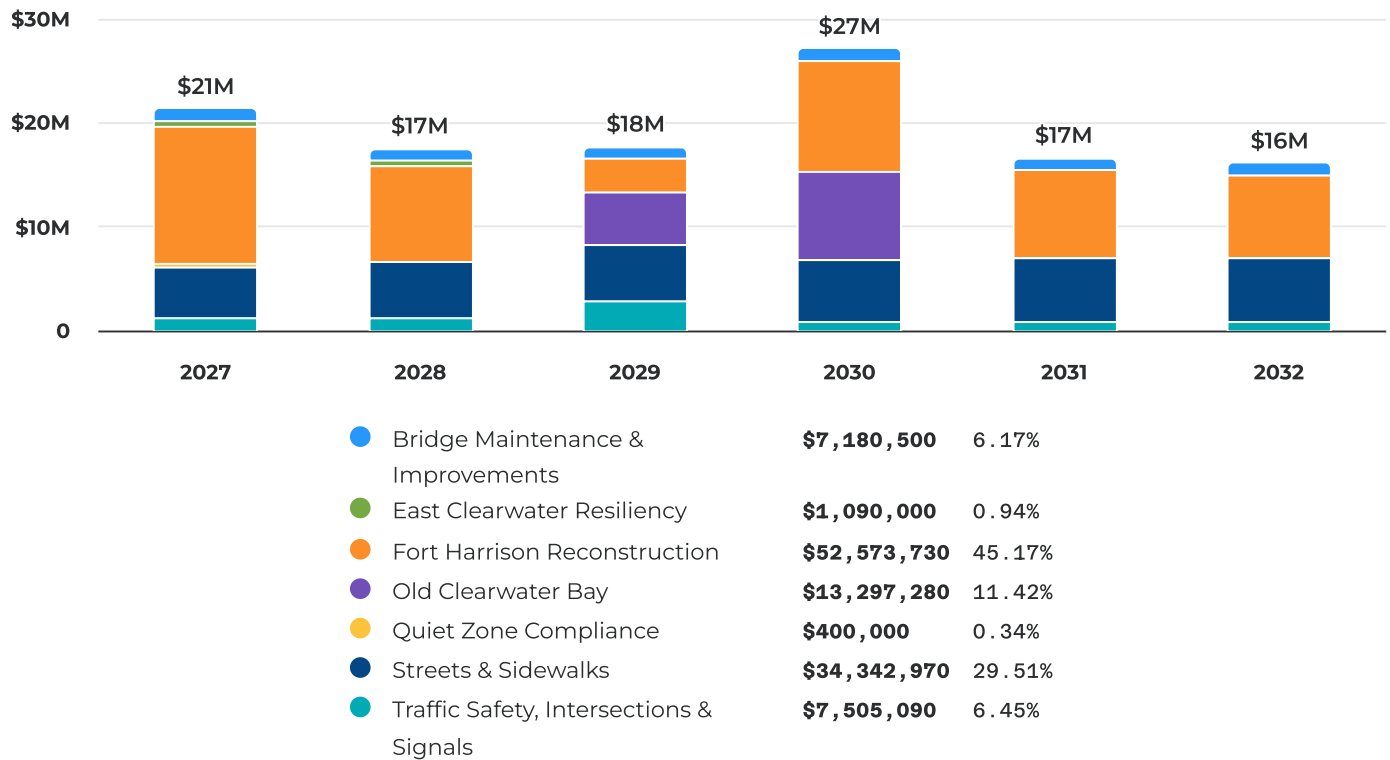
\$800K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Infrastructure Sales Tax/Penny	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$0	\$800,000
Total	\$200,000	\$200,000	\$200,000	\$200,000	\$0	\$0	\$800,000

Road and Street Facilities

FY27 - FY32 Road and Street Facilities Projects



Summary of Requests

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
ENRD180002 Bridge Maintenance & Improvements	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$7,180,500
C2703 East Clearwater Resiliency	\$545,000	\$545,000	\$0	\$0	\$0	\$0	\$1,090,000
C2102 Fort Harrison Reconstruction	\$13,196,470	\$9,196,470	\$3,196,470	\$10,699,780	\$8,392,270	\$7,892,270	\$52,573,730
C29xx Old Clearwater Bay	\$0	\$0	\$4,948,640	\$8,348,640	\$0	\$0	\$13,297,280
ENRD250001 Quiet Zone Compliance	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
ENRD180004 Streets & Sidewalks	\$4,892,220	\$5,338,880	\$5,491,550	\$6,098,800	\$6,260,760	\$6,260,760	\$34,342,970
M2611 Traffic Safety, Intersections & Signals	\$1,178,140	\$1,215,390	\$2,815,390	\$765,390	\$765,390	\$765,390	\$7,505,090
Total Summary of Requests	\$21,408,580	\$17,492,490	\$17,648,800	\$27,109,360	\$16,615,170	\$16,115,170	\$116,389,570

Bridge Maintenance & Improvements

Overview

Department	Public Works
Type	Capital Improvement
Project Number	ENRD180002

Description

This project provides a continuous, annual maintenance program for the inspection, evaluation, and rehabilitation of the City's vehicular bridges, as well as pedestrian bridges within city's ROW. The program includes conducting routine and specialized inspections to maintain compliance with National Bridge Inspection Standards (NBIS), as well as inspections for bridges not covered under FDOT programs.

An asset management approach will be established to guide the scheduling and prioritization of repairs and replacements based on bridge condition assessments, a defined prioritization matrix, and input from the City's engineering consultant. Improvements may include structural repairs, rehabilitation, and full bridge replacement, as necessary, to prevent deterioration, ensure public safety, and extend the service life of these critical transportation assets.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): M 1.1](#)

Operating Budget Impact

No additional operating or maintenance costs are anticipated beyond the City's existing bridge maintenance program.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$1.2M	\$7.18M	\$7.18M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Fuel Tax	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$7,180,500
Total	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$1,196,750	\$7,180,500



East Clearwater Resiliency

Overview

Department	Public Works
Type	Capital Improvement
Project Number	C2703

Description

Improvements are intended to reduce storm surge and tidal flooding impacts along the Bayshore corridor and maintain reliable access during coastal flooding events. Work may include modifications to the roadway profile, drainage system enhancements, utility adjustments, roadway reconstruction, and other infrastructure improvements necessary to improve overall system performance and long-term resiliency. This project is intended to enhance public safety, ensure passable access for emergency services, maintain critical connectivity, and strengthen the City's resilience to sea level rise, tidal influences, and extreme weather events.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective: QP 8and P1 6.2](#)

Operating Budget Impact

Minimal operating impact. This project funds evaluation and planning activities related to storm hardening, roadway elevation, and drainage improvements.

Funding Sources

FY2027 Budget

\$545K

Total Budget (all years)

\$1.09M

Project Total

\$1.09M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$245,000	\$245,000	\$0	\$0	\$0	\$0	\$490,000
Stormwater Fund	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$600,000
Total	\$545,000	\$545,000	\$0	\$0	\$0	\$0	\$1,090,000



Fort Harrison Reconstruction

Overview

Department	Public Works
Type	Capital Improvement
Project Number	C2102

Project Location



Description

This project provides funding for the design and reconstruction of the Fort Harrison Ave. corridor from the apex at Fort Harrison Ave. and Myrtle Ave. (North) to Belleair Rd. (South). This project provides for major infrastructure repair/replacement including utilities, drainage and roadway features where feasible.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 1.2.4 and SS 3.3.1](#)

Operating Budget Impact

Operating impacts are expected to be minimal. Reconstructed roadway, drainage, and utility improvements may reduce reactive maintenance needs while continuing to require routine upkeep.

Funding Sources

FY2027 Budget

\$13.2M

Total Budget (all years)

\$52.6M

Project Total

\$52.6M

Detailed Breakdown

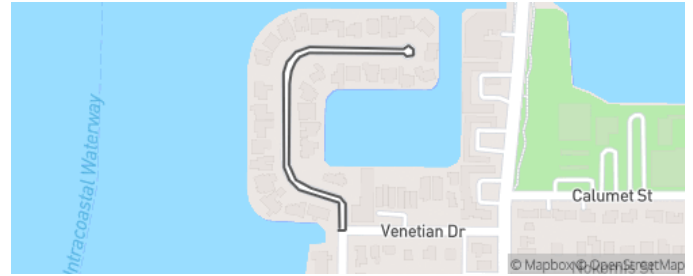
Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Future Bond Issue	\$10,000,000	\$6,000,000	\$0	\$7,503,310	\$5,195,800	\$4,695,800	\$33,394,910
General Fund	\$536,740	\$536,740	\$536,740	\$536,740	\$536,740	\$536,740	\$3,220,440
Stormwater Fund	\$2,659,730	\$2,659,730	\$2,659,730	\$2,659,730	\$2,659,730	\$2,659,730	\$15,958,380
Total	\$13,196,470	\$9,196,470	\$3,196,470	\$10,699,780	\$8,392,270	\$7,892,270	\$52,573,730

Old Clearwater Bay

Overview

Department	Public Works
Type	Capital Improvement
Project Number	C29xx

Project Location



Description

This project is for the design and construction of stormwater level service enhancements, roadway reconstruction, expansion and/or replacement of sidewalk infrastructure, sanitary sewer gravity main reconstruction, potable water main reconstruction, reclaimed water main reconstruction, and right-of-way restoration. A major component of the City's Greenprint plan is to construct multiple transportation options for pedestrians. This project proposes new sidewalks throughout the entire neighborhood.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 1.2.4 and SS 3.3.1](#)

Operating Budget Impact

This project provides for the implementation of water quality and quantity projects within the City's watersheds. The main objectives of projects in this watershed basins include the abatement of structure and street flooding, improvement of water quality, improvement and optimization of stormwater infrastructure and compliance with mandated operation, maintenance and reporting requirements. In addition, this project funds the repair, replacement, and restoration of stormwater conveyance infrastructure components, which will include the lining or replacement of existing infrastructure to maximize lifespan and system conveyance efficiency. It also includes large dredging projects.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$13.3M

Project Total

\$13.3M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Future Bond Issue	\$0	\$0	\$0	\$3,400,000	\$0	\$0	\$3,400,000
General Fund	\$0	\$0	\$426,610	\$426,610	\$0	\$0	\$853,220
Sewer Revenue	\$0	\$0	\$1,808,860	\$1,808,860	\$0	\$0	\$3,617,720
Stormwater Fund	\$0	\$0	\$1,424,970	\$1,424,970	\$0	\$0	\$2,849,940
Water Revenue	\$0	\$0	\$1,288,200	\$1,288,200	\$0	\$0	\$2,576,400
Total	\$0	\$0	\$4,948,640	\$8,348,640	\$0	\$0	\$13,297,280

Quiet Zone Compliance

Overview

Department	Public Works
Type	Capital Improvement
Project Number	ENRD250001

Project Location



Description

This project includes the re-establishment of a Quiet Zone complying with new requirements set forth by Federal Railroad Administration and the Code of Federal Regulations, by implementing required safety measures at crossings, such as gates and warning systems, when certain criteria are met.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): M 1.1, M 1.2, M 1.3, M 1.4, and M 1.6](#)

Operating Budget Impact

This project may increase operating costs due to the upkeep of upgraded safety equipment at railroad crossings. Final costs will be known once the improvements are completed.

Funding Sources

FY2027 Budget

\$400K

Total Budget (all years)

\$400K

Project Total

\$400K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Total	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000

Streets & Sidewalks

Overview

Department	Public Works
Type	Capital Improvement
Project Number	ENRD180004

Description

This project provides continuous maintenance to prevent deterioration of City streets and sidewalks in the right-of-way. The scope of work includes milling and resurfacing, pavement markings and provides for the maintenance, repair and replacement of existing sidewalks, ADA ramps and curbs, and construction of new sidewalks/ADA upgrades throughout the City on an as-needed basis.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): M.1.1](#)

Operating Budget Impact

Operating costs remain stable because the work supports the day-to-day care of our streets and sidewalks.

Funding Sources

FY2027 Budget

\$4.89M

Total Budget (all years)

\$34.3M

Project Total

\$34.3M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$0	\$250,000	\$250,000	\$700,000	\$700,000	\$700,000	\$2,600,000
Multi-Modal Impact	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$540,000
Road Millage	\$4,802,220	\$4,998,880	\$5,151,550	\$5,308,800	\$5,470,760	\$5,470,760	\$31,202,970
Total	\$4,892,220	\$5,338,880	\$5,491,550	\$6,098,800	\$6,260,760	\$6,260,760	\$34,342,970



Traffic Safety, Intersections & Signals

Overview

Department	Public Works
Type	Capital Improvement
Project Number	M2611

Description

This project provides funds to improve traffic flow and safety by increasing the capacity of roadway corridors and improving functionality. Intersection improvements may include adjustment to radii, right turn lanes and minor channelization, and conversion of wire-span to mast arm infrastructure. In addition, funding is included for renovations and/or replacement of substandard signalized intersections. This includes: updates of software and communications infrastructure to meet standards set by Federal and State mandates which increase safety and reduce liability; relocating traffic signal equipment due to road widening or intersection improvements; new traffic signals installed at previously unsignalized intersections that meet traffic signal warrants; and installation of RRFBs (Rectangular Rapid Flashing Beacons) or other pedestrian flashers; installation, repair and replacement of safety infrastructure such as signs, streetlights, school zone signage, guardrails, and railroad crossing infrastructure. This project also includes replacements or additions to street lights, including conversion to LEDs on all city right of ways.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): M 1.1, M 1.2, M 1.3, M 1.4, and M 1.6](#)

Operating Budget Impact

This project has no ongoing operating budget impact.

Funding Sources

FY2027 Budget

\$1.18M

Total Budget (all years)

\$7.51M

Project Total

\$7.51M

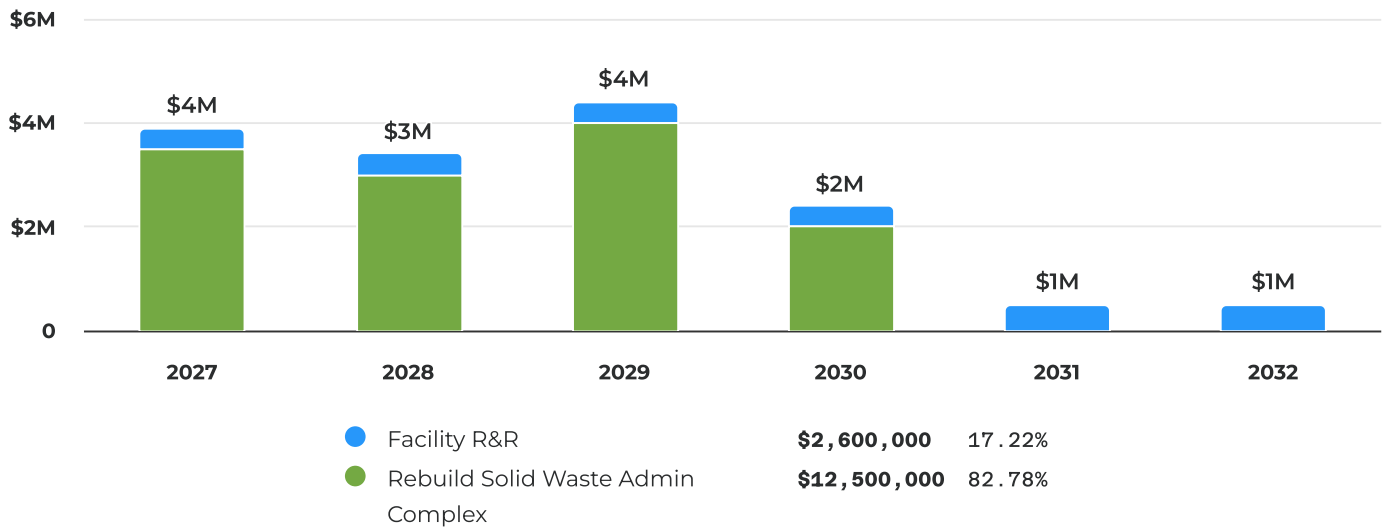
Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Fuel Tax	\$230,400	\$230,400	\$230,400	\$230,400	\$230,400	\$230,400	\$1,382,400
General Fund	\$412,750	\$450,000	\$2,050,000	\$0	\$0	\$0	\$2,912,750
Multi-Modal Impact	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Road Millage	\$484,990	\$484,990	\$484,990	\$484,990	\$484,990	\$484,990	\$2,909,940
Total	\$1,178,140	\$1,215,390	\$2,815,390	\$765,390	\$765,390	\$765,390	\$7,505,090



Solid Waste Services

FY27 - FY32 Solid Waste Services Projects



Summary of Requests

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M2301 Facility R&R	\$400,000	\$400,000	\$400,000	\$400,000	\$500,000	\$500,000	\$2,600,000
C2302 Rebuild Solid Waste Admin Complex	\$3,500,000	\$3,000,000	\$4,000,000	\$2,000,000	\$0	\$0	\$12,500,000
Total Summary of Requests	\$3,900,000	\$3,400,000	\$4,400,000	\$2,400,000	\$500,000	\$500,000	\$15,100,000

Facility R&R

Overview

Department	Solid Waste & Recycling
Type	Capital Improvement
Project Number	M2301

Project Location



Description

This project provides for the repair and refurbishment of land, buildings, machinery, and equipment at the transfer station site and the Solid Waste Complex. The Transfer Station Site and the Solid Waste Complex require replacement of components to maintain and/or upgrade the land, buildings, machinery and equipment. Where possible, purchases will include equipment that improves energy efficiency, removing invasive landscaping, and reducing greenhouse emissions in coordination with the City of Clearwater's sustainability initiatives.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)
[Clearwater Comprehensive Plan Objective\(s\): SS 5.2.2 and SS 5.2.3](#)

Operating Budget Impact

No new operating costs are expected. Repairs and replacements help maintain existing facilities and may reduce future maintenance expenses.

Funding Sources

FY2027 Budget

\$400K

Total Budget (all years)

\$2.6M

Project Total

\$2.6M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Solid Waste Fund	\$400,000	\$400,000	\$400,000	\$400,000	\$500,000	\$500,000	\$2,600,000
Total	\$400,000	\$400,000	\$400,000	\$400,000	\$500,000	\$500,000	\$2,600,000

Rebuild Solid Waste Admin Complex

Overview

Department	Solid Waste & Recycling
Type	Capital Improvement
Project Number	C2302

Project Location

1701 North Hercules Avenue



Description

The city is exploring options to update the structures at the solid waste complex or offsite if deemed appropriate. This project funds construction costs to replace the aging buildings and infrastructure. This includes the replacement of administrative offices, and the addition and/or replacement of recycling transfer facilities. The design and planning for the complex renovation will include sustainability initiatives.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 5.2.3](#)

Operating Budget Impact

This project will have an impact on the operations of our department. We expect to implement a Solid Waste Master Plan to identify and achieve efficiencies to include a sorting facility for our recyclables to limit contamination before being taken to our third-party processors, reconfiguration, if needed, of the layout of the administration facility and other yet identified items.

Funding Sources

FY2027 Budget

\$3.5M

Total Budget (all years)

\$12.5M

Project Total

\$12.5M

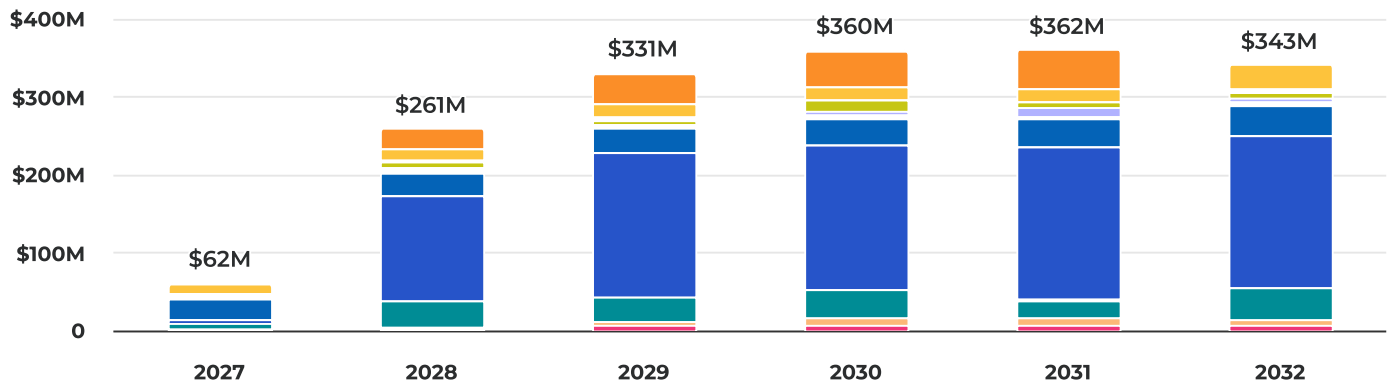
Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Solid Waste Fund	\$3,500,000	\$3,000,000	\$4,000,000	\$2,000,000	\$0	\$0	\$12,500,000
Total	\$3,500,000	\$3,000,000	\$4,000,000	\$2,000,000	\$0	\$0	\$12,500,000



Water-Sewer Services

FY27 - FY32 Water-Sewer Services Projects



Automated Meter Reading	\$7,600,000	0.44%
East Plant R&R	\$3,000,000	0.17%
Eliminate Surface Water Discharges	\$163,943,000	9.53%
Lift Station	\$190,000	0.01%
Lift Station Point Repairs & Improvements	\$110,000,000	6.40%
Marshall Street Plant R&R	\$3,000,000	0.17%
North East Plant Upgrades/Improvements	\$9,200,000	0.53%
Northeast Plant R&R	\$3,000,000	0.17%
R.O. Plant at Reservoir #2 Upgrades & Improvements	\$43,337,000	2.52%
R.O. Plant Reservoir #1 Upgrades & Improvements	\$23,343,000	1.36%
Reclaimed Water Distribution	\$4,000,000	0.23%
Reverse Osmosis #1 R&R	\$1,200,000	0.07%
Reverse Osmosis #2 R&R	\$1,200,000	0.07%
Sanitary Sewer Extensions	\$300,000	0.02%
Sanitary Sewer Upgrades/Improvements	\$13,500,000	0.78%
Sewer Point Repair & Improvements	\$201,050,000	11.69%
System Expansion	\$960,000	0.06%
Utilities Building & Maintenance	\$1,250,000	0.07%
Water Reclamation Facility Consolidation	\$900,000,000	52.33%
Water Treatment Plant #3 R&R	\$900,000	0.05%
Water/RCW/Well Repair & Improvements	\$168,955,460	9.82%
Wellfield Improvements	\$36,967,250	2.15%

● WRF Maintenance & Repair Program **\$23,000,000** 1.34%

Summary of Requests

Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
M27xx Automated Meter Reading	\$2,600,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$7,600,000
M1907 East Plant R&R	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
M2606 Eliminate Surface Water Discharges	\$0	\$26,650,000	\$40,143,000	\$47,150,000	\$50,000,000	\$0	\$163,943,000
C2004 Lift Station	\$0	\$80,000	\$55,000	\$55,000	\$0	\$0	\$190,000
M2604 Lift Station Point Repairs & Improvements	\$12,500,000	\$14,500,000	\$16,500,000	\$16,500,000	\$17,500,000	\$32,500,000	\$110,000,000
M1905 Marshall Street Plant R&R	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
96215 North East Plant Upgrades/Improvements	\$2,250,000	\$2,250,000	\$2,450,000	\$0	\$0	\$2,250,000	\$9,200,000
M1906 Northeast Plant R&R	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
96767 R.O. Plant at Reservoir #2 Upgrades & Improvements	\$1,000,000	\$6,950,500	\$6,950,500	\$12,697,000	\$7,039,000	\$8,700,000	\$43,337,000
96764 R.O. Plant Reservoir #1 Upgrades & Improvements	\$0	\$0	\$504,000	\$6,662,000	\$11,180,000	\$4,997,000	\$23,343,000
96739 Reclaimed Water Distribution	\$1,000,000	\$3,000,000	\$0	\$0	\$0	\$0	\$4,000,000
M1908 Reverse Osmosis #1 R&R	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
M1909 Reverse Osmosis #2 R&R	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
96630 Sanitary Sewer Extensions	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
96212 Sanitary Sewer Upgrades/Improvements	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000	\$13,500,000
M2608 Sewer Point Repair & Improvements	\$26,550,000	\$30,000,000	\$32,000,000	\$35,500,000	\$37,000,000	\$40,000,000	\$201,050,000
96744 System Expansion	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$960,000
M2103	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000



Project No. / Category	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	Total
Utilities Building & Maintenance							
M27XX	\$4,000,000	\$135,200,000	\$185,200,000	\$185,200,000	\$195,200,000	\$195,200,000	\$900,000,000
Water Reclamation Facility Consolidation							
M1910	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Water Treatment Plant #3 R&R							
M2603	\$6,900,000	\$34,000,000	\$31,043,000	\$35,537,310	\$22,800,000	\$38,675,150	\$168,955,460
Water/RCW/Well Repair & Improvements							
M27XX	\$100,000	\$617,250	\$5,755,000	\$10,412,500	\$10,642,500	\$9,440,000	\$36,967,250
Wellfield Improvements							
M2605	\$1,000,000	\$2,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$23,000,000
WRF Maintenance & Repair Program							
Total Summary of Requests	\$62,410,000	\$261,007,750	\$331,360,500	\$360,473,810	\$362,121,500	\$342,522,150	\$1,719,895,710

Automated Meter Reading

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M27xx

Description

Implementation and maintenance of automated meter reading technology to improve accuracy and efficiency of water usage data collection. Includes meter replacement, communication systems and data management infrastructure.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\)](#):

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$2.6M	\$7.6M	\$7.6M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Sewer Impact Fees	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$1,300,000
Water Revenue	\$1,300,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$6,300,000
Total	\$2,600,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$7,600,000

East Plant R&R

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M1907

Project Location

3141 Gulf to Bay Boulevard



Description

This project provides for the design, repair, rehabilitation, and replacement of the Water Pollution Control Plant & Biosolids Facility at the East plant. This includes items such as pumps, motors, associated plumbing, instruments, and minor facility repair to return or maintain the water pollution control facilities to designed capability.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 2.4.2, SS 2.4.3, and SS 2.4.4](#)

Operating Budget Impact

This project has minimal operating budget impact.

Funding Sources

FY2027 Budget

\$500K

Total Budget (all years)

\$3M

Project Total

\$3M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Sewer Revenue	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
Total	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000

Eliminate Surface Water Discharges

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M2606

Description

Projects and improvements required to comply with Senate Bill 64 regulations related to surface water discharges. Work may include treatment enhancements, monitoring systems, and infrastructure modifications to reduce or eliminate discharges to surface waters.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship,
Superior Public Service

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objectives: SS 2.3.6](#)

Operating Budget Impact

This project has minimal operating budget impact.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$164M

Project Total

\$164M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Future Bond Issue	\$0	\$26,650,000	\$40,143,000	\$47,150,000	\$50,000,000	\$0	\$163,943,000
Total	\$0	\$26,650,000	\$40,143,000	\$47,150,000	\$50,000,000	\$0	\$163,943,000

Lift Station

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	C2004

Description

This project provides funding for the rehabilitation and replacement of city lift stations located in general government facilities (not owned by the Public Utilities Department). During rehabilitation/replacement, each Lift Station is evaluated to ensure the control panel is elevated at least 2 feet above the 100-year flood elevation to minimize disruption during floods and other inclement weather. If available, lift stations are connected to the reclaimed water system for use during maintenance activities.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Community Well-Being,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 2.2.2 and SS 2.3.1](#)

Operating Budget Impact

If funding is not properly planned to renovate/update/replace the city's private lift stations, use of the facilities will be impacted and more maintenance hours and costs by Public Utilities staff will be required.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$190K

Project Total

\$190K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
General Fund	\$0	\$80,000	\$55,000	\$55,000	\$0	\$0	\$190,000
Total	\$0	\$80,000	\$55,000	\$55,000	\$0	\$0	\$190,000



Lift Station Point Repairs & Improvements

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M2604

Description

Ongoing repairs and upgrades to sanitary lift station infrastructure. This funding includes the engineer and point repair contract for the Lift Station Program. Work may include pump replacement, control system upgrades, structural repairs, and odor control improvements.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship,
Superior Public Service

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective\(s\): SS.2, SS 2.3, SS 2.3.1, SS 2.3.4 and SS 2.3.5](#)

Operating Budget Impact

This project has minimal operating budget impact.

Funding Sources

FY2027 Budget

\$12.5M

Total Budget (all years)

\$110M

Project Total

\$110M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Future Bond Issue	\$3,500,000	\$14,500,000	\$2,257,000	\$2,762,690	\$0	\$15,000,000	\$38,019,690
Sewer Revenue	\$9,000,000	\$0	\$14,243,000	\$13,737,310	\$17,500,000	\$17,500,000	\$71,980,310
Total	\$12,500,000	\$14,500,000	\$16,500,000	\$16,500,000	\$17,500,000	\$32,500,000	\$110,000,000



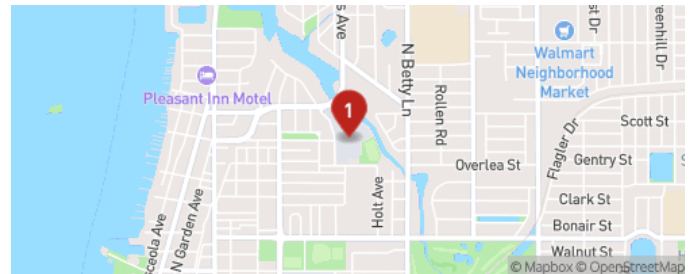
Marshall Street Plant R&R

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M1905

Project Location

1605 Harbor Drive



Description

Provides for the design, repair, rehabilitation, & replacement of the Water Pollution Control Plant & Biosolids Facility at the Marshall Street plant. This includes items such as pumps, motors, associated plumbing, instruments, and minor facility repairs to return or maintain the water pollution control facilities to their designed capability.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 2.4.2, SS 2.4.3, and SS 2.4.4](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget

\$500K

Total Budget (all years)

\$3M

Project Total

\$3M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Sewer Revenue	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
Total	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000

North East Plant Upgrades/Improvements

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	96215

Project Location

3290 State Road 580



Description

This project provides funding for future upgrades and improvements to the Northeast Plant Water Reclamation Facility infrastructure.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 2.3.6, SS 2.4.1, SS 2.4.2, SS 2.4.3, and SS 2.4.4](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget

\$2.25M

Total Budget (all years)

\$9.2M

Project Total

\$9.2M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Future Bond Issue	\$2,250,000	\$2,250,000	\$0	\$0	\$0	\$2,250,000	\$6,750,000
Sewer Revenue	\$0	\$0	\$2,450,000	\$0	\$0	\$0	\$2,450,000
Total	\$2,250,000	\$2,250,000	\$2,450,000	\$0	\$0	\$2,250,000	\$9,200,000

Northeast Plant R&R

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M1906

Project Location

3200 State Road 580



Description

Provides for the design, repair, rehabilitation, & replacement of the Water Pollution Control Plant & Biosolids Facility at the Northeast plant. This includes items such as pumps, motors, associated plumbing, instruments, and minor facility repairs to return or maintain the water pollution control facilities to their designed capability.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 2.4.2, SS 2.4.3, and SS 2.4.4](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget

\$500K

Total Budget (all years)

\$3M

Project Total

\$3M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Sewer Revenue	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000
Total	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000

R.O. Plant at Reservoir #2 Upgrades & Improvements

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	96767

Description

Provides funding for the expansion of the city's existing reverse osmosis (R.O.) plant, which includes plant equipment and piping modifications.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 1.2.4, SS 1.4.1, SS 1.4.2, and SS 1.6.2](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget

\$1M

Total Budget (all years)

\$43.3M

Project Total

\$43.3M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Future Bond Issue	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Water Revenue	\$0	\$6,950,500	\$6,950,500	\$12,697,000	\$7,039,000	\$8,700,000	\$42,337,000
Total	\$1,000,000	\$6,950,500	\$6,950,500	\$12,697,000	\$7,039,000	\$8,700,000	\$43,337,000



R.O. Plant Reservoir # 1 Upgrades & Improvements

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	96764

Project Location

1657 Palmetto Street



Description

Provides funding for the expansion of the city's existing reverse osmosis (R.O.) plant, which includes plant equipment and piping modifications.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 1.2.4, SS 1.4.1, SS 1.4.2, and SS 1.6.2](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$23.3M

Project Total

\$23.3M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Water Revenue	\$0	\$0	\$504,000	\$6,662,000	\$11,180,000	\$4,997,000	\$23,343,000
Total	\$0	\$0	\$504,000	\$6,662,000	\$11,180,000	\$4,997,000	\$23,343,000

Reclaimed Water Distribution

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	96739

Description

This project provides for the continued expansion of the city's Reclaimed Water System based on the Reclaimed Water Master Plan Update.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship,
Superior Public Service

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 6.2.2](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget

\$1M

Total Budget (all years)

\$4M

Project Total

\$4M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Future Bond Issue	\$1,000,000	\$3,000,000	\$0	\$0	\$0	\$0	\$4,000,000
Total	\$1,000,000	\$3,000,000	\$0	\$0	\$0	\$0	\$4,000,000

Reverse Osmosis #1 R&R

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M1908

Project Location

1657 Palmetto Street



Description

Provides funding for the expansion of the city's existing reverse osmosis (R.O.) plant, which includes plant equipment and piping modifications.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)
[Clearwater Comprehensive Plan Objective\(s\): SS 1.3.2 and SS 1.4.1](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$200K	\$1.2M	\$1.2M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Water Revenue	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Total	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000

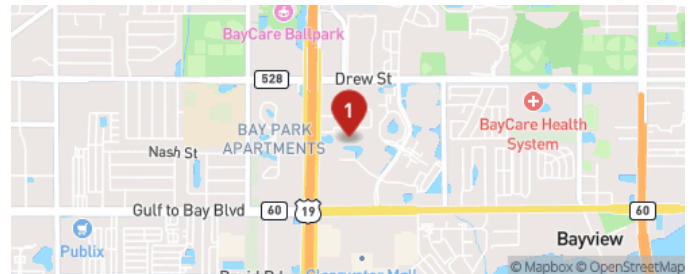
Reverse Osmosis #2 R&R

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M1909

Project Location

21133 US Highway 19 North



Description

Provides funding for the expansion of the city's existing reverse osmosis (R.O.) plant, which includes plant equipment and piping modifications.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)
[Clearwater Comprehensive Plan Objective\(s\): SS 1.3.2 and SS 1.4.1](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$200K	\$1.2M	\$1.2M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Water Revenue	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Total	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000

Sanitary Sewer Extensions

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	96630

Description

This project provides new sanitary sewer service for residents within the City of Clearwater service area. The remaining septic areas will be addressed based on priority in subsequent years.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 2.3.1, SS 2.3.2, SS 2.3.3, SS 2.3.4, SS 2.3.5, and SS 2.4.1](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget

\$50K

Total Budget (all years)

\$300K

Project Total

\$300K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Sewer Impact Fees	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Total	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000

Sanitary Sewer Upgrades/Improvements

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	96212

Description

This project provides funding for future upgrades and improvements to the sanitary sewer system within the City of Clearwater service area.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 2.3.1, SS 2.3.6, SS 2.4.1, and SS 2.4.3](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$2.25M	\$13.5M	\$13.5M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Future Bond Issue	\$2,250,000	\$2,250,000	\$0	\$0	\$0	\$2,250,000	\$6,750,000
Sewer Revenue	\$0	\$0	\$2,250,000	\$2,250,000	\$2,250,000	\$0	\$6,750,000
Total	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000	\$13,500,000

Sewer Point Repair & Improvements

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M2608

Description

Sanitary sewer renewal and replacement of aging infrastructure. Localized repairs and improvements to the sanitary sewer system to address defects, reduce inflow and infiltration (I&I), emergency repairs and prevent system failure. This initiative is led by our various point repair contracts and engineering programs. This ongoing investment addresses critical rehabilitation and replacement needs across the utility system.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Superior Public Service

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective\(s\): SS 2.3.1, SS 2.3.4, SS 2.3.5](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget

\$26.6M

Total Budget (all years)

\$201M

Project Total

\$201M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Future Bond Issue	\$0	\$19,966,070	\$0	\$0	\$0	\$0	\$19,966,070
Sewer Revenue	\$26,550,000	\$10,033,930	\$32,000,000	\$35,500,000	\$37,000,000	\$40,000,000	\$181,083,930
Total	\$26,550,000	\$30,000,000	\$32,000,000	\$35,500,000	\$37,000,000	\$40,000,000	\$201,050,000



System Expansion

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	96744

Description

This project provides funding and capitalizes on water division labor, equipment, and material expenses relating to additions to Clearwater's distribution system, including new meters, backflow prevention devices, main extensions, etc. The location of work areas is determined by customer demand.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 1.2.4, SS 1.4.1, SS 1.4.2, SS 1.4.3, and SS 1.5.4](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$160K	\$960K	\$960K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Water Impact Fees	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$960,000
Total	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$960,000



Utilities Building & Maintenance

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M2103

Description

This project provides funding for building and maintenance expenditures at all utility sites. This includes repairs and replacements of roofing, floors, HVAC systems, lighting, building systems, and painting.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Clearwater Comprehensive Plan Objective\(s\): SS 2.3.1](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget

\$0

Total Budget (all years)

\$1.25M

Project Total

\$1.25M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Sewer Revenue	\$0	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
Water Revenue	\$0	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
Total	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000



Water Reclamation Facility Consolidation

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M27XX

Description

Consolidation of wastewater treatment operations at the Northeast Water Reclamation Facility. This project includes rerouting sanitary sewer flows, expanding and upgrading the Northeast WRF, and constructing the associated primary lift station and force main infrastructure needed to support consolidation of the East WRF and Marshall Street WRF operations.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship,
Superior Public Service

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective\(s\): SS 2.4.2, SS 2.4.3, SS 2.4.4](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget

\$4M

Total Budget (all years)

\$900M

Project Total

\$900M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Future Bond Issue	\$2,090,000	\$67,600,000	\$92,600,000	\$92,600,000	\$97,600,000	\$97,600,000	\$450,090,000
Sewer Revenue	\$1,910,000	\$67,600,000	\$92,600,000	\$92,600,000	\$97,600,000	\$97,600,000	\$449,910,000
Total	\$4,000,000	\$135,200,000	\$185,200,000	\$185,200,000	\$195,200,000	\$195,200,000	\$900,000,000



Water Treatment Plant #3 R&R

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M1910

Project Location

2709 State Road 580



Description

This project provides funding for a treatment system to reduce regulated constituent levels in the raw water, total dissolved solids including arsenic, etc., that serve as a source of water for Water Treatment Plant #3.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)
[Clearwater Comprehensive Plan Objective\(s\): SS 1.3.2 and SS 1.4.1](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget

\$150K

Total Budget (all years)

\$900K

Project Total

\$900K

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Water Revenue	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Total	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000

Water/RCW/Well Repair & Improvements

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M2603

Description

Ongoing repairs, upgrades and improvements to potable water, reclaimed water (RCW), and well system infrastructure. This funding includes the engineer and point repair contract for the Water, Reclaim and Well Program. The construction and capital project can include pipelines, valves, pumps, and associated components to ensure system integrity, efficiency, and regulatory compliance.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Superior Public Service,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective\(s\): PW 2.1.1, PW 2.1.3, PW 2.1.4](#)

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget

\$6.9M

Total Budget (all years)

\$169M

Project Total

\$169M

Detailed Breakdown

Category	FY2027 Requested	FY2028 Requested	FY2029 Requested	FY2030 Requested	FY2031 Requested	FY2032 Requested	Total
Future Bond Issue	\$0	\$17,000,000	\$0	\$0	\$0	\$17,275,150	\$34,275,150
Sewer Revenue	\$0	\$0	\$14,243,000	\$13,737,310	\$0	\$0	\$27,980,310
Water Revenue	\$6,900,000	\$17,000,000	\$16,800,000	\$21,800,000	\$22,800,000	\$21,400,000	\$106,700,000
Total	\$6,900,000	\$34,000,000	\$31,043,000	\$35,537,310	\$22,800,000	\$38,675,150	\$168,955,460



Wellfield Improvements

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M27XX

Description

Improvements to potable water wellfields to maintain reliability, water quality, and production capacity. Work may include well rehabilitation, pump replacement, adding additional wells, electrical and control upgrades, and site infrastructure enhancements.

Details

City of Clearwater Strategic Plan Priority: High

Performing Government, Superior Public Service,
Environmental Stewardship

City of Clearwater Comprehensive Plan Objective(s)

[Comprehensive Plan Objective\(s\): PW 2.1.1, PW 2.1.3, PW 2.1.4](#)

Funding Sources

FY2027 Budget

\$100K

Total Budget (all years)

\$37M

Project Total

\$37M

Detailed Breakdown

Category	FY2027 Requested	FY2028 Requested	FY2029 Requested	FY2030 Requested	FY2031 Requested	FY2032 Requested	Total
Future Bond Issue	\$0	\$617,250	\$0	\$4,154,250	\$4,774,450	\$7,000,000	\$16,545,950
Water Revenue	\$100,000	\$0	\$5,755,000	\$6,258,250	\$5,868,050	\$2,440,000	\$20,421,300
Total	\$100,000	\$617,250	\$5,755,000	\$10,412,500	\$10,642,500	\$9,440,000	\$36,967,250

WRF Maintenance & Repair Program

Overview

Department	Public Utilities
Type	Capital Improvement
Project Number	M2605

Description

A program focused on maintaining the three different Water Reclamation Facilities (WRF) and their assets. This is to ensure continuous, efficient, and compliant operation. Includes the construction point repair and engineering program.

Details

City of Clearwater Strategic Plan Priority: High
Performing Government, Superior Public Service

Operating Budget Impact

This project has a minimal operating budget impact.

Funding Sources

FY2027 Budget	Total Budget (all years)	Project Total
\$1M	\$23M	\$23M

Detailed Breakdown

Category	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	FY2031 <i>Requested</i>	FY2032 <i>Requested</i>	Total
Sewer Revenue	\$1,000,000	\$2,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$23,000,000
Total	\$1,000,000	\$2,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$23,000,000